



City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Meeting Agenda - Final

City Council

Thursday, July 11, 2019

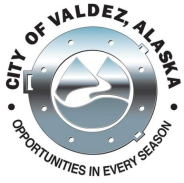
6:00 PM

Council Chambers

Work Session (City Finance Overview)

WORK SESSION AGENDA - 6:00 pm

1. [Council Orientation Workshop: Budgeting and Finance](#)



Legislation Text

File #: 19-0284, **Version:** 1

ITEM TITLE:

Council Orientation Workshop: Budgeting and Finance

SUBMITTED BY: Brian Carlson, Finance Director

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Receive and file

SUMMARY STATEMENT:

This workshop provides a review of the City's financial picture and budgeting process.

Attachments (3): Council Orientation Revised.ppt
 2019 Adopted Budget
 2018-10-23 Workshop

Council Orientation

Budgeting & Finance

July 11, 2019

Workshop Agenda

- Finance Overview
 - Sources and Uses
 - Fund Structure and Fund Balances
- Financial and Budgeting Policies
 - Long-Range Objectives vs. Short-Term Planning
- Annual Budget Processes
 - 2020 Budget Timeline
 - Mid-Year Projects Budgeting
 - Review and Analysis: Finance → City Manager → Council → Public
- Council Priorities: Preview of July 18th Workshop

Citywide Appropriations and Fund Balances (2019)

All Values in Millions

| | General Fund | Reserve Funds | Capital Projects | Permanent Fund | Debt Service | Utility Fund | Ports & Harbor | Other Funds | Grand Total |
|---------------------------------------|-----------------|------------------|---------------------|-------------------|-----------------|-----------------|-------------------|----------------|----------------|
| Beginning Fund Balance | \$71.9 | \$37.8 | \$54.2 | \$205.3 | \$7.3 | \$1.9 | \$4.6 | \$6.9 | \$390.0 |
| Total Revenues | 46.6 | - | - | 3.1 | 1.2 | 0.5 | 3.0 | 0.2 | 54.6 |
| Transfer In (Out) | (6.8) | 8.9 | - | (3.1) | - | - | (0.5) | - | (1.4) |
| Operating Subsidy | - | - | - | - | - | 0.8 | 0.6 | - | 1.4 |
| Net of Transfer/Subsidy | 6.8 | (8.9) | - | 3.1 | - | (0.8) | (0.2) | - | - |
| Support | 13.3 | - | - | - | - | - | - | - | 13.3 |
| Administration | 8.7 | 5.0 | - | 0.3 | 1.8 | - | - | - | 15.8 |
| Facilities, Fleet & Infrastructure | 7.6 | 3.4 | - | - | - | 1.4 | - | 0.1 | 12.5 |
| Public Safety | 6.4 | - | - | - | - | - | - | - | 6.4 |
| Parks, Recreation & Cultural Services | 3.5 | - | - | - | - | - | - | - | 3.5 |
| Ports & Harbor | - | 0.5 | - | - | - | - | 3.1 | - | 3.6 |
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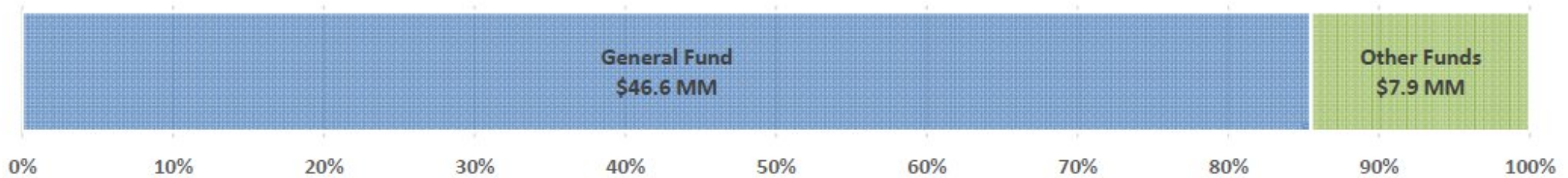
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General Fund Balance: Brief History

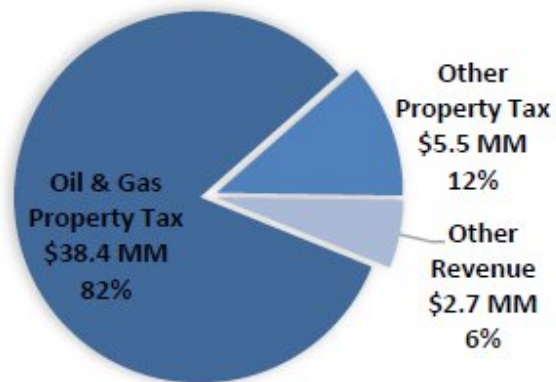
- Not a Deliberate or Gradual Target; Only Recently Decided
- Resulted from 2006-2009 TAPS Valuations
- Courts Returned Higher Valuations than SARB
- Court Valuations Determined AFTER Close of Fiscal Year
- \$76MM In Limbo with Possible Pay-Back to State, PLUS INTEREST
- Resolved in Five-Year Settlement (2015); is Now Free-and-Clear

Citywide Revenues

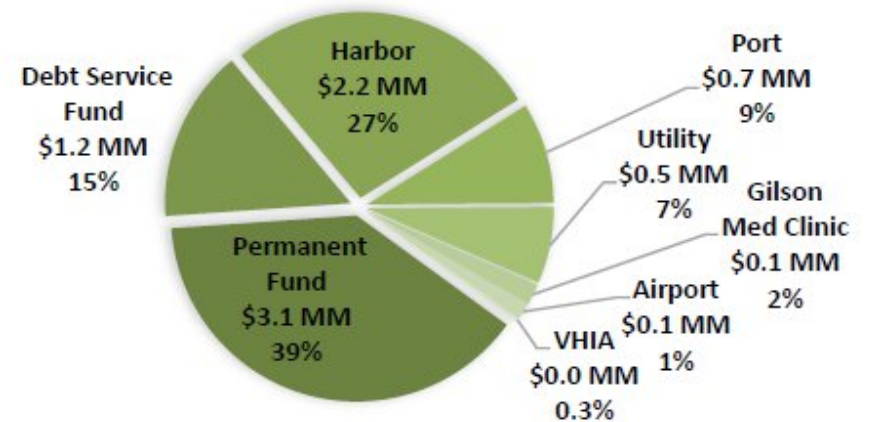
Total Revenue \$54,551,110



GENERAL FUND REVENUES \$46.6 MM



REVENUES FROM OTHER FUNDS \$7.9 MM



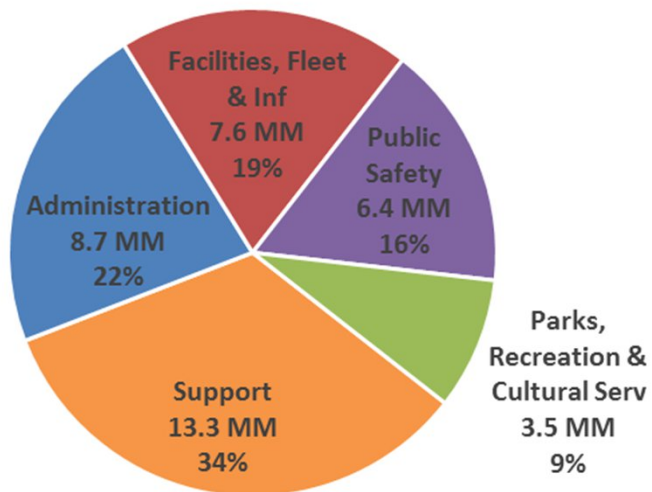
General Fund Revenue: Property Taxes & Mill Rates

- Mill Rate
 - The mill rate is the amount of tax payable per dollar of the assessed value of a property.
 - One mill represents \$1 of tax for every \$1,000 of taxable value.
 - Valdez levies twenty mills , which is 2% or \$20 dollars for every \$1,000 of taxable value.

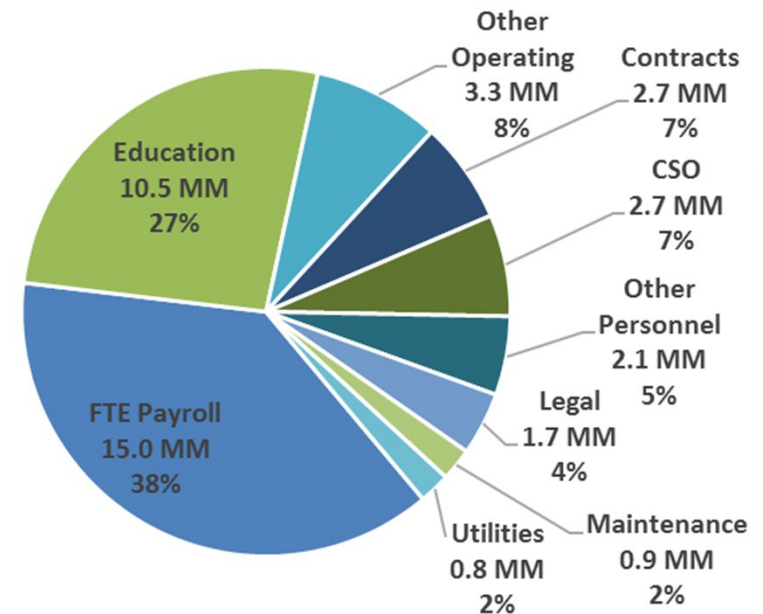
| Example | Amount |
|-----------------------------|-------------|
| Valdez Home Appraised Value | \$ 200,000 |
| Primary Home Exemption | \$ (50,000) |
| Taxable Value | \$ 150,000 |
| 20 Mills Tax Levy | 0.02 |
| Taxes Due | \$ 3,000 |

General Fund Expenses

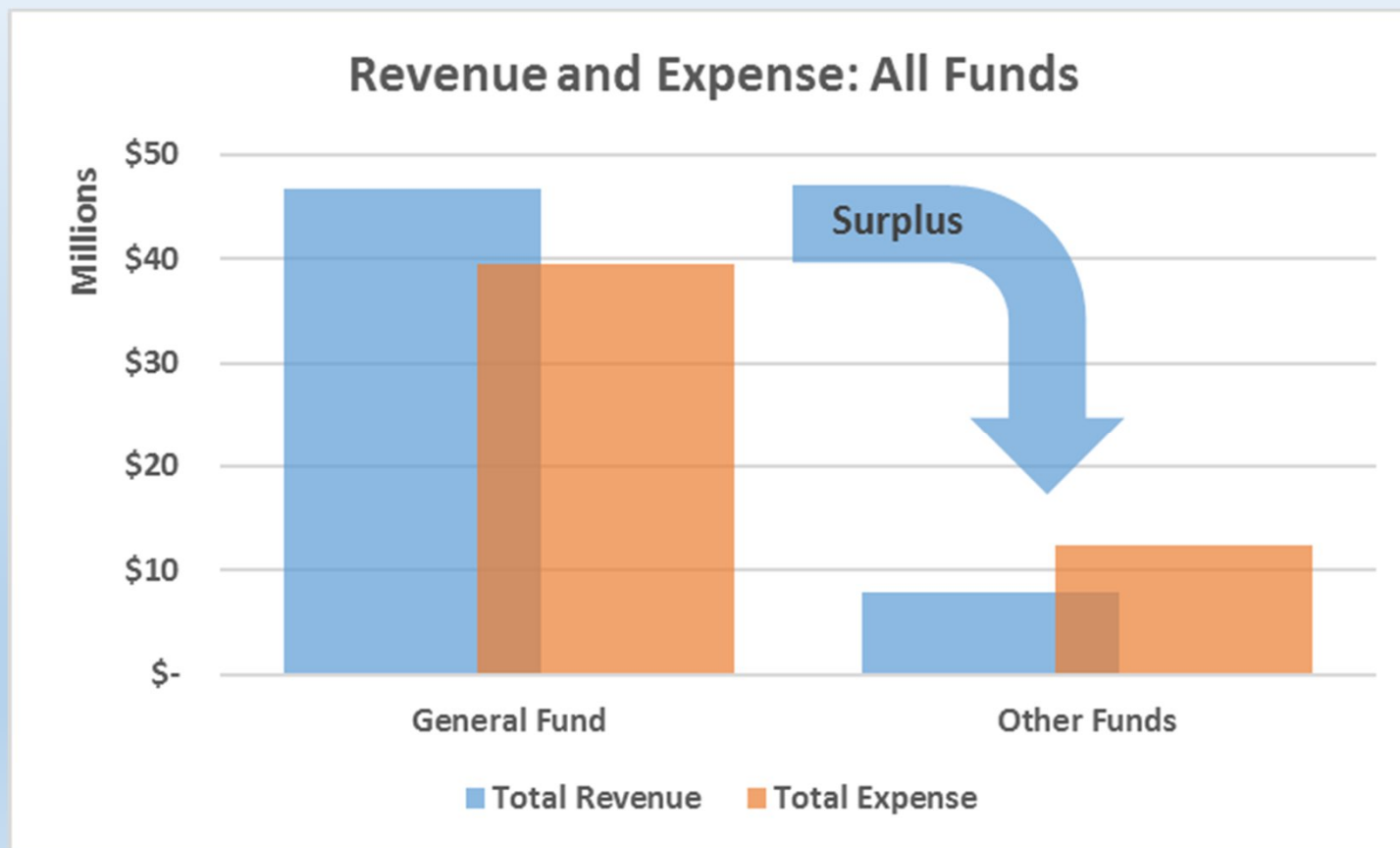
Expenses by Division \$39,518,793



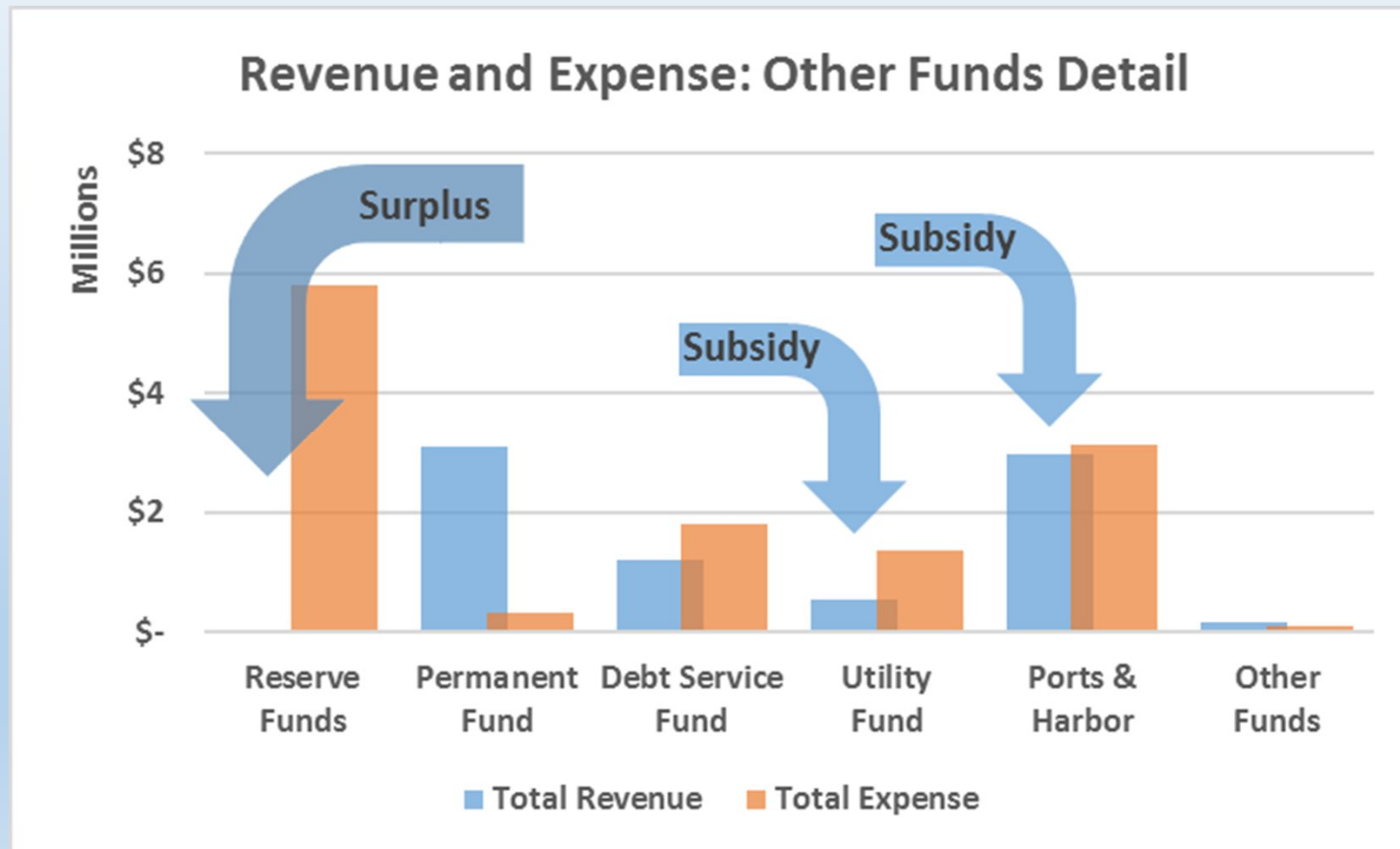
Expenses by Operational Category \$39,518,793



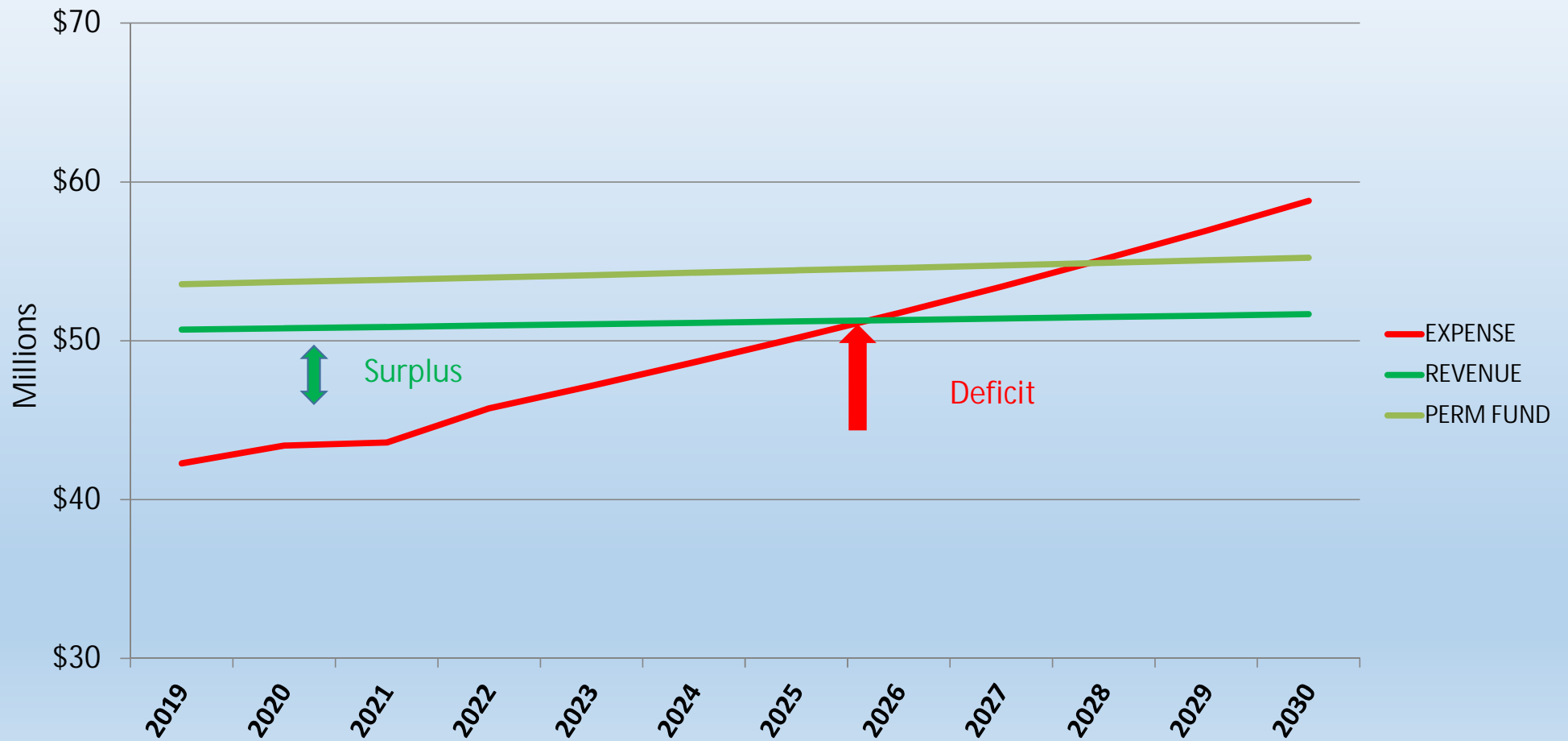
General Fund Revenue Yields a \$7MM Surplus



Surplus is Allocated to Operation Subsidies and Reserve Funds

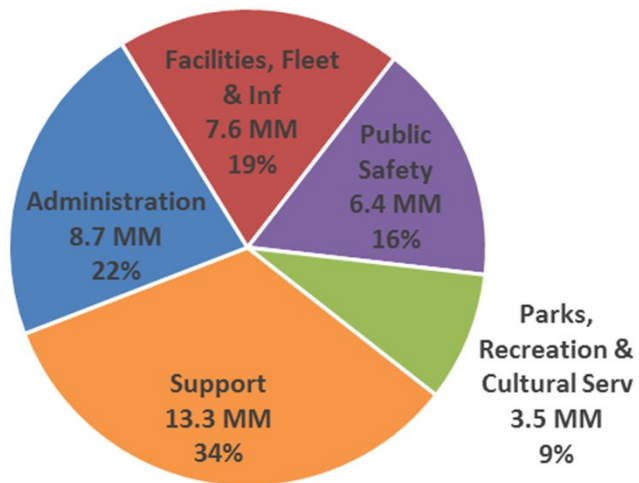


Surplus and "The Lines"

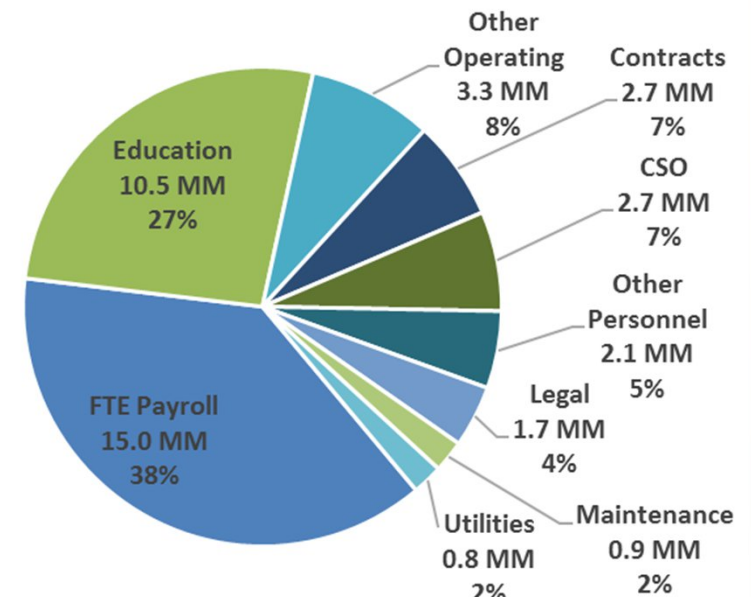


General Fund Expenses

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Personnel Count and Costs

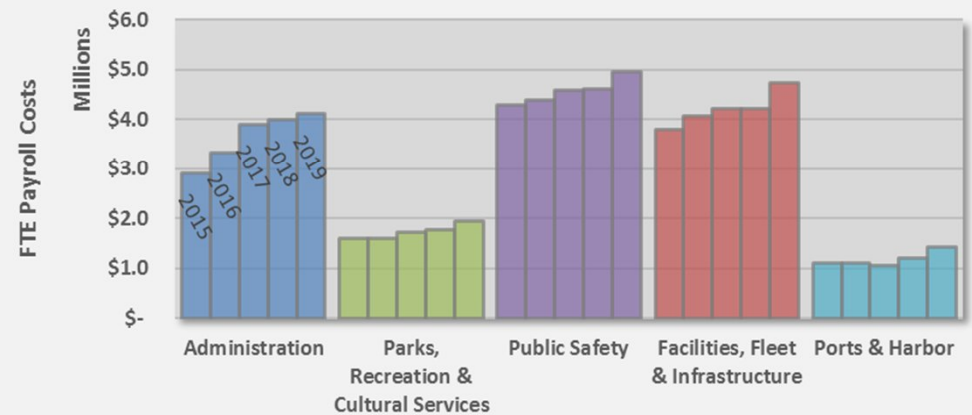
| | 2015 | | 2016 | | 2017 | | 2018 | | 2019 | | 2015-2019 Growth | | | |
|---------------------------------------|-----------------|-------------------|-----------------|-------------------|-----------------|-------------------|-----------------|-------------------|-----------------|-------------------|------------------|-------------------|-----|----------|
| | Authorized FTEs | FTE Payroll Costs | Authorized FTEs | FTE Payroll Costs | Authorized FTEs | FTE Payroll Costs | Authorized FTEs | FTE Payroll Costs | Authorized FTEs | FTE Payroll Costs | Authorized FTEs | FTE Payroll Costs | | |
| Administration | 23.00 | \$2.9 MM | 27.30 | \$3.3 MM | 29.00 | \$3.9 MM | 31.00 | \$4.0 MM | 30.00 | \$4.1 MM | 30% | 7.0 | 41% | \$1.2 MM |
| Parks, Recreation & Cultural Services | 15.18 | \$1.6 MM | 15.18 | \$1.6 MM | 16.18 | \$1.7 MM | 16.78 | \$1.8 MM | 17.53 | \$1.9 MM | 15% | 2.4 | 21% | \$0.3 MM |
| Public Safety | 33.80 | \$4.3 MM | 34.80 | \$4.4 MM | 35.80 | \$4.6 MM | 35.80 | \$4.6 MM | 36.80 | \$5.0 MM | 9% | 3.0 | 16% | \$0.7 MM |
| Facilities, Fleet & Infrastructure | 35.20 | \$3.8 MM | 36.50 | \$4.1 MM | 34.50 | \$4.2 MM | 35.50 | \$4.2 MM | 37.75 | \$4.7 MM | 7% | 2.6 | 25% | \$0.9 MM |
| Ports & Harbor | 9.00 | \$1.1 MM | 9.00 | \$1.1 MM | 9.00 | \$1.1 MM | 11.00 | \$1.2 MM | 12.00 | \$1.4 MM | 33% | 3.0 | 27% | \$0.3 MM |
| Grand Total | 116.18 | \$13.7 MM | 122.78 | \$14.5 MM | 124.48 | \$15.5 MM | 130.08 | \$15.8 MM | 134.08 | \$17.2 MM | 15% | 17.9 | 25% | \$3.4 MM |

Personnel Count and Costs

Authorized FTEs by Division
Five-Year History: 2015-2019



FTE Payroll Costs by Division
Five-Year History: 2015-2019



General Fund Policies and Priorities:

- Fund Balance Target
 - Set at two months; \$6.5MM
 - Assign remaining balance; \$65MM
 - Economic Development
 - Specific Initiatives
- Mill Levy
 - Continue at 20 Mills (maximum)
 - Explore possible 30 Mills (legal)
 - Adjust based on a target
- TAPS Litigation
 - Settlement Ends after 2020
- School Funding
 - Continue at Statutory Cap (\$10MM)
- Personnel
 - FTE Targets and Limits
 - Health Insurance
 - COLA
- Carry-Forward Funds (\$3-\$4MM)
 - Set a Target to Drive Budgeting Practices
 - Earmark for Specific Purpose
- Community Orgs (CSOs)
 - Set a Cap; % or \$
 - Use Earmarked Funds
- Operating Surplus / Deficit
 - Evaluate Operations and Initiatives by "The Lines"

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Two Budget Cycles: Operations (Fall) and Projects (Spring)

| | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May |
|----------------------|--------------------------|-----|-----|---------------|--------------------|---|-----|----------|-----------------|
| Process or Milestone | Annual Operations Budget | | | Adopt Budget | Budget Year Begins | Projects Budget Audit and Carry-Forward | | | Budget Revision |
| Appropriations | | | | Reserve Funds | | | | Projects | |
| Expenditures | Ongoing | | | | Ongoing | | | | |

Reserves and Projects: Policies and Priorities

- Continue with Existing Processes and Dates
- Use(s) of Surplus and Carry-Forward
- Continue with Energy Assistance Program
- Targets for Equipment and Technology Reserves
- New Reserves, New Initiatives

| | | | | | | | | | |
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Permanent Fund Investment Allocation

| | <i>Allocation</i> |
|--------------------------------|--------------------|
| | <i>12/31/2018</i> |
| Domestic Equity | 54,089,198 |
| International Equity | 37,067,777 |
| Fixed Income | 80,477,742 |
| Real Estate | 20,191,108 |
| Grand Total | 191,825,825 |
| <i>Appropriation Policy</i> | <i>1.50%</i> |
| <i>Subtotal Funds</i> | <i>191,825,825</i> |
| Appropriation Available | 2,877,387 |

Permanent Fund Policies and Priorities

- Mission, Strategy, Tactics
- Appropriations & Liquidations
 - 1.5% Annually Per City Charter (\$3MM); Ballot Measure to Change
 - When to Use Annual Appropriation?
 - Earmark for Specific Initiative(s)
- Additions
 - Whether / When to Add Funds; Greater Investment Flexibility

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Debt Service Fund: Policies and Priorities

- Use of Debt to Retain Excess Revenue
- SB57; Oil and Gas Properties
- Five-Year Settlement and Ongoing TAPS Valuation

| | | | | | | | | | |
|---------------------------------------|--------------|---------------|------------------|----------------|--------------|--------------|----------------|-------------|-------------|
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Special Revenue Funds: Policies and Priorities

- How to Plan, Budget, and Evaluate Operations?
 - Manage Rates – Maintain “Affordable” Costs for Citizens
 - Manage Subsidies
 - Maintain a Percentage Range
 - Maintain a Dollar Range
 - Manage Toward Self-Sufficiency and/or Profitability
 - Equipment and Capital Improvement Funded via General Fund
 - Allow Managers Greater Authority if Targets Are Met
 - Clarify Management Objectives

| Department | 2019 Budgeted \$ Subsidy | 2019 Budgeted % Subsidy | Rate Changes Since 2015 |
|------------------------|-----------------------------|----------------------------|----------------------------|
| Airport | 264,798 | 70% | None |
| Harbor | None | None | Increase |
| Port | 352,772 | 34% | Increase |
| Sewer | 318,020 | 53% | None |
| Water | 521,361 | 69% | None |
| Total Subsidies | 1,456,951 | | |

| | | | | | | | | | |
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Other Funds: Policies and Priorities

- Housing Fund: \$2.7MM Balance
 - Inactive Since Inception in 2016
- Health Insurance Fund
 - Not Directly Budgeted; Indirect via “Benefits” Expense
 - What are Triggers for Plan Design Change?
 - Fund Balance
 - Premium Renewal Rates
 - Participant Requests
- Providence Valdez Medical Center (PVMC)
 - External Fund – Not on City’s Books
 - Apprx. \$7MM Unassigned Fund Balance

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| Net of Transfer/Subsidy | 6.8 | (8.9) | - | 3.1 | - | (0.8) | (0.2) | - | - |
| Support | 13.3 | - | - | - | - | - | - | - | 13.3 |
| Administration | 8.7 | 5.0 | - | 0.3 | 1.8 | - | - | - | 15.8 |
| Facilities, Fleet & Infrastructure | 7.6 | 3.4 | - | - | - | 1.4 | - | 0.1 | 12.5 |
| Public Safety | 6.4 | - | - | - | - | - | - | - | 6.4 |
| Parks, Recreation & Cultural Services | 3.5 | - | - | - | - | - | - | - | 3.5 |
| Ports & Harbor | - | 0.5 | - | - | - | - | 3.1 | - | 3.6 |
| Total Expenses | 39.5 | 8.9 | - | 0.3 | 1.8 | 1.4 | 3.1 | 0.1 | 55.1 |
| Net Increase (Reduction) | 0.3 | - | - | (0.3) | (0.6) | - | (0.0) | 0.1 | (0.5) |
| Ending Fund Balance | \$72.2 | \$37.8 | \$54.2 | \$205.0 | \$6.7 | \$1.9 | \$4.6 | \$7.0 | \$389.5 |

All Values in Millions

| | General Fund | Reserve Funds | Capital Projects | Permanent Fund | Debt Service | Utility Fund | Ports & Harbor | Other Funds | Grand Total |
|---------------------------------------|---------------|---------------|------------------|----------------|--------------|--------------|----------------|--------------|----------------|
| Beginning Fund Balance | \$71.9 | \$37.8 | \$54.2 | \$205.3 | \$7.3 | \$1.9 | \$4.6 | \$6.9 | \$390.0 |
| Total Revenues | 46.6 | - | - | 3.1 | 1.2 | 0.5 | 3.0 | 0.2 | 54.6 |
| Transfer In (Out) | (6.8) | 8.9 | - | (3.1) | - | - | (0.5) | - | (1.4) |
| Operating Subsidy | - | - | - | - | - | 0.8 | 0.6 | - | 1.4 |
| Net of Transfer/Subsidy | 6.8 | (8.9) | - | 3.1 | - | (0.8) | (0.2) | - | - |
| Support | 13.3 | - | - | - | - | - | - | - | 13.3 |
| Administration | 8.7 | 5.0 | - | 0.3 | 1.8 | - | - | - | 15.8 |
| Facilities, Fleet & Infrastructure | 7.6 | 3.4 | - | - | - | 1.4 | - | 0.1 | 12.5 |
| Public Safety | 6.4 | - | - | - | - | - | - | - | 6.4 |
| Parks, Recreation & Cultural Services | 3.5 | - | - | - | - | - | - | - | 3.5 |
| Ports & Harbor | - | 0.5 | - | - | - | - | 3.1 | - | 3.6 |
| Total Expenses | 39.5 | 8.9 | - | 0.3 | 1.8 | 1.4 | 3.1 | 0.1 | 55.1 |
| Net Increase (Reduction) | 0.3 | - | - | (0.3) | (0.6) | - | (0.0) | 0.1 | (0.5) |
| Ending Fund Balance | \$72.2 | \$37.8 | \$54.2 | \$205.0 | \$6.7 | \$1.9 | \$4.6 | \$7.0 | \$389.5 |

Budget Document: Review, Analysis, Presentation

- Comparisons to Prior Years
 - Adopted vs Revised Budgets
 - Actual Expenses
 - Multi-Year Averages
- Council Priorities
 - Identification of Budget Impacts
- Department Budgets
 - Work Plans and Budget Impacts
 - Personnel Requests
 - "A La Carte"
- Personnel
 - Budget for Full Employment
 - "A La Carte"
- Annual, Bi-Annual
 - Begin Bi-Annual with 2021 Budget
- Council Binders

Next Workshop: July 18th, Council Priorities

- Review of 2019 Council Priorities
- Discussion of 2020 Priorities
- Direction re July 11th Workshop Topics
- Citywide Work-Plans by Department (Reference)
- 2020 Budget Policy Statement (August 6th Council Agenda)



City of Valdez 2019 Budget

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Special Revenue Funds

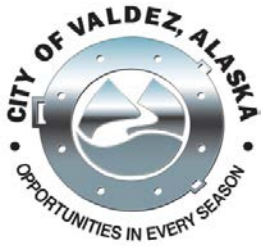
| | |
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MEMORANDUM

To: Valdez City Council, Citizens of Valdez
From: Elke Doom, City Manager
Subject: 2019 City of Valdez Budget
Date: December 4, 2018

INTRODUCTION

The 2018 draft City budget was submitted to the City Council for their consideration during the first of five work sessions on October 19, 2018. The final budget presented in this document incorporates all revisions directed by Council, and is now presented to the public in final form.

This year's process reflects continued efforts of management to provide Council with the tools, perspective, and data to enable mission-driven direction, regular status updates, and full understanding of long-term trends and impacts.

REVENUE ASSUMPTIONS

The City's primary revenue source, property tax levied on the Trans-Alaska Pipeline System (TAPS), reflects the fourth year of the five-year valuation settlement executed in 2016. This agreement establishes a fixed assessed value of the TAPS through 2020. As the TAPS property tax represents over 80% of General Fund revenues, total revenues will be stable through 2020.

COUNCIL PRIORITIES

Council held two workshops in late August and early September to review 2018 work-plan priorities and to establish new priorities for 2019. These items are listed in the Administration and Council department narratives, and are briefly described below:

PERSONNEL

Council formalized its emphasis on meeting the City's ongoing maintenance obligations by approving four new full-time equivalent (FTE) positions recommended by the City Manager. These positions increase the citywide total FTE count from 130 to 134, and increase the related payroll costs by \$460,000. The approved positions also yield cost-reduction offsets of over \$300,000, reflecting a reduced need for contracted project management. Council and Management acknowledge that the increase to personnel is the most cost-effective and flexible tactic to satisfy their maintenance-related objectives.

Council also approved a 2.1% cost of living increase (COLA), which reflects official Anchorage regional statistics for the six months ending June 30, 2018. The COLA yields a citywide expense increase of approximately \$238,000.

CAPITAL AND MAINTENANCE PROJECTS

The City will begin its projects-budgeting process in February of 2019. This separate budgeting exercise will culminate in a revision to the adopted 2019 budget in March, with distinct appropriations for a limited number of prioritized projects. By scheduling this process mid-year, staff is able to follow a two-year design/build schedule, and to optimize the related contracting procedures. These project additions will be largely funded with excess funds carried forward from 2018.

Management expects to present Council with funding requests for the new fire station construction, implementation of a multi-year pavement management plan, and design for a sewer main replacement, among the capital and maintenance project proposals.

COMMUNITY SERVICES AND SUPPORT

The 2019 Budget reflects Council's continued support of **education**. A \$10.5 million appropriation represents the maximum funding allowed by state statutes. An additional \$70,000 reflects the third consecutive year of funding for the dual-credit program offered to high-school students via Prince William Sound College.

Among the Reserve Fund appropriations is increased funding for the **Energy Assistance** subsidy program. This program has historically been offered only to residential accounts, and has cost approximately \$700,000 annually. The 2019 program has been expanded to include local commercial accounts, with a corresponding funding increase to \$880,000.

Council has tasked staff with exploring solutions to the City's **affordable housing** shortage, and its lack of established **daycare and early childhood development** services. These efforts will be largely concentrated in the Economic Development department, and will be addressed in part within the deliverables submitted by the Kimley Horn consulting group in 2019. Council has also approved a \$91,000 appropriation to the Stepping Stones Learning Center as a temporary measure to address these needed services.

Finally, Council has tasked staff with improving its **communications and outreach** to the public. This will be a citywide effort including not only the Public Information Officer, but all departments, and will include improved website presence, expanded social media utilization, and optimized use of traditional-media outlets.

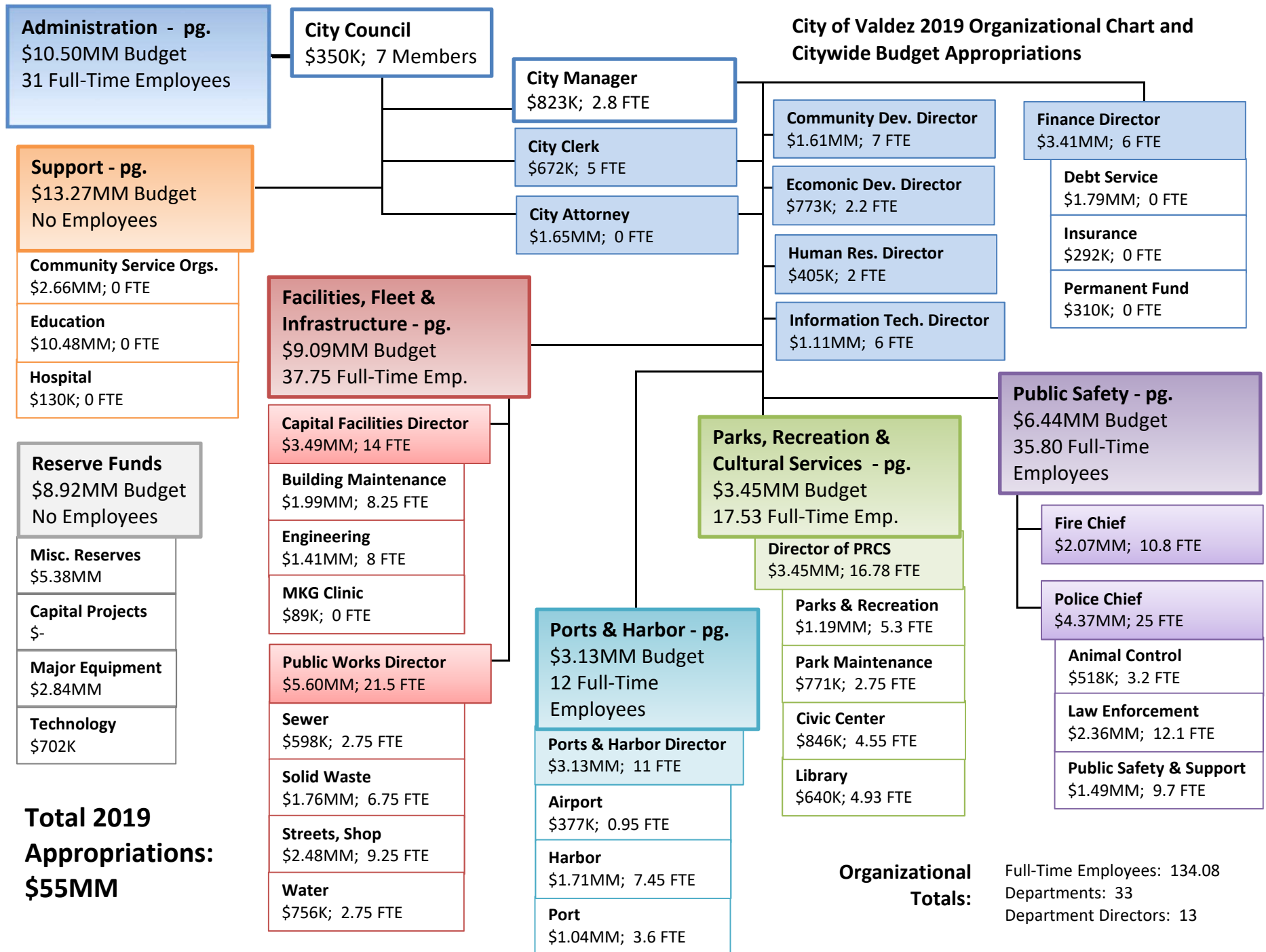
CONCLUSION

The 2018 Budget captures Council-articulated priorities, initiates service objectives, and emphasizes improved stewardship of physical and financial resources. Administration and Staff will continue to strive to make incremental improvements to the budget process, so as to ensure optimal efficiency, transparency, and sustainability for the benefit of the community and the taxpayers.

A handwritten signature in cursive script that reads "Elke Doom".

Elke Doom, City Manager

City of Valdez 2019 Organizational Chart and Citywide Budget Appropriations



Citywide Fund Structure

Fifteen (15) Funds, **2019 Appropriations** and **Estimated Beginning Fund Balances** (\$Millions)

| | | | | | | | | | |
|-----------------|---|--|---------------------------------|---|---|--------------------------------|--------------------------------|--------------------------------|-----------------------|
| Category (2) | Governmental Funds (14) | | | | | | | | Proprietary Funds (1) |
| | \$55.10 \$377.42 <div> *There are fourteen Governmental Funds *Five of those are Major Funds *There are four types of Major Funds *The City has six Types of Funds </div> | | | | | | | | \$3.62 |
| Designation (2) | Major Funds (5) | | | | Non-Major Funds (10) | | | | |
| | \$48.75 \$360.28 | | | | \$6.35 \$21.15 <div> *There are ten Non-major Funds *One of those is a Debt-Service Type *Debt Service is an Internal Operation </div> | | | | |
| Type (6) | General Fund (2) | Permanent Fund | Capital Projects | Special Revenue Funds (9) | | | | Debt Service | Internal Service |
| | \$48.44 \$118.71 | \$0.31 \$205.27 | \$0.00 \$25.40 | \$4.56 \$20.71 <div> *There are nine Special Revenue Funds *Three are External Subsidiaries *One (PVMC) is a Major Fund </div> | | | | \$1.79 \$7.33 | \$3.62 |
| Relationship | Internal Operations/ Departments | | | External Subsidiaries/ Component Units (3) | Internal Operations/ Departments | | | | |
| | \$48.75 \$349.38 | | | \$11.47 | \$6.35 \$20.58 <div> *The Health Ins Fund is an Internal Dept. *It is an Internal Service-Type Fund *It is a Proprietary Fund </div> | | | | |
| Fund Name (15) | General Fund | Permanent Fund | Capital Improvements | PVMC (Hospital) | Museum | Airport | Utility | Debt Service | Health Insurance |
| | \$39.52 \$71.91 | \$0.31 \$205.27 | \$0.00 \$25.40 | \$10.90 | \$0.18 | \$0.38 \$0.86 | \$1.35 \$1.93 | \$1.79 \$7.33 | \$3.62 |
| | Reserve Fund | | | | Counselling Center | Port | MKG Clinic | | |
| | \$8.92 \$46.80 | <div> *The PVMC Fund is an External Subsidiary *It is a Special Revenue, Major Fund *Its Fund Balance is \$10.90 Million *The City does not appropriate to this fund </div> | | | \$0.39 | \$1.04 \$1.53 | \$0.09 \$0.48 | | |
| | | | | | Harbor | VHIA (Housing) | | | |
| | | | | | \$1.70 \$2.17 | \$0.00 \$2.66 | | | |

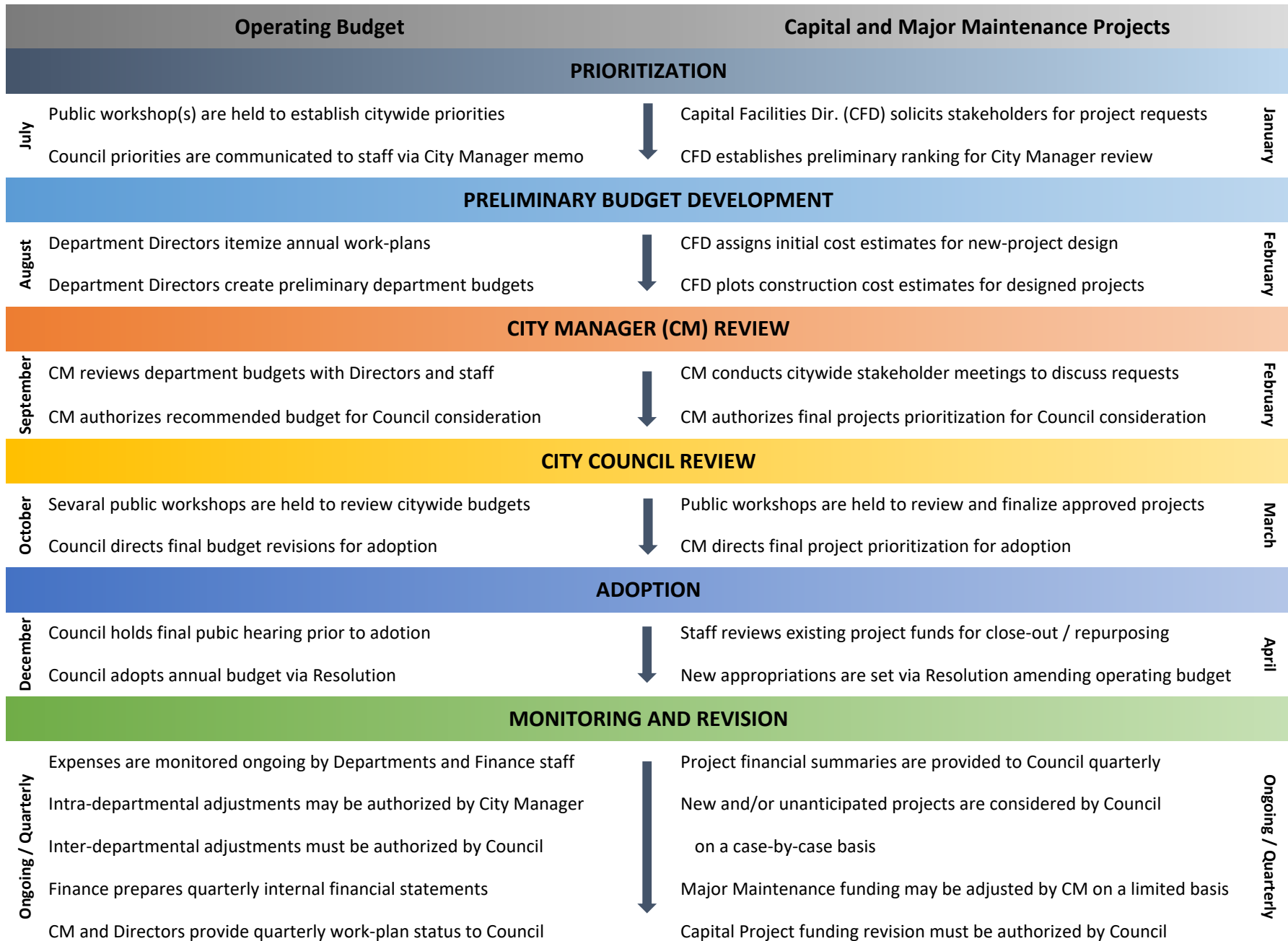
How to Read this Chart

* **2019 Appropriations**

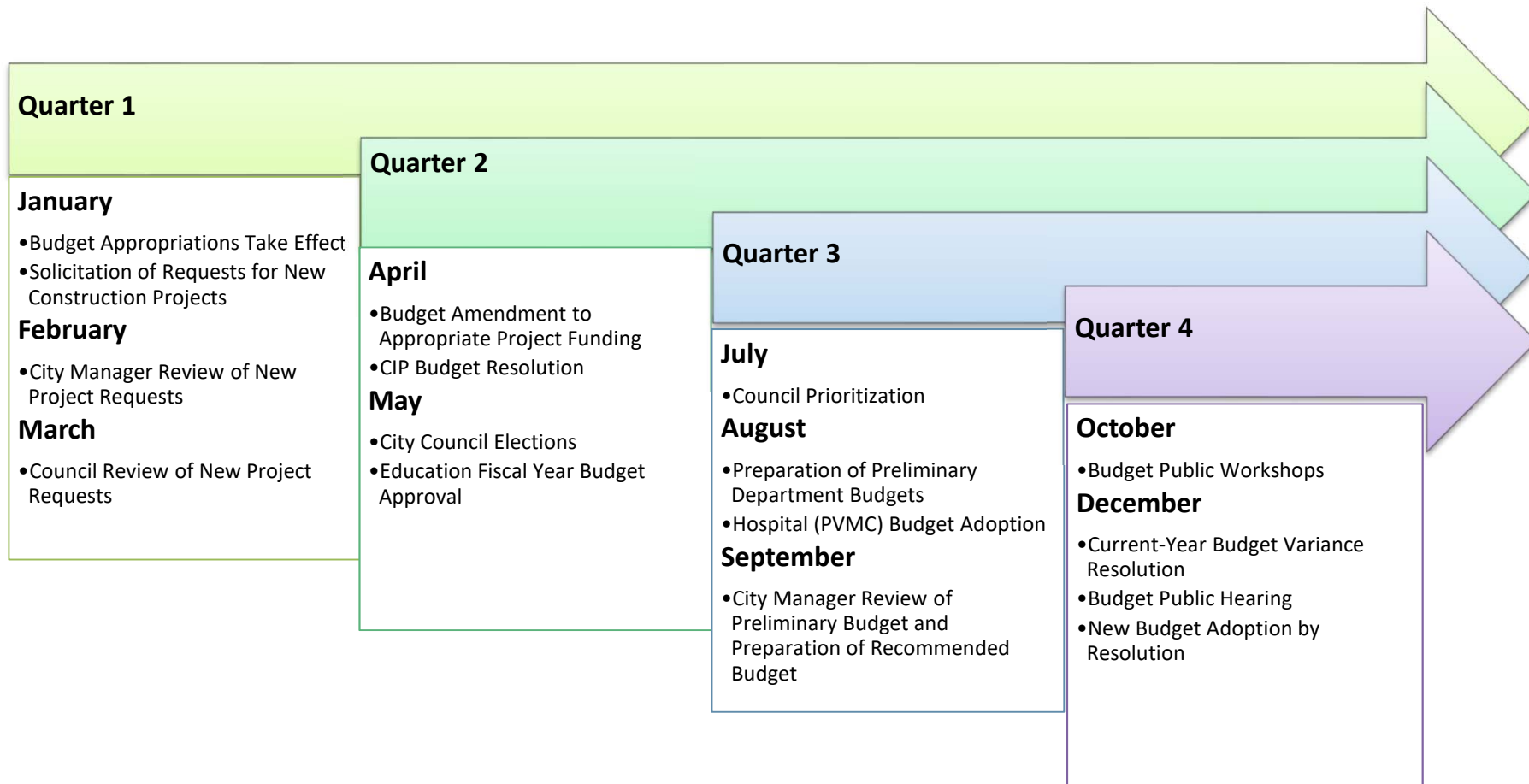
* Not Appropriated

* **2019 Beginning Balance**







ANNUAL BUDGETING PROCESS



Citywide Budget Processes by Calendar Quarter



Citywide Personnel Summary

| Authorized Position Count | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---|
| | 2015 | 2016 | 2017 | 2018 | 2019 | |
| Administration | 23 | 27.3 | 29 | 31 | 30 |  |
| ADMINISTRATION | 4 | 3 | 3 | 2.8 | 2.8 | |
| CITY CLERK | 3 | 3 | 5 | 5 | 5 | |
| CITY COUNCIL | 0 | 0 | 0 | 0 | 0 | |
| COMMUNITY DEVELOPMENT | 5 | 6.3 | 6 | 7 | 7 | |
| ECONOMIC DEVELOPMENT | 0 | 0 | 1 | 2.2 | 2.2 | |
| FINANCE | 7 | 7 | 6 | 6 | 6 | |
| HUMAN RESOURCES | 0 | 2 | 2 | 2 | 2 | |
| INFORMATION SERVICES | 4 | 5 | 6 | 6 | 5 | |
| VHIA | 0 | 1 | 0 | 0 | 0 | |
| Facilities, Fleet & Infrastructure | 35.2 | 36.5 | 34.5 | 35.5 | 37.75 |  |
| BUILDING MAINTENANCE | 9.7 | 10 | 7 | 8 | 8.75 | |
| ENGINEERING | 4 | 5 | 6 | 6 | 7.5 | |
| SEWER | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | |
| SOLID WASTE | 6.75 | 6.75 | 6.75 | 6.75 | 6.75 | |
| STREETS/SHOP | 9.25 | 9.25 | 9.25 | 9.25 | 9.25 | |
| WATER | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | |
| Parks, Recreation & Cultural Services | 15.18 | 15.18 | 16.18 | 16.78 | 17.53 |  |
| CIVIC CENTER | 4.55 | 4.55 | 4.55 | 4.55 | 4.55 | |
| LIBRARY | 3.93 | 3.93 | 3.93 | 4.93 | 4.93 | |
| PARK MAINTENANCE | 2 | 2 | 2 | 2 | 2.75 | |
| PARKS & RECREATION | 4.7 | 4.7 | 5.7 | 5.3 | 5.3 | |
| Ports & Harbor | 9 | 9 | 9 | 11 | 12 |  |
| AIRPORT | 0.65 | 0.65 | 0.65 | 1.2 | 1.2 | |
| HARBOR | 5.45 | 5.45 | 5.45 | 6.45 | 7.45 | |
| PORT | 2.9 | 2.9 | 2.9 | 3.35 | 3.35 | |
| Public Safety | 33.8 | 34.8 | 35.8 | 35.8 | 36.8 |  |
| FIRE/EMS | 10.8 | 10.8 | 10.8 | 10.8 | 10.8 | |
| ANIMAL CONTROL | 2 | 2 | 3.2 | 3.2 | 3.2 | |
| LAW ENFORCEMENT | 10.85 | 11.85 | 12.1 | 12.1 | 13.1 | |
| PUBLIC SAFETY | 10.15 | 10.15 | 9.7 | 9.7 | 9.7 | |
| Grand Total | 116.18 | 122.78 | 124.48 | 130.08 | 134.08 |  |

| 2019 Approved FTE Requests | FTE Allocation | FTE Payroll Impact | Other Expenses | Offsets | Total Budgetary Impact |
|-------------------------------|-------------------|--------------------------|-------------------|------------------|------------------------------|
| BUILDING MAINTENANCE | 0.25 | 24,848 | 3,770 | (17,000) | 11,618 |
| TECHNICIAN | 0.25 | 24,848 | 3,770 | (17,000) | 11,618 |
| ENGINEERING | 2.00 | 231,375 | 103,504 | (300,000) | 34,879 |
| PROJECT MANAGER I | 1.00 | 109,526 | 51,752 | (150,000) | 11,278 |
| PROJECT MANAGER II | 1.00 | 121,849 | 51,752 | (150,000) | 23,601 |
| HARBOR | 1.00 | 128,687 | 64,721 | - | 193,408 |
| MAINTENANCE SUPERVISOR | 1.00 | 128,687 | 64,721 | - | 193,408 |
| PARK MAINTENANCE | 0.75 | 74,740 | 21,659 | (17,000) | 79,399 |
| TECHNICIAN | 0.75 | 74,740 | 21,659 | (17,000) | 79,399 |
| Grand Total | 4.00 | 459,650 | 193,654 | (334,000) | 319,304 |

Operational Objective

FLSA compliance for seasonal staff

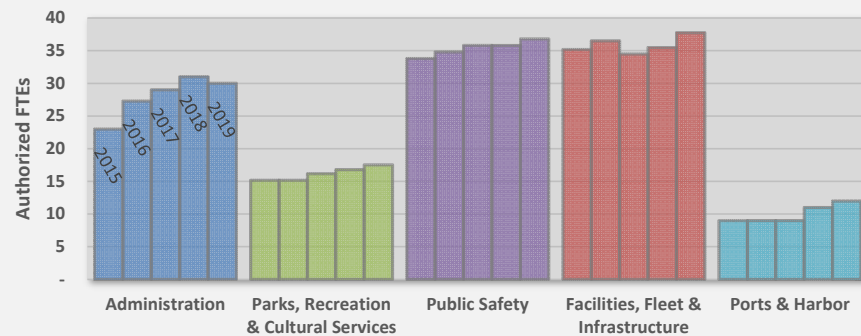
Reduce backlog of CIP/MM projects/Reduce contractual fees

Reduce backlog of CIP/MM projects/Reduce contractual fees

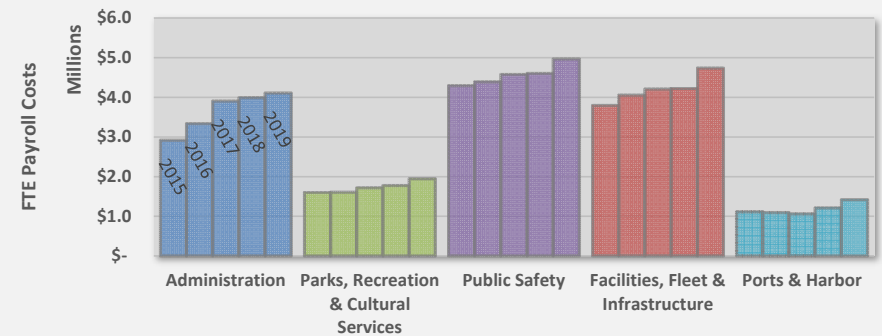
Coordinate and manage P&H Maint./Waterfront projects

FLSA compliance for seasonal staff

Authorized FTEs by Division
Five-Year History: 2015-2019



FTE Payroll Costs by Division
Five-Year History: 2015-2019



Bi Weekly Pay Schedule
1/1/2019

| Steps | 2018 | 2019 | 2019 | 2019 | 2019 | 2019 | 2 | 2 | 3 | 3 | 3 |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| RANGE | Step A | Step A | Step B | Step C | Step D | Step E | 2019 | 2019 | 2019 | 2019 | 2019 |
| | | | | | | | Step F | Step J | Step K | Step L | Step M |
| 6 | 31,004.06 | 31,655.14 | 32,529.31 | 33,539.52 | 34,413.89 | 35,424.51 | 36,434.72 | 37,582.00 | 38,729.08 | 39,849.36 | 41,078.06 |
| | 1,192.46 | 1,217.51 | 1,251.13 | 1,289.98 | 1,323.61 | 1,362.48 | 1,401.34 | 1,445.46 | 1,489.58 | 1,532.67 | 1,579.93 |
| | 15.90 | 16.23 | 16.68 | 17.20 | 17.65 | 18.17 | 18.68 | 19.27 | 19.86 | 20.44 | 21.07 |
| 7 | 32,849.68 | 33,539.52 | 34,413.89 | 35,424.51 | 36,434.72 | 37,582.00 | 38,729.08 | 39,849.36 | 41,078.06 | 42,443.83 | 43,618.11 |
| | 1,263.45 | 1,289.98 | 1,323.61 | 1,362.48 | 1,401.34 | 1,445.46 | 1,489.58 | 1,532.67 | 1,579.93 | 1,632.45 | 1,677.62 |
| | 16.85 | 17.20 | 17.65 | 18.17 | 18.68 | 19.27 | 19.86 | 20.44 | 21.07 | 21.77 | 22.37 |
| 8 | 34,695.90 | 35,424.51 | 36,434.72 | 37,582.00 | 38,729.08 | 39,849.36 | 41,078.06 | 42,443.83 | 43,618.11 | 44,956.67 | 46,322.03 |
| | 1,334.46 | 1,362.48 | 1,401.34 | 1,445.46 | 1,489.58 | 1,532.67 | 1,579.93 | 1,632.45 | 1,677.62 | 1,729.10 | 1,781.62 |
| | 17.79 | 18.17 | 18.68 | 19.27 | 19.86 | 20.44 | 21.07 | 21.77 | 22.37 | 23.05 | 23.75 |
| 9 | 36,809.01 | 37,582.00 | 38,729.08 | 39,849.36 | 41,078.06 | 42,443.83 | 43,618.11 | 44,956.67 | 46,322.03 | 47,879.29 | 49,353.49 |
| | 1,415.73 | 1,445.46 | 1,489.58 | 1,532.67 | 1,579.93 | 1,632.45 | 1,677.62 | 1,729.10 | 1,781.62 | 1,841.51 | 1,898.21 |
| | 18.88 | 19.27 | 19.86 | 20.44 | 21.07 | 21.77 | 22.37 | 23.05 | 23.75 | 24.55 | 25.31 |
| 10 | 39,029.73 | 39,849.36 | 41,078.06 | 42,443.83 | 43,618.11 | 44,956.67 | 46,322.03 | 47,879.29 | 49,353.49 | 51,074.61 | 52,822.74 |
| | 1,501.14 | 1,532.67 | 1,579.93 | 1,632.45 | 1,677.62 | 1,729.10 | 1,781.62 | 1,841.51 | 1,898.21 | 1,964.41 | 2,031.64 |
| | 20.02 | 20.44 | 21.07 | 21.77 | 22.37 | 23.05 | 23.75 | 24.55 | 25.31 | 26.19 | 27.09 |
| 11 | 41,570.84 | 42,443.83 | 43,618.11 | 44,956.67 | 46,322.03 | 47,879.29 | 49,353.49 | 51,074.61 | 52,822.74 | 54,652.91 | 56,646.12 |
| | 1,598.88 | 1,632.45 | 1,677.62 | 1,729.10 | 1,781.62 | 1,841.51 | 1,898.21 | 1,964.41 | 2,031.64 | 2,102.03 | 2,178.70 |
| | 21.32 | 21.77 | 22.37 | 23.05 | 23.75 | 24.55 | 25.31 | 26.19 | 27.09 | 28.03 | 29.05 |
| 12 | 44,032.00 | 44,956.67 | 46,322.03 | 47,879.29 | 49,353.49 | 51,074.61 | 52,822.74 | 54,652.91 | 56,646.53 | 58,667.36 | 60,879.47 |
| | 1,693.54 | 1,729.10 | 1,781.62 | 1,841.51 | 1,898.21 | 1,964.41 | 2,031.64 | 2,102.03 | 2,178.71 | 2,256.44 | 2,341.52 |
| | 22.58 | 23.05 | 23.75 | 24.55 | 25.31 | 26.19 | 27.09 | 28.03 | 29.05 | 30.09 | 31.22 |
| 13 | 46,894.51 | 47,879.29 | 49,353.49 | 51,074.61 | 52,822.74 | 54,652.91 | 56,646.53 | 58,667.36 | 60,879.47 | 62,873.72 | 65,167.45 |
| | 1,803.63 | 1,841.51 | 1,898.21 | 1,964.41 | 2,031.64 | 2,102.03 | 2,178.71 | 2,256.44 | 2,341.52 | 2,418.22 | 2,506.44 |
| | 24.05 | 24.55 | 25.31 | 26.19 | 27.09 | 28.03 | 29.05 | 30.09 | 31.22 | 32.24 | 33.42 |
| 14 | 50,024.11 | 51,074.61 | 52,822.74 | 54,652.91 | 56,646.53 | 58,667.36 | 60,879.47 | 62,873.72 | 65,167.45 | 67,598.88 | 70,029.69 |
| | 1,924.00 | 1,964.41 | 2,031.64 | 2,102.03 | 2,178.71 | 2,256.44 | 2,341.52 | 2,418.22 | 2,506.44 | 2,599.96 | 2,693.45 |
| | 25.65 | 26.19 | 27.09 | 28.03 | 29.05 | 30.09 | 31.22 | 32.24 | 33.42 | 34.67 | 35.91 |

Bi Weekly Pay Schedule 1/1/2019

| | | | | | | | | | | | |
|----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| 15 | 53,528.80 | 54,652.91 | 56,646.53 | 58,667.36 | 60,879.47 | 62,873.72 | 65,167.45 | 67,598.88 | 70,029.48 | 72,378.26 | 74,918.31 |
| | 2,058.80 | 2,102.03 | 2,178.71 | 2,256.44 | 2,341.52 | 2,418.22 | 2,506.44 | 2,599.96 | 2,693.44 | 2,783.78 | 2,881.47 |
| | 27.45 | 28.03 | 29.05 | 30.09 | 31.22 | 32.24 | 33.42 | 34.67 | 35.91 | 37.12 | 38.42 |
| 16 | 57,460.69 | 58,667.36 | 60,879.47 | 62,873.72 | 65,167.45 | 67,598.88 | 70,029.48 | 72,378.26 | 74,918.52 | 77,376.95 | 80,244.12 |
| | 2,210.03 | 2,256.44 | 2,341.52 | 2,418.22 | 2,506.44 | 2,599.96 | 2,693.44 | 2,783.78 | 2,881.48 | 2,976.04 | 3,086.31 |
| | 29.47 | 30.09 | 31.22 | 32.24 | 33.42 | 34.67 | 35.91 | 37.12 | 38.42 | 39.68 | 41.15 |
| 17 | 61,580.52 | 62,873.72 | 65,167.45 | 67,598.88 | 70,029.48 | 72,378.26 | 74,918.52 | 77,376.95 | 80,244.12 | 82,757.38 | 85,815.83 |
| | 2,368.48 | 2,418.22 | 2,506.44 | 2,599.96 | 2,693.44 | 2,783.78 | 2,881.48 | 2,976.04 | 3,086.31 | 3,182.98 | 3,300.61 |
| | 31.58 | 32.24 | 33.42 | 34.67 | 35.91 | 37.12 | 38.42 | 39.68 | 41.15 | 42.44 | 44.01 |
| 18 | 66,208.50 | 67,598.88 | 70,029.48 | 72,378.26 | 74,918.52 | 77,376.95 | 80,244.12 | 82,757.38 | 85,815.83 | 88,411.33 | 91,661.07 |
| | 2,546.48 | 2,599.96 | 2,693.44 | 2,783.78 | 2,881.48 | 2,976.04 | 3,086.31 | 3,182.98 | 3,300.61 | 3,400.44 | 3,525.43 |
| | 33.95 | 34.67 | 35.91 | 37.12 | 38.42 | 39.68 | 41.15 | 42.44 | 44.01 | 45.34 | 47.01 |
| 19 | 70,889.57 | 72,378.26 | 74,918.52 | 77,376.95 | 80,245.56 | 82,757.38 | 85,815.83 | 88,411.33 | 91,661.07 | 94,556.27 | 97,970.08 |
| | 2,726.52 | 2,783.78 | 2,881.48 | 2,976.04 | 3,086.37 | 3,182.98 | 3,300.61 | 3,400.44 | 3,525.43 | 3,636.78 | 3,768.08 |
| | 36.35 | 37.12 | 38.42 | 39.68 | 41.15 | 42.44 | 44.01 | 45.34 | 47.01 | 48.49 | 50.24 |
| 20 | 75,785.45 | 77,376.95 | 80,244.12 | 82,757.38 | 85,815.83 | 88,411.33 | 91,661.07 | 94,556.27 | 97,970.08 | 101,220.44 | 104,989.60 |
| | 2,914.83 | 2,976.04 | 3,086.31 | 3,182.98 | 3,300.61 | 3,400.44 | 3,525.43 | 3,636.78 | 3,768.08 | 3,893.09 | 4,038.06 |
| | 38.86 | 39.68 | 41.15 | 42.44 | 44.01 | 45.34 | 47.01 | 48.49 | 50.24 | 51.91 | 53.84 |

Exempt or Executive Schedule

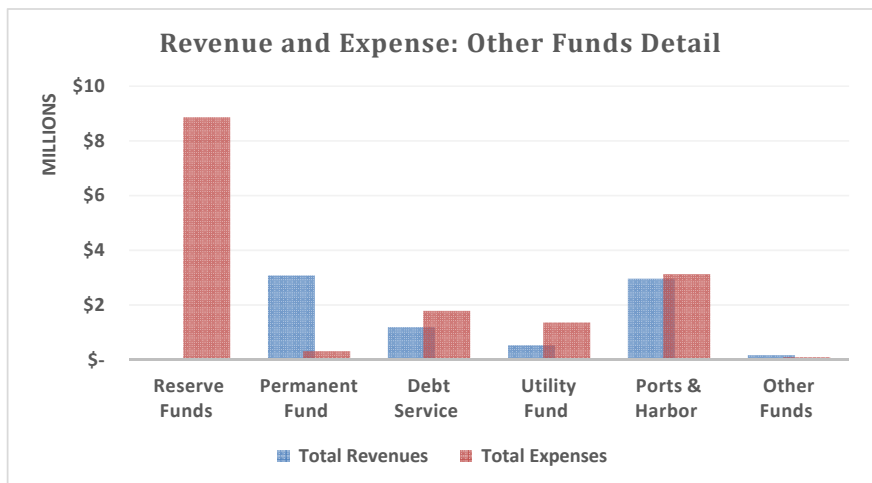
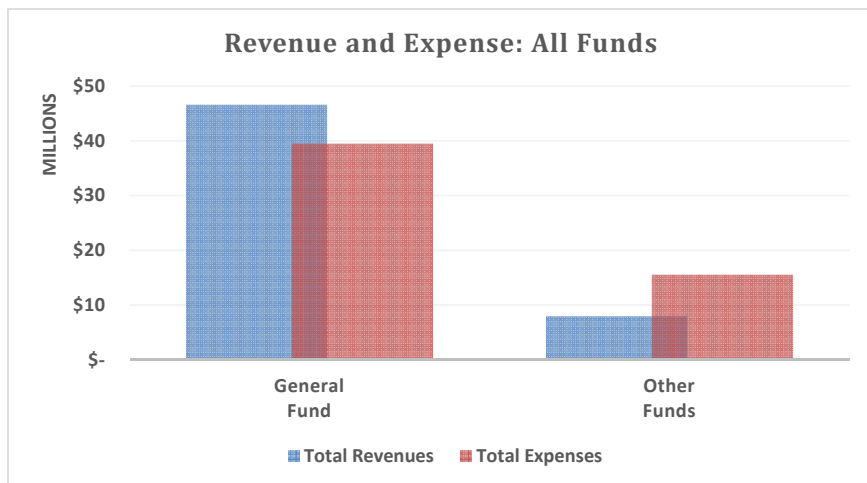
| | | | | | | | | | | | |
|----|-----------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 30 | 80,837.81 | 82,535.41 | 85,593.72 | 88,274.53 | 91,536.88 | 94,305.42 | 97,771.80 | 100,860.02 | 104,501.42 | 107,968.46 | 111,988.91 |
| | 3,109.15 | 3,174.44 | 3,292.07 | 3,395.17 | 3,520.65 | 3,627.13 | 3,760.45 | 3,879.23 | 4,019.29 | 4,152.63 | 4,307.27 |
| | 38.86 | 39.68 | 41.15 | 42.44 | 44.01 | 45.34 | 47.01 | 48.49 | 50.24 | 51.91 | 53.84 |
| 31 | 86,458.90 | 88,274.53 | 91,536.88 | 94,305.42 | 97,771.80 | 100,860.02 | 104,501.42 | 107,968.46 | 111,988.91 | 115,659.77 | 120,000.77 |
| | 3,325.34 | 3,395.17 | 3,520.65 | 3,627.13 | 3,760.45 | 3,879.23 | 4,019.29 | 4,152.63 | 4,307.27 | 4,448.45 | 4,615.41 |
| | 41.57 | 42.44 | 44.01 | 45.34 | 47.01 | 48.49 | 50.24 | 51.91 | 53.84 | 55.61 | 57.69 |
| 32 | 92,365.74 | 94,305.42 | 97,771.80 | 100,860.02 | 104,501.42 | 107,968.46 | 111,988.91 | 115,659.77 | 120,000.77 | 124,050.24 | 128,245.48 |
| | 3,552.53 | 3,627.13 | 3,760.45 | 3,879.23 | 4,019.29 | 4,152.63 | 4,307.27 | 4,448.45 | 4,615.41 | 4,771.16 | 4,932.52 |
| | 44.41 | 45.34 | 47.01 | 48.49 | 50.24 | 51.91 | 53.84 | 55.61 | 57.69 | 59.64 | 61.66 |
| 33 | 98,785.53 | 100,860.02 | 104,501.42 | 107,977.02 | 111,988.91 | 115,659.77 | 120,000.77 | 124,050.24 | 128,245.48 | 132,739.29 | 137,372.50 |
| | 3,799.44 | 3,879.23 | 4,019.29 | 4,152.96 | 4,307.27 | 4,448.45 | 4,615.41 | 4,771.16 | 4,932.52 | 5,105.36 | 5,283.56 |
| | 47.49 | 48.49 | 50.24 | 51.91 | 53.84 | 55.61 | 57.69 | 59.64 | 61.66 | 63.82 | 66.04 |

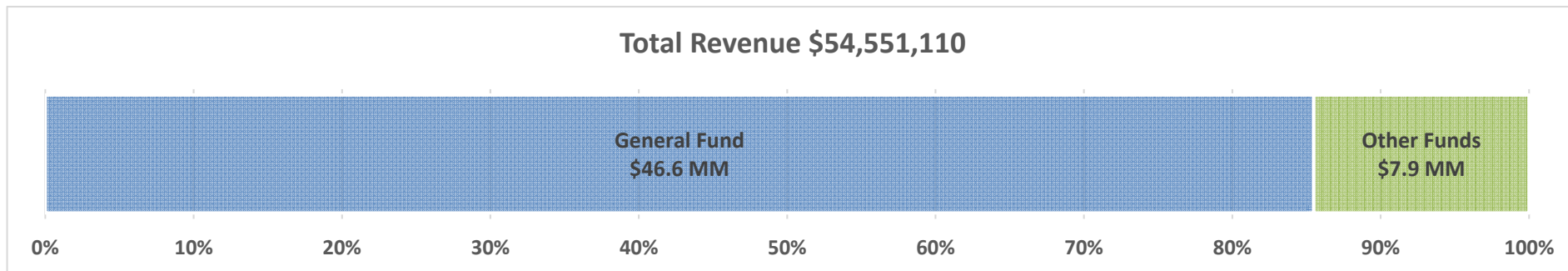
**Due to Rounding issues this may vary slightly from the Caselle Pay Scale*

All Values in Millions

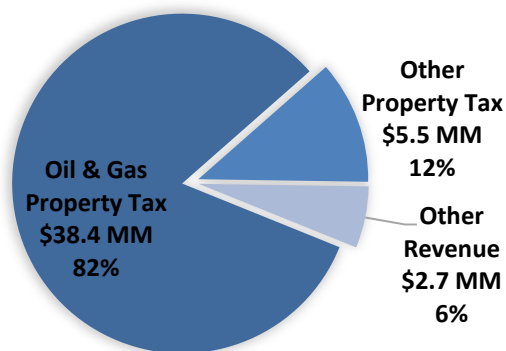
Citywide Budget Summary

| | General Fund | Reserve Funds | Capital Projects | Permanent Fund | Debt Service | Utility Fund | Ports & Harbor | Other Funds | Grand Total |
|---------------------------------------|---------------|---------------|------------------|----------------|--------------|--------------|----------------|--------------|----------------|
| Beginning Fund Balance | \$71.9 | \$37.8 | \$54.2 | \$205.3 | \$7.3 | \$1.9 | \$4.6 | \$6.9 | \$390.0 |
| Total Revenues | 46.6 | - | - | 3.1 | 1.2 | 0.5 | 3.0 | 0.2 | 54.6 |
| Transfer In (Out) | (6.8) | 8.9 | - | (3.1) | - | - | (0.5) | - | (1.4) |
| Operating Subsidy | - | - | - | - | - | 0.8 | 0.6 | - | 1.4 |
| Net of Transfer/Subsidy | 6.8 | (8.9) | - | 3.1 | - | (0.8) | (0.2) | - | - |
| Support | 13.3 | - | - | - | - | - | - | - | 13.3 |
| Administration | 8.7 | 5.0 | - | 0.3 | 1.8 | - | - | - | 15.8 |
| Facilities, Fleet & Infrastructure | 7.6 | 3.4 | - | - | - | 1.4 | - | 0.1 | 12.5 |
| Public Safety | 6.4 | - | - | - | - | - | - | - | 6.4 |
| Parks, Recreation & Cultural Services | 3.5 | - | - | - | - | - | - | - | 3.5 |
| Ports & Harbor | - | 0.5 | - | - | - | - | 3.1 | - | 3.6 |
| Total Expenses | 39.5 | 8.9 | - | 0.3 | 1.8 | 1.4 | 3.1 | 0.1 | 55.1 |
| Net Increase (Reduction) | 0.3 | - | - | (0.3) | (0.6) | - | (0.0) | 0.1 | (0.5) |
| Ending Fund Balance | \$72.2 | \$37.8 | \$54.2 | \$205.0 | \$6.7 | \$1.9 | \$4.6 | \$7.0 | \$389.5 |





GENERAL FUND REVENUES \$46.6 MM



Oil & Gas Property Tax revenue reflects taxes levied on all properties comprising and supporting the Trans Alaska Pipeline System (TAPS), as defined in section 43.56 of the Alaska Statutes. The current valuation of the TAPS is fixed through 2020, pursuant to a five-year settlement agreement executed in 2016. Oil and gas properties comprise 88% of all property tax revenue, and 82% of all General Fund revenue.

Other Property Tax revenue is comprised of taxes levied on all other commercial and residential property within the City's taxing jurisdiction. The budgeted revenue figure reflects 2018 assessed values, plus a 3% inflation factor.

Other Revenue reflects all other fees for services and miscellaneous revenues as forecasted by the Departments overseeing those operations.

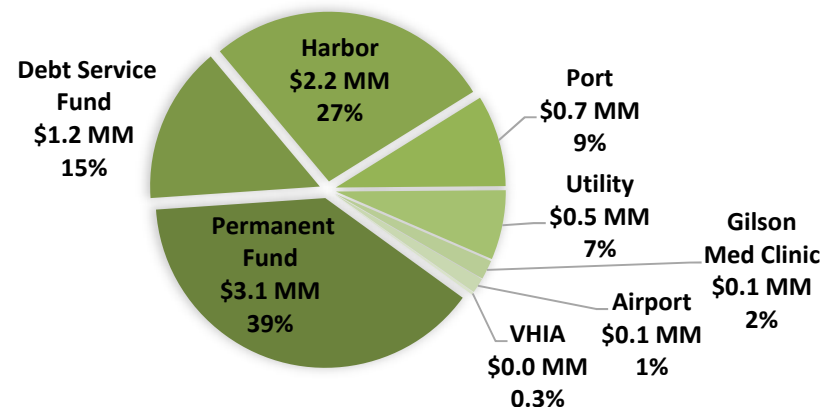
Revenues from Other Funds reflect operations of the City's Special Revenue, Debt Service, and Permanent Funds, and are comprised of fees for services, debt service reimbursements, and investment activities, respectively.

The City budgets appropriations for six *Special Revenue Funds* reflecting **Ports and Harbor, Utility, Clinic, and Housing (VHIA)** operations. These funds comprise 46% of Other Fund revenues.

Debt Service Fund reflects all general obligation debt and other loan commitments, as well as related reimbursements from the State of Alaska, and comprises 15% of Other Fund revenues.

Permanent Fund revenues reflect a 1.5% appropriation of the City's \$200MM portfolio, as articulated in section 6.7 of the City's Charter. This \$3.1MM figure is held in reserve pending mid-year direction from Council.

REVENUES FROM OTHER FUNDS \$7.9 MM



Where does the money come from?



| General Fund Revenues | |
|-----------------------|------------------|
| Oil & Gas Prop. Tax | \$38.4 MM |
| Other Property Tax | \$5.5 MM |
| Services and Fees | \$2.7 MM |
| Total Revenue | \$46.6 MM |

...for every 1 dollar of revenue or expense...

How is it spent?

| General Fund Expenses | |
|-----------------------|------------------|
| FTE Payroll | \$15.0 MM |
| Other Operational | \$11.4 MM |
| Education | \$10.5 MM |
| Transfer to Reserve | \$5.3 MM |
| CSOs | \$2.7 MM |
| Operating Subsidy* | \$1.4 MM |
| Total | \$46.3 MM |

*To maintain low rates charged to customers, the City uses a portion of General Fund revenues to subsidize operating deficits in its Utility (\$810K), Port (\$360K), and Airport (\$260K) funds.



The **mill rate** is the amount of **tax** payable per dollar of the assessed value of a property.
 One **mill** represents \$1 of tax for every \$1,000 of taxable value.
 Valdez levies **twenty mills**, which is 2% or **\$20 dollars** for every \$1,000 of taxable value.

| Example | Amount |
|-----------------------------|-----------------|
| Valdez Home Appraised Value | \$ 200,000 |
| Primary Home Exemption | \$ (50,000) |
| Taxable Value | \$ 150,000 |
| 20 Mills Tax Levy | 0.02 |
| Taxes Due | \$ 3,000 |

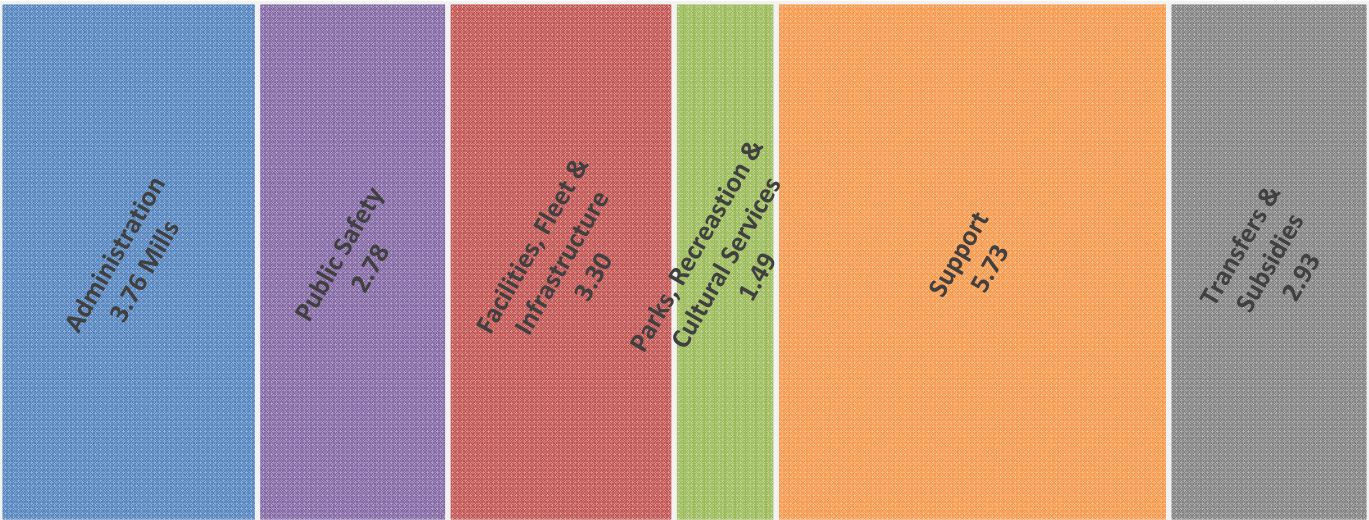
Where Does the 20 Mill Tax Levy Go by Operational Category?



| Expenses by Category | |
|---------------------------|-----------------|
| FTE Payroll | \$ 973 |
| Other Operational | \$ 736 |
| Education | \$ 679 |
| Transfers | \$ 346 |
| CSOs | \$ 172 |
| Subsidies | \$ 94 |
| Total from Example | \$ 3,000 |

Where Does the 20 Mill Levy Go by Operational Service Division?

| Expenses by Division | |
|---------------------------|-----------------|
| Administration | \$ 565 |
| Public Safety | \$ 417 |
| FFI | \$ 495 |
| PRCS | \$ 224 |
| Support | \$ 860 |
| Transfers/Subsidy | \$ 440 |
| Total from Example | \$ 3,000 |



Capital Assets

Thresholds: For purposes of compliance with Governmental Accounting Standards Board (GASB) Statement 34, the City categorizes any real or personal property, equipment, or infrastructure with an initial cost exceeding \$5,000 as a capital asset.

Accounting Treatment: The City's capital assets are depreciated using the straight-line method, which is a full depreciation, applied in equal amounts annually over the entire course of the asset's estimated useful life. This convention is reflected in the government-wide audited financial statements, but is not reflected

Capital Assets Budgeting - Furniture & Equipment

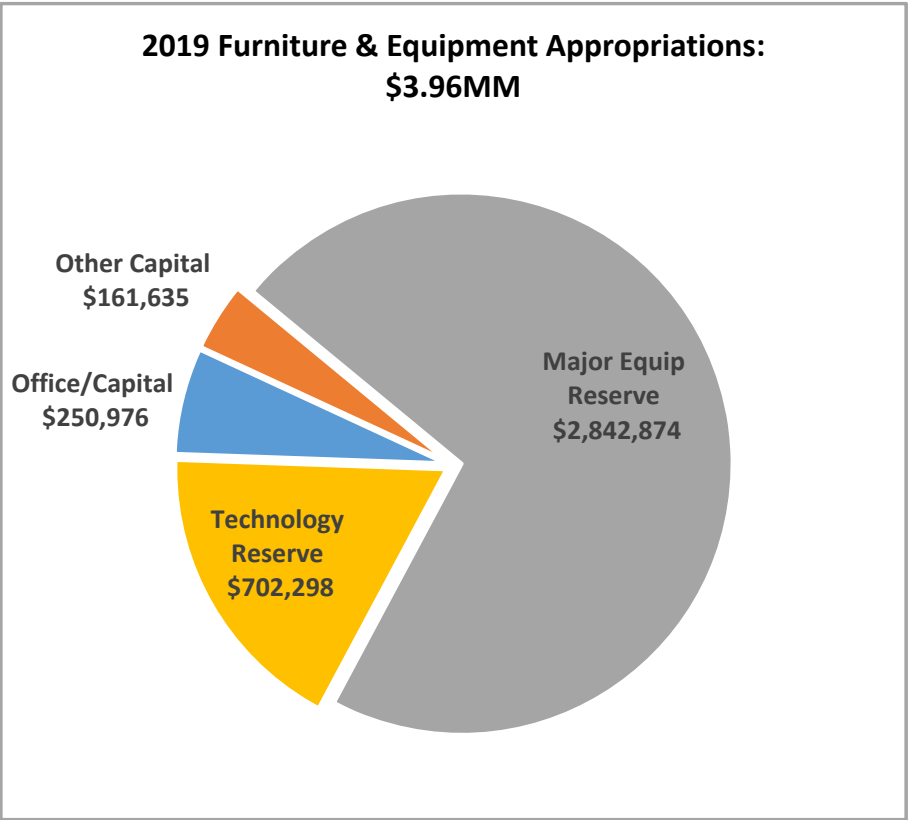
The annual operating budget includes four types of capital appropriations:

Office/Capital Expense - purchases over \$1K but less than \$5K, specifically itemized and allocated to operating departments. These items are not actually capitalized, but are distinguished from operating supplies for budgeting purposes.

Other Capital Expense - purchases between \$5K and \$10K, specifically itemized and allocated to operating departments.

Major Equipment - individual items or "systems" costing \$10K or more. This category is consolidated in the Major Equipment Reserve. Major equipment items are budgeted and appropriated using a ten-year forward average of scheduled purchases. Appropriations and unencumbered balances do not expire at the end of the budget-year, but are carried forward to subsequent budgets.

Technology - information technology and communications purchases, regardless of cost. This category is consolidated in the Technology Reserve. Technology items are budgeted and appropriated using a five-year forward average of scheduled purchases. Appropriations and unencumbered balances do not expire at the end of the budget-year, but are carried forward to



Capital Assets Budgeting - Construction Projects

The City's budget and fund structure recognize two types of construction projects:

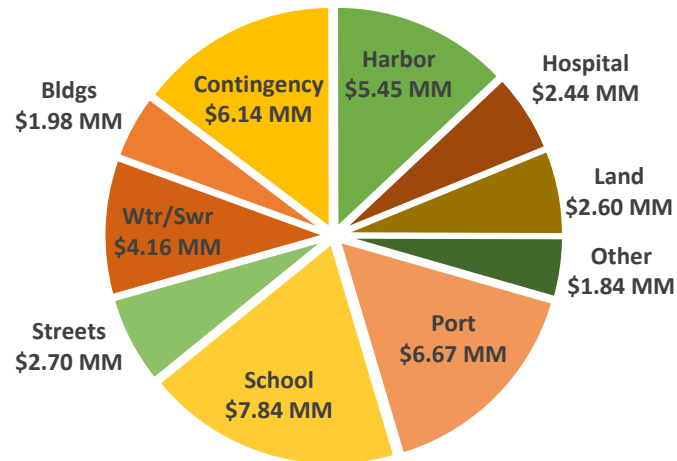
Major Maintenance - improvements to or replacements of pre-existing assets. Examples include roof and window replacements, repaving of roads, and dike/levee maintenance.

Capital Improvements - construction of new assets. Examples include the proposed new Fire Station, and extensions of water or sewer mains.

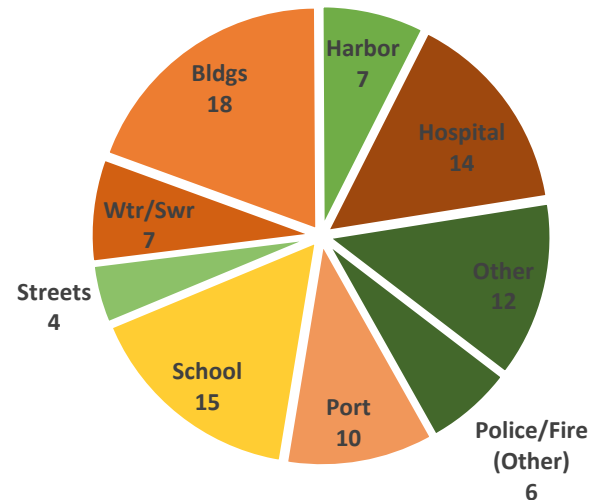
Budgeting Process - The City generally sets construction project appropriations annually during a separate process in the Spring, which is formalized via Resolution as an amendment to the adopted operating budget. Construction projects are generally designed in the first year following appropriation, and built in the second year. The design and build phases are separately approved and appropriated by Council.

Budgeting Method - Construction projects are appropriated to reserves, and therefore do not expire at the end of the budget-year. Annual budgeted appropriations reflect newly appropriated and/or repurposed funds, rather than annual project expenditures.

Budgeted Project Funds: \$41.8MM



Number of Open Projects: 93



Debt Service Summary

Overview

The City's debt obligations, comprised of four general obligation ("GO") issues and one loan from the Alaska's Department of Environmental Conservation, are budgeted within the **Debt Service Fund**.

The Debt Service Fund is classified as a **non-major governmental fund**. The City sets annual appropriations to satisfy its scheduled debt service payments.

The Debt Service Fund receives annual revenue from two sources: partial reimbursement from the State of Alaska for three of its GO issues (2012 School Bonds, 2012 Series Two School Bonds, 2012 Series Two Harbor Bonds), and interest on investments of its \$7MM fund balance.

Legal Debt Limitations

Pursuant to Chapter XI of the City Charter, the City's general obligation indebtedness is limited, and "...shall not at any time exceed fifteen percent of the assessed value of all the real and personal property in the city."

Debt Limit Calculation (\$ Millions)

| | |
|--|-----------|
| 2018 Citywide Assessed Value | \$ 2,195 |
| Legal Debt as Percentage of Assessed Value | 15% |
| Legal Debt Limit in Dollars | \$ 329.25 |
| Outstanding GO Debt Beginning 2019 | \$ 44.60 |
| Excess Debt Capacity | \$ 284.66 |

Outstanding General Obligation (GO) Debt Issues (4):

2012 Series Two Harbor Bonds: Originally issued in 2004. Remaining principal of \$1.645MM was refunded via the Alaska Municipal Bond Bank Authority in 2012. Generates approximately 66% reimbursement revenue annually from State of Alaska.

2012 Series Two School Bonds: Originally issued in 2004. Remaining principal of \$1.095MM was refunded via the Alaska Municipal Bond Bank Authority in 2012. Generates approximately 66% reimbursement revenue annually from State of Alaska.

2012 School Bonds - \$33.865MM issued for construction of the Gilson Middle School. Ongoing debt service payments are fully defeased as of 2018, and therefore do not require annual budget appropriations. Generates approximately 60% reimbursement revenue annually from State of Alaska.

2015 Harbor Bonds - \$17.92MM issued for construction of the new boat harbor.

2019 General Obligation (GO) Debt Service Summary

| Issue | Remaining | Scheduled Payments | | Budgeted Payments | | Reimbursement |
|------------------------|-------------------|--------------------|------------------|-------------------|----------------|------------------|
| | Principal | Interest | Principal | Interest | Principal | Revenue |
| 2012 Series Two Harbor | 1,065,000 | 51,500 | 160,000 | 51,500 | 160,000 | 210,375 |
| 2012 Series Two School | 700,000 | 33,850 | 105,000 | 33,850 | 105,000 | 81,000 |
| GO 2012 School | 26,840,000 | 1,240,050 | 1,380,000 | Defeased | Defeased | 804,423 |
| GO 2015 Harbor | 15,990,000 | 730,200 | 670,000 | 730,200 | 670,000 | - |
| Total | 44,595,000 | 2,055,600 | 2,315,000 | 815,550 | 935,000 | 1,095,798 |



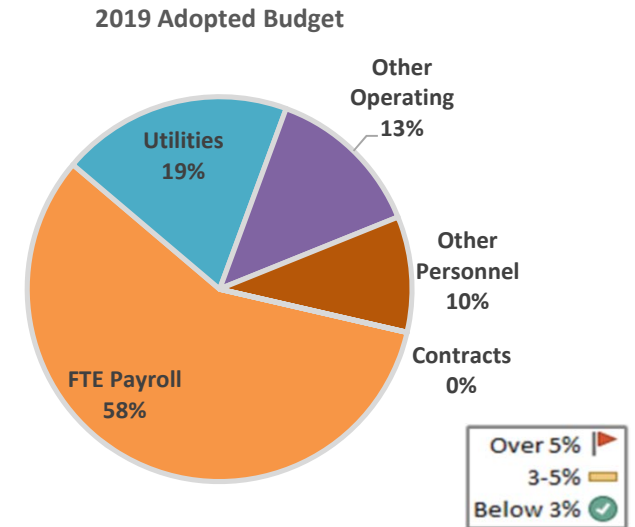
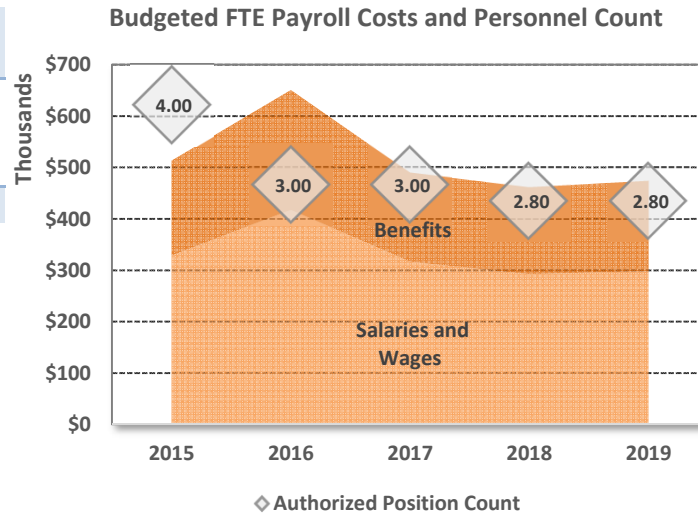
Departmental Information

ADMINISTRATION

Mission:

The Administration Department is responsible for implementing Council initiatives and priorities.

| | FTE |
|------------------------|-------------|
| CITY MANAGER | 1.00 |
| ASSISTANT CITY MANAGER | 1.00 |
| ADMIN ASSISTANT | 0.80 |
| Grand Total | 2.80 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|---------|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent | |
| FTE Payroll | 469,111 | 623,595 | 531,661 | 325,000 | 461,751 | 474,135 | 12,384 | ✓ | 2.7% |
| Other Operating | 124,249 | 122,722 | 100,261 | 95,000 | 106,330 | 109,100 | 2,770 | ✓ | 2.6% |
| Other Personnel | 153,493 | 56,978 | 30,730 | 79,177 | 79,177 | 80,168 | 991 | ✓ | 1.3% |
| Contracts | 6,512 | 5,769 | - | - | - | - | - | ✓ | 0.0% |
| Utilities | 136,891 | 132,764 | 162,410 | 145,000 | 180,000 | 160,000 | (20,000) | ✓ | -11.1% |
| Grand Total | 890,256 | 941,829 | 825,062 | 644,177 | 827,258 | 823,403 | (3,855) | ✓ | -0.5% |

ADMINISTRATION

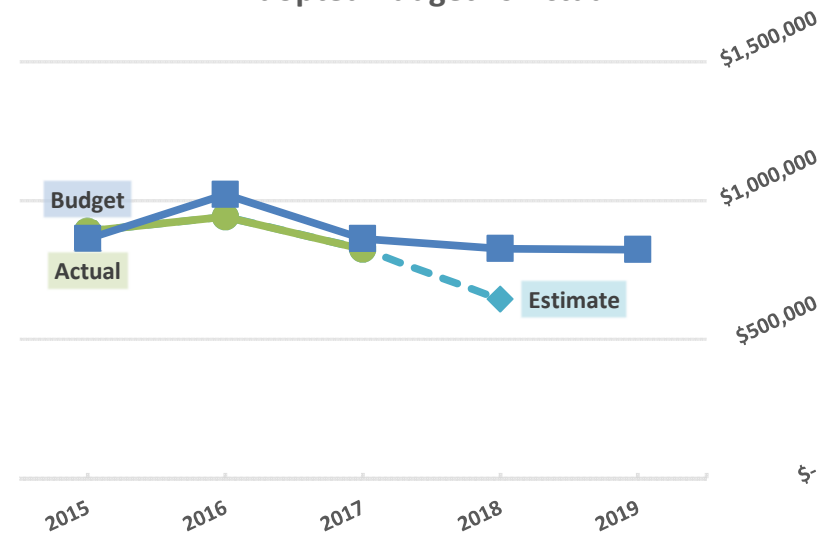
Work Plan

Continuation and completion of Kelsey Dock project.
 Create multi-year plan for office and storage space needs.
 Design of proposed new fire station.
 Development and implementation of pavement management plan.
 Enhanced communications and public outreach.
 Enhanced enforcement of city codes and zoning regulations.
 Expansion of housing options.
 Explore expanded and optimized project management options.
 Explore expanded senior healthcare initiatives.
 Long-term financial planning and budget sustainability
 Mitigate wildlife hazards.
 Ongoing economic development and diversification.
 Ongoing flood hazard assesement and mitigation.
 Review of citywide procurement procedures.
 Review of options for daycare and early childhood development.
 Scheduling and quantifying of ongoing and deferred maintenance.

2018 to 2019 Budget Changes

| | |
|-----------------|----------------------|
| FTE Payroll | 2.7% \$12,384 |
| Utilities | -11.1% \$(20,000) |
| Other Operating | 2.6% \$2,770 |
| Other Personnel | 1.3% \$991 |
| Contracts | 0.0% \$- |

Adopted Budget vs Actual

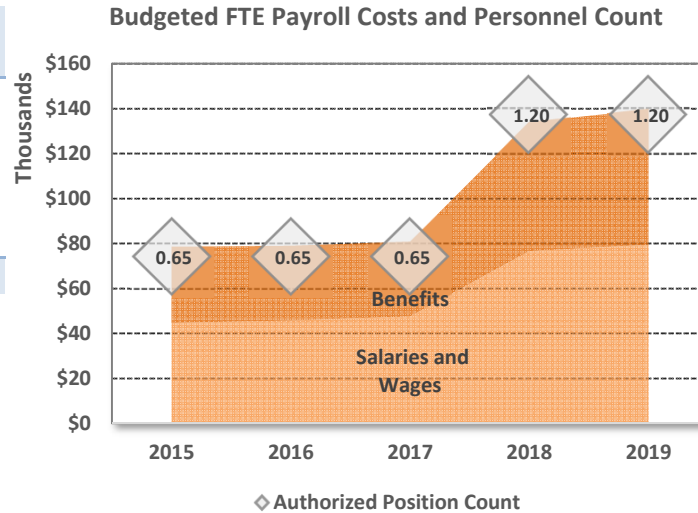


AIRPORT

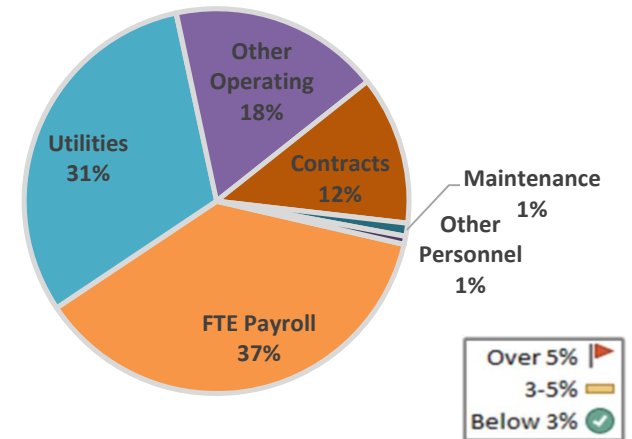
Mission:

Effective management of commercial leases and ongoing optimization of space for City use.

| | FTE |
|-----------------------|-------------|
| DIRECTOR | 0.10 |
| OPERATIONS MANAGER | 0.25 |
| MAINTENANCE MANAGER | 0.30 |
| SECURITY & MAINT TECH | 0.30 |
| ADMIN ASSISTANT | 0.25 |
| Grand Total | 1.20 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 72,432 | 72,241 | 71,856 | 131,000 | 133,975 | 139,751 | 5,776 | 4.3% |
| Other Operating | 42,975 | 41,717 | 52,840 | 59,279 | 73,615 | 66,825 | (6,790) | -9.2% |
| Other Personnel | 1,618 | 1,146 | 1,109 | 2,488 | 2,988 | 2,552 | (436) | -14.6% |
| Contracts | 34,453 | 42,335 | 35,242 | 43,815 | 43,040 | 47,220 | 4,180 | 9.7% |
| Utilities | 96,501 | 78,158 | 80,783 | 114,500 | 117,000 | 117,000 | - | 0.0% |
| Maintenance | 1,946 | 3,448 | 2,558 | 3,500 | 4,500 | 4,150 | (350) | -7.8% |
| Grand Total | 249,926 | 239,046 | 244,388 | 354,582 | 375,118 | 377,498 | 2,380 | 0.6% |

AIRPORT

Ongoing Responsibility

The Airport Department is responsible for subleasing office space in the Valdez Pioneer Field airport terminal building, providing general building maintenance, events, and assisting with parking lot snow removal to clear parking spaces.

Work Plan

Assist the State of Alaska with their Airport Master planning efforts.

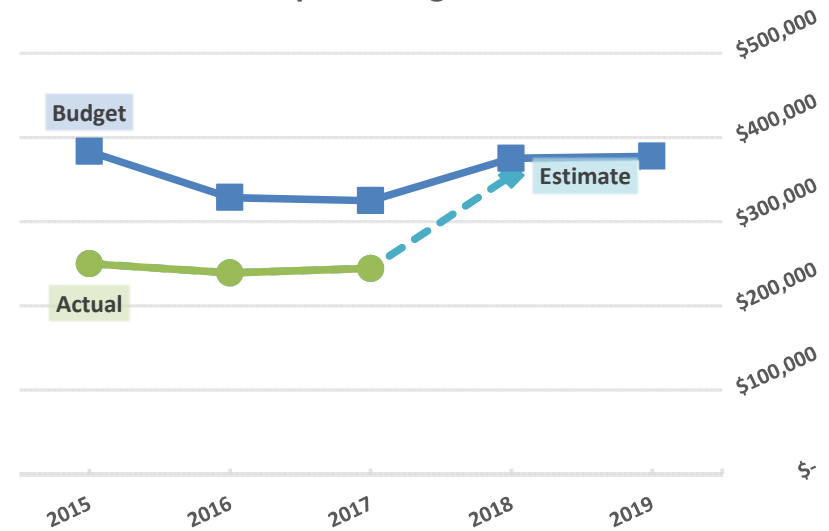
Continue to work with stakeholders and the FAA to improve flight navigation system upgrades.

Work with Capital Facilities team to repair the HVAC system and open the Whitney side of the Airport.

2018 to 2019 Budget Changes

| | | |
|-----------------|--------|-----------|
| FTE Payroll | 4.3% | \$5,776 |
| Utilities | 0.0% | \$- |
| Other Operating | -9.2% | \$(6,790) |
| Contracts | 9.7% | \$4,180 |
| Maintenance | -7.8% | \$(350) |
| Other Personnel | -14.6% | \$(436) |

Adopted Budget vs Actual

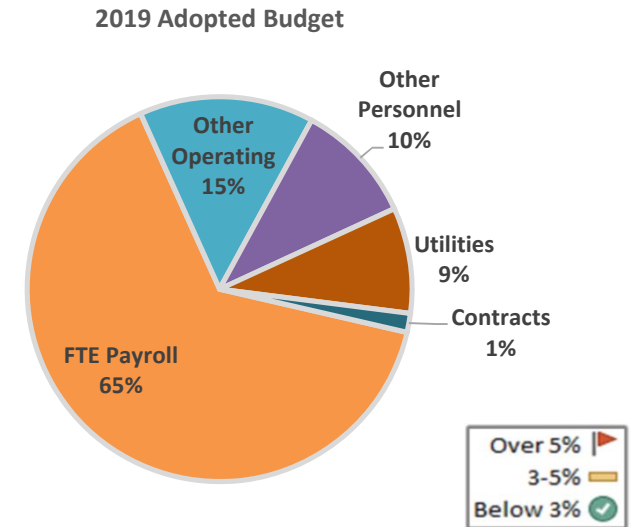
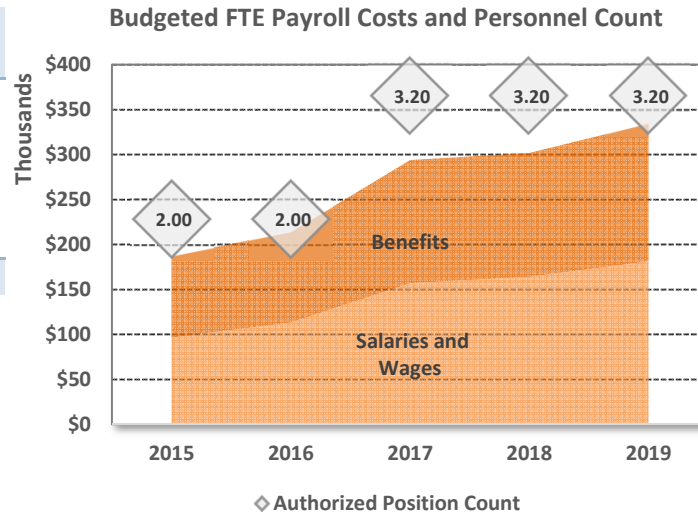


ANIMAL CONTROL

Mission:

Provide outstanding service while placing animal welfare and safety as our top priority.

| | FTE |
|------------------------|-------------|
| CHIEF | 0.10 |
| ANIMAL CONTROL OFFICER | 1.00 |
| SUPERVISOR | 1.00 |
| ATTENDANT | 1.00 |
| ADMIN ASSISTANT | 0.10 |
| Grand Total | 3.20 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|---|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 133,978 | 171,270 | 249,590 | 301,922 | 301,922 | 334,751 | 32,829 | ▶ | 10.9% |
| Other Operating | 34,812 | 29,708 | 41,979 | 42,700 | 50,900 | 76,000 | 25,100 | ▶ | 49.3% |
| Other Personnel | 38,912 | 58,672 | 40,910 | 47,202 | 44,202 | 52,778 | 8,576 | ▶ | 19.4% |
| Contracts | 4,087 | 4,341 | 3,451 | 5,225 | 5,225 | 8,225 | 3,000 | ▶ | 57.4% |
| Utilities | 35,037 | 36,088 | 43,448 | 46,000 | 46,000 | 46,000 | - | ✓ | 0.0% |
| Grand Total | 246,826 | 300,079 | 379,378 | 443,049 | 448,249 | 517,755 | 69,506 | ▶ | 15.5% |

ANIMAL CONTROL

Ongoing Responsibility

Our mission will be accomplished by partnering with our support organizations, volunteers, and community.

Work Plan

Complete implementation and full-integration of Pet Point program.

Continue Improvement of Animal Care Practices.

Develop comprehensive animal information pamphlet for residents and visitors.

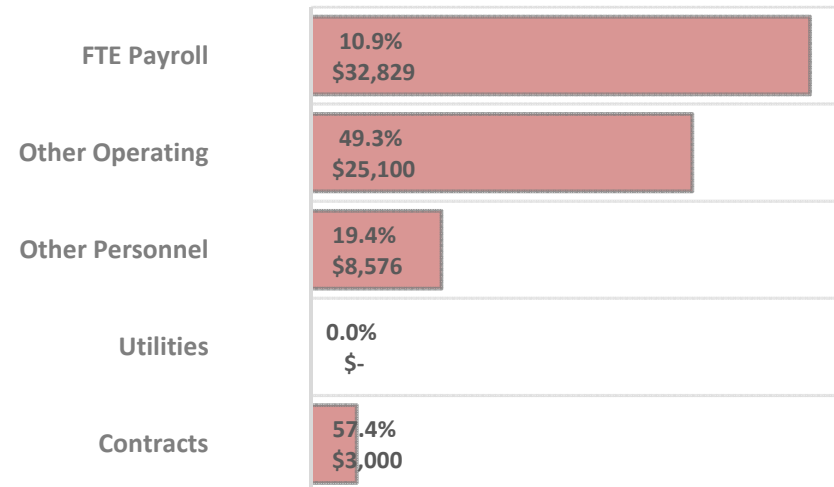
Identify and address areas throughout Valdez lacking adequate signage.

Increase Volunteer Program.

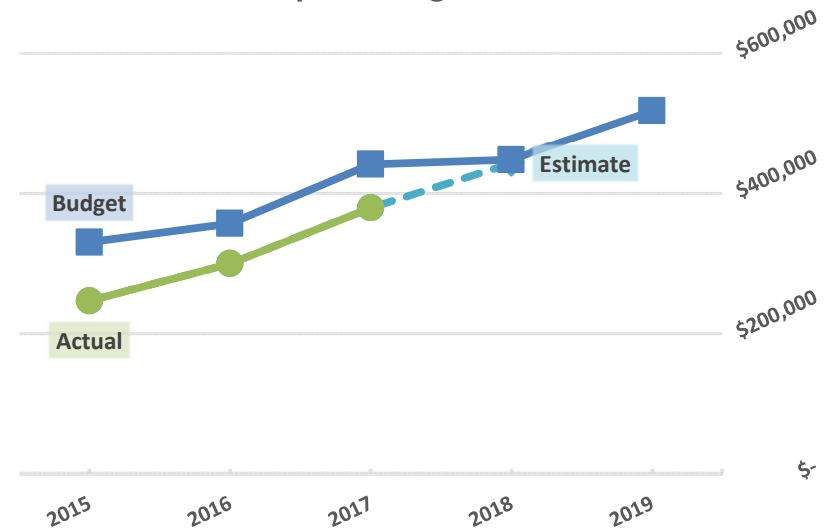
Initiate an Animal Shelter Facility beautification program.

Resolve dog kennel health and safety issues (black mold/drain failures).

2018 to 2019 Budget Changes



Adopted Budget vs Actual

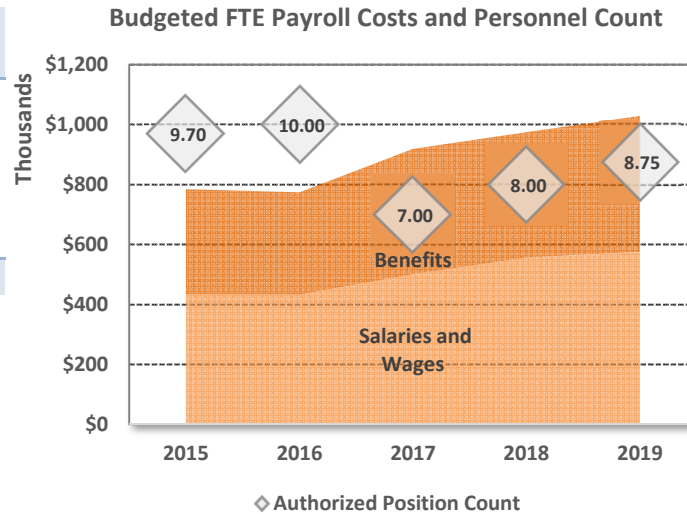


BUILDING MAINTENANCE

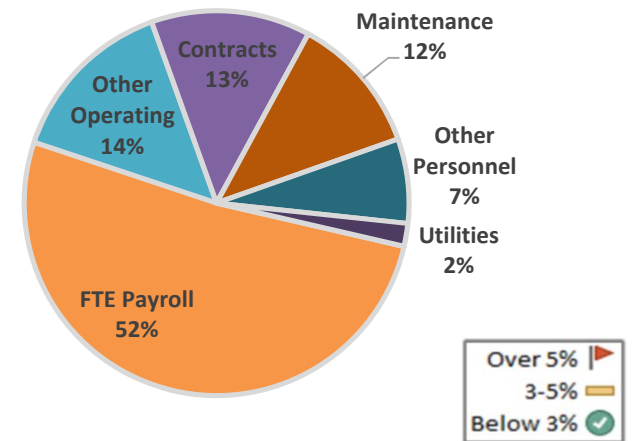
Mission:

Manage maintenance at City facilities to ensure they are safe, serviceable and secure for staff and all members of the community.

| | FTE |
|--------------------|-------------|
| DIRECTOR | 0.50 |
| MAINT COORDINATOR | 1.00 |
| SUPERVISOR | 1.00 |
| TECHNICIAN | 5.25 |
| ADMIN ASSISTANT | 1.00 |
| Grand Total | 8.75 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 712,363 | 707,466 | 801,861 | 974,485 | 974,486 | 1,029,520 | 55,035 | 5.6% |
| Other Operating | 166,023 | 179,994 | 214,067 | 283,500 | 310,095 | 287,268 | (22,827) | -7.4% |
| Other Personnel | 78,852 | 90,008 | 76,034 | 146,480 | 148,780 | 141,697 | (7,083) | -4.8% |
| Contracts | 173,713 | 143,117 | 199,840 | 254,000 | 255,704 | 267,704 | 12,000 | 4.7% |
| Utilities | 33,390 | 31,958 | 37,678 | 48,410 | 48,410 | 38,410 | (10,000) | -20.7% |
| Maintenance | 139,391 | 160,944 | 183,540 | 200,000 | 207,264 | 233,468 | 26,204 | 12.6% |
| Grand Total | 1,303,732 | 1,313,487 | 1,513,021 | 1,906,875 | 1,944,739 | 1,998,068 | 53,329 | 2.7% |

BUILDING MAINTENANCE

Ongoing Responsibility

Adhere to preventative maintenance schedule to ensure longevity of various City assets.

Assist with facilitating City special events.

Maintain the museum and Senior Center and provide support for their facility upgrades.

Manage and implement the City's database for maintenance (Maintenance Connect).

Provide snow removal services.

Work with other departments to better utilize the crews in a team effort to accomplish tasks.

Administer the City's maintenance-related service contracts.

Work Plan

Continue to install energy efficient components and systems in an effort to reduce the costs associated with all City facilities.

Cross train technicians to become proficient in all trades as a better way to utilize and maximize individual skills.

Maintain existing roofs.

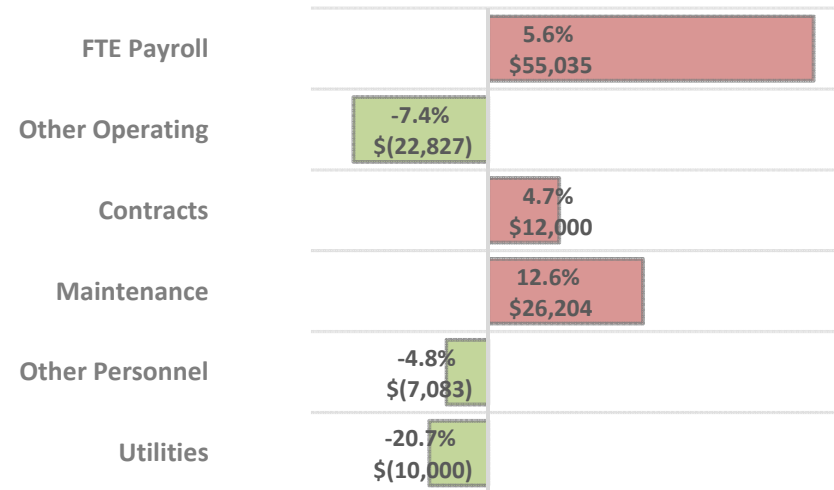
Manage the increased work load necessitated by tightened regulations, increased assets, aging buildings, and additional snow removal responsibilities.

Oversee compliance with the SPCC plans for maintaining fuel tanks and hazardous materials.

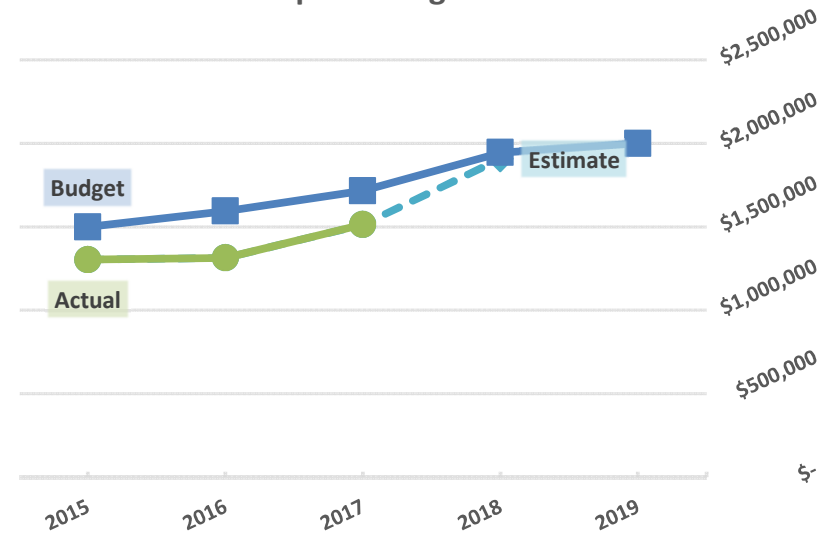
Train staff in building maintenance fields, such as HVAC and boiler repairs/maintenance, to increase the efficient operation of City buildings.

Use Maintenance Connect software to identify and reduce the amount of deferred maintenance, track costs and resource needs.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

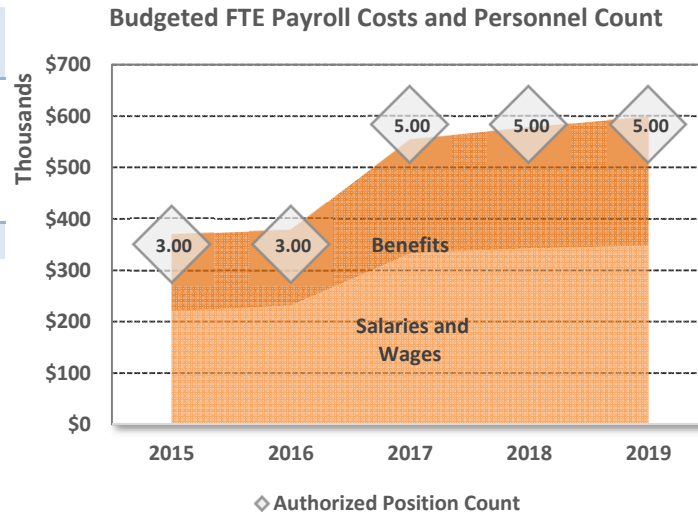


CITY CLERK

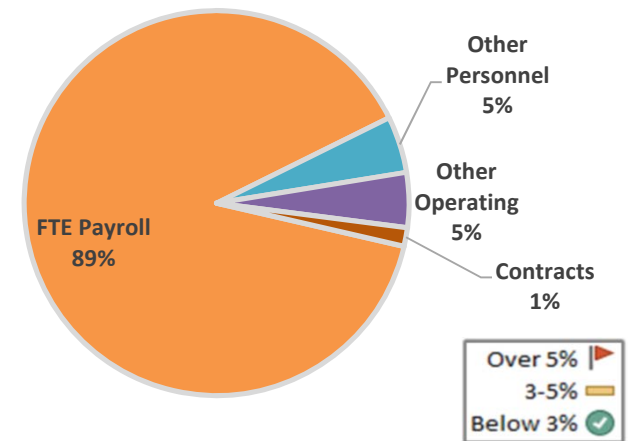
Mission:

It is the mission of the City Clerk and her staff to provide municipal election services, maintain the official records of all City Council proceedings, and perform other state and municipal statutory duties for elected officials, voters, city departments, and the public, in order that they may be guaranteed fair and impartial elections and open access to information and the legislative process.

| | FTE |
|----------------------|-------------|
| CITY CLERK | 1.00 |
| DEPUTY CLERK | 1.00 |
| RECORDS MANAGER | 1.00 |
| CUSTOMER SERVICE REP | 2.00 |
| Grand Total | 5.00 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|----------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 351,318 | 363,157 | 536,780 | 559,850 | 577,851 | 598,817 | 20,966 | 3-5% | 3.6% |
| Other Operating | 12,012 | 19,481 | 15,635 | 28,800 | 28,800 | 31,000 | 2,200 | Over 5% | 7.6% |
| Other Personnel | 40,312 | 30,169 | 38,060 | 34,846 | 32,039 | 31,911 | (128) | Below 3% | -0.4% |
| Contracts | 2,421 | 2,509 | 9,121 | 10,510 | 10,510 | 10,510 | - | Below 3% | 0.0% |
| Grand Total | 406,063 | 415,317 | 599,597 | 634,006 | 649,200 | 672,238 | 23,038 | 3-5% | 3.5% |

CITY CLERK

Ongoing Responsibility

The City Council appoints the municipal Clerk. The Clerk and her staff work directly for the legislative body. The Clerk administers the City Council's offices and serves as a conduit to the administration, the public, and other agencies for the City Council.

The City Clerk's office also serves as the City Public Information Office, whose missions include media relations, social media management, and emergency communications. Additionally, the City Clerk's office manages the front customer service office at City Hall.

Work Plan

Continue development and implementation of Zasio electronic records management system.

Continue to increase voter turnout and spark interest by our citizens to serve on the City Council, the School Board or as a member of a City Board or Commission. Promote citizen engagement and involvement in local government.

Continue with ongoing revisions to City Code.

Create a Public Information Office operating procedures manual to codify roles, responsibilities, processes, programs, and goals.

Develop and implement "Kids in Government" program.

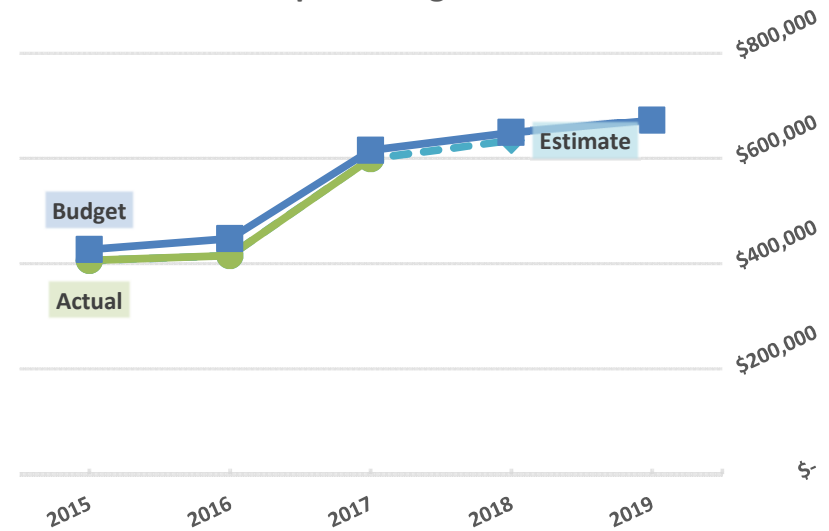
Develop and implement newly elected officials and boards and commissions training program.

Provide training for Clerk staff necessary to achieve or retain the highest degree of professional certification.

2018 to 2019 Budget Changes

| | |
|-----------------|------------------|
| FTE Payroll | 3.6% \$20,966 |
| Other Personnel | -0.4% \$(128) |
| Other Operating | 7.6% \$2,200 |
| Contracts | 0.0% \$- |

Adopted Budget vs Actual

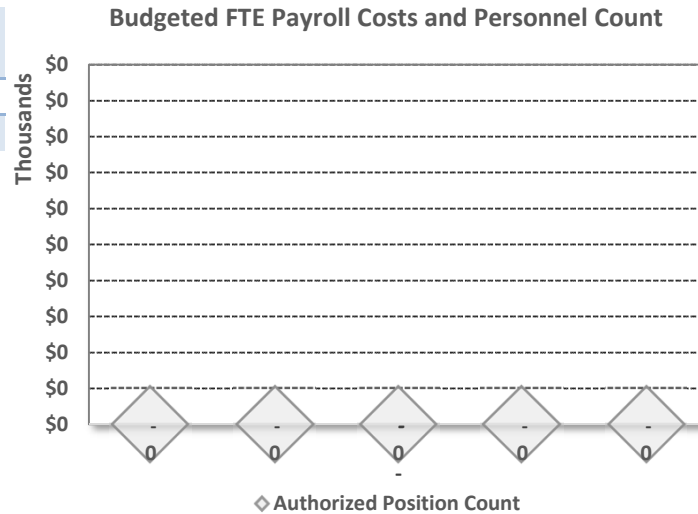


CITY COUNCIL

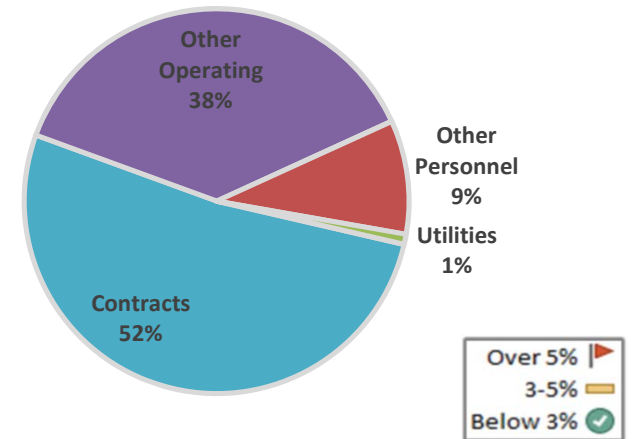
Mission:

The City Council is the legislative and policy-making body of City government, setting the City's long-range vision, values, strategies and goals.

| | FTE |
|--------------------|-----|
| 7 COUNCILMEMBERS | - |
| Grand Total | - |



2019 Adopted Budget



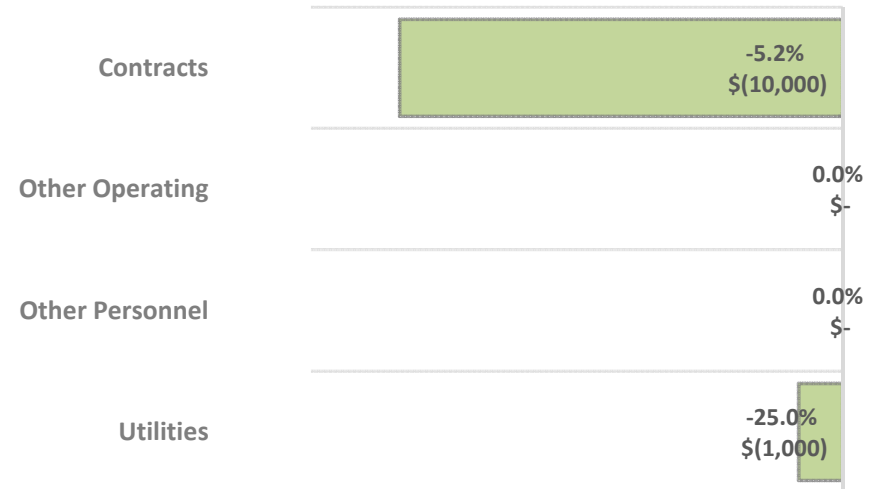
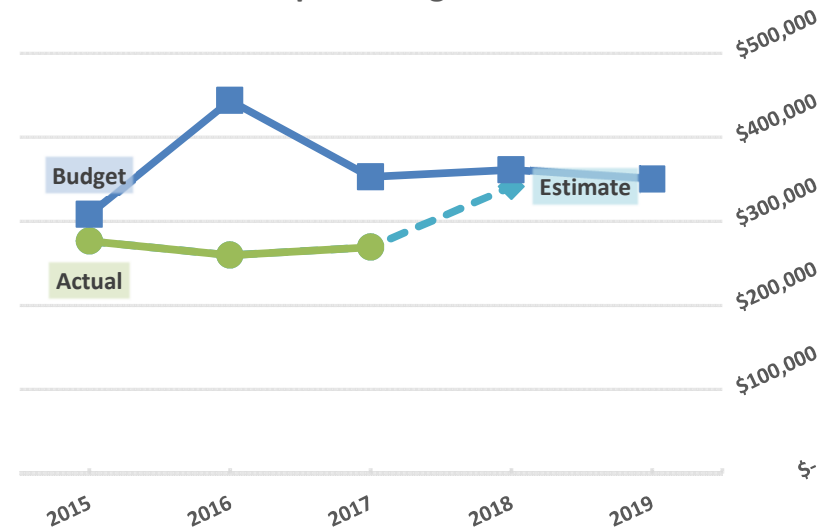
| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|--|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| Other Operating | 71,169 | 69,525 | 81,067 | 131,750 | 131,750 | 131,750 | - | | 0.0% |
| Other Personnel | 46,763 | 20,822 | 19,643 | 33,500 | 33,500 | 33,500 | - | | 0.0% |
| Contracts | 155,674 | 166,702 | 165,515 | 172,000 | 192,000 | 182,000 | (10,000) | | -5.2% |
| Utilities | 2,893 | 2,687 | 2,950 | 4,000 | 4,000 | 3,000 | (1,000) | | -25.0% |
| Grand Total | 276,498 | 259,736 | 269,176 | 341,250 | 361,250 | 350,250 | (11,000) | | -3.0% |

Ongoing Responsibility

The Mayor serves as the Chairperson of the Council. The Council appoints and removes the City Manager, City Clerk, and City Attorney to implement its policies and goals.

Work Plan

Continuation and completion of Kelsey Dock project.
 Create multi-year plan for office and storage space needs.
 Design of proposed new fire station.
 Development and implementation of pavement management plan.
 Enhanced communications and public outreach.
 Enhanced enforcement of city codes and zoning regulations.
 Expansion of housing options.
 Explore expanded and optimized project management options.
 Explore expanded senior healthcare initiatives.
 Long-term financial planning and budget sustainability
 Mitigate wildlife hazards.
 Ongoing economic development and diversification.
 Ongoing flood hazard assessment and mitigation.
 Review of citywide procurement procedures.
 Review of options for daycare and early childhood development.
 Scheduling and quantifying of ongoing and deferred maintenance.

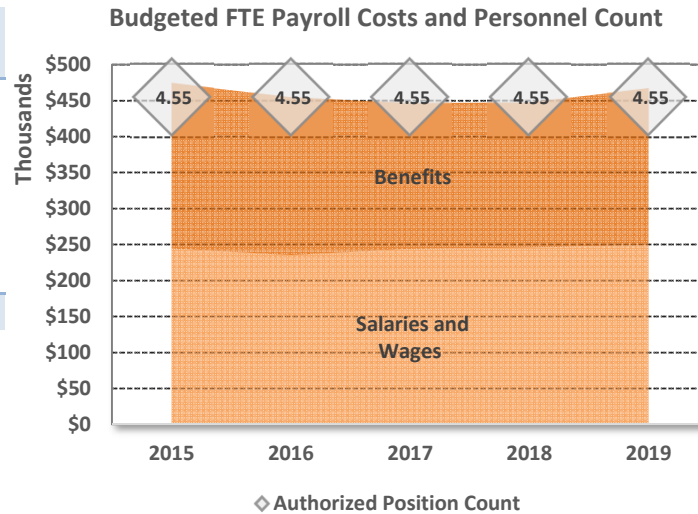
2018 to 2019 Budget Changes**Adopted Budget vs Actual**

CIVIC CENTER

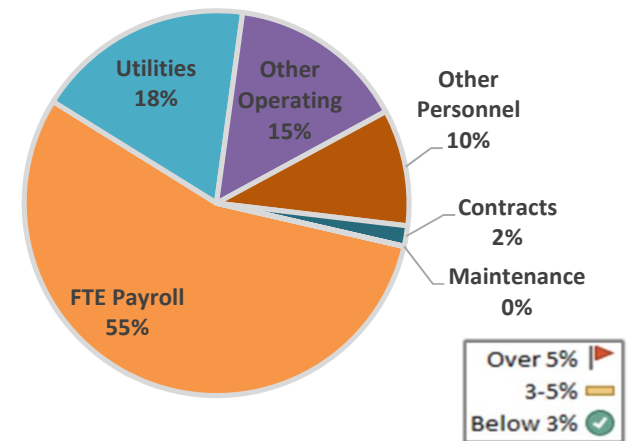
Mission:

The Valdez Convention and Civic Center is a multi-purpose public facility intended to encourage a variety of uses to meet the economic, social, cultural, convention and recreational needs of Valdez.

| | FTE |
|-----------------------|-------------|
| DIRECTOR | 0.15 |
| MANAGER | 1.00 |
| CATERING/EVENT ATTEND | 1.00 |
| MOVIE/EVENT ATTEND | 1.00 |
| MAINT & EQUIP TECH | 1.00 |
| ADMIN ASSISTANT | 0.40 |
| Grand Total | 4.55 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-----------------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 357,676 | 411,858 | 377,916 | 435,000 | 447,397 | 467,340 | 19,943 | Yellow Flag | 4.5% |
| Other Operating | 128,184 | 139,069 | 132,644 | 111,680 | 116,605 | 126,365 | 9,760 | Red Flag | 8.4% |
| Other Personnel | 60,325 | 50,304 | 63,179 | 66,780 | 68,333 | 82,814 | 14,481 | Red Flag | 21.2% |
| Contracts | 5,289 | 13,156 | 10,601 | 13,418 | 13,418 | 14,595 | 1,177 | Red Flag | 8.8% |
| Utilities | 142,903 | 125,930 | 115,343 | 145,000 | 175,000 | 155,000 | (20,000) | Green Checkmark | -11.4% |
| Maintenance | - | - | - | - | - | - | - | Green Checkmark | 0.0% |
| Grand Total | 694,377 | 740,318 | 699,683 | 771,878 | 820,753 | 846,114 | 25,361 | Yellow Flag | 3.1% |

CIVIC CENTER

Ongoing Responsibility

Community use is a high priority and therefore non-profits and individuals receive the noncommercial category and associated rates. The Civic Center staff manages and maintains the building and the majority of supporting equipment contained therein.

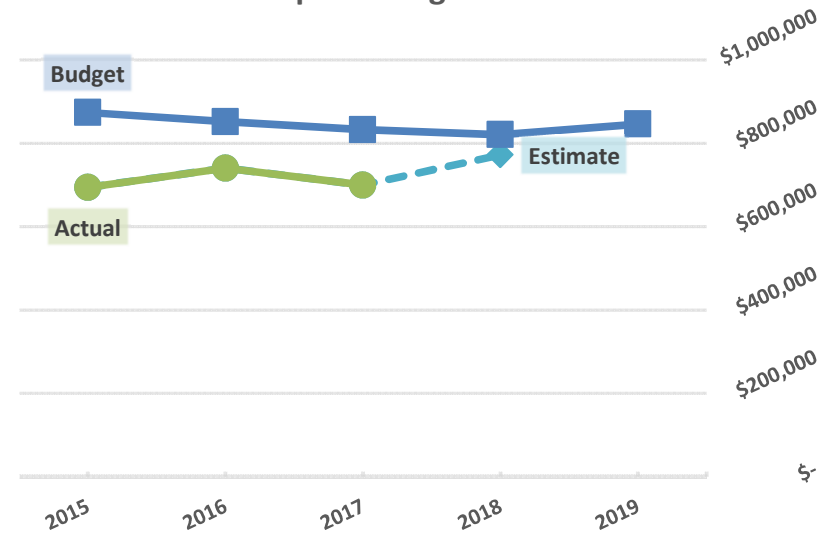
Work Plan

Comprehensive assessment for installation of live video feed technology.
Design and installation of security camera technology.
Enhancements to communications systems.
Replacement of the doors in the front of the building.
Staining of the building.

2018 to 2019 Budget Changes

| | |
|-----------------|----------------------|
| FTE Payroll | 4.5% \$19,943 |
| Utilities | -11.4% \$(20,000) |
| Other Operating | 8.4% \$9,760 |
| Other Personnel | 21.2% \$14,481 |
| Contracts | 8.8% \$1,177 |
| Maintenance | 0.0% \$- |

Adopted Budget vs Actual

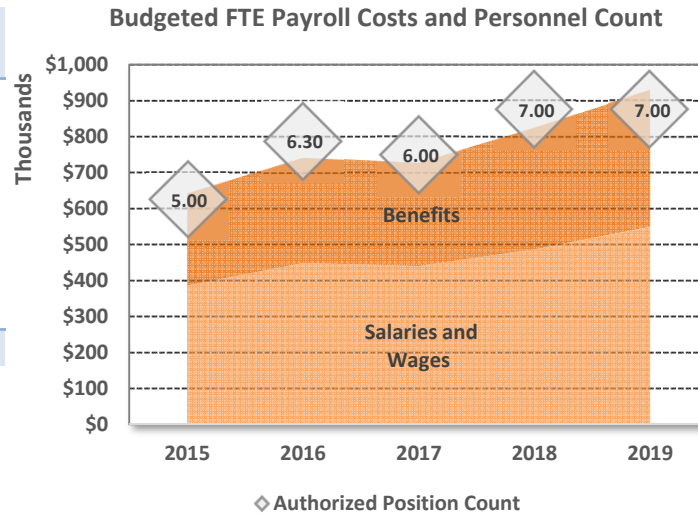


COMMUNITY DEVELOPMENT

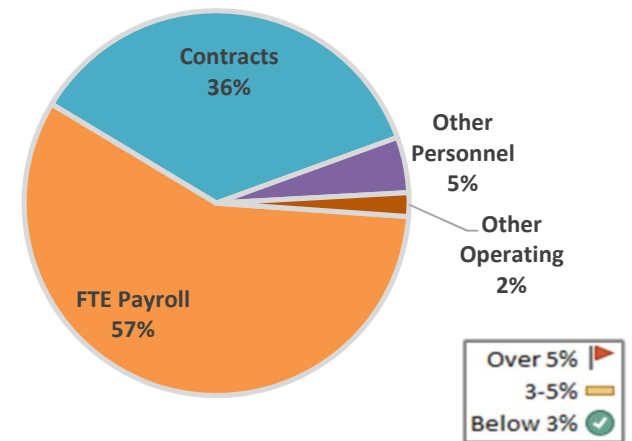
Mission:

To develop and implement creative community-based strategies to enhance housing opportunities, build cohesive neighborhoods, and ensure a dynamic framework for quality growth and development.

| | FTE |
|-------------------------|-------------|
| DIRECTOR | 1.00 |
| BUILDING INSPECTOR | 1.00 |
| GIS MANAGER | 1.00 |
| SENIOR PLANNER/GIS TECH | 1.00 |
| SENIOR PLANNER | 1.00 |
| PLANNING TECHNICIAN | 1.00 |
| ADMIN ASSISTANT | 1.00 |
| Grand Total | 7.00 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|------------------|------------------|-----------------------------|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 581,091 | 591,730 | 646,933 | 597,908 | 824,438 | 928,206 | 103,768 | 12.6% |
| Other Operating | 13,288 | 26,941 | 32,981 | 18,468 | 36,000 | 32,100 | (3,900) | -10.8% |
| Other Personnel | 25,768 | 26,980 | 49,509 | 72,877 | 41,012 | 75,235 | 34,223 | 83.4% |
| Contracts | 60,174 | 83,293 | 110,989 | 200,929 | 150,000 | 578,900 | 428,900 | 285.9% |
| Grand Total | 680,321 | 728,944 | 840,412 | 890,182 | 1,051,450 | 1,614,441 | 562,991 | 53.5% |

COMMUNITY DEVELOPMENT

Ongoing Responsibility

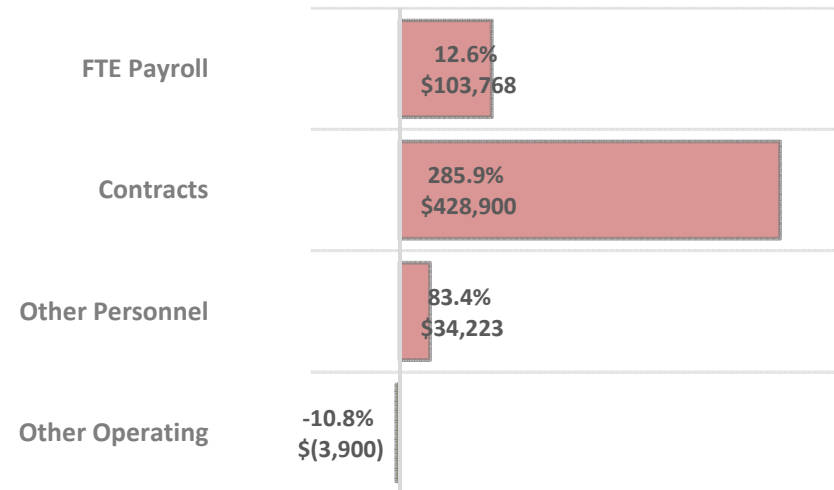
Building Plan Reviews.
 Business Registrations.
 Code Enforcement.
 Code Variances and Exceptions.
 Conditional Use Permits.
 Floodplain Management.
 Inspections.
 Land Sales.
 Long-Term Planning.
 Public Land Lease Management.
 Re-zoning.
 Subdivision Development.
 Temporary Land Use Permits.

Work Plan

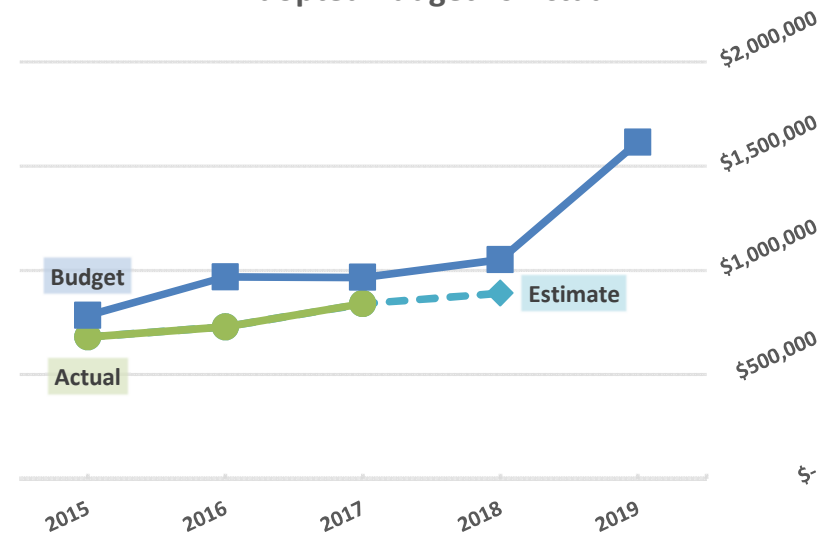
Adoption of updated FEMA Flood Insurance Rate Maps by ordinance.
 Assist in the development of the Comprehensive plan.
 Continue to Develop City Wide Flood Mitigation Strategic Plan for adoption by resolution.

Continue to streamline building, zoning, floodplain development and septic application reviews and strive for a 7 to 10 day permit turnaround.
 Encourage and allow new building types by code adoption.
 Innovate to improve compliance by outreach.
 Make public land available by increasing city land sales by 50%.
 Revise City Code to reflect wants and needs of the community.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

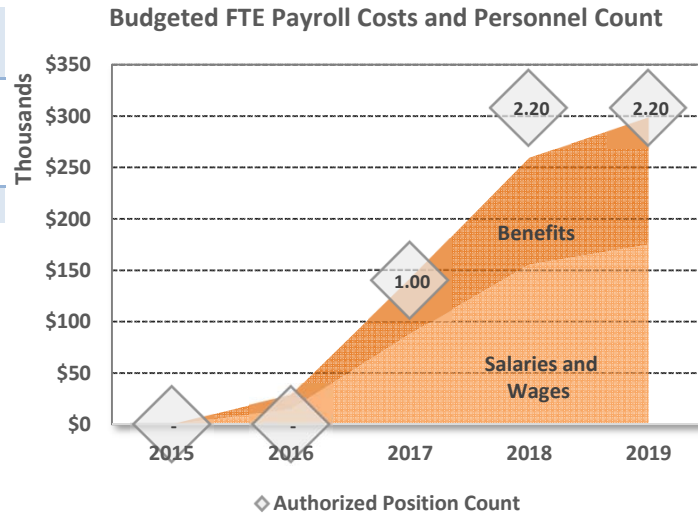


ECONOMIC DEVELOPMENT

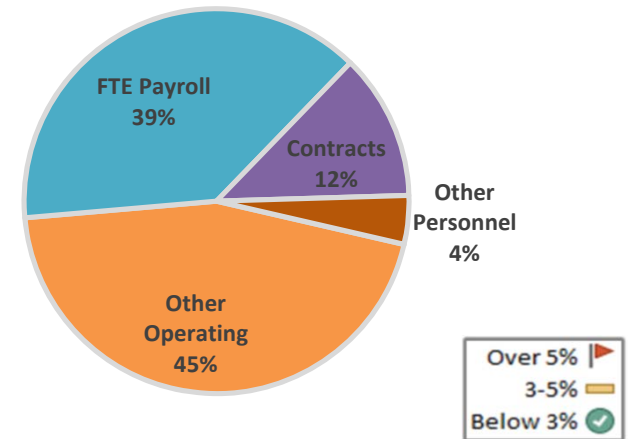
Mission:

The mission of the economic development department is to promote the City of Valdez through the attraction of new businesses and retention of existing businesses by providing the resources that enable and advance the well being of the community.

| | FTE |
|--------------------------|-------------|
| DIRECTOR | 1.00 |
| EVENTS COORDINATOR | 1.00 |
| ADMINISTRATIVE ASSISTANT | 0.20 |
| Grand Total | 2.20 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|---|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 1,062 | 40,818 | 94,499 | 235,000 | 259,370 | 298,665 | 39,295 | ▶ | 15.2% |
| Other Operating | 4,902 | 169,246 | 10,319 | 339,250 | 345,650 | 348,158 | 2,508 | ✓ | 0.7% |
| Other Personnel | 40,974 | 26,451 | 22,379 | 28,350 | 18,350 | 31,634 | 13,284 | ▶ | 72.4% |
| Contracts | 205,131 | 215,391 | 96,621 | 31,327 | - | 95,000 | 95,000 | ▶ | 100.0% |
| Grand Total | 252,069 | 451,907 | 223,818 | 633,927 | 623,370 | 773,457 | 150,087 | ▶ | 24.1% |

ECONOMIC DEVELOPMENT

Ongoing Responsibility

Develop, support and work toward the accomplishment of the community's economic development mission. Champion economic projects that advance Valdez in achieving its vision. This includes business retention and expansion, workforce strategies, marketing and attraction, real estate development and reuse.

Work Plan

Assist Kimley Horn in the comprehensive plan development.

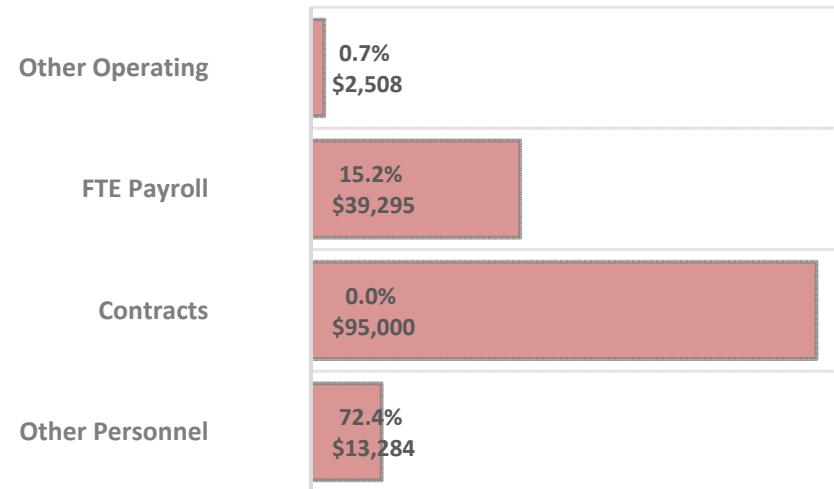
Assist Ports and Harbors with their marketing strategies.

Direct Emergency Management operations.

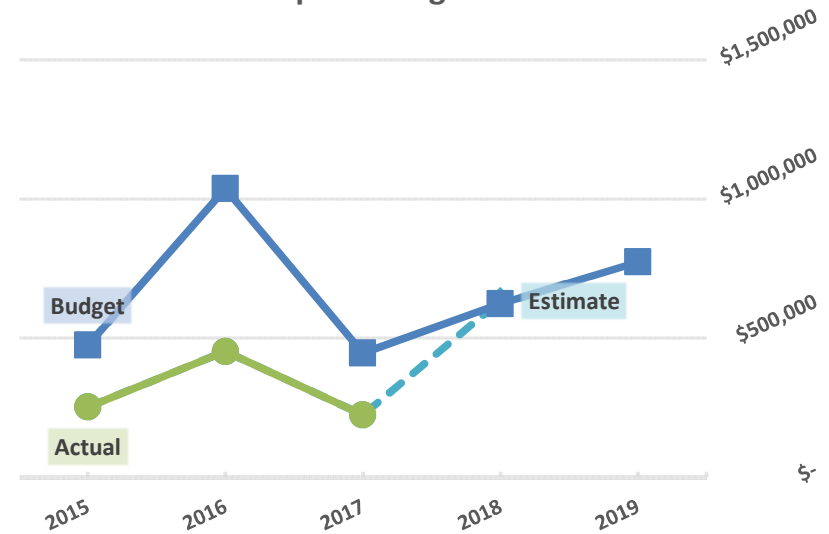
Work on a plan to get city water and sewer to more of the community located at 10 mile.

Work with Community Development in getting city owned property surveyed, and appraised and on the market for sale.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

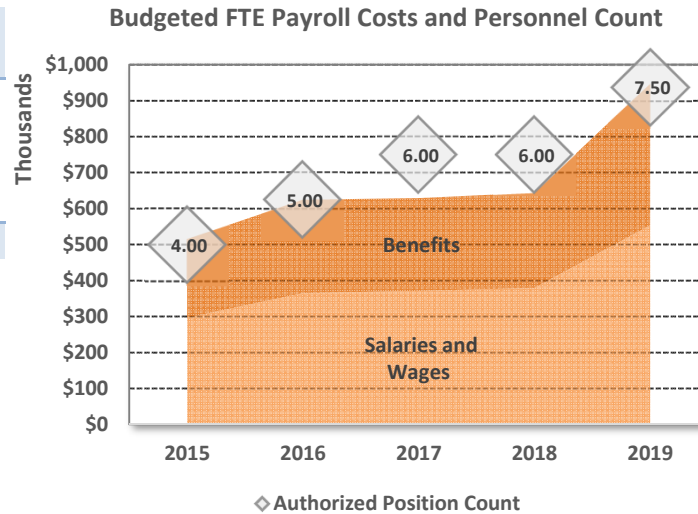


ENGINEERING

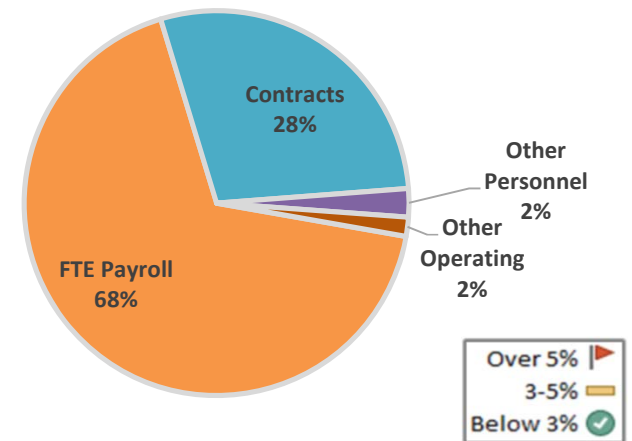
Mission:

Provide engineering and project management services for Major Maintenance (MM) and Capital Improvement Projects (CIP).

| | FTE |
|--------------------|-------------|
| DIRECTOR | 0.50 |
| PROJECT MANAGER II | 2.00 |
| PROJECT MANAGER I | 4.00 |
| ADMIN ASSISTANT | 1.00 |
| Grand Total | 7.50 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|------------------|-----------------------------|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 437,859 | 494,678 | 549,207 | 525,000 | 644,467 | 947,576 | 303,110 | 47.0% |
| Other Operating | 18,470 | 19,491 | 16,571 | 16,700 | 23,600 | 22,743 | (857) | -3.6% |
| Other Personnel | 14,707 | 19,729 | 21,260 | 20,479 | 30,779 | 33,154 | 2,375 | 7.7% |
| Contracts | 45,642 | 52,545 | 108,626 | 65,000 | 100,000 | 400,000 | 300,000 | 300.0% |
| Grand Total | 516,679 | 586,443 | 695,664 | 627,179 | 798,846 | 1,403,474 | 604,628 | 75.7% |

ENGINEERING

Ongoing Responsibility

Project management includes pre-project planning, project scope definition, cost estimating, design management, bidding, inspection and project closeout. Provide administrative support and oversight for approval of non-City projects built within the right-of-way.

Provide support for Community and Economic Diversification through building/utility inspections and application of engineering, design, and construction management expertise.

Work Plan

Accommodate training of staff to enhance project engineering and management skills.

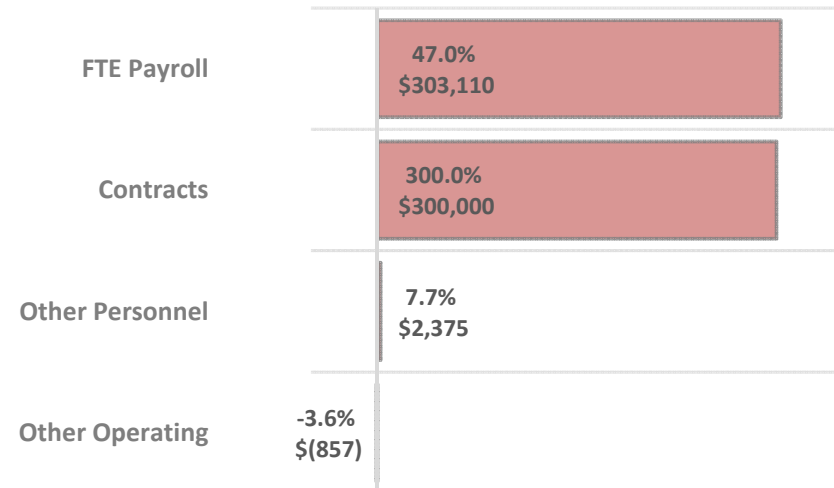
Assist City Administration with planning initiatives associated with the City's new revitalization program.

Develop multi-year CIP and MM project needs for future implementation utilizing standard preventative maintenance and replacement schedules.

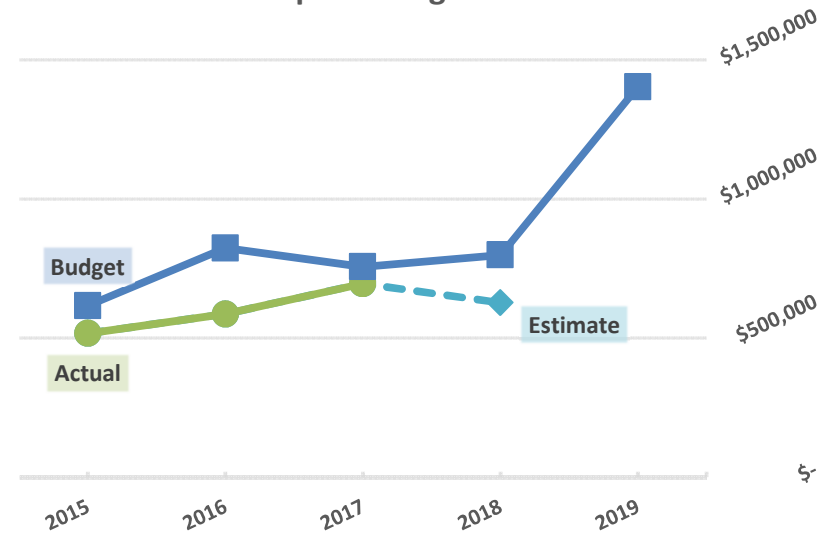
Provide continuous improvement of procurement and project management services to ensure delivery of high-quality projects and timely response to the needs of City stakeholders.

Administer all CIP and MM projects approved for 2019, including the current expansion project.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

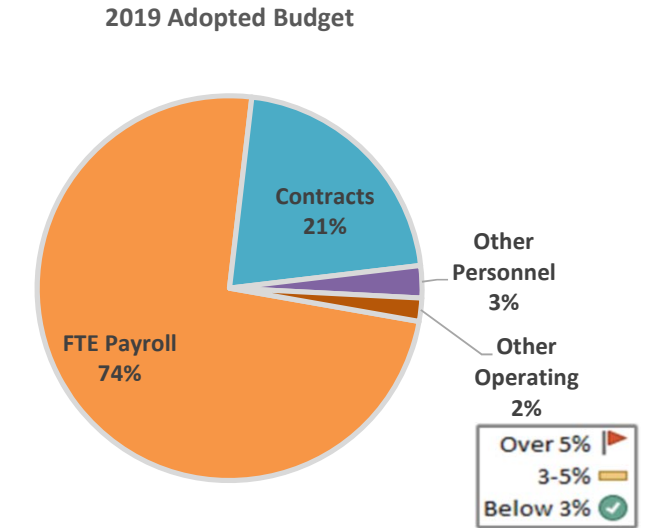
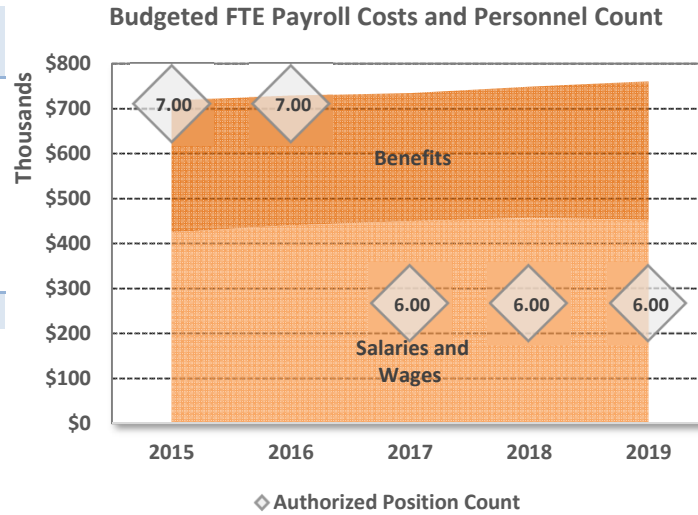


FINANCE

Mission:

The Finance Department's mission is to Maximize, Optimize and Preserve the City's Financial Resources

| | FTE |
|--------------------|-------------|
| DIRECTOR | 1.00 |
| COMPTROLLER | 1.00 |
| ACCOUNTANT III | 1.00 |
| ACCOUNTANT II | 1.00 |
| ACCOUNTANT I | 1.00 |
| ANALYST | 1.00 |
| Grand Total | 6.00 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|------------------|------------------|----------------|------------------|------------------|-----------------------------|---|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 678,216 | 720,693 | 677,433 | 746,796 | 748,764 | 760,995 | 12,231 | ✓ | 1.6% |
| Other Operating | 10,781 | 12,927 | 11,176 | 16,216 | 18,142 | 19,930 | 1,788 | ▶ | 9.9% |
| Other Personnel | 23,294 | 14,632 | 16,411 | 11,150 | 26,469 | 28,040 | 1,571 | ▶ | 5.9% |
| Contracts | 245,136 | 297,237 | 364,317 | 152,000 | 223,000 | 218,500 | (4,500) | ✓ | -2.0% |
| Grand Total | 957,426 | 1,045,488 | 1,069,337 | 926,162 | 1,016,375 | 1,027,465 | 11,090 | ✓ | 1.1% |

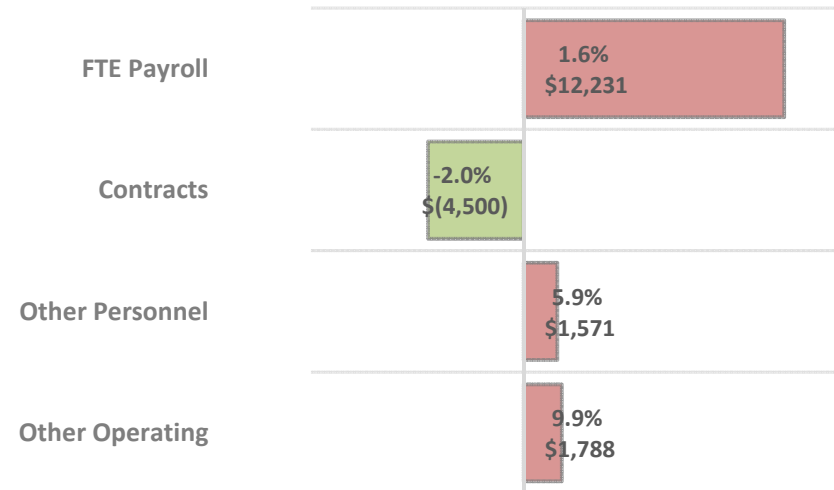
Ongoing Responsibility

The Finance Department oversees management and analysis of the City's treasury and cash flow, as well all accounting, payroll, accounts payable, accounts receivable and property tax collection. On behalf of City Council the Department coordinates and manages the annual independent financial audit. The Department provides budgeting analysis and forecasting to the City manager and all departments, prepares the annual budget document, and coordinates all related workshops and public hearings. The Department also administers the City's General Obligation debt, the Permanent Fund investment policies, risk management, and self-insured employee health benefits program.

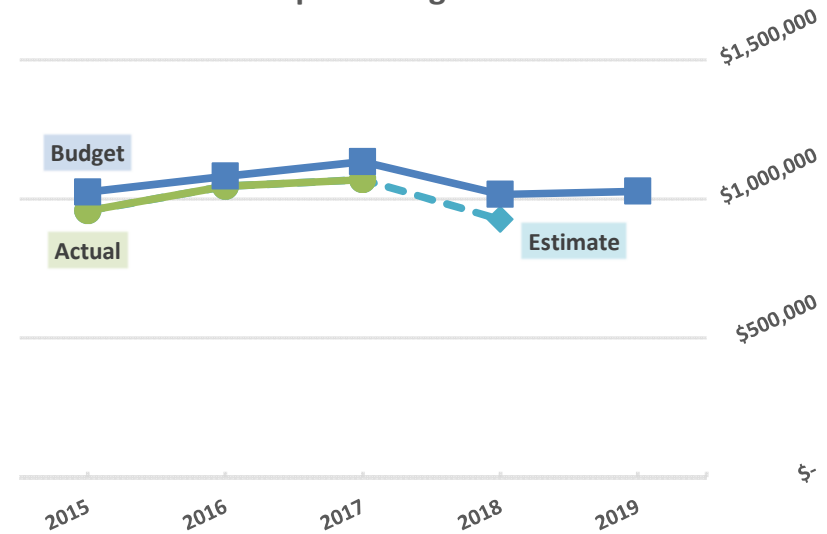
Work Plan

Creation of Budget and Performance Metrics.
 Development of Bi-annual Budget.
 Financing options for multi-Year CIP and deferred maintenance.
 Integrated Web-Based Merchant Services for all facilities.
 Intermediate and Long Term Financial Planning.
 Revision of Financial Policies.
 Risk Management Analysis.
 Third-party review of procurement and contracting

2018 to 2019 Budget Changes



Adopted Budget vs Actual

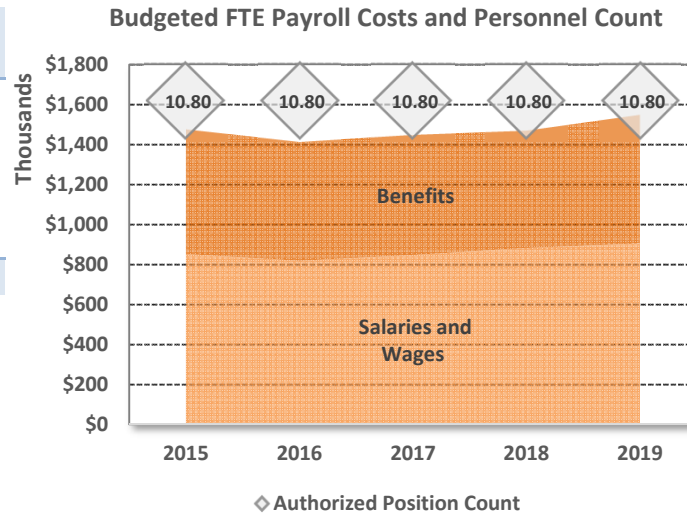


FIRE/EMS

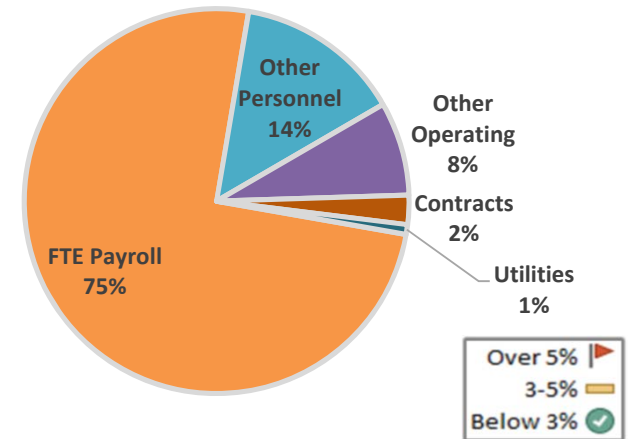
Mission:

It is the mission of the City of Valdez Fire Department to provide protection of life, property, and the environment from the effects of fires, medical emergencies, and hazards.

| | FTE |
|--------------------|--------------|
| CHIEF | 1.00 |
| CAPTAIN | 3.00 |
| LIEUTENANT | 3.00 |
| ENGINEER | 3.00 |
| ADMIN ASSISTANT | 0.80 |
| Grand Total | 10.80 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 1,285,540 | 1,281,665 | 1,387,554 | 1,465,000 | 1,470,793 | 1,549,058 | 78,264 | 5.3% |
| Other Operating | 90,643 | 137,857 | 188,215 | 161,400 | 165,404 | 162,800 | (2,604) | -1.6% |
| Other Personnel | 203,519 | 230,410 | 219,796 | 239,950 | 276,660 | 288,699 | 12,040 | 4.4% |
| Contracts | 25,445 | 21,050 | 13,605 | 38,000 | 46,950 | 50,750 | 3,800 | 8.1% |
| Utilities | 15,680 | 15,474 | 15,691 | 16,000 | 22,000 | 17,000 | (5,000) | -22.7% |
| Grand Total | 1,620,828 | 1,686,456 | 1,824,861 | 1,920,350 | 1,981,807 | 2,068,307 | 86,500 | 4.4% |

FIRE/EMS

Ongoing Responsibility

We accomplish our mission with highly trained and dedicated members.
We proudly serve with professionalism and excellence.

Work Plan

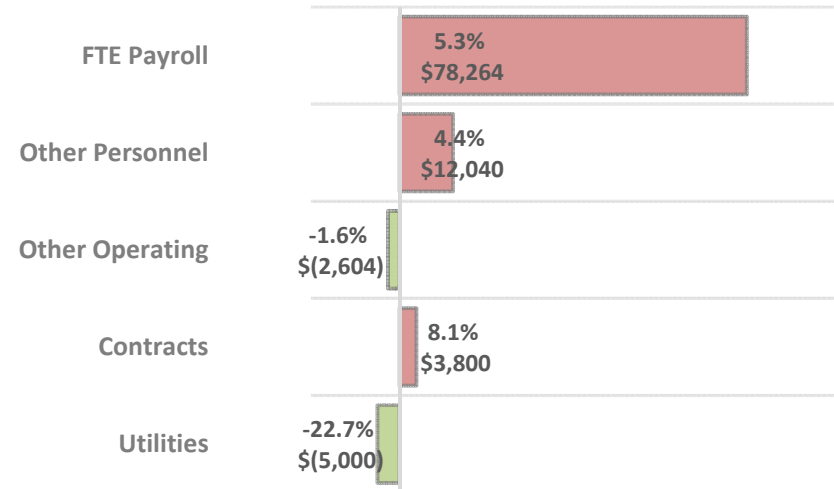
Fire station mitigation issues.

Maintain certification requirements for all levels of Emergency Medical Technicians, each of the Technical Rescue disciplines, and all levels of Firefighting.

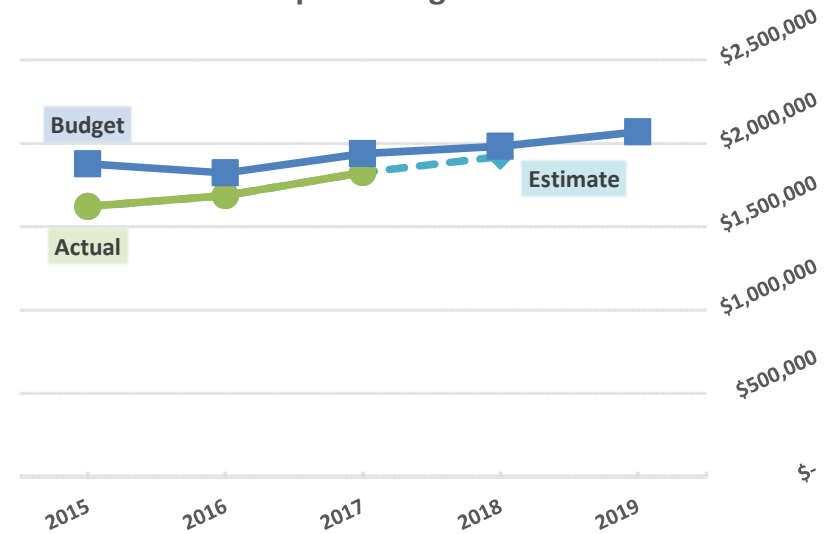
New fire station, design, and construction.

Provide for the ongoing training for all members of the fire department.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

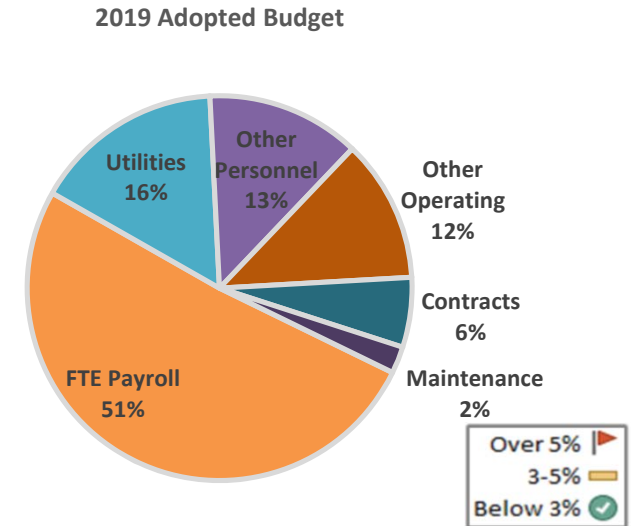
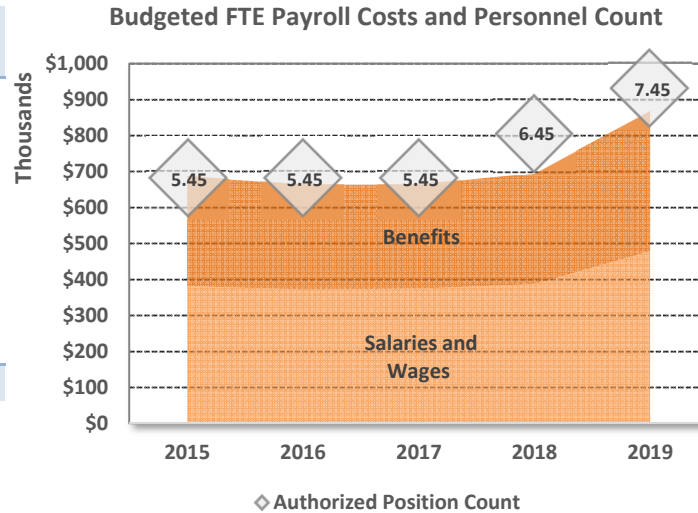


HARBOR

Mission:

Provide management, maintenance, and accounting of all harbor-related activities occurring within the mooring basins and associated uplands.

| | FTE |
|----------------------|-------------|
| DIRECTOR | 0.45 |
| HARBORMASTER | 1.00 |
| OFFICE MANAGER | 1.00 |
| MAINT COORD / PM | 1.00 |
| HARBOR MAINT TECH II | 1.00 |
| MAINTENANCE TECH | 1.00 |
| EQUIPMENT OPERATOR | 1.00 |
| ADMIN ASSISTANT | 1.00 |
| Grand Total | 7.45 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 584,010 | 538,015 | 558,099 | 619,936 | 695,920 | 868,852 | 172,932 | 24.8% |
| Other Operating | 154,355 | 91,809 | 75,096 | 123,626 | 141,491 | 204,228 | 62,737 | 44.3% |
| Other Personnel | 131,223 | 133,566 | 135,238 | 114,849 | 183,181 | 219,994 | 36,813 | 20.1% |
| Contracts | 66,025 | 43,183 | 57,423 | 61,001 | 66,000 | 100,000 | 34,000 | 51.5% |
| Utilities | 151,495 | 176,658 | 190,522 | 223,532 | 235,000 | 272,000 | 37,000 | 15.7% |
| Maintenance | 24,358 | 18,036 | 23,321 | 26,085 | 38,500 | 38,500 | - | 0.0% |
| Grand Total | 1,111,467 | 1,001,266 | 1,039,700 | 1,169,029 | 1,360,092 | 1,703,574 | 343,482 | 25.3% |

HARBOR

Ongoing Responsibility

Duties include operating and maintaining the travelift, fish pump, crane, grid, launch ramp, restrooms, fish cleaning stations, and maintenance yard services. Review and recommend changes for consideration to the Harbor rules, regulations, policies and procedures.

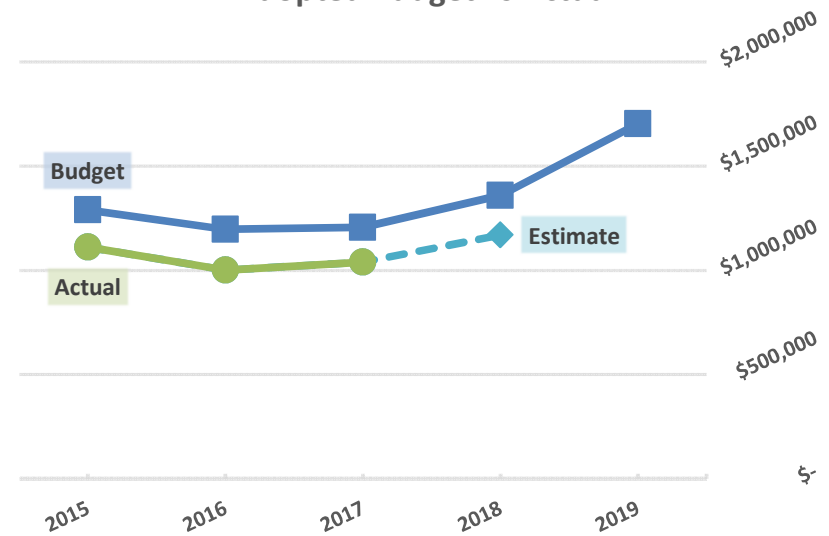
Work Plan

Ensure a smooth opening transition in the New Commercial Boat Harbor.
Finish the Waterfront Master Planning effort.
Streamline and modernize billing and reporting processes.

2018 to 2019 Budget Changes

| | |
|-----------------|--------------------|
| FTE Payroll | 24.8% \$172,932 |
| Utilities | 15.7% \$37,000 |
| Other Personnel | 20.1% \$36,813 |
| Other Operating | 44.3% \$62,737 |
| Contracts | 51.5% \$34,000 |
| Maintenance | 0.0% \$- |

Adopted Budget vs Actual

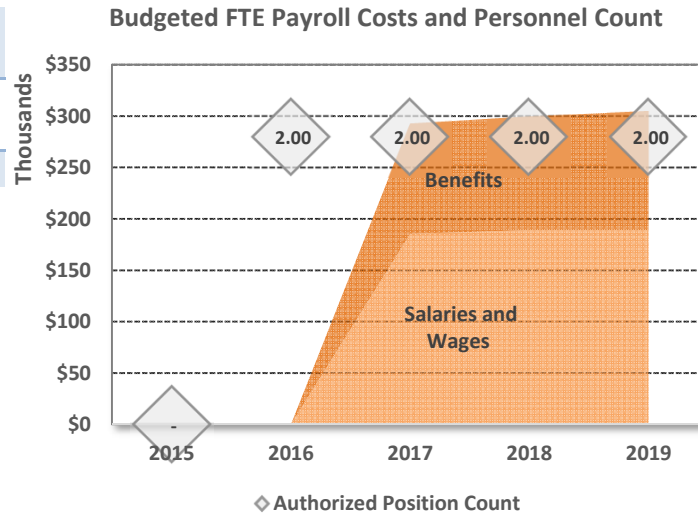


HUMAN RESOURCES

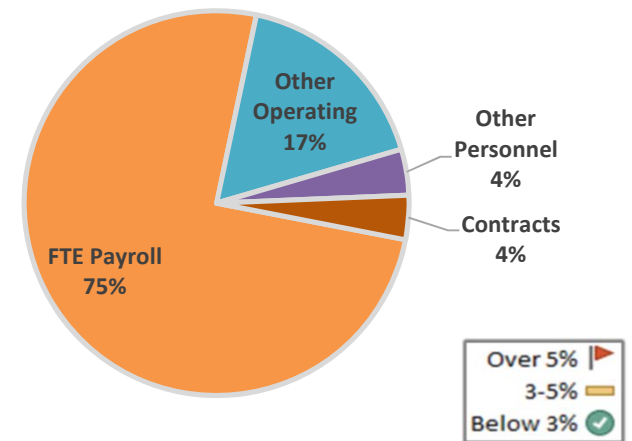
Mission:

The mission of the Human Resources department is to promote the concept that the employees of the City of Valdez are our most valuable resource and will be treated as such by providing effective human resource management in developing and implementing policies, programs and services that contribute to the attainment of the goals of the City of Valdez and its employees.

| | FTE |
|--------------------|-------------|
| DIRECTOR | 1.00 |
| SPECIALIST | 1.00 |
| Grand Total | 2.00 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|-----------------|--------------------|------|---------|----------|----------------|---------|-----------------------------|--------|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | - | - | 286,761 | 299,613 | 299,613 | 304,903 | 5,290 | | 1.8% |
| Other Operating | - | - | 53,219 | 54,800 | 63,000 | 69,500 | 6,500 | | 10.3% |
| Other Personnel | - | - | 13,077 | 10,000 | 21,650 | 15,666 | (5,984) | | -27.6% |
| Contracts | - | - | 7,039 | 21,000 | 9,000 | 15,000 | 6,000 | | 66.7% |
| Grand Total | - | - | 360,096 | 385,413 | 393,263 | 405,069 | 11,806 | | 3.0% |

HUMAN RESOURCES

Ongoing Responsibility

Ensure a qualified workforce in a safe and discrimination/harassment free environment by maintaining compliance with employment laws and government regulations, providing management and employee training, and developing appropriate and defensible policies and procedures.

Hire the most qualified employees by pre-planning staffing needs, ensure an effective internal interview process, increase visibility in the employment marketplace, identify the best and most cost effective recruitment sources, and conduct thorough reference and background checks.

Properly Balance the needs of the employees and the needs of the City.
Provide training and development in areas of effective leadership and career development of employees, employment law, government regulation, and litigation avoidance.

Retain our valued employees by assuring effective leadership qualities in our managers; providing competitive wages and benefits; furnishing technical, interpersonal and career development training and coaching; conducting exit interviews and supplying relevant feedback to management; and enhancing two-way communication between employees and management.

Work Plan

Benefit cost-reduction strategies.

Certify HR Representative as Benefits Coordinator.

Consistent Performance Improvement processes City-wide.

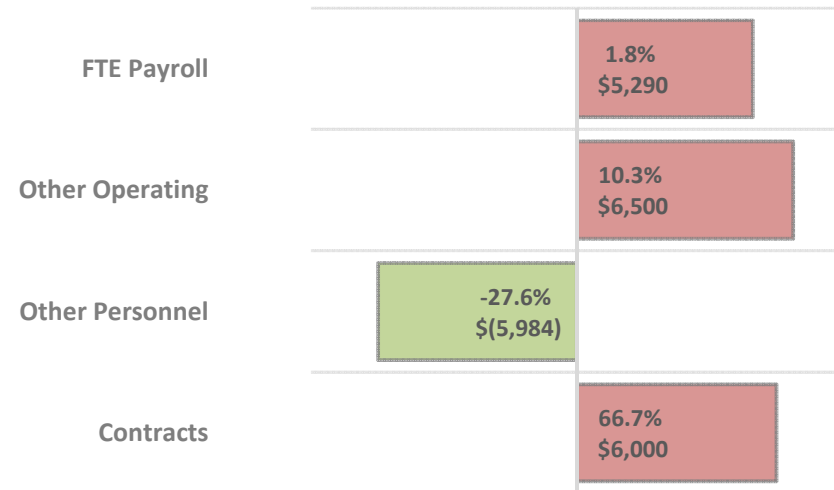
Consistent Performance Review processes leading to meritbased increases rather than longevity increases.

Continued Refinement of City Personnel Regulations and development of an accessible Employee Handbook.

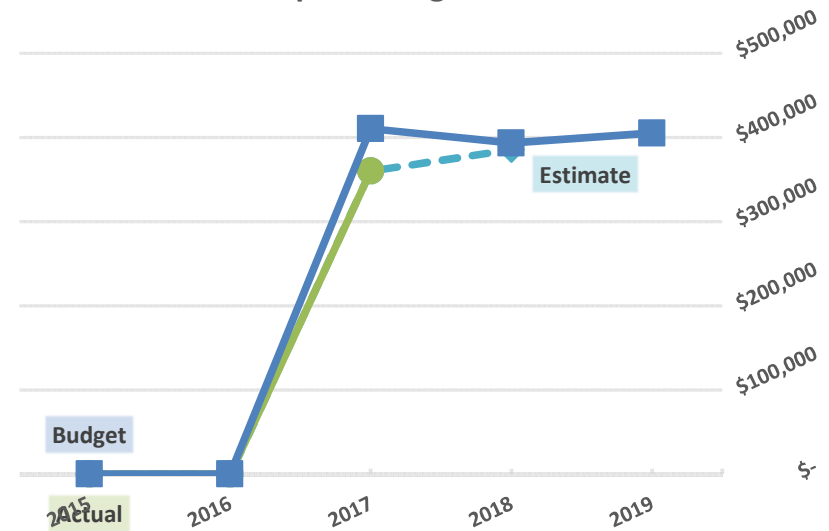
Continuing education as SHRM-SCP for Director of Human Resources.

Establish effective annual training programs for staff, supervisors and management.

2018 to 2019 Budget Changes



Adopted Budget vs Actual



Institute creative employee recognition programs to bolster morale.

Rework the City bi-weekly pay schedule to include a middle management/professional exempt pay schedule and related efforts to reduce overtime costs.

Rework the City Temporary staff pay scale to be competitive in Valdez.

Transfer benefits management to H.R.



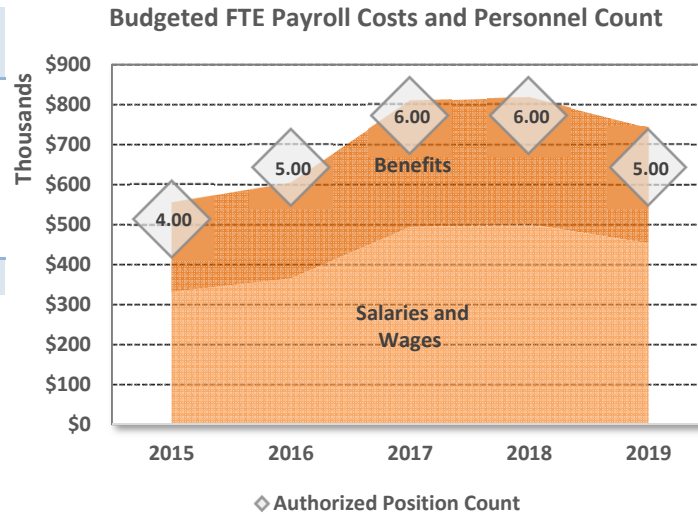
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INFORMATION SERVICES

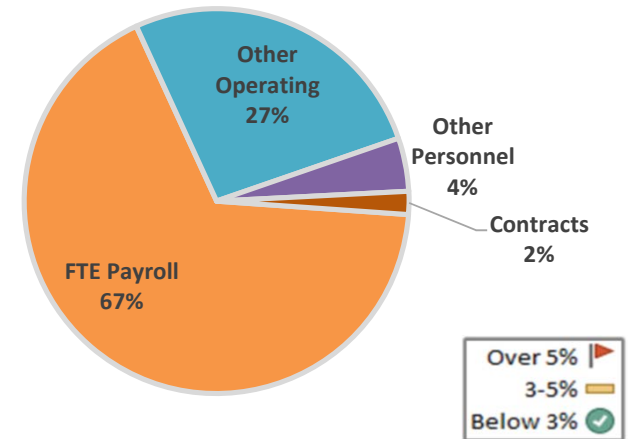
Mission:

The Information Technology Department provides leadership and coordination of technology initiatives within the city government.

| | FTE |
|----------------------|-------------|
| DIRECTOR | 1.00 |
| DATABASE ADMIN | 1.00 |
| NETWORK ADMIN | 1.00 |
| SYSTEM ADMINISTRATOR | 1.00 |
| SPECIALIST | 1.00 |
| Grand Total | 5.00 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|------------------|------------------|-----------------------------|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 517,361 | 511,436 | 676,316 | 630,000 | 817,036 | 741,689 | (75,347) ✓ | -9.2% |
| Other Operating | 111,427 | 149,307 | 131,774 | 147,425 | 165,182 | 293,785 | 128,603 ▶ | 77.9% |
| Other Personnel | 27,903 | 38,494 | 19,659 | 35,000 | 42,205 | 49,525 | 7,320 ▶ | 17.3% |
| Contracts | 16,635 | 11,389 | 94,304 | 175,000 | 20,885 | 21,375 | 490 ✓ | 2.3% |
| Grand Total | 673,326 | 710,626 | 922,054 | 987,425 | 1,045,308 | 1,106,374 | 61,066 ▶ | 5.8% |

INFORMATION SERVICES

Ongoing Responsibility

Develop, enhance, and manage the City's enterprise network to provide high speed, transparent, and highly functional connectivity to all information resources.

Facilitate the collection, storage, security and integrity of electronic data while ensuring appropriate access, and additionally they provide leadership for effective strategic and tactical planning in the use of technology.

Work Plan

Continue GIS data verification process and establish data standards and deployment plan.

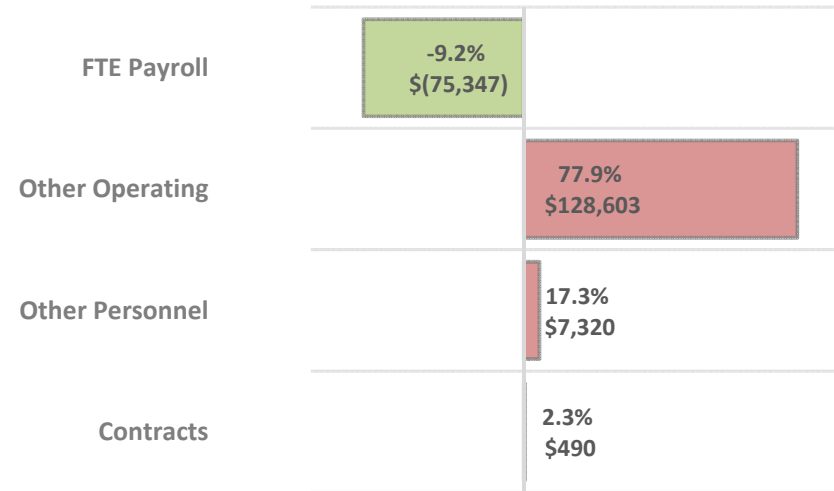
Facilitate IT needs for ongoing staff rehabilitation and repurposing of facilities.

Facilitate the upgrade of the 911 servers and dispatch consoles.

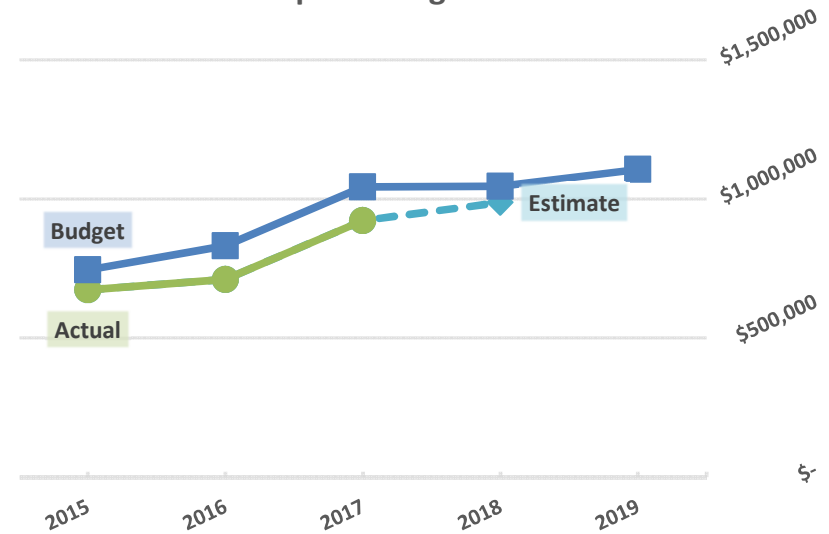
Maintain and update city technology systems in accordance with the technology replacement plan.

Update City-wide wireless infrastructure.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

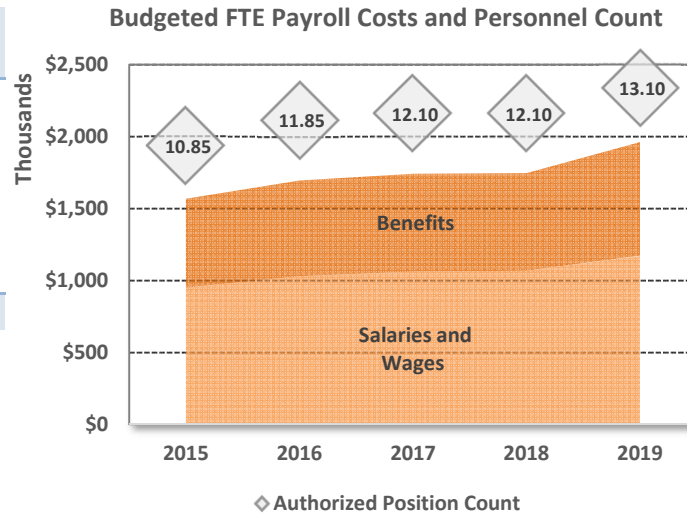


LAW ENFORCEMENT

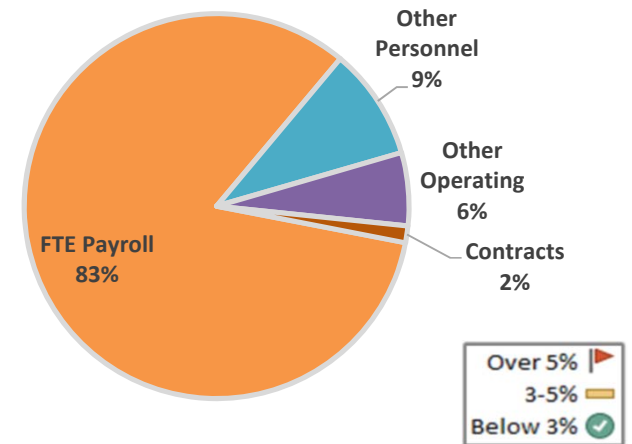
Mission:

Our mission is to provide excellent service and protection, through leadership and partnership with the community.

| | FTE |
|--------------------------|--------------|
| CHIEF | 0.55 |
| LIEUTENANT | 1.00 |
| SERGEANT | 2.00 |
| OFFICER | 8.00 |
| CODE ENFORCEMENT OFFICER | 1.00 |
| ADMIN ASSISTANT | 0.55 |
| Grand Total | 13.10 |



2019 Adopted Budget



| | Actual Expenditure | | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|--|------------------|------------------|------------------|-----------------------------|--------------|
| | 2015 | 2016 | 2017 | | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 1,460,377 | 1,417,589 | 1,597,336 | | 1,720,000 | 1,746,653 | 1,961,729 | 215,076 | 12.3% |
| Other Operating | 121,919 | 110,882 | 99,860 | | 144,144 | 152,119 | 144,825 | (7,294) | -4.8% |
| Other Personnel | 191,805 | 204,239 | 144,026 | | 168,715 | 207,123 | 222,096 | 14,973 | 7.2% |
| Contracts | 11,757 | 11,028 | 9,828 | | 14,450 | 23,450 | 33,500 | 10,050 | 42.9% |
| Grand Total | 1,785,858 | 1,743,737 | 1,851,050 | | 2,047,309 | 2,129,345 | 2,362,150 | 232,805 | 10.9% |

LAW ENFORCEMENT

Work Plan

Maintain comprehensive training standards aimed at professional development and succession planning.

Complete the Valdez Municipal Code revision.

Document history of VPD and establish a “former/current employee” wall.

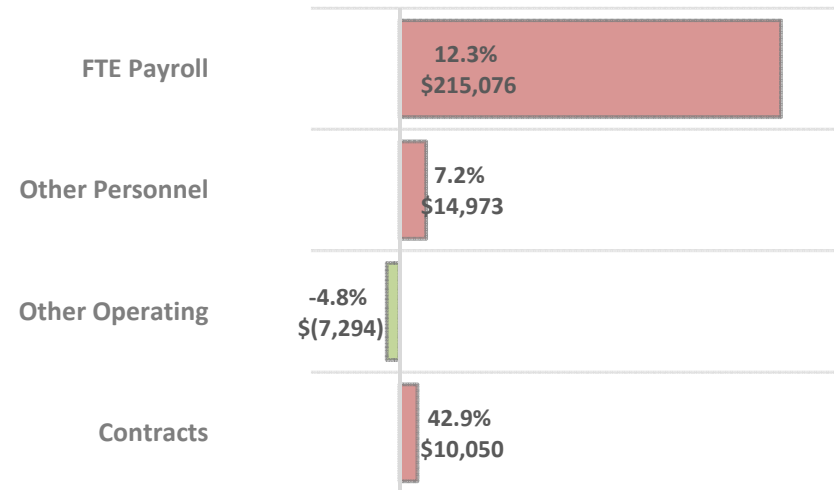
Establish a dedicated schedule and succession plan for the CCU Lab.

Establish ALICE training as a “for credit” course offered through PWSC.

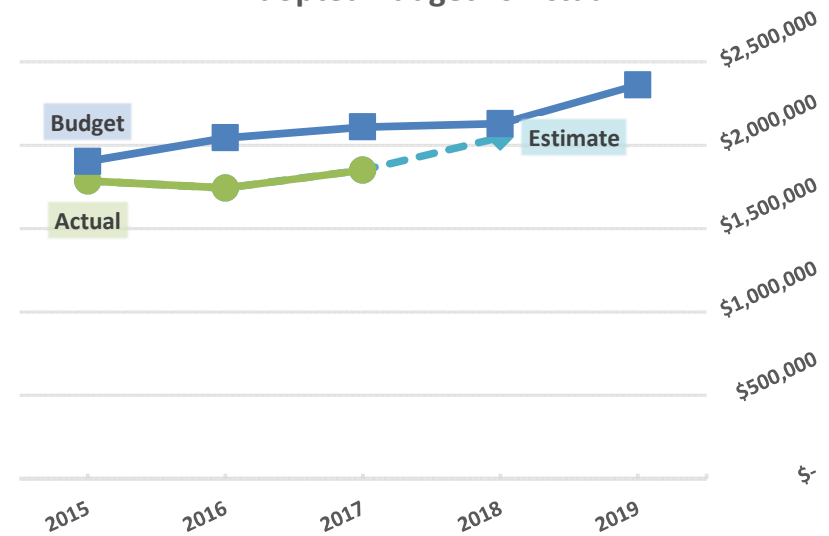
Partner with COV Departments and 3rd party to establish an impound lot and remediate the abandoned vehicles.

Use VPD Facebook page, and other avenues, to increase recruitment and maintain retention.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

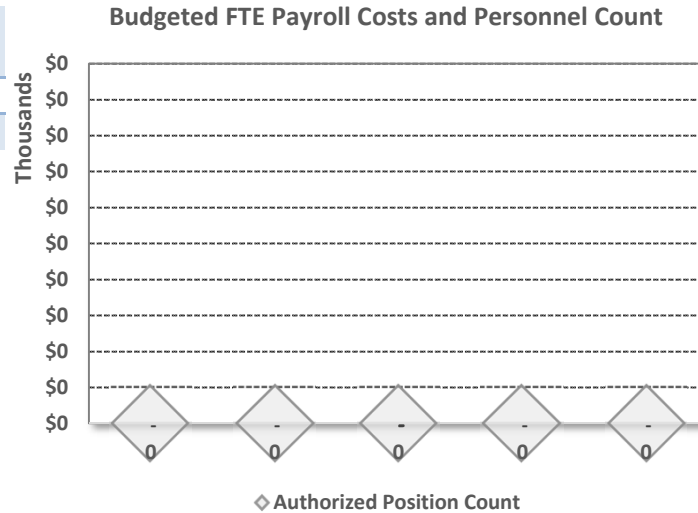


LAW

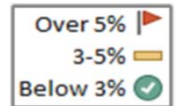
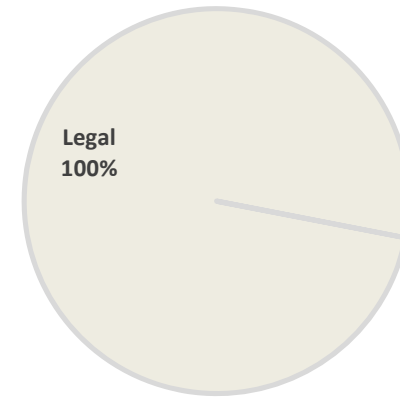
Mission:

The City Attorney is committed to providing high-level strategic guidance and proactively identifying measures to increase efficiency and avoid potential liability commissions.

| | FTE |
|--------------------|-----|
| LEGAL | - |
| Grand Total | - |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| Extraordinary | | 7,308,500 | - | | | | - | 0.0% |
| Legal | 3,192,127 | 2,103,288 | 1,050,060 | 1,500,000 | 1,500,000 | 1,650,000 | 150,000 | 10.0% |
| Grand Total | 3,192,127 | 9,411,788 | 1,050,060 | 1,500,000 | 1,500,000 | 1,650,000 | 150,000 | 10.0% |

Ongoing Responsibility

Provide legal guidance and strategic support for the City Council and Administration.

Provide ongoing legal education and training to the City Council and staff.

Represent the City in civil litigation and administrative proceedings.

Review and implement changes in state law that require revisions to the city code.

Review contracts and develop forms and procedures to facilitate efficient operation of procurement procedures while minimizing the City's potential liability.

The City Attorney is appointed to "act as the legal advisor of and be responsible to the council. He shall advise the city clerk concerning legal problems affecting the city administration."

Undertake a comprehensive review of the city code and revise as necessary to reduce areas of potential liability and improve efficiency.

Work directly with department heads in providing legal advice, reviewing and revising city code provisions, and reviewing and revising department policies. Work with department heads in prosecuting minor offenses and code enforcement actions.

Work Plan

Represent the City before FERC in the Alaska LNG permitting process to ensure objective analysis of the Valdez Alternative.

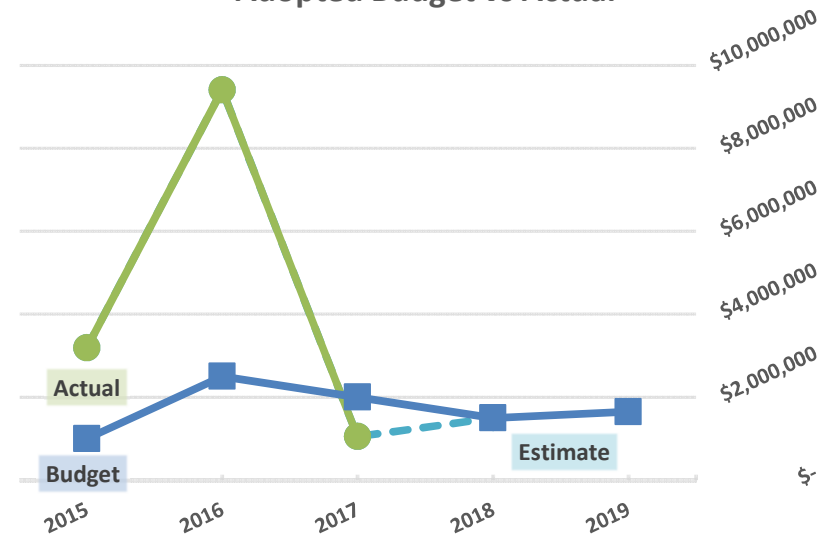
Represent the City in cooperatively developing a program for evaluating escaped property based upon a proper interpretation of the primary use standard and prepare for potential litigation regarding the same.

Represent the City in evaluating options and preparing for litigation and settlement discussion in advance of the TAPS ad valorem settlement expiration.

2018 to 2019 Budget Changes

Legal

10.0%
\$150,000

Adopted Budget vs Actual

Represent the City in seeking an administrative resolution to the Tax Cap restrictions on supplemental assessments while simultaneously evaluating litigation options.

Represent the City in the administrative proceeding challenging amendments to the Valdez Marine Terminal Spill Response and Contingency Plan that weaken oil spill protections for the Port of Valdez.



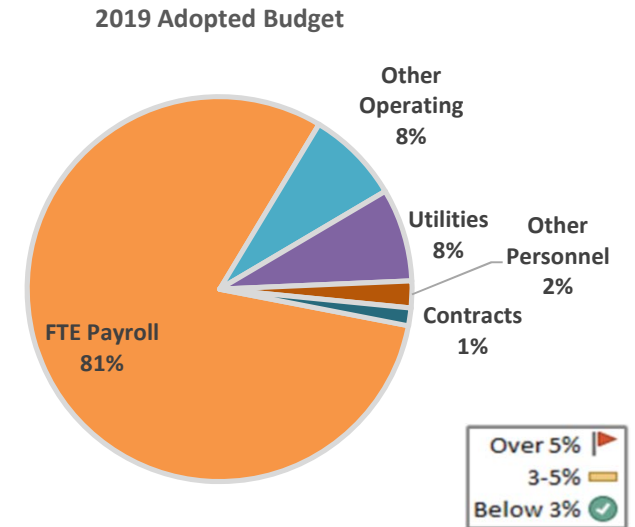
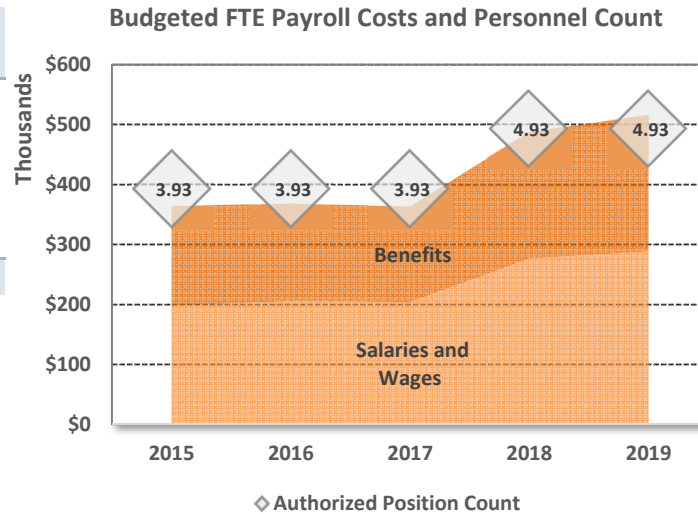
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LIBRARY

Mission:

Our goal is to promote literacy and life-long learning across a diverse user group by providing access to print, multimedia, electronic resources as well as a multitude of individualized programs and initiatives to ensure this valuable community resource remains both accessible and sustainable.

| | FTE |
|--------------------------|-------------|
| DIRECTOR | 0.15 |
| HEAD LIBRARIAN | 1.00 |
| YOUTH SERVICES LIBRARIAN | 1.00 |
| CIRCULATION SUPERVISOR | 1.00 |
| ASSISTANT | 1.78 |
| Grand Total | 4.93 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 305,863 | 322,810 | 335,639 | 486,000 | 487,450 | 516,138 | 28,688 | 5.9% |
| Other Operating | 45,115 | 48,012 | 50,768 | 50,510 | 50,510 | 50,390 | (120) | -0.2% |
| Other Personnel | 8,121 | 10,580 | 10,657 | 16,838 | 16,877 | 14,340 | (2,537) | -15.0% |
| Contracts | 8,488 | 8,679 | 9,016 | 9,200 | 9,200 | 9,555 | 355 | 3.9% |
| Utilities | 45,079 | 43,633 | 52,992 | 46,000 | 64,000 | 50,000 | (14,000) | -21.9% |
| Grand Total | 412,666 | 433,714 | 459,072 | 608,548 | 628,037 | 640,423 | 12,386 | 2.0% |

LIBRARY

Ongoing Responsibility

The Valdez Consortium Library serves the community of Valdez and Prince William Sounds College.

Work Plan

Continue to increase the circulation of library materials.

Develop and implement new programs for youth of all ages, including early literacy programs.

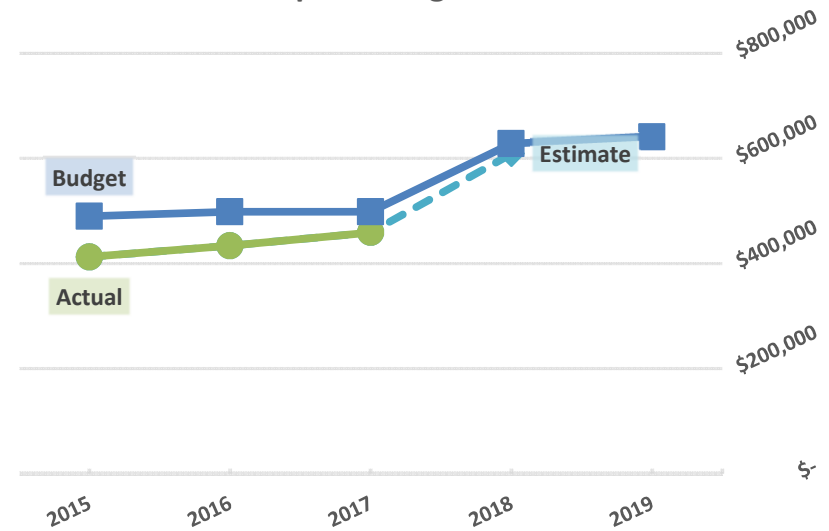
Improve the quality of the library collection and streamline collection development procedures.

Increase community outreach and promote library resources.

2018 to 2019 Budget Changes

| | |
|-----------------|----------------------|
| FTE Payroll | 5.9% \$28,688 |
| Other Operating | -0.2% \$(120) |
| Utilities | -21.9% \$(14,000) |
| Other Personnel | -15.0% \$(2,537) |
| Contracts | 3.9% \$355 |

Adopted Budget vs Actual

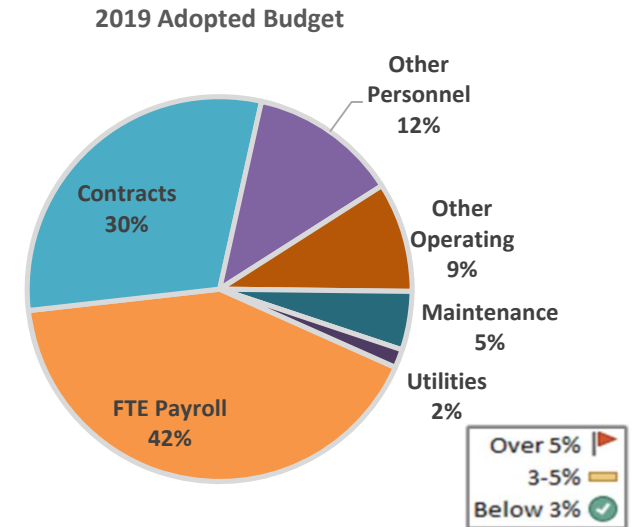
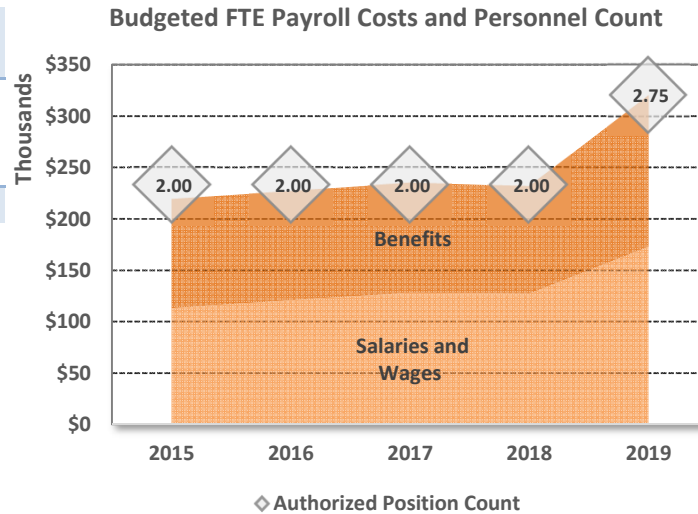


PARK MAINTENANCE

Mission:

The mission of the Valdez Parks Maintenance Department is to ensure proactive maintenance of our parks, trails and facilities throughout the community, through comprehensive planning and implementation of quality, cost effective maintenance, and repairs.

| | FTE |
|--------------------|-------------|
| MAINT TEAM LEADER | 1.00 |
| SUPERVISOR | 1.00 |
| TECHNICIAN | 0.75 |
| Grand Total | 2.75 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 195,178 | 226,393 | 216,004 | 182,000 | 231,759 | 320,556 | 88,797 | 38.3% |
| Other Operating | 72,656 | 82,581 | 84,339 | 80,050 | 80,050 | 71,175 | (8,875) | -11.1% |
| Other Personnel | 61,002 | 76,649 | 112,337 | 92,000 | 93,732 | 96,150 | 2,418 | 2.6% |
| Contracts | 159,894 | 156,142 | 174,346 | 218,000 | 218,000 | 233,535 | 15,535 | 7.1% |
| Utilities | 5,241 | 8,652 | 9,967 | 38,300 | 11,600 | 12,000 | 400 | 3.4% |
| Maintenance | 35,653 | 25,647 | 30,482 | 5,000 | 36,000 | 38,000 | 2,000 | 5.6% |
| Grand Total | 529,624 | 576,064 | 627,475 | 615,350 | 671,141 | 771,415 | 100,275 | 14.9% |

PARK MAINTENANCE

Ongoing Responsibility

Our focus is in keeping our users - both residents and visitors - safe through year-round preventative maintenance programming while ensuring our facilities support their intended functions in an effective and efficient manner while striving to maintain the City's appearance in a way that we can all be proud of.

Work Plan

Completion of frisbee golf course project.

Completion of Gold Fields dugouts rebuild and painting, begun in 2018.

Continued brushing/maintenance and expanded signage of shooting range.

Develop Cemetery site-plan and engineered lots for expansion in 2019.

Develop plan to upgrade in-town ski trails.

Licensing of herbicide applicators for Ruth Pond.

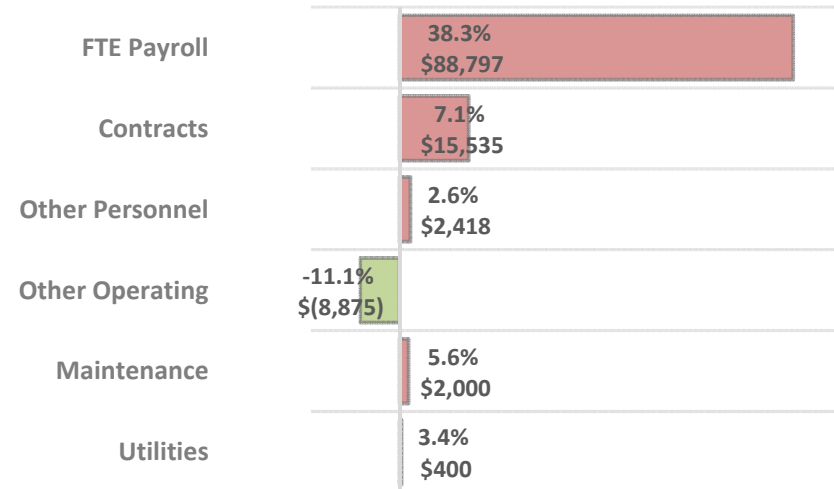
Removal of remaining danger-trees from various locations within the Parks system.

Replacement of Alpine Woods playground.

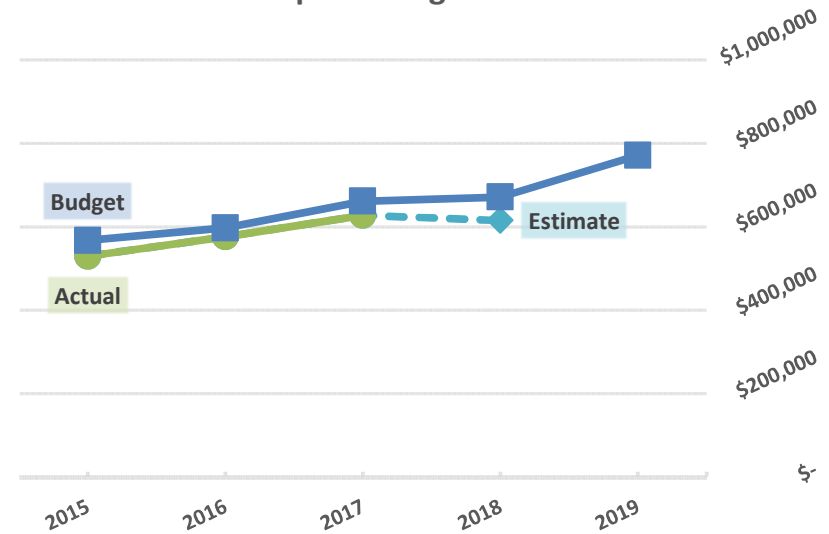
Site preparation and installation of archery area with fixed targets.

Develop replacement plan for North Meyring picnic shelter.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

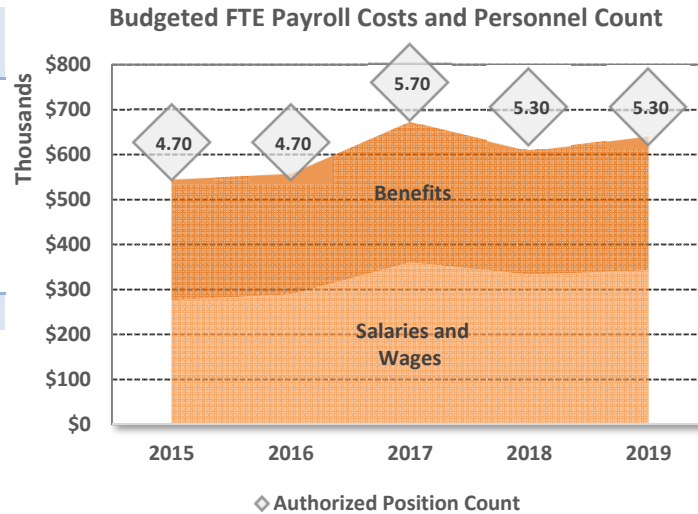


PARKS & RECREATION

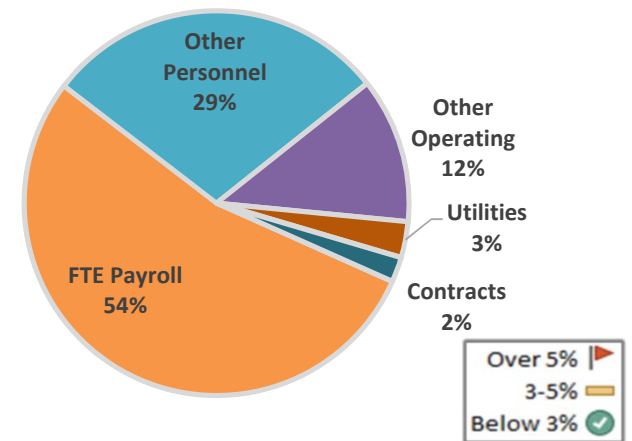
Mission:

Parks and Recreation is an essential service that enhances the quality of life for the community of Valdez, its citizens, and visitors by promoting good personal health; providing opportunities to interact within families, work groups, and neighborhoods; serving as a stimulus for tourism; and fostering community pride.

| | FTE |
|----------------------|-------------|
| DIRECTOR | 0.70 |
| REC COORD-AQUATICS | 1.00 |
| REC COORD-INDOOR | 1.00 |
| REC COORD-OUTDOOR | 1.00 |
| REC COORD-REC CENTER | 1.00 |
| ADMIN ASSISTANT | 0.60 |
| Grand Total | 5.30 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|------------------|----------------|------------------|------------------|-----------------------------|---|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 406,815 | 444,932 | 561,100 | 538,000 | 610,061 | 642,074 | 32,013 | ▶ | 5.2% |
| Other Operating | 82,152 | 62,293 | 253,861 | 113,365 | 119,115 | 146,220 | 27,105 | ▶ | 22.8% |
| Other Personnel | 210,467 | 216,248 | 299,104 | 297,630 | 321,230 | 345,020 | 23,790 | ▶ | 7.4% |
| Contracts | 6,116 | 5,446 | 51,241 | 7,675 | 7,675 | 25,095 | 17,420 | ▶ | 227.0% |
| Utilities | 29,756 | 20,629 | 27,623 | 26,000 | 30,000 | 36,000 | 6,000 | ▶ | 20.0% |
| Grand Total | 735,305 | 749,548 | 1,192,929 | 982,670 | 1,088,081 | 1,194,410 | 106,328 | ▶ | 9.8% |

PARKS & RECREATION

Ongoing Responsibility

Continue to foster community pride through high quality, intentional and professional lead programs.

Enhance the quality and variety of swimming opportunities at the Aquatics Center.

Enhancing personal health of the citizens of Valdez through targeted indoor and outdoor programming, while creating opportunities for individuals and families to share in both leisure and recreation opportunities at our various facilities with an emphasis on programming at the Recreation Community center.

Work Plan

Continue to expand programming for the Community Center (formerly Teen Center).

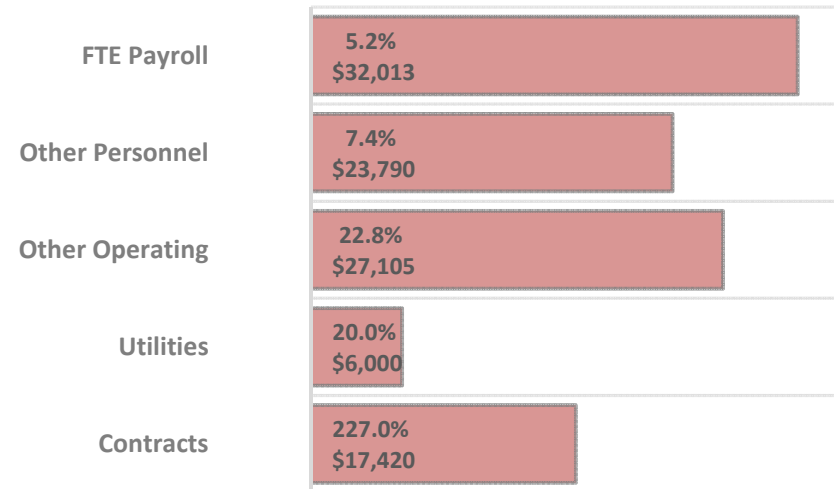
Continue to provide quality programs for all ages – develop programs for those user groups not currently participating.

Continue towards completion of Parks & Rec Master Plan.

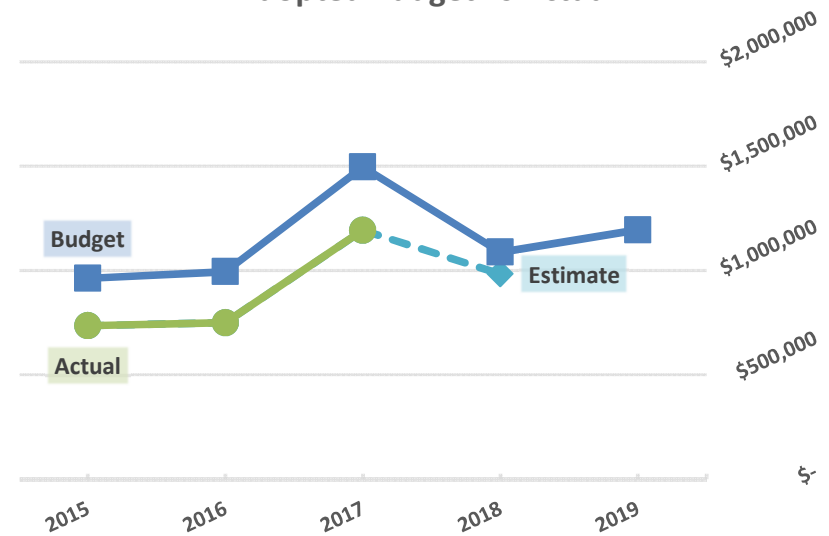
Continue to provide consistent/sustainable programming amongst seasonal facilities and programs including: summer camps, open gyms, rock wall and the ski hill.

Revisions to aquatic program and offerings

2018 to 2019 Budget Changes



Adopted Budget vs Actual

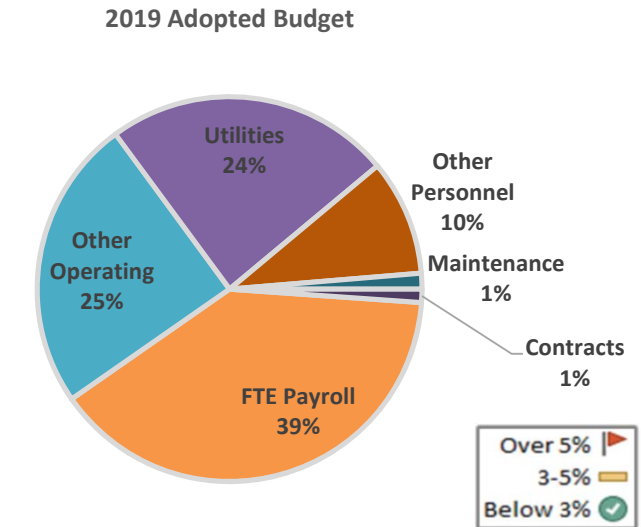
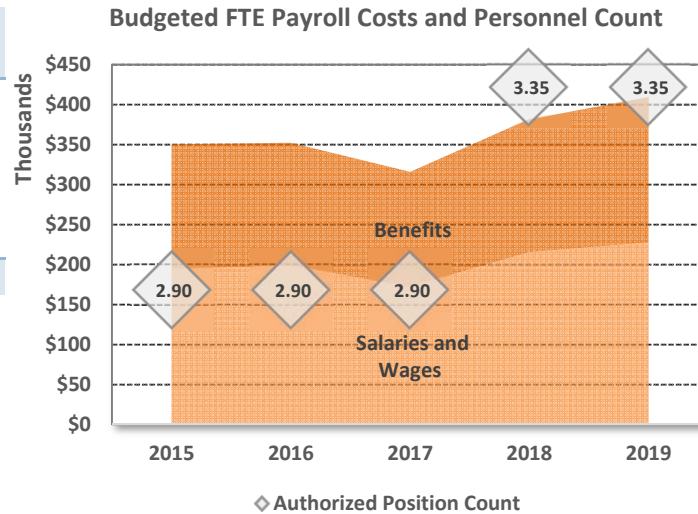


PORT

Mission:

The mission of the Port Department is to be a significant contributor to the community's economic development and a catalyst for job and business creation by operating and maintaining the Kelsey Dock and Container Terminal using the most efficient and effective methods possible and by maintaining existing business partnerships while searching for new ones.

| | FTE |
|-----------------------|-------------|
| DIRECTOR | 0.45 |
| OPERATIONS MANAGER | 0.75 |
| MAINTENANCE MANAGER | 0.70 |
| SECURITY & MAINT TECH | 0.70 |
| ADMIN ASSISTANT | 0.75 |
| Grand Total | 3.35 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|------------------|-----------------------------|---|--------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 329,867 | 322,553 | 296,994 | 372,000 | 381,974 | 409,466 | 27,492 | ▶ | 7.2% |
| Other Operating | 53,601 | 117,591 | 125,273 | 103,443 | 106,878 | 256,560 | 149,682 | ▶ | 140.0% |
| Other Personnel | 54,890 | 56,553 | 75,585 | 90,052 | 92,408 | 101,676 | 9,268 | ▶ | 10.0% |
| Contracts | 79,627 | 16,637 | 19,165 | 24,590 | 27,590 | 11,435 | (16,155) | ✓ | -58.6% |
| Maintenance | 7,952 | 7,077 | 10,983 | 20,100 | 22,895 | 13,935 | (8,960) | ✓ | -39.1% |
| Utilities | 193,958 | 144,754 | 263,311 | 190,600 | 248,600 | 251,000 | 2,400 | ✓ | 1.0% |
| Grand Total | 719,895 | 665,166 | 791,312 | 800,785 | 880,345 | 1,044,072 | 163,727 | ▶ | 18.6% |

PORT

Work Plan

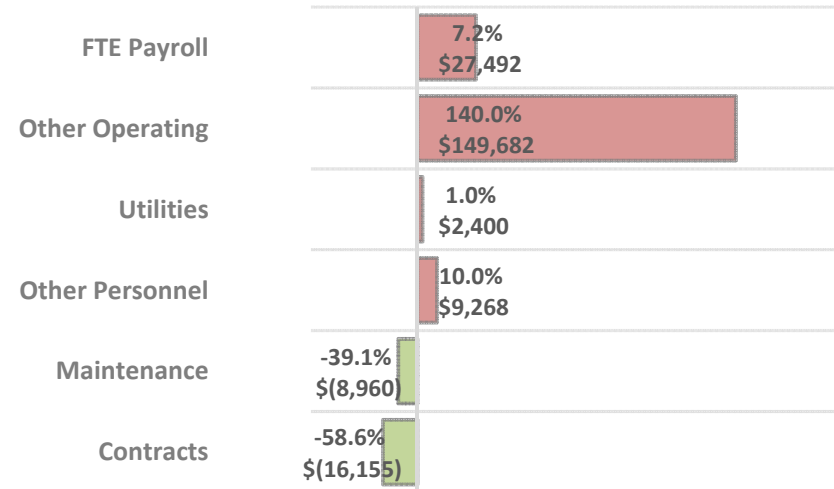
Create a Cruise Ship Service & Operations Plan.

Design and implement an integrated Ports & Harbors marketing and business development plan to leverage the waterfront facilities to further balance Port Revenues.

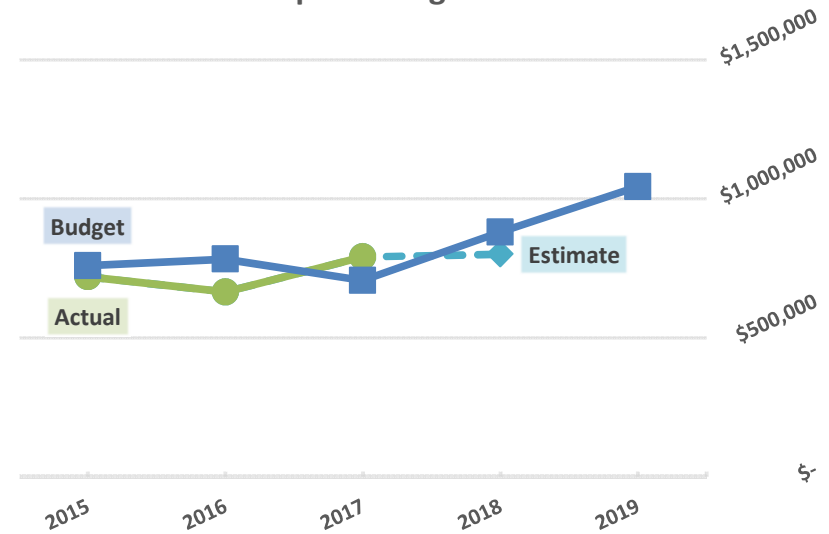
Develop a Port Wide Emergency Response Plan for all developed facilities.

Streamline and modernize billing and reporting processes.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

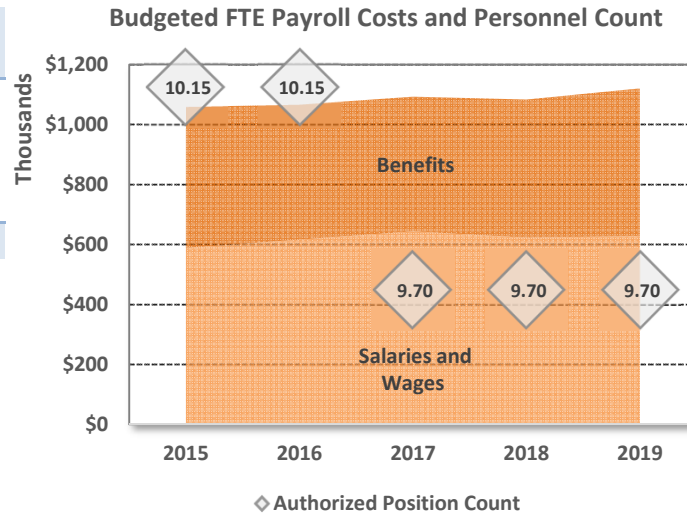


PUBLIC SAFETY

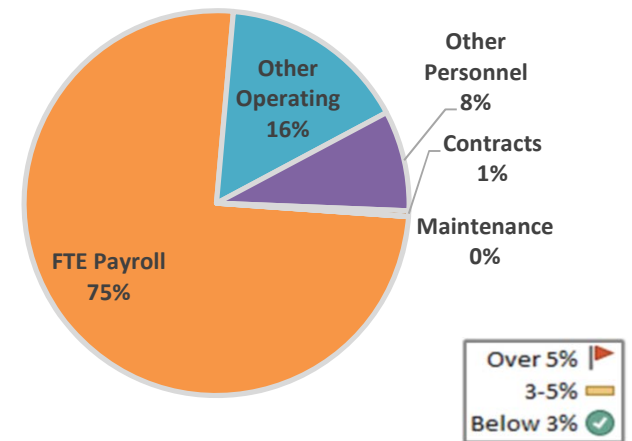
Mission:

Our mission is to provide excellent service and protection, through leadership and partnership with the community.

| | FTE |
|--------------------|-------------|
| CHIEF | 0.35 |
| TECH SUPERVISER | 1.00 |
| TECHNICIAN | 8.00 |
| ADMIN ASSISTANT | 0.35 |
| Grand Total | 9.70 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|-------------|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 1,006,603 | 895,112 | 1,013,435 | 1,050,000 | 1,083,434 | 1,121,459 | 38,025 | 3.5% | |
| Other Operating | 52,252 | 50,736 | 41,228 | 52,150 | 212,940 | 235,690 | 22,750 | 10.7% | |
| Other Personnel | 96,520 | 124,712 | 103,641 | 138,043 | 124,985 | 125,666 | 681 | 0.5% | |
| Contracts | 6,831 | 5,708 | 7,650 | 6,980 | 6,980 | 7,030 | 50 | 0.7% | |
| Maintenance | - | - | - | - | - | - | - | 0.0% | |
| Grand Total | 1,162,206 | 1,076,268 | 1,165,954 | 1,247,173 | 1,428,339 | 1,489,846 | 61,506 | 4.3% | |

PUBLIC SAFETY

Work Plan

Maintain comprehensive training standards aimed at professional development and succession planning.

Audit 2014/2015 case files.

Begin using NIBRS as a Federal reporting method.

Complete the upgrade of the Emergency Dispatch Center.

Dedicate two TAC's to complete necessary duties.

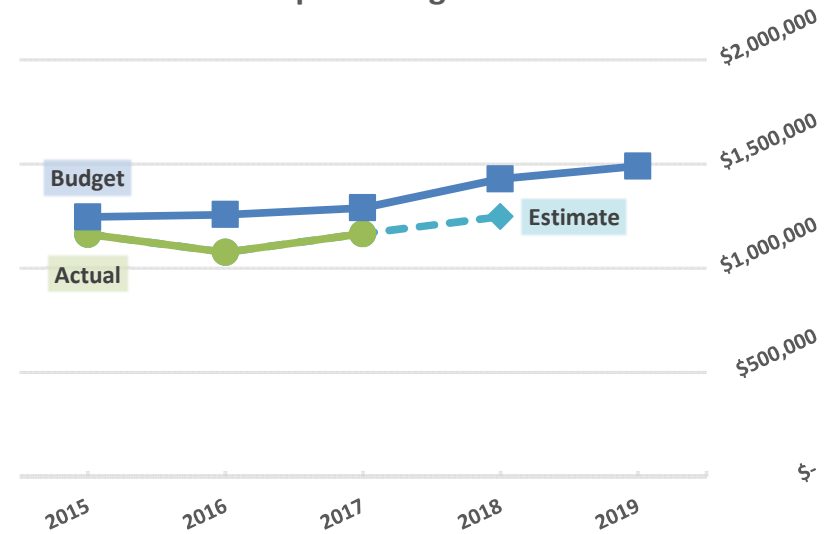
Enhance the pre-trial services offered by the Valdez Jail.

Institute a "monthly in-house procedures" training program.

2018 to 2019 Budget Changes

| | |
|-----------------|-------------------|
| FTE Payroll | 3.5% \$38,025 |
| Other Operating | 10.7% \$22,750 |
| Other Personnel | 0.5% \$681 |
| Contracts | 0.7% \$50 |
| Maintenance | 0.0% \$- |

Adopted Budget vs Actual

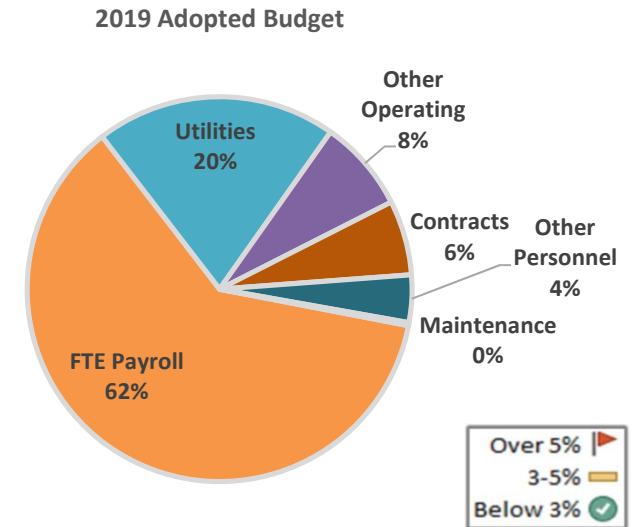
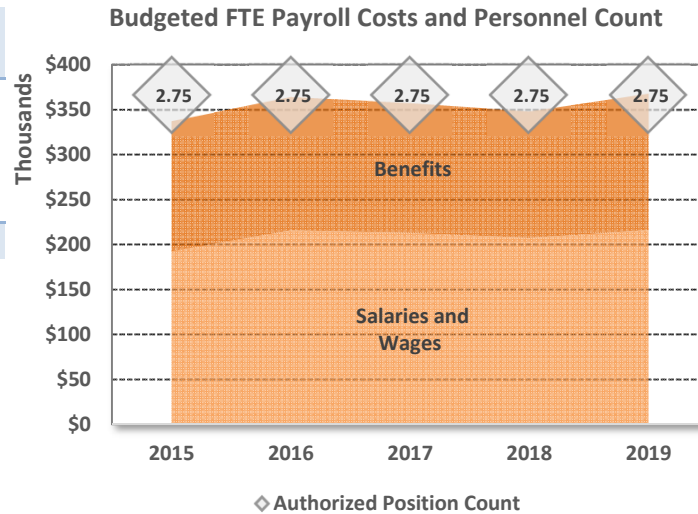


SEWER

Mission:

Operate and Maintain the City's wastewater treatment and collection system, including sewage pump stations, the treatment plant, lagoons, aeration system and Laboratory.

| | FTE |
|--------------------|-------------|
| DIRECTOR | 0.25 |
| UTILITY SUPERVISOR | 0.50 |
| UTILITY TECH | 1.50 |
| OPERATOR | 0.50 |
| Grand Total | 2.75 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|----------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | | Percent |
| FTE Payroll | 315,440 | 326,429 | 333,036 | 348,128 | 348,128 | 367,810 | 19,682 | Over 5% | 5.7% |
| Other Operating | 48,283 | 43,410 | 44,109 | 50,775 | 45,503 | 46,370 | 867 | Below 3% | 1.9% |
| Other Personnel | 18,698 | 15,489 | 20,388 | 19,206 | 22,740 | 23,940 | 1,200 | Over 5% | 5.3% |
| Contracts | 16,149 | 25,316 | 30,760 | 21,300 | 32,300 | 37,500 | 5,200 | Over 5% | 16.1% |
| Maintenance | 1,269 | 1,019 | 1,437 | 1,500 | 1,500 | 1,500 | - | Below 3% | 0.0% |
| Utilities | 113,196 | 103,736 | 117,911 | 121,000 | 121,000 | 121,000 | - | Below 3% | 0.0% |
| Grand Total | 513,034 | 515,400 | 547,640 | 561,909 | 571,171 | 598,120 | 26,949 | 3-5% | 4.7% |

SEWER

Ongoing Responsibility

Ensure that the sewer collection and treatment system complies with all State and Federal regulations.

Work Plan

Evaluate deferred maintenance and CIP needs.

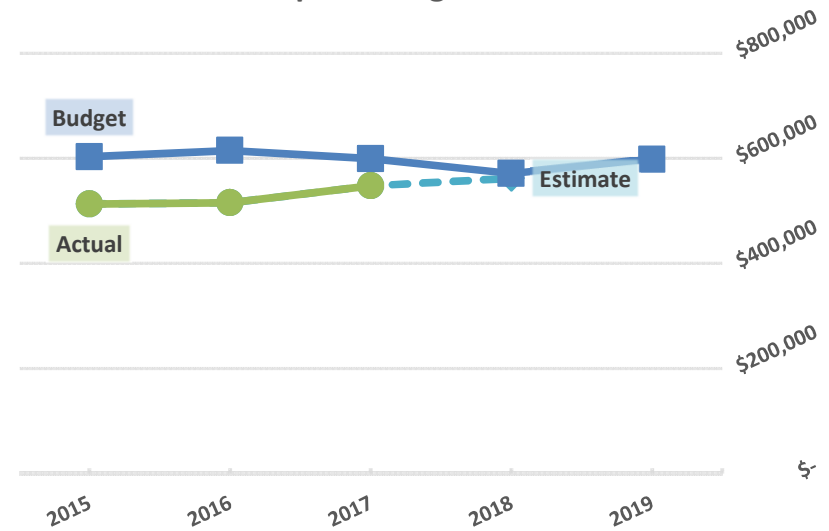
Evaluate service and rate structure and cost.

Maintain and cross train certifications.

2018 to 2019 Budget Changes

| | |
|-----------------|------------------|
| FTE Payroll | 5.7% \$19,682 |
| Utilities | 0.0% \$- |
| Other Operating | 1.9% \$867 |
| Contracts | 16.1% \$5,200 |
| Other Personnel | 5.3% \$1,200 |
| Maintenance | 0.0% \$- |

Adopted Budget vs Actual

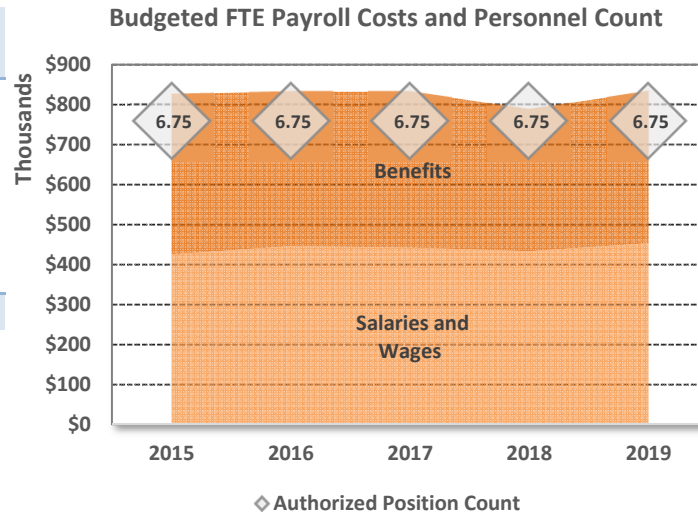


SOLID WASTE

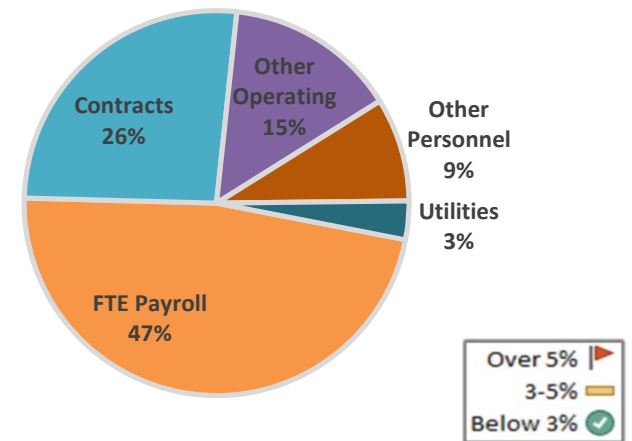
Mission:

To provide a service to the residents of Valdez by collecting the refuse and recyclables from both commercial facilities and residential units, and to operate the baler facility and the landfills in compliance of all state and federal permit requirements.

| | FTE |
|----------------------|-------------|
| DIRECTOR | 0.25 |
| BALER FOREMAN | 1.00 |
| LANDFILL FOREMAN | 1.00 |
| SOLID WASTE TECH III | 1.00 |
| SOLID WASTE TECH I | 3.00 |
| OPERATOR | 0.50 |
| Grand Total | 6.75 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|---|---------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 638,520 | 710,971 | 761,922 | 788,510 | 788,510 | 834,034 | 45,524 ▶ | 5.8% |
| Other Operating | 216,076 | 203,355 | 164,288 | 221,585 | 247,635 | 253,885 | 6,250 ✓ | 2.5% |
| Other Personnel | 133,499 | 135,281 | 133,752 | 146,254 | 154,199 | 153,348 | (851) ✓ | -0.6% |
| Contracts | 175,231 | 309,105 | 265,924 | 440,000 | 509,197 | 462,683 | (46,514) ✓ | -9.1% |
| Utilities | 49,640 | 45,092 | 49,567 | 57,000 | 58,000 | 57,000 | (1,000) ✓ | -1.7% |
| Grand Total | 1,212,965 | 1,403,804 | 1,375,454 | 1,653,349 | 1,757,541 | 1,760,950 | 3,409 ✓ | 0.2% |

SOLID WASTE

Ongoing Responsibility

The Solid Waste unit also manages the household hazardous waste collection event, and assists with snow removal efforts.

Work Plan

Evaluation and identification of options and opportunities for recycling solid waste materials.

Evaluation of baler, landfill, and collection operations for overtime staffing options and efficiencies.

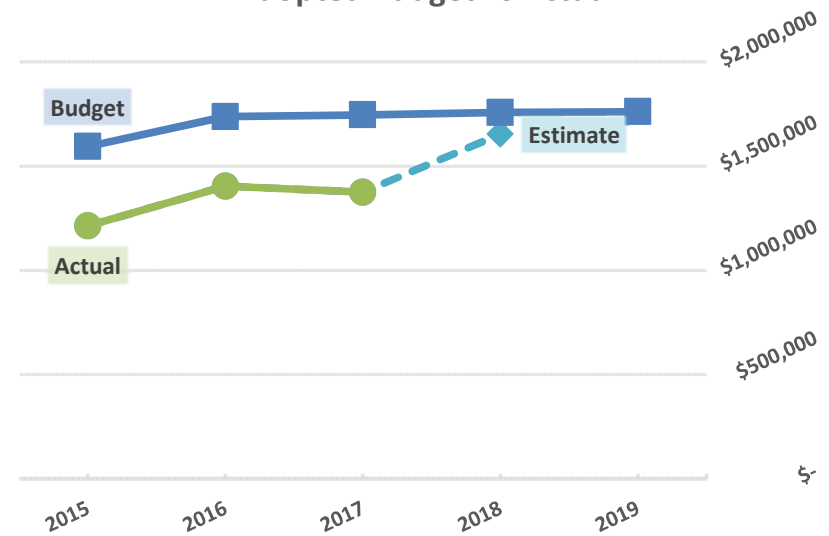
Modification of State of Alaska DEC Solid Waste permit.

Training and education of staff in operations and management of solid waste.

2018 to 2019 Budget Changes

| | |
|-----------------|---------------------|
| FTE Payroll | 5.8% \$45,524 |
| Contracts | -9.1% \$(46,514) |
| Other Operating | 2.5% \$6,250 |
| Other Personnel | -0.6% \$(851) |
| Utilities | -1.7% \$(1,000) |

Adopted Budget vs Actual

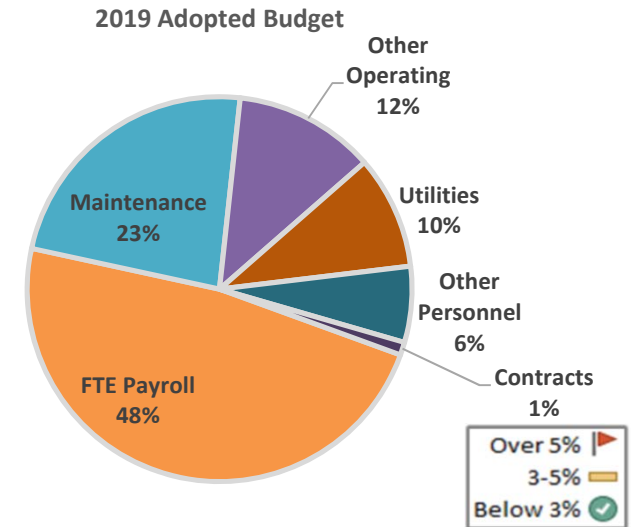
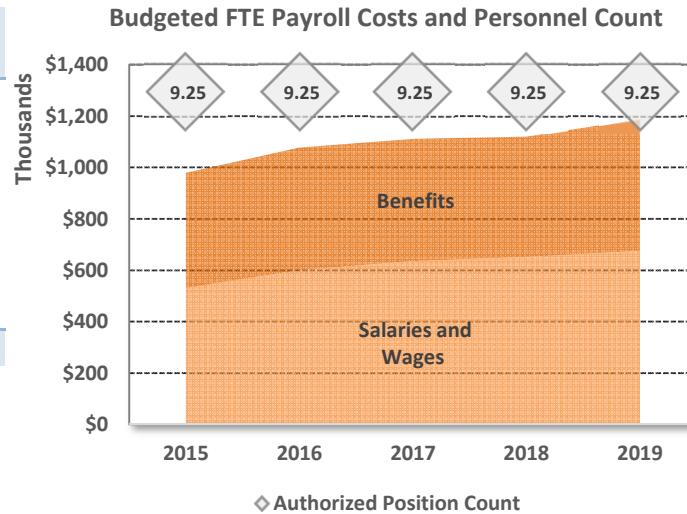


STREETS/SHOP

Mission:

To provide safe and properly maintained streets, sidewalks and signs, to operate the City's fleet of snow removal equipment to safely and efficiently remove snow from City streets, to support other departments as needed with their many City associated tasks and events, manage and maintain City vehicle and equipment fleet to ensure safety and value, and to assist in the maintenance and repair of city water, sewer, and storm drain systems.

| | FTE |
|--------------------|-------------|
| DIRECTOR | 0.25 |
| OPERATIONS MANAGER | 1.00 |
| SHOP FOREMAN | 1.00 |
| STREETS FOREMAN | 1.00 |
| MECHANIC | 1.00 |
| OPERATOR | 4.00 |
| ADMIN ASSISTANT | 1.00 |
| Grand Total | 9.25 |



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | |
|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------------------|-------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent |
| FTE Payroll | 893,482 | 968,817 | 1,076,334 | 1,119,672 | 1,119,672 | 1,188,436 | 68,764 | 6.1% |
| Other Operating | 286,249 | 259,103 | 277,937 | 281,080 | 284,340 | 294,345 | 10,005 | 3.5% |
| Other Personnel | 91,418 | 112,910 | 88,580 | 121,962 | 146,987 | 158,261 | 11,274 | 7.7% |
| Contracts | 50,321 | 27,010 | 22,518 | 10,000 | 27,000 | 27,000 | - | 0.0% |
| Utilities | 216,206 | 190,316 | 209,441 | 263,000 | 278,000 | 237,000 | (41,000) | -14.7% |
| Maintenance | 425,192 | 377,282 | 480,748 | 579,000 | 599,000 | 579,000 | (20,000) | -3.3% |
| Grand Total | 1,962,868 | 1,935,438 | 2,155,559 | 2,374,714 | 2,454,999 | 2,484,043 | 29,044 | 1.2% |

STREETS/SHOP

Ongoing Responsibility

The shop crew manages and maintains the light duty and heavy duty fleet to provide city departments with safe and reliable equipment.

Work Plan

Continued asphalt crack-sealing.

Continued training and cross-training.

Develop Pavement Management Plan and Concrete Replacement Plan.

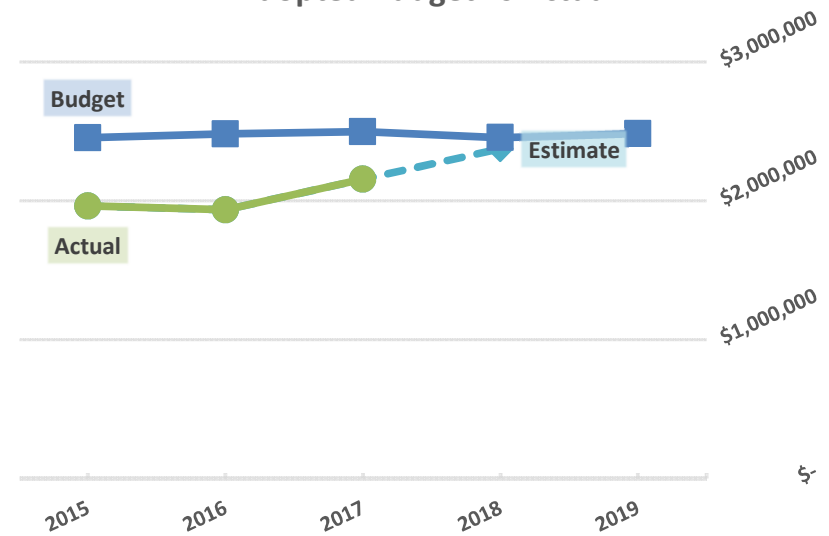
Expanded mowing and brush-cutting on City rights-of-way.

Training of crew in use of new asphalt recycling equipment.

2018 to 2019 Budget Changes

| | | |
|-----------------|--------|------------|
| FTE Payroll | 6.1% | \$68,764 |
| Maintenance | -3.3% | \$(20,000) |
| Other Operating | 3.5% | \$10,005 |
| Utilities | -14.7% | \$(41,000) |
| Other Personnel | 7.7% | \$11,274 |
| Contracts | 0.0% | \$- |

Adopted Budget vs Actual

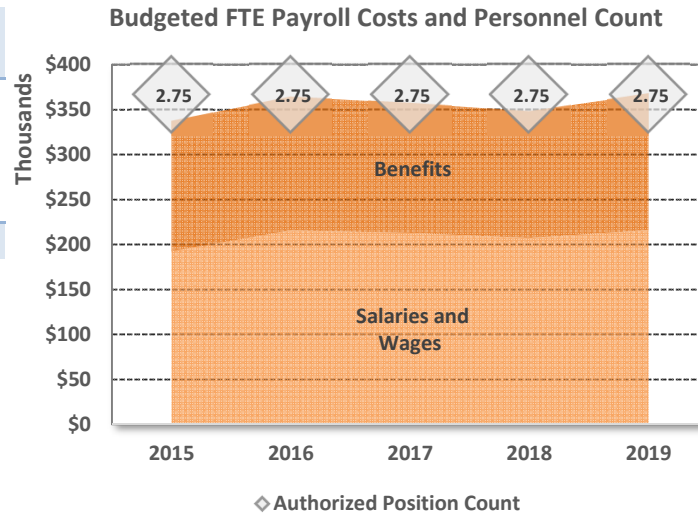


WATER

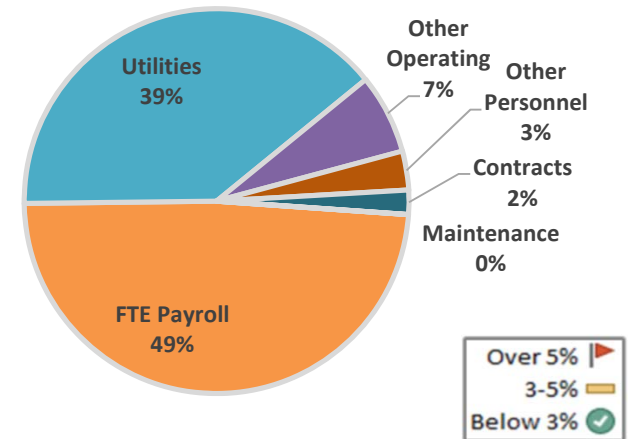
Mission:

Operate and maintain the City's three water systems to ensure safe drinking water, regulatory agency compliance, fire protection, and uninterrupted service.

| | FTE |
|--------------------|-------------|
| DIRECTOR | 0.25 |
| UTILITY SUPERVISOR | 0.50 |
| UTILITY TECH | 1.50 |
| OPERATOR | 0.50 |
| Grand Total | 2.75 |



2019 Adopted Budget



| | Actual Expenditure | | | Estimate 2018 | Adopted Budget | | 2018 to 2019 Budget Changes | | |
|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|-----------------------------|-------------|-----------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 | Dollar | Percent | |
| FTE Payroll | 315,443 | 326,433 | 333,040 | 348,129 | 348,129 | 367,810 | 19,681 | 5.7% | Over 5% |
| Other Operating | 54,842 | 48,183 | 59,941 | 50,692 | 49,189 | 50,615 | 1,426 | 2.9% | Below 3% |
| Other Personnel | 22,073 | 23,617 | 22,008 | 15,995 | 27,353 | 24,736 | (2,617) | -9.6% | Below 3% |
| Contracts | 5,735 | 6,668 | 12,664 | 10,200 | 15,500 | 15,300 | (200) | -1.3% | Below 3% |
| Utilities | 251,179 | 268,407 | 307,521 | 297,000 | 295,000 | 297,000 | 2,000 | 0.7% | Below 3% |
| Maintenance | - | - | - | - | - | - | - | 0.0% | Below 3% |
| Grand Total | 649,272 | 673,308 | 735,174 | 722,016 | 735,171 | 755,461 | 20,290 | 2.8% | Below 3% |

WATER

Ongoing Responsibility

Maintain a Certified Lab for testing drinking water.

Work Plan

Assist with development of new well.

Continue operating and maintaining water systems to ensure the highest quality drinking water.

Evaluate deferred maintenance and CIP need.

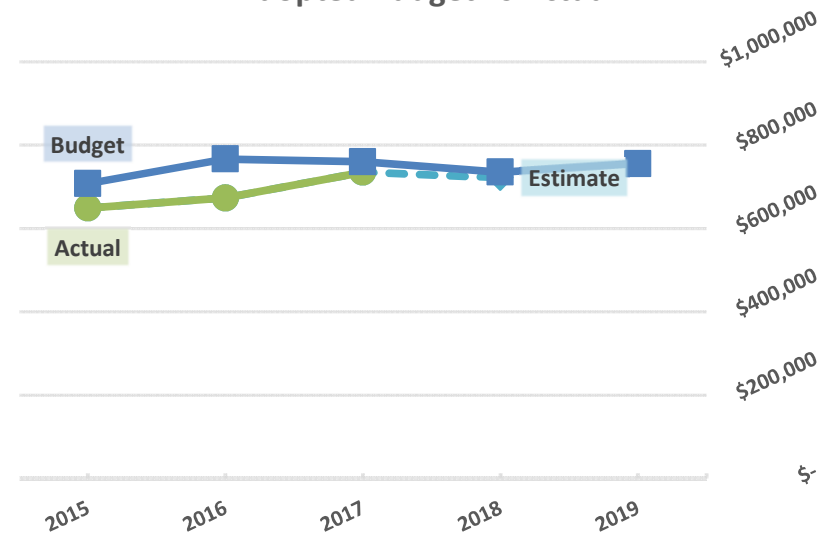
Evaluate service and rate structure, and cost recovery goals.

Maintain and cross-train certifications.

2018 to 2019 Budget Changes

| | | |
|-----------------|-------|-----------|
| FTE Payroll | 5.7% | \$19,681 |
| Utilities | 0.7% | \$2,000 |
| Other Operating | 2.9% | \$1,426 |
| Other Personnel | -9.6% | \$(2,617) |
| Contracts | -1.3% | \$(200) |
| Maintenance | 0.0% | \$- |

Adopted Budget vs Actual





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Financial Summaries

General Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| FTE Payroll | 10,631,953 | 10,933,246 | 12,378,281 | 12,979,756 | 13,895,428 | 15,020,082 |
| Education | 10,707,990 | 10,644,412 | 10,486,453 | 10,444,634 | 10,444,634 | 10,478,000 |
| Transfer | 21,533,822 | 25,271,537 | 29,266,522 | - | 10,492,799 | 5,338,897 |
| Other Operating | 1,976,876 | 2,216,141 | 2,366,035 | 2,786,239 | 3,106,233 | 3,328,604 |
| Contracts | 1,610,612 | 1,569,619 | 1,739,554 | 1,844,714 | 1,858,194 | 2,660,957 |
| CSO | 2,089,525 | 2,356,118 | 2,471,473 | 2,642,099 | 2,422,099 | 2,659,567 |
| Other Personnel | 1,562,349 | 1,545,160 | 1,522,744 | 1,807,233 | 1,928,289 | 2,059,704 |
| Legal | 3,192,127 | 2,103,288 | 1,050,060 | 1,500,000 | 1,500,000 | 1,650,000 |
| Operating Subsidy | 1,328,002 | 1,086,929 | 1,159,855 | - | 1,186,216 | 1,445,951 |
| Maintenance | 600,235 | 563,873 | 694,771 | 784,000 | 842,264 | 850,468 |
| Utilities | 712,716 | 653,222 | 727,112 | 834,710 | 917,010 | 811,410 |
| Extraordinary | - | 7,308,500 | - | - | - | - |
| CSOs and Events | 130,733 | | | | | |
| Grand Total | 56,076,941 | 66,252,046 | 63,862,858 | 35,623,385 | 48,593,166 | 46,303,641 |

| Revenues | Actual | | | Estimate | Adopted | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Taxes | (48,989,111) | (44,097,788) | (44,303,752) | (44,352,307) | (43,425,100) | (44,327,100) |
| PILT | (744,474) | (741,695) | (751,532) | (769,054) | (704,397) | (731,300) |
| Service Charges and Sales | (460,750) | (422,141) | (476,433) | (411,463) | (411,200) | (378,050) |
| Federal and State Grants | (522,224) | (382,260) | (393,449) | (377,449) | (377,449) | (377,449) |
| State Shared Revenue | (3,986,356) | (2,101,251) | (231,160) | (1,619,174) | (195,000) | (350,711) |
| Misc Revenue | (405,084) | (683,915) | (762,358) | (330,322) | (249,441) | (258,750) |
| Utilities | (160,306) | (175,776) | (166,333) | (153,600) | (138,800) | (150,000) |
| Recreational Activities | (35,532) | (40,285) | (46,488) | (35,265) | (33,500) | (28,000) |
| Fines and Forfeitures | (16,729) | (14,924) | (11,592) | (13,746) | (19,900) | (20,000) |
| Licenses and Permits | (14,830) | (17,682) | (15,100) | (19,600) | (13,500) | (12,500) |
| Extraordinary | - | (32,796,418) | - | - | - | - |
| Transfer From Permanent Fur | (2,704,803) | (2,606,458) | (2,600,000) | - | (2,800,000) | - |
| Transfer | (500,000) | - | (228,009) | - | - | - |
| Carry Forward (Budget Only) | - | - | - | - | - | - |
| Grand Total | (58,540,200) | (84,080,594) | (49,986,205) | (48,081,980) | (48,368,287) | (46,633,860) |

Airport Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Airport | 249,926 | 239,046 | 244,388 | 354,582 | 375,118 | 377,498 |
| FTE Payroll | 72,432 | 72,241 | 71,856 | 131,000 | 133,975 | 139,751 |
| Utilities | 96,501 | 78,158 | 80,783 | 114,500 | 117,000 | 117,000 |
| Other Operating | 42,975 | 41,717 | 52,840 | 59,279 | 73,615 | 66,825 |
| Contracts | 34,453 | 42,335 | 35,242 | 43,815 | 43,040 | 47,220 |
| Maintenance | 1,946 | 3,448 | 2,558 | 3,500 | 4,500 | 4,150 |
| Other Personnel | 1,618 | 1,146 | 1,109 | 2,488 | 2,988 | 2,552 |
| Total Expenses | 249,926 | 239,046 | 244,388 | 354,582 | 375,118 | 377,498 |

| Revenues | Actual | | | Estimate | Adopted | |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Airport | (159,633) | (138,200) | (130,674) | (141,136) | (124,470) | (112,700) |
| Property Rentals | (154,113) | (126,793) | (122,918) | (123,800) | (123,818) | (104,600) |
| Administration | (4,814) | (10,539) | (7,070) | (1,350) | - | (7,400) |
| Services | (706) | (869) | (652) | (15,986) | (652) | (700) |
| Other | - | - | (35) | - | - | - |
| Total Revenues | (159,633) | (138,200) | (130,674) | (141,136) | (124,470) | (112,700) |
| Total Subsidy | 90,293 | 100,846 | 113,714 | 213,446 | 250,648 | 264,798 |

Harbor Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Harbor | 1,111,467 | 1,001,266 | 1,039,700 | 1,169,029 | 1,360,092 | 1,703,574 |
| FTE Payroll | 584,010 | 538,015 | 558,099 | 619,936 | 695,920 | 868,852 |
| Utilities | 151,495 | 176,658 | 190,522 | 223,532 | 235,000 | 272,000 |
| Other Personnel | 131,223 | 133,566 | 135,238 | 114,849 | 183,181 | 219,994 |
| Other Operating | 154,355 | 91,809 | 75,096 | 123,626 | 141,491 | 204,228 |
| Contracts | 66,025 | 43,183 | 57,423 | 61,001 | 66,000 | 100,000 |
| Maintenance | 24,358 | 18,036 | 23,321 | 26,085 | 38,500 | 38,500 |
| Total Expenses | 1,111,467 | 1,001,266 | 1,039,700 | 1,169,029 | 1,360,092 | 1,703,574 |

| Revenues | Actual | | | Estimate | Adopted | |
|------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Harbor | (1,555,433) | (1,635,620) | (1,539,682) | (1,796,500) | (1,807,743) | (2,157,053) |
| Wet Slips | (890,741) | (943,641) | (897,418) | (1,049,535) | (1,040,340) | (1,378,503) |
| Capital | (268,818) | (318,751) | (239,997) | (324,303) | (334,928) | (327,024) |
| Upland | (198,332) | (187,329) | (181,082) | (201,727) | (225,740) | (199,896) |
| Utilities | (125,113) | (136,590) | (164,343) | (171,307) | (154,805) | (199,189) |
| Services | (46,800) | (17,160) | (19,785) | (17,511) | (26,950) | (27,041) |
| Administration | (25,551) | (32,150) | (36,520) | (32,117) | (24,980) | (25,400) |
| Property Rentals | - | - | - | - | - | - |
| Other | (78) | - | (537) | - | - | - |
| Total Revenues | (1,555,433) | (1,635,620) | (1,539,682) | (1,796,500) | (1,807,743) | (2,157,053) |

| | | | | | | |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Total Subsidy (Profit) | (443,967) | (634,354) | (499,982) | (627,471) | (447,651) | (453,479) |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|

Port Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|-----------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Port | 719,895 | 665,166 | 791,312 | 800,785 | 880,345 | 1,044,072 |
| FTE Payroll | 329,867 | 322,553 | 296,994 | 372,000 | 381,974 | 409,466 |
| Other Operating | 53,601 | 117,591 | 125,273 | 103,443 | 106,878 | 256,560 |
| Utilities | 193,958 | 144,754 | 263,311 | 190,600 | 248,600 | 251,000 |
| Other Personnel | 54,890 | 56,553 | 75,585 | 90,052 | 92,408 | 101,676 |
| Maintenance | 7,952 | 7,077 | 10,983 | 20,100 | 22,895 | 13,935 |
| Contracts | 79,627 | 16,637 | 19,165 | 24,590 | 27,590 | 11,435 |
| Total Expenses | 719,895 | 665,166 | 791,312 | 800,785 | 880,345 | 1,044,072 |

| Revenues | Actual | | | Estimate | Adopted | |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Port | (711,464) | (482,499) | (862,732) | (726,382) | (696,107) | (691,300) |
| VCT Dock Services | (302,385) | (208,174) | (367,206) | (301,326) | (283,320) | (292,300) |
| VCT Upland Services | (234,792) | (128,991) | (336,362) | (279,934) | (270,228) | (233,200) |
| Property Rentals | (70,174) | (64,522) | (64,522) | (60,000) | (57,600) | (66,400) |
| Kelsey Dock Services | (46,671) | (31,936) | (44,837) | (31,900) | (32,040) | (41,000) |
| Services | (41,973) | (27,540) | (33,938) | (38,400) | (38,410) | (34,400) |
| Administration | (14,909) | (20,926) | (15,249) | (14,322) | (14,000) | (23,600) |
| Events | (460) | (410) | (618) | (500) | (509) | (400) |
| Other | (101) | - | - | - | - | - |
| Discontinued | - | - | - | - | - | - |
| Total Revenues | (711,464) | (482,499) | (862,732) | (726,382) | (696,107) | (691,300) |

| | | | | | | |
|----------------------|--------------|----------------|-----------------|---------------|----------------|----------------|
| Total Subsidy | 8,431 | 182,666 | (71,419) | 74,403 | 184,238 | 352,772 |
|----------------------|--------------|----------------|-----------------|---------------|----------------|----------------|

Utility Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Sewer | 513,034 | 515,400 | 547,640 | 561,909 | 571,171 | 598,120 |
| FTE Payroll | 315,440 | 326,429 | 333,036 | 348,128 | 348,128 | 367,810 |
| Utilities | 113,196 | 103,736 | 117,911 | 121,000 | 121,000 | 121,000 |
| Other Operating | 48,283 | 43,410 | 44,109 | 50,775 | 45,503 | 46,370 |
| Contracts | 16,149 | 25,316 | 30,760 | 21,300 | 32,300 | 37,500 |
| Other Personnel | 18,698 | 15,489 | 20,388 | 19,206 | 22,740 | 23,940 |
| Maintenance | 1,269 | 1,019 | 1,437 | 1,500 | 1,500 | 1,500 |
| Water | 649,272 | 673,308 | 735,174 | 722,016 | 735,171 | 755,461 |
| FTE Payroll | 315,443 | 326,433 | 333,040 | 348,129 | 348,129 | 367,810 |
| Utilities | 251,179 | 268,407 | 307,521 | 297,000 | 295,000 | 297,000 |
| Other Operating | 54,842 | 48,183 | 59,941 | 50,692 | 49,189 | 50,615 |
| Other Personnel | 22,073 | 23,617 | 22,008 | 15,995 | 27,353 | 24,736 |
| Contracts | 5,735 | 6,668 | 12,664 | 10,200 | 15,500 | 15,300 |
| Maintenance | - | - | - | - | - | - |
| Grand Total | 1,162,307 | 1,188,708 | 1,282,814 | 1,283,925 | 1,306,342 | 1,353,581 |

Utility Fund Summary

| Revenues | Actual | | | Estimate | Adopted | |
|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Sewer | (290,036) | (283,143) | (267,089) | (280,500) | (280,500) | (280,100) |
| Sewer User Fees | (288,536) | (283,143) | (265,589) | (280,000) | (280,000) | (280,000) |
| Sewer Connect Fees | (1,500) | - | (1,500) | (500) | (500) | (100) |
| Wastewater Clean Up Fees | - | - | - | - | - | - |
| Water | (260,334) | (249,064) | (276,386) | (259,450) | (259,450) | (234,100) |
| Water Service Fee | (254,873) | (235,067) | (264,775) | (255,000) | (255,000) | (230,000) |
| Water/ Meter Fees | (4,671) | (9,521) | (6,703) | (4,000) | (4,000) | (4,000) |
| VCT Water Service | (564) | - | (4,332) | (250) | (250) | (100) |
| Reimbursment of Expenditu | - | - | (232) | - | - | - |
| VCT Water Waiver | - | - | - | - | - | - |
| City Dock Water | (228) | (4,176) | (345) | (200) | (200) | - |
| Other Misc Revenue | 1 | - | - | - | - | - |
| City Dock Water Waiver | - | - | - | - | - | - |
| Other Services & Sales | - | (300) | - | - | - | - |
| Grand Total | (550,369) | (532,207) | (543,475) | (539,950) | (539,950) | (514,200) |
| Total Subsidy | 611,937 | 656,501 | 739,339 | 743,975 | 766,392 | 839,381 |

Clinic Fund Summary

| Expenses | Actual | | | Estimate | Adopted | |
|------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Gilson Medical Clinic | 93,102 | 74,436 | 90,522 | 79,450 | 108,642 | 88,450 |
| Contracts | - | - | - | - | - | - |
| FTE Payroll | 9,983 | 692 | - | - | - | - |
| Maintenance | 55,570 | 53,352 | 58,011 | 52,000 | 66,611 | 55,000 |
| Other Operating | 4,940 | 2,814 | 5,844 | 6,000 | 8,138 | 7,000 |
| Other Personnel | 656 | 26 | - | - | - | - |
| Utilities | 21,952 | 17,552 | 26,667 | 21,450 | 33,893 | 26,450 |
| Grand Total | 93,102 | 74,436 | 90,522 | 79,450 | 108,642 | 88,450 |

| Revenues | Actual | | | Estimate | Adopted | |
|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| Gilson Medical Clinic | (143,839) | (147,448) | (145,747) | (144,000) | (142,524) | (144,200) |
| Interest Charges on AR | (105) | (280) | (347) | (800) | (200) | (200) |
| Interest Gilson Medical C | (1,340) | (2,515) | (2,914) | (1,200) | (423) | (2,000) |
| Property Rentals | (142,394) | (144,653) | (142,486) | (142,000) | (141,901) | (142,000) |
| Grand Total | (143,839) | (147,448) | (145,747) | (144,000) | (142,524) | (144,200) |

| | | | | | | |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Total Subsidy (Profit) | (50,737) | (73,012) | (55,225) | (64,550) | (33,883) | (55,750) |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|

Housing Fund Summary

| Expenses | Actual | | | Estimate 2018 | Adopted | |
|--------------------|--------|------|------|------------------|---------|------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| VHIA | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - |
| FTE Payroll | - | - | - | - | - | - |
| Other Operating | - | - | - | - | - | - |
| Other Personnel | - | - | - | - | - | - |
| Grand Total | - | - | - | - | - | - |

| Revenues | Actual | | | Estimate 2018 | Adopted | |
|--------------------|--------|----------|----------|------------------|---------|----------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| Finance | - | (20,279) | (23,099) | (14,500) | - | (20,000) |
| Interest Income | - | (20,279) | (23,099) | (14,500) | - | (20,000) |
| Grand Total | - | (20,279) | (23,099) | (14,500) | - | (20,000) |

| | | | | | | |
|-------------------------------|---|----------|----------|----------|---|----------|
| Total Subsidy (Profit) | - | (20,279) | (23,099) | (14,500) | - | (20,000) |
|-------------------------------|---|----------|----------|----------|---|----------|

Debt Service Fund Summary

| Expenses | Actual | | | Estimate 2018 | Adopted | |
|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| Debt Service | 9,088,740 | 4,387,950 | 4,109,230 | 1,791,651 | 1,791,651 | 1,785,401 |
| Contracts | | - | - | | | |
| Debt Service | 9,088,740 | 4,387,950 | 4,109,230 | 1,791,651 | 1,791,651 | 1,785,401 |
| Grand Total | 9,088,740 | 4,387,950 | 4,109,230 | 1,791,651 | 1,791,651 | 1,785,401 |

| Revenues | Actual | | | Estimate 2018 | Adopted | |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| Finance | (1,870,037) | (1,783,078) | (1,609,113) | (1,522,397) | (1,467,126) | (1,185,798) |
| Harbor Debt Repayment | (205,850) | (210,650) | (210,050) | (207,150) | (184,250) | (210,375) |
| Interest Income | 9,374 | (17,148) | (191,146) | (66,000) | (33,629) | (90,000) |
| Mid-School Bond Repaym | (1,580,220) | (1,480,839) | (1,117,610) | (1,190,138) | (1,190,138) | (804,423) |
| School Debt Repayment | (93,340) | (74,441) | (90,307) | (59,109) | (59,109) | (81,000) |
| Grand Total | (1,870,037) | (1,783,078) | (1,609,113) | (1,522,397) | (1,467,126) | (1,185,798) |

Permanent Fund Summary

| Expenses | Actual | | | Estimate 2018 | Adopted | |
|-----------------------|----------------|----------------|----------------|------------------|----------------|----------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| Permanent Fund | 149,697 | 143,475 | 248,246 | 301,000 | 303,000 | 310,000 |
| Contracts | 149,526 | 143,246 | 247,481 | 300,000 | 300,000 | 300,000 |
| Other Operating | 171 | 230 | 765 | 1,000 | 3,000 | 10,000 |
| Grand Total | 149,697 | 143,475 | 248,246 | 301,000 | 303,000 | 310,000 |

| Revenues | Actual | | | Estimate 2018 | Adopted | |
|--------------------|--------------------|---------------------|---------------------|--------------------|--------------------|--------------------|
| | 2015 | 2016 | 2017 | | 2018 | 2019 |
| Permanent Fund | (1,711,466) | (12,876,367) | (25,481,693) | (3,000,000) | (3,000,000) | (3,081,000) |
| Grand Total | (1,711,466) | (12,876,367) | (25,481,693) | (3,000,000) | (3,000,000) | (3,081,000) |



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Detailed Ledgers

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|--------------|--------------|--------------|--------------|----------------|--------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0000-30001 | Carry Forward (Budget Only) | - | - | - | - | - | - |
| 001-0000-31100 | Real Property Taxes - Current | (48,529,359) | (43,602,321) | (43,842,159) | (43,920,497) | (43,000,000) | (43,900,000) |
| 001-0000-31126 | Real Property Prior Years | - | - | - | - | - | - |
| 001-0000-31400 | Hotel & Motel Tax | (409,848) | (426,549) | (398,262) | (400,000) | (400,000) | (400,000) |
| 001-0000-31410 | Hotel & Motel Tax Penalty & In | (101) | (8,921) | (1,043) | (100) | (100) | (100) |
| 001-0000-31600 | Telephone & Electric Coop Tax | (198,965) | (200,095) | (202,890) | (207,247) | (195,000) | (200,000) |
| 001-0000-31700 | Cruise Ship Passenger Tax | - | - | - | (1,710) | - | (2,000) |
| 001-0000-31900 | Penalty & Interest on Delinque | (49,803) | (59,996) | (58,759) | (30,000) | (25,000) | (25,000) |
| 001-0000-31920 | P&I TAPS Supplemental 07-09 | - | - | - | - | - | - |
| 001-0000-31950 | Reimbursement of Foreclosure C | - | - | (3,529) | - | - | - |
| 001-0000-32100 | City Business Licenses | (10) | (10) | - | - | (1,000) | - |
| 001-0000-32110 | Liquor Licenses | (12,300) | (15,050) | (10,800) | (16,700) | (10,000) | (10,000) |
| 001-0000-32200 | Other Licenses | (335) | (335) | (2,351) | (100) | (200) | (200) |
| 001-0000-32210 | Building Permits | (2,145) | (2,227) | (1,659) | (2,500) | (2,000) | (2,000) |
| 001-0000-32212 | Septic Reviews | - | - | - | - | - | - |
| 001-0000-33111 | Homeland Security | - | - | - | - | - | - |
| 001-0000-33114 | Homeland Security Hazard Mitig | - | - | - | - | - | - |
| 001-0000-33115 | LEPC Grant 06 | - | - | - | - | - | - |
| 001-0000-33119 | USDA Economic Recovery Grant | - | - | - | - | - | - |
| 001-0000-33120 | Marine First Responder Grant | - | - | - | - | - | - |
| 001-0000-33302 | PILT - Federal | (739,897) | (732,147) | (741,041) | (763,562) | (700,000) | (725,000) |
| 001-0000-33401 | ACMP Special Project Grant | - | - | - | - | - | - |
| 001-0000-33402 | AK Cadastral Survey | - | - | - | - | - | - |
| 001-0000-33407 | Citizen Corp Grant/EMPG Grant | - | - | - | - | - | - |
| 001-0000-33408 | Coastal Zone Management Grant | - | - | - | - | - | - |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|----------------|--------------------------------|-------------|-------------|-----------|-------------|----------------|-----------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0000-33409 | Day Care Grant | - | - | - | - | - | |
| 001-0000-33410 | Emergency Mgmt Grant | - | - | - | - | - | |
| 001-0000-33413 | Fire Department Grant | - | - | - | - | - | |
| 001-0000-33416 | Jail Grant | (499,874) | (354,749) | (363,249) | (354,749) | (354,749) | (354,749) |
| 001-0000-33417 | Misc Library Grants | - | - | - | - | - | - |
| 001-0000-33418 | Library Consortium Grant | (13,500) | (13,500) | (13,500) | (13,500) | (13,500) | (13,500) |
| 001-0000-33419 | Library Grant | (6,650) | (6,860) | (7,000) | (7,000) | (7,000) | (7,000) |
| 001-0000-33420 | Litter Prevention Grant (ALPAR | (2,200) | (2,000) | (2,200) | (2,200) | (2,200) | (2,200) |
| 001-0000-33427 | Police Grant | - | (5,151) | - | - | - | |
| 001-0000-33430 | SOA DNR Forestry Grant | - | - | (7,500) | - | - | |
| 001-0000-33550 | State Revenue Sharing Program | (274,118) | (181,620) | - | (174,372) | - | (150,711) |
| 001-0000-33592 | National Forest Receipts | (1,579,352) | (1,332,631) | (28,270) | (1,237,555) | - | - |
| 001-0000-33620 | PILT - North Pacific Rim Housi | (1,052) | (4,856) | (4,984) | (2,166) | - | (2,000) |
| 001-0000-33640 | PILT - Alaska Housing Finance | - | (975) | (1,949) | - | (1,000) | (1,000) |
| 001-0000-33920 | Harbor Residential Surcharge | (3,525) | (3,718) | (3,558) | (3,326) | (3,397) | (3,300) |
| 001-0000-34020 | Civic Center Rental Fees | (49,217) | (35,463) | (45,279) | (40,000) | (55,000) | (40,000) |
| 001-0000-34034 | Civic Center Catering | (32,071) | (11,539) | (16,578) | (15,000) | (20,000) | (19,000) |
| 001-0000-34036 | Civic Center Movies | (88,824) | (93,754) | (94,723) | (79,000) | (80,000) | (80,000) |
| 001-0000-34038 | Civic Center Concessions | (60,980) | (67,103) | (72,602) | (57,000) | (53,000) | (54,000) |
| 001-0000-34040 | Fuel | (782) | (782) | - | - | - | - |
| 001-0000-34100 | Ordinance Violations | (10,046) | (10,002) | (8,016) | (10,000) | (15,000) | (15,000) |
| 001-0000-34122 | Appraisal Reimbursement | - | - | (1,500) | - | - | - |
| 001-0000-34130 | Planning & Zoning Application | - | - | - | - | - | - |
| 001-0000-34132 | Land Lease Application Fee | - | - | - | - | - | - |
| 001-0000-34133 | Copy Sales (BlueLine Only) | (797) | (256) | (731) | (550) | (500) | (500) |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|----------------|-----------------------------|-----------|-----------|-----------|-----------|----------------|-----------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0000-34136 | Gravel Sales | (9,155) | (9,029) | (45,908) | (9,600) | (9,000) | (9,000) |
| 001-0000-34140 | Pay Phone Commisions | - | - | - | - | - | - |
| 001-0000-34150 | Gas Line Reimbursement | - | - | - | - | - | - |
| 001-0000-34160 | Other Services & Sales | (7,931) | - | (26) | - | - | - |
| 001-0000-34204 | Police Donations | - | (100) | - | - | - | - |
| 001-0000-34206 | Inmate Medical Payments | (2,189) | - | - | (18,562) | - | - |
| 001-0000-34210 | Police Misc Revenue | (165) | (103) | (80) | (50) | (250) | (100) |
| 001-0000-34212 | Police Fingerprint/Pictures | (2,170) | (2,455) | (2,780) | (2,300) | (2,250) | (2,300) |
| 001-0000-34214 | Vehicle Inspection Fee | - | (4,000) | - | - | (2,500) | - |
| 001-0000-34216 | Police Process Service | (170) | (75) | - | - | - | - |
| 001-0000-34218 | 911 Surcharge | (18,039) | (18,011) | (27,498) | (7,492) | - | - |
| 001-0000-34220 | Fire Misc Training Revenue | (17,265) | (340) | (540) | (200) | - | - |
| 001-0000-34222 | EMS - Seat Belt Citation | (15) | - | - | - | - | - |
| 001-0000-34430 | Dumpsters | (50,372) | (54,875) | (50,405) | (49,500) | (53,000) | (50,000) |
| 001-0000-34434 | Port Refuse VCT Domestic | (3,360) | (480) | (240) | - | (500) | - |
| 001-0000-34438 | Port Refuse City Dock | (1,080) | - | - | - | - | - |
| 001-0000-34442 | Solid Waste Revenue | (104,233) | (119,619) | (115,464) | (104,100) | (85,000) | (100,000) |
| 001-0000-34444 | Recycling | (480) | (20) | (224) | - | (300) | - |
| 001-0000-34515 | Ambulance Service | (44,620) | (32,787) | (20,774) | (35,000) | (25,000) | (25,000) |
| 001-0000-34544 | Animal Shelt Engraving | - | - | (1,020) | (1,000) | (1,000) | (750) |
| 001-0000-34550 | Animal Adoption Fees | (2,755) | (2,880) | (3,280) | (3,200) | (3,000) | (3,000) |
| 001-0000-34551 | Animal Boarding | - | (7,965) | (19,543) | (7,000) | (15,500) | - |
| 001-0000-34552 | Animal Fines/Impounds | (4,108) | (2,655) | (1,595) | (2,600) | (1,900) | (2,000) |
| 001-0000-34553 | Animal Cremations | - | (795) | (1,990) | (2,000) | (2,000) | (2,000) |
| 001-0000-34554 | Animal Licenses | (40) | (60) | (290) | (300) | (300) | (300) |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|----------------|--------------------------------|-----------|-----------|-----------|-----------|----------------|-----------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0000-34556 | Animal Maintenance Fees | | (75) | (885) | (1,000) | (800) | (800) |
| 001-0000-34702 | Glacier Campground Revenue | - | - | - | - | - | - |
| 001-0000-34704 | Alison Point Camping Fees | (3,569) | (5,535) | - | - | (2,000) | (2,000) |
| 001-0000-34706 | Parks & Rec - Rental Fees | - | (360) | - | - | (1,000) | (1,000) |
| 001-0000-34708 | Park & Recraetion Special Even | - | - | - | - | - | - |
| 001-0000-34710 | Park & Recraetion Misc. | - | - | - | - | - | - |
| 001-0000-34713 | Teen Center Snak Bar/Vending | (4,083) | (3,777) | (3,347) | (2,000) | (4,500) | (4,500) |
| 001-0000-34714 | Teen Center Rentals | (5,743) | (6,877) | (3,937) | (6,000) | (4,500) | (4,500) |
| 001-0000-34715 | Park & Recreation Revenue | (10,755) | (12,325) | (25,974) | (16,000) | (11,000) | (11,000) |
| 001-0000-34716 | Teen Council Revenue | - | - | - | - | - | - |
| 001-0000-34720 | Pool Revenue | (11,382) | (11,412) | (13,230) | (11,000) | (11,000) | (6,000) |
| 001-0000-34722 | Ski Hill Revenue | - | (360) | - | (265) | (500) | - |
| 001-0000-34725 | Valdez Cemetery Fees | - | (200) | - | - | - | (200) |
| 001-0000-34760 | Library Sales | (3,161) | (3,575) | (3,237) | (3,500) | (3,700) | (3,700) |
| 001-0000-34766 | Library Donations | (11,275) | (11,561) | (10,049) | (6,000) | (6,000) | (6,000) |
| 001-0000-34950 | Misc Sales | - | (1,200) | (30) | (1) | - | - |
| 001-0000-34952 | Civic Center Misc. | - | - | (1,060) | - | - | - |
| 001-0000-35120 | Library Fines | (2,560) | (2,267) | (1,982) | (1,146) | (3,000) | (3,000) |
| 001-0000-35200 | PVMC Reserve Transfer | - | - | - | - | - | - |
| 001-0000-35510 | Bremner Street Assessments | - | - | (3,128) | - | - | - |
| 001-0000-35520 | Harbor Area LID (Water/ Sewer) | - | - | - | - | - | - |
| 001-0000-36110 | Interest Income | (97,946) | 189,665 | (644,284) | (300,000) | (238,941) | (250,000) |
| 001-0000-36112 | Interest Income TAPS Sup 07-09 | (200,028) | (289,193) | - | - | - | - |
| 001-0000-36113 | Interest Income TAPS 06 | - | - | - | - | - | - |
| 001-0000-36130 | Gains/Losses on Investments | - | - | - | - | - | - |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0000-36140 | Interest Charges on A/R and Ci | (2,307) | (1,614) | (2,038) | (1,700) | (1,500) | (1,700) |
| 001-0000-36200 | Property Rentals | (134,380) | (137,350) | (144,752) | (137,500) | (137,500) | (137,500) |
| 001-0000-36210 | Equipment Rental | (4,900) | - | - | - | - | - |
| 001-0000-36440 | Animal Control Donations/ Misc | (1,549) | (1,160) | (1,063) | (150) | (500) | (250) |
| 001-0000-39200 | Land Sales | - | - | - | - | - | - |
| 001-0000-39210 | Sale of Equipment | - | (10,910) | - | - | - | - |
| 001-0000-39352 | PY Property Tax Adj | - | - | - | - | - | - |
| 001-0000-39360 | TAPS Settlement | | (32,796,418) | | | | |
| 001-0000-39500 | Revenue/Expense Clearing | (67,831) | (13,112) | (3,164) | (3,000) | - | - |
| 001-0000-39510 | Other Misc Revenue | (3,421) | (53,638) | (1,765) | (7,500) | (1,000) | - |
| 001-0000-39520 | Reimbursements of Expenditures | (1,979) | (483,855) | (67,531) | (3,437) | - | - |
| 001-0000-39600 | Recovery of Written Off Accoun | (740) | (1,399) | (1,220) | (177) | (1,000) | - |
| 001-0000-39610 | Cash Over/Short | 31 | 139 | 267 | 134 | 300 | - |
| 001-0050-39150 | Transfer From Permanent Fund | (2,704,803) | (2,606,458) | (2,600,000) | - | (2,800,000) | - |
| Grand Total | | (56,106,278) | (83,693,689) | (49,758,196) | (48,081,980) | (48,368,287) | (46,633,860) |

| | |
|-----------------------|-----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Administration |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5100-41100 | Salaries and Wages | 314,841 | 423,743 | 403,136 | 210,000 | 292,313 | 298,597 |
| 001-5100-41150 | Temporary Wages | 83,250 | 9,244 | - | - | - | - |
| 001-5100-41200 | Overtime | 135 | 226 | 133 | 1,777 | 1,777 | 2,693 |
| 001-5100-41300 | Benefits | 154,269 | 199,852 | 128,525 | 115,000 | 169,438 | 175,538 |
| 001-5100-41550 | Wellness Program | - | 14,500 | 14,833 | 43,250 | 43,250 | 43,250 |
| 001-5100-43200 | Professional Fees & Services | 6,512 | 5,769 | - | - | - | - |
| 001-5100-43400 | Contractual Services | - | - | - | - | - | - |
| 001-5100-45300 | Communications/Postage | 38,965 | 35,462 | 39,487 | 38,000 | 38,855 | 39,000 |
| 001-5100-45400 | Advertising & Promotion | 31,534 | 26,687 | 23,747 | 24,000 | 24,475 | 24,600 |
| 001-5100-45500 | Reproduction & Copying | 13,833 | 12,080 | 11,143 | 12,500 | 12,500 | 13,000 |
| 001-5100-45800 | Travel & Transportation | 65,426 | 21,312 | 13,990 | 26,000 | 26,000 | 26,000 |
| 001-5100-45900 | Training | 3,432 | 8,677 | 1,333 | 6,000 | 6,000 | 6,000 |
| 001-5100-46100 | Office Supplies | 20,173 | 12,523 | 14,332 | 15,000 | 15,000 | 15,000 |
| 001-5100-46120 | Operating Supplies | - | - | 1,162 | - | - | - |
| 001-5100-46200 | Heating | 42,113 | 30,900 | 47,154 | 40,000 | 65,000 | 55,000 |
| 001-5100-46220 | Electricity | 94,779 | 101,864 | 115,256 | 105,000 | 115,000 | 105,000 |
| 001-5100-46260 | Vehicle & Equipment Fuels | 344 | - | 63 | 500 | 500 | 500 |
| 001-5100-46400 | Dues & Subscriptions | 1,340 | 2,820 | 440 | 2,000 | 2,000 | 2,000 |
| 001-5100-46500 | Clothing | (90) | 200 | - | 150 | 150 | 225 |
| 001-5100-47300 | Other Capital Equipment | - | - | 5,715 | - | - | - |
| 001-5100-47430 | Office/Capital Expense | - | 2,187 | 4,149 | - | - | 2,000 |
| 001-5100-48500 | Contingencies | 19,400 | 33,782 | 463 | 5,000 | 15,000 | 15,000 |
| Grand Total | | 890,256 | 941,829 | 825,062 | 644,177 | 827,258 | 823,403 |

| | |
|-----------------------|-----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Animal Control |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-3400-41100 | Salaries and Wages | 85,598 | 110,518 | 153,294 | 164,085 | 164,085 | 181,314 |
| 001-3400-41150 | Temporary Wages | 21,801 | 30,042 | 23,863 | 19,500 | 19,500 | 19,699 |
| 001-3400-41200 | Overtime | 9,990 | 14,795 | 8,188 | 12,267 | 9,267 | 12,940 |
| 001-3400-41300 | Benefits | 48,380 | 60,753 | 96,296 | 137,837 | 137,837 | 153,437 |
| 001-3400-43200 | Professional Fees & Services | 2,087 | 2,465 | 1,219 | 2,725 | 2,725 | 2,725 |
| 001-3400-43400 | Contractual Services | 2,000 | 1,876 | 2,232 | 2,500 | 2,500 | 5,500 |
| 001-3400-43404 | Volunteer Services | 1,279 | 2,488 | 1,021 | 2,500 | 2,500 | 2,500 |
| 001-3400-43424 | Permits | - | - | - | - | - | - |
| 001-3400-45300 | Communications/Postage | 3,034 | 2,474 | 3,078 | 2,500 | 2,700 | 3,000 |
| 001-3400-45400 | Advertising & Promotion | 3,049 | 2,423 | 4,542 | 4,500 | 4,500 | 4,500 |
| 001-3400-45500 | Printing | 260 | 883 | 770 | 3,300 | 3,300 | 5,800 |
| 001-3400-45800 | Travel & Transportation | 2,115 | 7,817 | 4,502 | 8,000 | 7,000 | 11,000 |
| 001-3400-45900 | Training | 250 | 1,274 | 850 | 1,450 | 2,450 | 2,150 |
| 001-3400-46120 | Operating Supplies | 25,032 | 19,840 | 20,681 | 21,500 | 21,500 | 25,000 |
| 001-3400-46200 | Heating | 19,255 | 22,553 | 27,140 | 28,500 | 28,500 | 28,500 |
| 001-3400-46220 | Electricity | 15,782 | 13,535 | 16,308 | 17,500 | 17,500 | 17,500 |
| 001-3400-46260 | Vehicle & Equipment Fuels | 3,437 | 2,174 | 2,571 | 4,500 | 5,000 | 5,000 |
| 001-3400-46400 | Dues & Subscriptions | 125 | 125 | 195 | 485 | 485 | 490 |
| 001-3400-46420 | Public Awareness | - | 145 | - | 400 | 400 | 400 |
| 001-3400-46500 | Clothing | 3,352 | 2,131 | 2,292 | 3,000 | 3,000 | 4,000 |
| 001-3400-47300 | Other Capital Equipment | - | - | - | - | - | 21,100 |
| 001-3400-47430 | Office/Capital Expense | - | 1,769 | 10,338 | 6,000 | 13,500 | 11,200 |
| Grand Total | | 246,826 | 300,079 | 379,378 | 443,049 | 448,249 | 517,755 |

| | |
|-----------------------|-----------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Building Maintenance |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-4200-41100 | Salaries and Wages | 428,117 | 429,210 | 468,400 | 556,858 | 556,858 | 575,296 |
| 001-4200-41150 | Temporary Wages | 51,108 | 54,343 | 31,567 | 88,605 | 88,605 | 73,305 |
| 001-4200-41200 | Overtime | 18,600 | 20,971 | 27,788 | 35,000 | 37,300 | 38,717 |
| 001-4200-41300 | Benefits | 284,246 | 278,255 | 333,461 | 417,627 | 417,627 | 454,225 |
| 001-4200-43400 | Contractual Services | 173,713 | 143,117 | 199,840 | 254,000 | 255,704 | 267,704 |
| 001-4200-43424 | Permits | - | - | 50 | - | - | - |
| 001-4200-44230 | Janitorial Services | 139,391 | 160,944 | 183,540 | 200,000 | 207,264 | 233,468 |
| 001-4200-44420 | Equipment Rental | 1,413 | 1,253 | 170 | 2,000 | 3,100 | 3,100 |
| 001-4200-45300 | Communications/Postage | 14,796 | 14,575 | 19,080 | 23,000 | 25,340 | 25,340 |
| 001-4200-45400 | Advertising & Promotion | 2,125 | 490 | - | - | - | - |
| 001-4200-45500 | Reproduction & Copying | 3,383 | 2,951 | 2,182 | 3,500 | 4,736 | 4,736 |
| 001-4200-45800 | Travel & Transportation | 2,390 | 4,289 | 4,071 | 7,900 | 7,900 | 12,900 |
| 001-4200-45900 | Training | 3,906 | 6,778 | 8,559 | 9,000 | 9,000 | 10,800 |
| 001-4200-46100 | Office Supplies | 1,130 | 1,301 | 1,921 | 3,000 | 2,050 | 2,500 |
| 001-4200-46120 | Operating Supplies | 122,711 | 109,625 | 130,189 | 180,000 | 182,469 | 185,092 |
| 001-4200-46200 | Heating | 19,854 | 16,576 | 22,620 | 32,960 | 32,960 | 22,960 |
| 001-4200-46220 | Electricity | 13,537 | 15,382 | 15,058 | 15,450 | 15,450 | 15,450 |
| 001-4200-46260 | Vehicle & Equipment Fuels | 13,243 | 9,283 | 11,711 | 12,000 | 27,000 | 15,600 |
| 001-4200-46400 | Dues & Subscriptions | 430 | 1,483 | 1,346 | 1,900 | 1,900 | 1,900 |
| 001-4200-46500 | Clothing | 2,418 | 2,143 | 2,704 | 4,075 | 4,075 | 4,075 |
| 001-4200-46700 | Parts & Supplies for Equipment | 7,221 | 19,821 | 14,371 | 15,000 | 15,000 | 15,000 |
| 001-4200-46950 | Miscellaneous Supplies | - | 2,324 | - | - | - | - |
| 001-4200-47300 | Other Capital Equipment | - | 5,953 | 15,809 | 15,000 | 15,000 | - |
| 001-4200-47430 | Office/Capital Expense | - | 12,417 | 18,585 | 30,000 | 35,400 | 35,900 |
| 001-4200-48500 | Contingencies | - | - | - | - | - | - |
| Grand Total | | 1,303,732 | 1,313,487 | 1,513,021 | 1,906,875 | 1,944,739 | 1,998,068 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | City Clerk |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5350-41100 | Salaries and Wages | 220,088 | 232,721 | 324,229 | 324,424 | 342,424 | 347,695 |
| 001-5350-41150 | Temporary Wages | - | - | 10,912 | 2,807 | - | - |
| 001-5350-41200 | Overtime | 10,387 | 4,344 | 3,983 | 6,289 | 6,289 | 6,161 |
| 001-5350-41300 | Benefits | 131,230 | 130,436 | 212,551 | 235,426 | 235,426 | 251,122 |
| 001-5350-43200 | Professional Fees & Services | 2,421 | 2,509 | 1,611 | 3,000 | 3,000 | 3,000 |
| 001-5350-43350 | Elections | 6,062 | 14,662 | 7,160 | 7,500 | 7,500 | 16,000 |
| 001-5350-43400 | Contractual Services | - | - | 7,510 | 7,510 | 7,510 | 7,510 |
| 001-5350-45300 | Communications/Postage | 1,650 | 1,583 | 2,378 | 1,900 | 1,900 | 1,900 |
| 001-5350-45400 | Advertising & Promotion | - | - | - | - | - | 2,000 |
| 001-5350-45500 | Reproduction & Copying | - | - | - | - | - | - |
| 001-5350-45800 | Travel & Transportation | 20,222 | 17,204 | 16,657 | 18,000 | 18,000 | 18,000 |
| 001-5350-45900 | Training | 8,158 | 7,247 | 5,044 | 6,000 | 6,000 | 6,000 |
| 001-5350-46100 | Office Supplies | 1,226 | 461 | 823 | 2,600 | 2,600 | 2,600 |
| 001-5350-46400 | Dues & Subscriptions | 1,395 | 1,224 | 1,314 | 1,500 | 1,500 | 1,500 |
| 001-5350-46500 | Clothing | 150 | 150 | 150 | 250 | 250 | 250 |
| 001-5350-46950 | Records Management | 2,073 | 2,244 | 4,284 | 5,000 | 5,000 | 5,000 |
| 001-5350-47300 | Other Capital Equipment | - | - | - | 9,800 | 9,800 | - |
| 001-5350-47430 | Office/Capital Expense | 1,000 | 531 | 989 | 2,000 | 2,000 | 3,500 |
| Grand Total | | 406,063 | 415,317 | 599,597 | 634,006 | 649,200 | 672,238 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | City Council |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5300-43200 | Professional Fees & Services | 145,753 | 153,241 | 164,395 | 172,000 | 172,000 | 172,000 |
| 001-5300-43302 | Professional Fees: Gas Line De | 9,921 | 13,462 | 1,120 | - | 20,000 | 10,000 |
| 001-5300-43400 | Contractual Services | - | - | - | - | - | - |
| 001-5300-45300 | Communications/Postage | 3,649 | 3,812 | 3,940 | 3,500 | 3,500 | 3,500 |
| 001-5300-45400 | Advertising & Promotion | 60,834 | 58,048 | 56,491 | 55,500 | 55,500 | 55,500 |
| 001-5300-45800 | Travel & Transportation | 37,842 | 11,985 | 11,337 | 20,000 | 20,000 | 20,000 |
| 001-5300-45900 | Training | 900 | 2,250 | 1,859 | 5,000 | 5,000 | 5,000 |
| 001-5300-46100 | Office Supplies | 1,033 | 1,303 | 986 | 1,500 | 1,500 | 1,500 |
| 001-5300-46200 | Heating | 2,893 | 2,687 | 2,950 | 4,000 | 4,000 | 3,000 |
| 001-5300-46220 | Electricity | - | - | - | - | - | - |
| 001-5300-46400 | Dues & Subscriptions | 8,021 | 6,587 | 6,447 | 7,500 | 7,500 | 7,500 |
| 001-5300-46500 | Clothing | - | - | - | 1,000 | 1,000 | 1,000 |
| 001-5300-46950 | Stipened | - | - | 6,300 | 11,250 | 11,250 | 11,250 |
| 001-5300-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-5300-47430 | Office/Capital Expense | - | - | - | - | - | - |
| 001-5300-48500 | Contingencies | 5,652 | 6,362 | 13,351 | 60,000 | 60,000 | 60,000 |
| Grand Total | | 276,498 | 259,736 | 269,176 | 341,250 | 361,250 | 350,250 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Civic Center |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-6400-41100 | Salaries and Wages | 207,505 | 243,026 | 219,106 | 240,000 | 245,797 | 249,547 |
| 001-6400-41150 | Temporary Wages | 51,089 | 40,939 | 54,562 | 50,000 | 51,170 | 65,925 |
| 001-6400-41200 | Overtime | 7,728 | 7,284 | 6,681 | 12,000 | 12,383 | 12,109 |
| 001-6400-41300 | Benefits | 150,170 | 168,832 | 158,810 | 195,000 | 201,600 | 217,793 |
| 001-6400-43200 | Professional Fees & Services | 1,169 | 672 | 1,278 | 1,168 | 1,168 | 1,795 |
| 001-6400-43400 | Contractual Services | 4,120 | 12,484 | 9,324 | 12,250 | 12,250 | 12,800 |
| 001-6400-43424 | Permits | - | - | - | - | - | - |
| 001-6400-44320 | Building & Grounds Maintenance | - | - | - | - | - | - |
| 001-6400-44410 | Lease Expense | - | - | - | - | - | - |
| 001-6400-44425 | Movie Rental & Freight | 42,284 | 57,504 | 47,191 | 50,000 | 54,000 | 54,000 |
| 001-6400-45300 | Communications/Postage | 6,937 | 7,539 | 7,515 | 8,500 | 8,925 | 9,885 |
| 001-6400-45400 | Advertising & Promotion | 3,800 | 3,212 | 5,910 | 5,000 | 5,500 | 5,500 |
| 001-6400-45500 | Reproduction & Copying | 1,461 | 1,571 | 1,775 | 1,925 | 1,925 | 1,925 |
| 001-6400-45800 | Travel & Transportation | 462 | 622 | - | 2,500 | 2,500 | 2,500 |
| 001-6400-45900 | Training | 100 | 217 | 1,233 | 1,200 | 1,200 | 1,200 |
| 001-6400-46100 | Office Supplies | 862 | 876 | 937 | 1,155 | 1,155 | 1,155 |
| 001-6400-46120 | Operating Supplies | 27,457 | 18,495 | 17,641 | 12,500 | 12,500 | 12,500 |
| 001-6400-46200 | Heating | 55,841 | 42,150 | 42,800 | 50,000 | 75,000 | 67,500 |
| 001-6400-46220 | Electricity | 87,062 | 83,780 | 72,543 | 95,000 | 100,000 | 87,500 |
| 001-6400-46350 | Concessions | 32,432 | 28,071 | 40,570 | 31,500 | 31,500 | 31,500 |
| 001-6400-46400 | Dues & Subscriptions | 470 | 470 | 212 | 580 | 580 | 580 |
| 001-6400-46500 | Clothing | 476 | 773 | 491 | 500 | 500 | 500 |
| 001-6400-46700 | Parts & Supplies for Equipment | 882 | 928 | 1,732 | 1,100 | 1,100 | 1,100 |
| 001-6400-47300 | Other Capital Equipment | - | 16,941 | 6,139 | - | - | 8,800 |
| 001-6400-47430 | Office/Capital Expense | 12,069 | 3,932 | 3,235 | - | - | - |
| 001-6400-49550 | Civic Events Ins Clearing | | | | - | - | - |
| Grand Total | | 694,377 | 740,318 | 699,683 | 771,878 | 820,753 | 846,114 |

| | |
|-----------------------|------------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Community Development |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5500-41100 | Salaries and Wages | 365,324 | 376,308 | 400,627 | 362,908 | 486,793 | 548,821 |
| 001-5500-41150 | Temporary Wages | - | - | 9,642 | 34,000 | - | 33,129 |
| 001-5500-41200 | Overtime | 3,871 | 2,364 | 6,401 | 2,865 | 5,000 | 7,206 |
| 001-5500-41300 | Benefits | 215,766 | 215,422 | 246,306 | 235,000 | 337,645 | 379,385 |
| 001-5500-43200 | Professional Fees & Services | 33,636 | 62,818 | 59,651 | 115,000 | 90,000 | 488,900 |
| 001-5500-43310 | ACMP Special Project Grant | - | - | - | - | - | - |
| 001-5500-43400 | Contractual Services | 26,537 | 20,475 | 51,338 | 85,929 | 60,000 | 90,000 |
| 001-5500-43402 | Contractual Cadastral Survey | - | - | - | - | - | - |
| 001-5500-43424 | Permits | - | - | - | - | - | - |
| 001-5500-44410 | Lease Expense | - | - | - | - | - | - |
| 001-5500-45300 | Communications/Postage | 1,252 | 1,536 | 1,731 | 1,500 | 1,600 | 1,800 |
| 001-5500-45400 | Advertising & Promotion | 1,233 | 8,699 | 10,086 | 3,000 | 8,500 | 3,400 |
| 001-5500-45500 | Reproduction & Copying | 4,619 | 6,632 | 3,152 | 4,000 | 10,000 | 5,000 |
| 001-5500-45800 | Travel & Transportation | 14,755 | 20,508 | 20,018 | 24,850 | 24,850 | 24,850 |
| 001-5500-45900 | Training | 6,041 | 2,733 | 10,536 | 8,787 | 8,787 | 8,500 |
| 001-5500-46100 | Office Supplies | 476 | 929 | 1,638 | 2,280 | 1,300 | 2,900 |
| 001-5500-46120 | Operating Supplies | 4,758 | 3,247 | 15,946 | 7,288 | 11,000 | 9,000 |
| 001-5500-46260 | Vehicle & Equipment Fuels | 869 | 453 | 427 | 400 | 1,800 | 1,500 |
| 001-5500-46400 | Dues & Subscriptions | 1,101 | 1,275 | 2,294 | 1,625 | 1,625 | 1,200 |
| 001-5500-46500 | Clothing | - | 100 | 618 | 750 | 750 | 350 |
| 001-5500-46700 | Parts & Supplies for Equipment | - | - | - | - | - | - |
| 001-5500-46950 | Unreimbursed Grant Expense | 80 | - | - | - | - | - |
| 001-5500-47300 | Other Capital Equipment | | | | - | - | 7,000 |
| 001-5500-47430 | Office/Capital Expense | - | 5,445 | - | - | 1,800 | 1,500 |
| 001-5500-49520 | Marine First Responder Grant | - | - | - | - | - | - |
| Grand Total | | 680,321 | 728,944 | 840,412 | 890,182 | 1,051,450 | 1,614,441 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | CSO |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0150-48600 | Dual Credit Program | - | - | 60,936 | 65,000 | 70,000 | 70,000 |
| 001-0500-48600 | Prince William Sound College | 743,243 | 758,273 | 810,000 | 750,000 | 750,000 | 820,000 |
| 001-0700-48600 | Valdez Arts Council | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 001-0710-48600 | Stepping Stones Daycare | | | | | | 91,030 |
| 001-0730-48600 | Levitation 49 | - | 150,000 | 150,000 | 83,450 | 83,450 | 77,675 |
| 001-0750-48600 | Valdez Youth Court | | | | | | 7,700 |
| 001-0810-48600 | Valdez Conv. and Vis. Bureau | 488,782 | 446,245 | 446,245 | 446,245 | 446,245 | 446,245 |
| 001-0820-48600 | Valdez Senior Center | 250,000 | 290,000 | 264,000 | 489,000 | 264,000 | 265,000 |
| 001-0830-48600 | Advocates for Victims of Violence | 40,000 | 40,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 001-0840-48600 | Valdez Fisheries Dvlp. Assoc. | - | 110,000 | 110,000 | 110,000 | 110,000 | 214,417 |
| 001-0850-48600 | Connecting Ties | 7,000 | - | - | 62,904 | 62,904 | 32,000 |
| 001-0855-48600 | KCHU | - | - | 5,000 | - | - | - |
| 001-0860-48600 | Food Bank | 49,000 | 49,500 | 45,292 | 35,000 | 35,000 | 35,000 |
| 001-0870-48600 | Copper River Basin Child Adv Ctr | - | - | 10,400 | 10,900 | 10,900 | 10,900 |
| 001-0880-48600 | Avalanche Center | 20,000 | 40,000 | 52,500 | 52,500 | 52,500 | 52,500 |
| 001-0890-48600 | Valdez Imagination Library | 1,500 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 |
| 001-6800-48600 | Valdez Museum | 475,000 | 455,000 | 455,000 | 475,000 | 475,000 | 475,000 |
| Grand Total | | 2,089,525 | 2,356,118 | 2,471,473 | 2,642,099 | 2,422,099 | 2,659,567 |

| | |
|-----------------------|-----------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Economic Development |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|---------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5400-41100 | Salaries and Wages | - | 24,615 | 61,601 | 140,000 | 155,443 | 175,156 |
| 001-5400-41200 | Overtime | 1,494 | 5,947 | 580 | 2,000 | - | 4,434 |
| 001-5400-41300 | Benefits | 1,062 | 16,203 | 32,898 | 95,000 | 103,927 | 123,509 |
| 001-5400-43400 | Contractual Services | 205,131 | 215,391 | 96,621 | 31,327 | - | 95,000 |
| 001-5400-45300 | Communications/Postage | - | - | 1,027 | 1,000 | 1,400 | 6,000 |
| 001-5400-45400 | Advertising & Promotion | 3,431 | 954 | 1,087 | 5,000 | 5,000 | 20,000 |
| 001-5400-45500 | Reproduction & Copying | - | - | 255 | - | 1,000 | 2,000 |
| 001-5400-45800 | Travel & Transportation | 38,894 | 19,111 | 17,298 | 20,000 | 12,000 | 25,000 |
| 001-5400-45900 | Training | 200 | 1,095 | 3,830 | 4,250 | 4,250 | - |
| 001-5400-46100 | Office Supplies | 90 | 105 | 1,089 | 750 | 750 | 750 |
| 001-5400-46120 | Operating Supplies | 1,381 | 12,519 | 6,133 | 14,000 | 14,000 | 20,000 |
| 001-5400-46260 | Vehicle & Equipment Fuels | - | - | 354 | - | - | 2,000 |
| 001-5400-46400 | Dues & Subscriptions | 385 | 299 | 620 | 2,000 | 2,000 | 2,000 |
| 001-5400-46500 | Clothing | - | - | 50 | 100 | 100 | 200 |
| 001-5400-46950 | Events | - | 145,669 | 45 | 268,500 | 268,500 | 239,408 |
| 001-5400-47430 | Office/Capital Expense | - | - | - | 50,000 | 50,000 | 53,000 |
| 001-5400-48500 | Contingencies | - | 10,000 | 330 | - | 5,000 | 5,000 |
| Grand Total | | 252,069 | 451,907 | 223,818 | 633,927 | 623,370 | 773,457 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Education |
| REV/EXP | EXP |
| Account Number | Account Title |

| | | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-------------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0100-48600 | Contributions | 10,707,990 | 10,644,412 | 10,486,453 | 10,444,634 | 10,444,634 | 10,478,000 |
| Grand Total | | 10,707,990 | 10,644,412 | 10,486,453 | 10,444,634 | 10,444,634 | 10,478,000 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Engineering |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5780-41100 | Salaries and Wages | 295,979 | 331,845 | 337,377 | 310,000 | 379,650 | 553,550 |
| 001-5780-41150 | Temporary Wages | 4,326 | 642 | - | - | - | - |
| 001-5780-41200 | Overtime | 7,359 | 11,851 | 15,038 | 14,679 | 14,679 | 20,754 |
| 001-5780-41300 | Benefits | 141,880 | 162,833 | 211,830 | 215,000 | 264,817 | 394,026 |
| 001-5780-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 001-5780-43400 | Contractual Services | 45,642 | 52,545 | 108,626 | 65,000 | 100,000 | 400,000 |
| 001-5780-43424 | Permits | - | - | - | - | - | - |
| 001-5780-44410 | Lease Expense | - | - | - | - | - | - |
| 001-5780-45300 | Communications/Postage | 3,652 | 4,556 | 4,604 | 4,000 | 5,000 | 7,183 |
| 001-5780-45400 | Advertising & Promotion | - | - | 415 | - | - | - |
| 001-5780-45500 | Reproduction & Copying | 5,646 | 5,635 | 7,468 | 4,000 | 6,600 | 5,660 |
| 001-5780-45800 | Travel & Transportation | 1,034 | 2,669 | 2,413 | 2,500 | 7,000 | 5,800 |
| 001-5780-45900 | Training | 647 | 2,631 | 1,819 | 1,000 | 6,000 | 3,800 |
| 001-5780-46100 | Office Supplies | 5,480 | 2,650 | 1,346 | 1,500 | 3,000 | 2,500 |
| 001-5780-46120 | Operating Supplies | 1,144 | 2,865 | 501 | 5,200 | 4,000 | 3,200 |
| 001-5780-46260 | Vehicle & Equipment Fuels | 2,549 | 2,624 | 2,238 | 2,000 | 5,000 | 4,200 |
| 001-5780-46400 | Dues & Subscriptions | 129 | 440 | 440 | 500 | 1,300 | 1,000 |
| 001-5780-46500 | Clothing | 1,212 | 1,496 | 1,550 | 1,800 | 1,800 | 1,800 |
| 001-5780-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-5780-47430 | Capital Equipment | - | 1,161 | - | - | - | - |
| Grand Total | | 516,679 | 586,443 | 695,664 | 627,179 | 798,846 | 1,403,474 |

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|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Finance |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|------------------------------|----------------|------------------|------------------|----------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5200-41100 | Salaries and Wages | 416,353 | 442,666 | 422,701 | 456,796 | 456,796 | 452,906 |
| 001-5200-41150 | Temporary Wages | - | - | - | - | - | - |
| 001-5200-41200 | Overtime | 9,176 | 8,210 | 5,305 | 4,600 | 6,500 | 6,867 |
| 001-5200-41300 | Benefits | 261,863 | 278,027 | 254,732 | 290,000 | 291,968 | 308,089 |
| 001-5200-43200 | Professional Fees & Services | 104,605 | 114,855 | 110,888 | 82,000 | 118,000 | 93,000 |
| 001-5200-43212 | Professional fees 07-09 TAPS | - | - | - | - | - | - |
| 001-5200-43400 | Contractual Services | 140,531 | 182,382 | 253,429 | 70,000 | 105,000 | 125,500 |
| 001-5200-45300 | Communications/Postage | 824 | 812 | 1,220 | 850 | 876 | 850 |
| 001-5200-45400 | Advertising & Promotion | 329 | 1,195 | 2,582 | 1,500 | 5,200 | 6,200 |
| 001-5200-45500 | Reproduction & Copying | 3,061 | 4,865 | 3,599 | 8,466 | 8,466 | 7,780 |
| 001-5200-45800 | Travel & Transportation | 5,726 | 4,834 | 845 | 3,500 | 5,100 | 8,000 |
| 001-5200-45900 | Training | 7,278 | 1,369 | 9,627 | 2,000 | 13,600 | 11,794 |
| 001-5200-46120 | Operating Supplies | 2,813 | 3,055 | 2,372 | 5,400 | 3,600 | 5,100 |
| 001-5200-46400 | Dues & Subscriptions | 1,113 | 219 | 634 | 750 | 969 | 1,029 |
| 001-5200-46500 | Clothing | - | - | - | 300 | 300 | 350 |
| 001-5200-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-5200-47430 | Office/Capital Expense | 3,753 | 3,000 | 1,403 | - | - | - |
| Grand Total | | 957,426 | 1,045,488 | 1,069,337 | 926,162 | 1,016,375 | 1,027,465 |

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|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Fire/EMS |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|---------|---------|---------|----------|----------------|---------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-3200-41100 | Salaries and Wages | 791,528 | 794,880 | 836,614 | 880,000 | 883,121 | 905,769 |
| 001-3200-41150 | Temporary Wages | 19,684 | 36,553 | 33,070 | 45,000 | 62,737 | 7,902 |
| 001-3200-41200 | Overtime | 79,351 | 89,811 | 102,213 | 90,000 | 94,118 | 99,847 |
| 001-3200-41201 | Overtime Homeland Security | - | - | - | - | - | - |
| 001-3200-41300 | Benefits | 494,013 | 486,785 | 550,941 | 585,000 | 587,672 | 643,289 |
| 001-3200-43200 | Professional Fees & Services | 13,540 | 12,174 | 6,401 | 18,000 | 15,500 | 34,250 |
| 001-3200-43400 | Contractual Services | 11,905 | 8,876 | 7,203 | 20,000 | 31,450 | 16,500 |
| 001-3200-43404 | Volunteer Services | 51,924 | 51,288 | 19,338 | 44,000 | 44,855 | 106,000 |
| 001-3200-43424 | Permits | - | - | - | - | - | - |
| 001-3200-44310 | Vehicle Maintenance | 1,008 | 1,297 | 2,788 | 1,500 | 1,500 | 1,000 |
| 001-3200-44410 | Lease Expense | - | - | - | - | - | - |
| 001-3200-45300 | Communications/Postage | 4,687 | 4,904 | 5,283 | 5,000 | 5,820 | 8,400 |
| 001-3200-45400 | Advertising & Promotion | 715 | 672 | - | 750 | 750 | 3,000 |
| 001-3200-45500 | Printing | 3,503 | 3,333 | 3,658 | 3,600 | 4,884 | 5,000 |
| 001-3200-45800 | Travel & Transportation | 22,798 | 21,453 | 35,885 | 33,000 | 35,000 | 35,000 |
| 001-3200-45900 | Training | 26,495 | 22,044 | 22,420 | 20,000 | 32,000 | 32,000 |
| 001-3200-45910 | DNR Fire Assist Training Grant | - | - | 7,500 | 6,750 | - | - |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Fire/EMS |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-3200-46100 | Office Supplies | 598 | 859 | 672 | 600 | 600 | 600 |
| 001-3200-46120 | Operating Supplies | 53,238 | 69,350 | 87,487 | 90,000 | 92,950 | 94,800 |
| 001-3200-46200 | Heating | 9,101 | 8,530 | 9,247 | 9,000 | 14,000 | 10,000 |
| 001-3200-46220 | Electricity | 6,579 | 6,944 | 6,444 | 7,000 | 8,000 | 7,000 |
| 001-3200-46260 | Vehicle & Equipment Fuels | 11,677 | 11,401 | 12,769 | 12,000 | 12,000 | 15,000 |
| 001-3200-46400 | Dues & Subscriptions | - | 2,065 | 2,180 | 2,450 | 2,450 | 2,450 |
| 001-3200-46420 | Public Awareness | 1,874 | 1,859 | 1,793 | 2,500 | 3,000 | 4,500 |
| 001-3200-46500 | Clothing | 3,268 | 7,196 | 4,692 | 5,500 | 5,500 | 5,500 |
| 001-3200-46700 | Parts & Supplies for Equipment | - | - | 349 | - | - | - |
| 001-3200-46950 | Misc Supplies | - | 1,580 | 395 | 3,000 | 8,000 | 8,000 |
| 001-3200-47300 | Other Capital Equipment | 6,966 | 6,080 | 41,200 | 24,700 | 24,900 | 7,000 |
| 001-3200-47430 | Office/Capital Expense | 6,380 | 36,522 | 24,320 | 11,000 | 11,000 | 15,500 |
| Grand Total | | 1,620,828 | 1,686,456 | 1,824,861 | 1,920,350 | 1,981,807 | 2,068,307 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Hospital |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-0200-41100 | Salaries and Wages | 125,597 | 15,677 | - | | | |
| 001-0200-41150 | Temporary Wages | - | - | - | | | |
| 001-0200-41200 | Overtime | 12,476 | 892 | - | | | |
| 001-0200-41300 | Benefits | 72,770 | 12,578 | - | | | |
| 001-0200-43400 | Contractual Services | - | - | - | | | |
| 001-0200-44225 | Rural Snow Removal | - | - | - | | | |
| 001-0200-45300 | Communications/Postage | - | - | - | | | |
| 001-0200-45800 | Travel & Transportation | - | - | - | | | |
| 001-0200-45900 | Training | - | - | - | | | |
| 001-0200-46120 | Operating Supplies | - | - | - | | | |
| 001-0200-46950 | PVMC Partnership Program | - | - | 20,000 | | | |
| 001-0200-47300 | Other Capital Equipment | - | - | - | | | |
| 001-0200-48600 | Contributions | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| Grand Total | | 340,843 | 159,147 | 150,000 | 130,000 | 130,000 | 130,000 |

| | |
|-----------------------|------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Human Resources |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|--------|------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5150-41100 | Salaries and Wages | - | - | 184,101 | 189,158 | 189,158 | 189,180 |
| 001-5150-41200 | Overtime | - | - | 208 | 1,500 | 3,000 | 1,616 |
| 001-5150-41300 | Benefits | - | - | 102,660 | 110,455 | 110,455 | 115,723 |
| 001-5150-43200 | Professional Fees & Services | - | - | 7,039 | 9,000 | 9,000 | 9,000 |
| 001-5150-43400 | Contractual Services | - | - | - | 12,000 | - | 6,000 |
| 001-5150-45300 | Communications/Postage | - | - | 441 | 300 | 1,000 | 1,000 |
| 001-5150-45400 | Advertising & Promotion | - | - | - | - | 1,000 | 1,000 |
| 001-5150-45500 | Reproduction & Copying | - | - | - | - | 11,000 | 9,500 |
| 001-5150-45800 | Travel & Transportation | - | - | 1,277 | 5,000 | 10,250 | 8,500 |
| 001-5150-45900 | Training | - | - | 11,393 | 3,000 | 7,900 | 5,000 |
| 001-5150-46100 | Office Supplies | - | - | 1,897 | 2,000 | 5,000 | 3,000 |
| 001-5150-46120 | Operating Supplies | - | - | 4,061 | - | - | - |
| 001-5150-46400 | Dues & Subscriptions | - | - | 199 | 400 | 400 | 450 |
| 001-5150-46500 | Clothing | - | - | - | 100 | 100 | 100 |
| 001-5150-46950 | Recruitment | - | - | 37,798 | 40,500 | 30,000 | 40,000 |
| 001-5150-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-5150-47500 | Employee Recognition | - | - | 3,390 | 5,000 | 5,000 | 5,000 |
| 001-5150-48500 | Contingencies | - | - | 5,633 | 7,000 | 10,000 | 10,000 |
| Grand Total | | - | - | 360,096 | 385,413 | 393,263 | 405,069 |

| | |
|-----------------------|-----------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Information Services |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5050-41100 | Salaries and Wages | 328,454 | 328,819 | 425,359 | 400,000 | 500,378 | 453,153 |
| 001-5050-41150 | Temporary Wages | - | - | - | - | - | - |
| 001-5050-41200 | Overtime | 2,691 | 3,620 | 120 | 3,600 | 3,600 | 1,805 |
| 001-5050-41300 | Benefits | 188,907 | 182,618 | 250,957 | 230,000 | 316,658 | 288,536 |
| 001-5050-43400 | Contractual Services | 16,635 | 11,389 | 94,304 | 175,000 | 20,885 | 21,375 |
| 001-5050-45300 | Communications/Postage | 82,292 | 123,033 | 113,720 | 125,000 | 136,457 | 251,800 |
| 001-5050-45400 | Advertising & Promotion | - | 756 | - | 50 | 50 | 50 |
| 001-5050-45800 | Travel & Transportation | 13,380 | 24,165 | 6,972 | 23,000 | 23,090 | 26,220 |
| 001-5050-45900 | Training | 11,721 | 10,518 | 12,319 | 8,100 | 15,215 | 20,000 |
| 001-5050-46110 | Data Processing | 10,358 | 9,980 | 6,352 | 10,000 | 10,300 | 10,000 |
| 001-5050-46120 | Operating Supplies | 1,200 | 1,322 | 4,155 | 1,275 | 1,275 | 2,635 |
| 001-5050-46260 | Vehicle & Equipment Fuels | 160 | 153 | 181 | 300 | 300 | 300 |
| 001-5050-46500 | Clothing | 112 | 191 | 248 | 300 | 300 | 1,500 |
| 001-5050-46700 | Parts & Supplies for Equipment | 17,417 | 9,911 | 7,367 | 10,800 | 10,800 | 16,000 |
| 001-5050-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-5050-47430 | Office/Capital Expense | - | 4,152 | - | - | - | 7,000 |
| 001-5050-48500 | Contingencies | - | - | - | - | 6,000 | 6,000 |
| Grand Total | | 673,326 | 710,626 | 922,054 | 987,425 | 1,045,308 | 1,106,374 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Insurance |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5700-43200 | Professional Fees & Services | 30,000 | 30,000 | 15,000 | - | 30,000 | |
| 001-5700-45200 | Insurance | 164,362 | 164,690 | 190,609 | 250,666 | 250,066 | 273,575 |
| 001-5700-45210 | Insurance Contingencies | 12,363 | 28,222 | 23,234 | 15,000 | 18,000 | 18,000 |
| Grand Total | | 206,725 | 222,912 | 228,843 | 265,666 | 298,066 | 291,575 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Law |
| REV/EXP | EXP |
| Account Number | Account Title |

| | | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-5600-43200 | Professional Fees & Services | 3,192,127 | 2,103,288 | 1,050,060 | 1,500,000 | 1,500,000 | 1,650,000 |
| 001-5600-49525 | TAPS Settlement Payment | | 7,308,500 | - | | | |
| Grand Total | | 3,192,127 | 9,411,788 | 1,050,060 | 1,500,000 | 1,500,000 | 1,650,000 |

| | |
|-----------------------|------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Law Enforcement |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-3500-41100 | Salaries and Wages | 938,476 | 904,915 | 1,008,177 | 1,050,000 | 1,068,108 | 1,171,814 |
| 001-3500-41150 | Temporary Wages | 4,170 | 4,563 | - | 500 | 5,550 | 7,561 |
| 001-3500-41200 | Overtime | 141,315 | 150,286 | 98,026 | 110,000 | 129,458 | 137,370 |
| 001-3500-41300 | Benefits | 521,901 | 512,674 | 589,159 | 670,000 | 678,545 | 789,915 |
| 001-3500-43200 | Professional Fees & Services | 7,355 | 7,592 | 4,866 | 9,450 | 9,450 | 15,500 |
| 001-3500-43308 | K-9 Maintenance | - | - | - | - | - | - |
| 001-3500-43400 | Contractual Services | 4,402 | 3,436 | 4,963 | 5,000 | 14,000 | 18,000 |
| 001-3500-43424 | Permits | - | - | - | - | - | - |
| 001-3500-45300 | Communications/Postage | 7,401 | 9,344 | 14,046 | 23,594 | 23,594 | 26,300 |
| 001-3500-45400 | Advertising & Promotion | 11,069 | 8,539 | 9,526 | 7,000 | 9,375 | 8,375 |
| 001-3500-45500 | Reproduction & Copying | 4,754 | 2,659 | 5,707 | 6,000 | 6,600 | 6,600 |
| 001-3500-45800 | Travel & Transportation | 28,014 | 23,363 | 24,910 | 28,000 | 40,000 | 35,500 |
| 001-3500-45900 | Training | 5,473 | 8,962 | 9,436 | 18,500 | 20,400 | 29,950 |
| 001-3500-46120 | Operating Supplies | 37,904 | 38,073 | 38,633 | 38,550 | 38,550 | 38,550 |
| 001-3500-46260 | Vehicle & Equipment Fuels | 25,259 | 22,338 | 26,704 | 35,000 | 40,000 | 40,000 |
| 001-3500-46400 | Dues & Subscriptions | 1,282 | 1,519 | 1,605 | 1,715 | 1,715 | 1,715 |
| 001-3500-46500 | Clothing | 11,550 | 15,546 | 10,049 | 10,000 | 10,000 | 10,000 |
| 001-3500-46950 | Miscellaneous Supplies | 15,039 | 17,050 | 1,405 | 15,000 | 15,000 | 15,000 |
| 001-3500-47300 | Other Capital Equipment | - | - | 3,838 | 14,000 | 14,000 | 5,000 |
| 001-3500-47430 | Office/Capital Expense | 20,492 | 12,879 | - | 5,000 | 5,000 | 5,000 |
| Grand Total | | 1,785,858 | 1,743,737 | 1,851,050 | 2,047,309 | 2,129,345 | 2,362,150 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Library |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-6100-41100 | Salaries and Wages | 194,396 | 207,259 | 218,323 | 276,000 | 276,533 | 288,380 |
| 001-6100-41150 | Temporary Wages | 6,117 | 7,596 | 6,541 | 12,700 | 12,739 | 8,531 |
| 001-6100-41200 | Overtime | - | - | 956 | 963 | 963 | 1,084 |
| 001-6100-41300 | Benefits | 111,467 | 115,551 | 117,316 | 210,000 | 210,918 | 227,758 |
| 001-6100-43400 | Contractual Services | 8,488 | 8,679 | 9,016 | 9,200 | 9,200 | 9,555 |
| 001-6100-43424 | Permits | - | - | - | - | - | - |
| 001-6100-45300 | Communications/Postage | 5,881 | 6,496 | 6,661 | 6,710 | 6,710 | 7,340 |
| 001-6100-45400 | Advertising & Promotion | 1,255 | 1,633 | 910 | 1,750 | 1,750 | 1,750 |
| 001-6100-45500 | Reproduction & Copying | 2,699 | 2,735 | 2,782 | 2,800 | 2,800 | 2,300 |
| 001-6100-45800 | Travel & Transportation | 936 | 2,255 | 1,859 | 1,500 | 1,500 | 2,500 |
| 001-6100-45900 | Training | 693 | 354 | 716 | 1,000 | 1,000 | 1,500 |
| 001-6100-46100 | Office Supplies | 3,075 | 3,462 | 4,454 | 7,300 | 7,300 | 5,000 |
| 001-6100-46120 | Operating Supplies | 32,205 | 33,686 | 35,961 | 31,950 | 31,950 | 34,000 |
| 001-6100-46200 | Heating | 15,043 | 12,627 | 21,001 | 16,000 | 25,000 | 18,000 |
| 001-6100-46220 | Electricity | 30,036 | 31,006 | 31,991 | 30,000 | 39,000 | 32,000 |
| 001-6100-46400 | Dues & Subscriptions | 375 | 375 | 375 | 375 | 375 | 375 |
| 001-6100-46500 | Clothing | - | - | 210 | 300 | 300 | 350 |
| 001-6100-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 001-6100-47430 | Office/Capital Expense | - | - | - | - | - | - |
| Grand Total | | 412,666 | 433,714 | 459,072 | 608,548 | 628,037 | 640,423 |

| | |
|-----------------------|-------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Park Maintenance |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-6500-41100 | Salaries and Wages | 107,030 | 114,305 | 108,876 | 105,000 | 127,064 | 173,026 |
| 001-6500-41150 | Temporary Wages | 50,142 | 60,411 | 98,019 | 77,000 | 77,234 | 78,401 |
| 001-6500-41200 | Overtime | 8,834 | 8,638 | 9,124 | 10,300 | 10,298 | 11,649 |
| 001-6500-41300 | Benefits | 88,148 | 112,088 | 107,128 | 77,000 | 104,695 | 147,529 |
| 001-6500-43400 | Contractual Services | 159,894 | 156,142 | 174,346 | 218,000 | 218,000 | 233,535 |
| 001-6500-43404 | Volunteer Services | 492 | 2,466 | 38 | 1,500 | 1,500 | 1,000 |
| 001-6500-44320 | Building & Grounds Maintenance | 35,653 | 25,647 | 30,482 | 5,000 | 36,000 | 38,000 |
| 001-6500-44420 | Equipment Rental | 2,839 | 4,982 | 4,114 | 11,000 | 11,000 | 11,000 |
| 001-6500-45300 | Communications/Postage | - | 2,602 | 500 | 900 | 900 | 900 |
| 001-6500-45400 | Advertising & Promotion | 252 | 2,568 | 5,001 | 6,500 | 6,500 | 2,000 |
| 001-6500-45550 | Reproduction & Copying | - | - | - | 900 | 900 | 900 |
| 001-6500-45800 | Travel & Transportation | - | - | 993 | 900 | 1,800 | 2,200 |
| 001-6500-45900 | Training | - | 1,554 | 486 | 600 | 1,200 | 1,200 |
| 001-6500-46100 | Office Supplies | 548 | 1,468 | 589 | 600 | 600 | 600 |
| 001-6500-46120 | Operating Supplies | 20,104 | 27,184 | 25,685 | 16,650 | 16,650 | 18,775 |
| 001-6500-46200 | Heating | 1,152 | 5,652 | 7,176 | 3,300 | 6,000 | 6,000 |
| 001-6500-46220 | Electricity | 4,088 | 3,000 | 2,791 | 35,000 | 5,600 | 6,000 |
| 001-6500-46260 | Vehicle & Equipment Fuels | 6,998 | 6,068 | 7,546 | 7,000 | 7,000 | 7,000 |
| 001-6500-46400 | Dues & Subscriptions | - | - | - | - | - | - |
| 001-6500-46500 | Clothing | 1,533 | 3,581 | 3,677 | 1,700 | 1,700 | 1,700 |
| 001-6500-46700 | Parts & Supplies for Equipment | 2,755 | 3,505 | 1,443 | 3,000 | 3,000 | 3,000 |
| 001-6500-47300 | Other Capital Equipment | 37,205 | 15,074 | 36,772 | 29,500 | 29,500 | 23,000 |
| 001-6500-47430 | Office/Capital Expense | 1,955 | 19,129 | 2,690 | 4,000 | 4,000 | 4,000 |
| Grand Total | | 529,624 | 576,064 | 627,475 | 615,350 | 671,141 | 771,415 |

| | |
|-----------------------|-------------------------------|
| FUND NAME | General Fund |
| DEPT NAME | Parks & Recreation |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|---------------------------|----------------|----------------|------------------|----------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-6200-41100 | Salaries and Wages | 244,767 | 271,488 | 328,126 | 295,000 | 333,486 | 342,371 |
| 001-6200-41150 | Temporary Wages | 187,352 | 188,280 | 267,014 | 265,000 | 288,600 | 315,026 |
| 001-6200-41200 | Overtime | 5,958 | 8,213 | 13,913 | 12,095 | 12,095 | 6,284 |
| 001-6200-41300 | Benefits | 162,047 | 173,445 | 232,974 | 243,000 | 276,575 | 299,703 |
| 001-6200-43400 | Contractual Services | 6,116 | 5,446 | 51,241 | 7,675 | 7,675 | 25,095 |
| 001-6200-43404 | Volunteer Services | 472 | 200 | 343 | 600 | 600 | 1,250 |
| 001-6200-43424 | Permits | 325 | - | 325 | 325 | 325 | 400 |
| 001-6200-44410 | Lease Expense | - | - | - | - | - | - |
| 001-6200-44420 | Equipment Rental | 752 | 1,332 | 2,179 | 2,270 | 2,270 | 4,700 |
| 001-6200-45300 | Communications/Postage | 8,281 | 8,810 | 10,030 | 13,740 | 13,740 | 13,200 |
| 001-6200-45400 | Advertising & Promotion | 13,039 | 12,163 | 11,434 | 19,740 | 19,740 | 18,380 |
| 001-6200-45500 | Reproduction & Copying | 4,383 | 4,713 | 5,324 | 4,740 | 4,740 | 4,740 |
| 001-6200-45800 | Travel & Transportation | 7,876 | 11,311 | 4,631 | 9,925 | 9,925 | 10,223 |
| 001-6200-45900 | Training | 4,680 | 4,991 | 6,877 | 5,950 | 5,950 | 6,128 |
| 001-6200-46100 | Office Supplies | 4,802 | 2,991 | 4,011 | 4,750 | 4,750 | 4,750 |
| 001-6200-46120 | Operating Supplies | 34,641 | 27,896 | 37,618 | 38,000 | 43,750 | 45,000 |
| 001-6200-46200 | Heating | 18,500 | 9,223 | 12,743 | 13,000 | 15,000 | 18,000 |
| 001-6200-46220 | Electricity | 11,256 | 11,405 | 14,880 | 13,000 | 15,000 | 18,000 |
| 001-6200-46260 | Vehicle & Equipment Fuels | 29 | 82 | 161 | 700 | 700 | 5,000 |
| 001-6200-46350 | Concessions | 4,705 | 3,036 | 3,086 | 3,600 | 3,600 | 4,500 |
| 001-6200-46400 | Dues & Subscriptions | 1,525 | 1,560 | 1,914 | 2,060 | 2,060 | 2,060 |
| 001-6200-46500 | Clothing | 2,603 | 1,694 | 4,414 | 2,000 | 2,000 | 4,050 |
| 001-6200-46950 | Teen Council Expense | 579 | 350 | 135 | 500 | 500 | - |
| 001-6200-47300 | Other Capital Equipment | 4,046 | 921 | 9,572 | 5,000 | 5,000 | 6,000 |
| 001-6200-47430 | Office/Capital Expense | 6,572 | - | 13,646 | 20,000 | 20,000 | 39,550 |
| 001-6200-47500 | Events | - | - | 156,341 | | | - |
| Grand Total | | 735,305 | 749,548 | 1,192,929 | 982,670 | 1,088,081 | 1,194,410 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Public Safety |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-3150-41100 | Salaries and Wages | 609,436 | 542,923 | 620,279 | 600,000 | 623,210 | 628,152 |
| 001-3150-41150 | Temporary Wages | 8,280 | 26,762 | 3,195 | - | - | - |
| 001-3150-41200 | Overtime | 56,820 | 72,087 | 70,618 | 105,000 | 91,938 | 87,919 |
| 001-3150-41300 | Benefits | 397,166 | 352,190 | 393,157 | 450,000 | 460,224 | 493,307 |
| 001-3150-43200 | Professional Fees & Services | 4,144 | 2,454 | 4,982 | 3,140 | 3,140 | 3,260 |
| 001-3150-43400 | Contractual Services | 2,686 | 3,255 | 2,668 | 3,840 | 3,840 | 3,770 |
| 001-3150-43424 | Permits | - | - | - | - | - | - |
| 001-3150-44320 | Building & Grounds Maintenance | - | - | - | - | - | - |
| 001-3150-45300 | Communications/Postage | 13,097 | 13,809 | 13,604 | 15,700 | 176,490 | 176,340 |
| 001-3150-45400 | Advertising & Promotion | - | 2,218 | 1,624 | 2,300 | 2,300 | 2,400 |
| 001-3150-45800 | Travel & Transportation | 23,806 | 17,178 | 19,620 | 21,200 | 21,200 | 25,000 |
| 001-3150-45900 | Training | 2,353 | 4,618 | 6,747 | 7,512 | 7,512 | 8,412 |
| 001-3150-46100 | Office Supplies | 1,261 | 106 | 1,030 | 2,000 | 2,000 | 2,000 |
| 001-3150-46120 | Operating Supplies | 32,464 | 31,885 | 24,970 | 32,150 | 32,150 | 28,350 |
| 001-3150-46400 | Dues & Subscriptions | 138 | 331 | 662 | 331 | 335 | 335 |
| 001-3150-46500 | Clothing | 5,124 | 3,736 | 2,799 | 4,000 | 4,000 | 4,000 |
| 001-3150-46700 | Parts & Supplies for Equipment | - | - | - | - | - | - |
| 001-3150-47400 | Other Capital Equipment | - | - | - | - | - | 23,000 |
| 001-3150-47430 | Office/Capital Expense | 5,430 | 2,717 | - | - | - | 3,600 |
| Grand Total | | 1,162,206 | 1,076,268 | 1,165,954 | 1,247,173 | 1,428,339 | 1,489,846 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Solid Waste |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-7300-41100 | Salaries and Wages | 364,741 | 419,294 | 432,676 | 433,479 | 433,479 | 453,466 |
| 001-7300-41150 | Temporary Wages | 37,420 | 35,687 | 34,656 | 38,342 | 38,342 | 39,108 |
| 001-7300-41200 | Overtime | 84,170 | 93,069 | 81,700 | 94,852 | 94,852 | 100,649 |
| 001-7300-41300 | Benefits | 273,778 | 291,676 | 329,246 | 355,031 | 355,031 | 380,568 |
| 001-7300-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 001-7300-43400 | Contractual Services | 175,231 | 309,105 | 265,924 | 440,000 | 509,197 | 462,683 |
| 001-7300-43424 | Permits | 3,413 | 3,413 | 3,528 | 5,000 | 5,000 | 5,000 |
| 001-7300-44420 | Equipment Rental | - | - | - | - | - | - |
| 001-7300-45300 | Communications/Postage | 5,969 | 5,490 | 5,374 | 5,835 | 5,835 | 5,835 |
| 001-7300-45400 | Advertising & Promotion | 536 | 645 | - | 800 | 1,000 | 1,000 |
| 001-7300-45500 | Reproduction & Copying | - | - | - | - | - | - |
| 001-7300-45800 | Travel & Transportation | 5,472 | 1,654 | 4,912 | 3,800 | 10,245 | 5,480 |
| 001-7300-45900 | Training | 2,646 | 573 | 6,884 | 2,950 | 3,950 | 1,200 |
| 001-7300-46100 | Office Supplies | 276 | 189 | 300 | 300 | 300 | 300 |
| 001-7300-46120 | Operating Supplies | 50,245 | 77,398 | 73,370 | 87,500 | 97,500 | 87,500 |
| 001-7300-46200 | Heating | 3,735 | - | 5,104 | 9,000 | 10,000 | 9,000 |
| 001-7300-46220 | Electricity | 45,905 | 45,092 | 44,464 | 48,000 | 48,000 | 48,000 |
| 001-7300-46260 | Vehicle & Equipment Fuels | 50,370 | 45,666 | 44,885 | 54,000 | 58,000 | 54,000 |
| 001-7300-46400 | Dues & Subscriptions | 1,007 | 1,002 | 1,323 | 1,410 | 1,910 | 1,910 |
| 001-7300-46500 | Clothing | 2,785 | 3,297 | 4,278 | 4,900 | 4,900 | 5,000 |
| 001-7300-46700 | Parts & Supplies for Equipment | 8,446 | 17,378 | 18,737 | 15,000 | 18,000 | 17,000 |
| 001-7300-46950 | Miscellaneous Supplies | 17,847 | 20,876 | 14,079 | 20,000 | 28,000 | 28,000 |
| 001-7300-47300 | Other Capital Equipment | 4,075 | - | - | - | - | - |
| 001-7300-47430 | Office/Capital Expense | 74,900 | 32,300 | 4,016 | 33,150 | 34,000 | 55,250 |
| Grand Total | | 1,212,965 | 1,403,804 | 1,375,454 | 1,653,349 | 1,757,541 | 1,760,950 |

| | |
|-----------------------|----------------------|
| FUND NAME | General Fund |
| DEPT NAME | Streets/Shop |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 001-4400-41100 | Salaries and Wages | 528,069 | 583,956 | 636,009 | 651,845 | 651,845 | 675,360 |
| 001-4400-41150 | Temporary Wages | 5,615 | 16,528 | 16,057 | 22,542 | 22,542 | 30,171 |
| 001-4400-41200 | Overtime | 78,651 | 85,916 | 63,002 | 90,000 | 101,814 | 101,912 |
| 001-4400-41300 | Benefits | 365,413 | 384,861 | 440,325 | 467,827 | 467,827 | 513,077 |
| 001-4400-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 001-4400-43400 | Contractual Services | 50,321 | 27,010 | 22,518 | 10,000 | 27,000 | 27,000 |
| 001-4400-43424 | Permits | 9,060 | 9,159 | 9,984 | 10,000 | 10,145 | 10,145 |
| 001-4400-44225 | Rural Snow Removal | 425,192 | 377,282 | 480,748 | 579,000 | 599,000 | 579,000 |
| 001-4400-44420 | Equipment Rental | 270 | 796 | 2,134 | 2,000 | 3,000 | 3,000 |
| 001-4400-45300 | Communications/Postage | 22,959 | 22,201 | 18,628 | 20,500 | 21,000 | 21,000 |
| 001-4400-45400 | Advertising & Promotion | 625 | 247 | 670 | 540 | 725 | 725 |
| 001-4400-45500 | Reproduction & Copying | 874 | 874 | 874 | 1,125 | 1,125 | 1,125 |
| 001-4400-45800 | Travel & Transportation | 3,998 | 6,295 | 5,236 | 6,000 | 9,469 | 13,016 |
| 001-4400-45900 | Training | 186 | 840 | 800 | 40 | 9,650 | 8,150 |
| 001-4400-46100 | Office Supplies | 806 | 824 | 432 | 850 | 850 | 850 |
| 001-4400-46120 | Operating Supplies | 155,355 | 127,819 | 134,526 | 137,000 | 137,000 | 142,000 |
| 001-4400-46200 | Heating | 127,902 | 108,285 | 125,496 | 170,000 | 185,000 | 145,000 |
| 001-4400-46220 | Electricity | 44,336 | 38,012 | 36,971 | 46,000 | 46,000 | 43,000 |
| 001-4400-46225 | Street Lights | 43,968 | 44,019 | 46,974 | 47,000 | 47,000 | 49,000 |
| 001-4400-46260 | Vehicle & Equipment Fuels | 10,062 | 9,681 | 9,672 | 11,000 | 12,000 | 12,000 |
| 001-4400-46400 | Dues & Subscriptions | 270 | 384 | 485 | 380 | 512 | 512 |
| 001-4400-46500 | Clothing | 2,697 | 2,947 | 3,000 | 3,000 | 3,000 | 4,500 |
| 001-4400-46700 | Parts & Supplies for Equipment | 82,238 | 87,502 | 93,138 | 93,500 | 93,500 | 103,500 |
| 001-4400-47300 | Other Capital Equipment | - | - | 7,880 | - | - | - |
| 001-4400-47430 | Office/Capital Expense | 4,000 | - | - | 4,565 | 4,995 | - |
| Grand Total | | 1,962,868 | 1,935,438 | 2,155,559 | 2,374,714 | 2,454,999 | 2,484,043 |

| | |
|-----------------------|----------------------|
| FUND NAME | Airport Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 510-0000-34132 | Land Lease Application Fee - A | - | - | - | - | - | - |
| 510-0000-34134 | Airport Vending Leases | (706) | (869) | (652) | (15,986) | (652) | (700) |
| 510-0000-34160 | Other Services & Sales | - | - | (35) | - | - | - |
| 510-0000-34950 | Airport Misc. | - | - | - | - | - | - |
| 510-0000-36110 | Interest Income | (2,681) | (7,524) | (4,622) | - | - | (4,900) |
| 510-0000-36140 | Interest Charges on A/R and Ci | (2,133) | (3,015) | (2,448) | (1,350) | - | (2,500) |
| 510-0000-36200 | Property Rentals | (154,113) | (126,793) | (122,918) | (123,800) | (123,818) | (104,600) |
| 510-0000-39510 | Other Misc Revenue | - | - | - | - | - | - |
| 510-0050-39125 | Transfer from Capital Facility | - | - | - | - | - | - |
| 510-0050-39140 | Transfer from Reserve | - | - | - | - | - | - |
| Grand Total | | (159,633) | (138,200) | (130,674) | (141,136) | (124,470) | (112,700) |

| | |
|-----------------------|----------------------|
| FUND NAME | Airport Fund |
| DEPT NAME | Airport |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 510-4600-41100 | Salaries and Wages | 44,384 | 45,273 | 44,944 | 75,000 | 76,662 | 79,512 |
| 510-4600-41150 | Temporary Wages | - | - | - | - | - | - |
| 510-4600-41200 | Overtime | 1,618 | 1,146 | 1,109 | 2,488 | 2,988 | 2,552 |
| 510-4600-41201 | Overtime Homeland Security | - | - | - | - | - | - |
| 510-4600-41300 | Benefits | 28,048 | 26,969 | 26,913 | 56,000 | 57,314 | 60,240 |
| 510-4600-41301 | Benefits-Homeland Security | - | - | - | - | - | - |
| 510-4600-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 510-4600-43400 | Contractual Services | 34,453 | 42,335 | 35,242 | 43,815 | 43,040 | 47,220 |
| 510-4600-43424 | Permits | - | - | - | - | - | - |
| 510-4600-44320 | Building & Grounds Maintenance | 1,946 | 3,448 | 2,558 | 3,500 | 4,500 | 4,150 |
| 510-4600-44400 | Rent | 34,103 | 33,932 | 36,237 | 40,828 | 40,829 | 40,829 |
| 510-4600-44420 | Equipment Rental | - | - | - | 1,000 | 3,000 | 3,000 |
| 510-4600-45300 | Communications/Postage | 1,742 | 1,781 | 1,418 | 1,500 | 4,860 | 1,500 |
| 510-4600-45500 | Reproduction & Copying | 852 | 531 | 928 | 1,300 | 3,100 | 3,100 |
| 510-4600-46120 | Operating Supplies | 1,711 | 2,269 | 9,041 | 6,851 | 13,000 | 9,350 |
| 510-4600-46200 | Heating | 48,378 | 27,220 | 34,110 | 52,000 | 52,000 | 52,000 |
| 510-4600-46220 | Electricity | 48,124 | 50,938 | 46,673 | 62,500 | 65,000 | 65,000 |
| 510-4600-46260 | Vehicle & Equipment Fuels | 3,405 | 2,194 | 3,198 | 4,000 | 5,000 | 5,000 |
| 510-4600-47300 | Other Capital Equipment | - | - | - | - | - | - |
| 510-5700-45200 | Insurance | 1,162 | 1,011 | 2,018 | 3,800 | 3,826 | 4,046 |
| Grand Total | | 249,926 | 239,046 | 244,388 | 354,582 | 375,118 | 377,498 |

| | |
|-----------------------|----------------------|
| FUND NAME | Harbor Fund |
| DEPT NAME | Harbor |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|----------------|--------------------------------|-----------|-----------|-----------|-----------|----------------|-----------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 402-0000-34000 | Berth Rental | (565,055) | (558,934) | (530,511) | (678,286) | (710,225) | (970,129) |
| 402-0000-34002 | Transient Berth Fees | (325,686) | (384,707) | (366,907) | (371,249) | (330,115) | (408,374) |
| 402-0000-34004 | Grid Use | (2,815) | (3,884) | (1,147) | (828) | (2,500) | (2,169) |
| 402-0000-34006 | Boat Lift Fees | (66,735) | (64,305) | (70,155) | (71,710) | (84,240) | (68,227) |
| 402-0000-34008 | Shower Fees | (9,520) | (9,736) | (9,604) | (9,936) | (13,200) | (11,426) |
| 402-0000-34010 | Electricity | (120,013) | (132,470) | (160,123) | (167,747) | (150,125) | (192,909) |
| 402-0000-34012 | Electric Installation Fees | (5,100) | (4,120) | (4,220) | (3,560) | (4,680) | (6,280) |
| 402-0000-34024 | Slip Listing Fee | (11,519) | (12,588) | (13,814) | (14,150) | (6,900) | (7,350) |
| 402-0000-34030 | Launch Fees | (19,910) | (18,094) | (20,153) | (22,238) | (25,000) | (21,000) |
| 402-0000-34032 | Hoist and Crane Fees | (12,970) | (9,370) | (10,830) | (18,825) | (21,000) | (21,000) |
| 402-0000-34040 | Boat Storage | (82,183) | (72,211) | (64,302) | (72,906) | (80,000) | (73,000) |
| 402-0000-34050 | Maintenance Pad Fee | (13,720) | (19,465) | (14,495) | (15,220) | (13,000) | (14,500) |
| 402-0000-34160 | Other Services & Sales | - | - | (108) | - | - | - |
| 402-0000-34950 | Other Harbor Revenue | (37,280) | (7,424) | (10,181) | (7,575) | (13,750) | (15,615) |
| 402-0000-36110 | Interest Income | (11,930) | (17,452) | (18,670) | (16,145) | (16,145) | (16,050) |
| 402-0000-36140 | Harbor A/R Int/ Late Charges | (2,103) | (2,110) | (4,036) | (1,822) | (1,935) | (2,000) |
| 402-0000-36226 | Tideland Lease | - | - | - | - | - | - |
| 402-0000-36240 | Waterfront Commercial Work Per | - | - | - | - | - | - |
| 402-0000-39100 | Recvd from General Fund | - | - | - | - | - | - |
| 402-0000-39510 | Harbormaster Convention Revenu | - | - | - | - | - | - |
| 402-0000-39520 | Reimbursment of Expenditures | - | - | (19) | - | - | - |

| | |
|-----------------------|----------------------|
| FUND NAME | Harbor Fund |
| DEPT NAME | Harbor |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 402-0000-39530 | Restitutions/Insurance Settlem | - | - | - | - | - | |
| 402-0000-39600 | Recovery of Written Off Accoun | (78) | - | (460) | - | - | |
| 402-0000-39610 | Cash Over/Short | (0) | - | 50 | - | - | |
| 402-0000-39955 | Other Misc Revenue | - | - | - | - | - | - |
| 402-3340-33530 | Raw Fish Tax | (230,134) | (290,247) | (200,438) | (301,159) | (301,159) | (293,964) |
| 402-3340-33540 | Shared Fisheries Business Tax | (38,684) | (28,504) | (39,559) | (23,144) | (33,769) | (33,060) |
| Grand Total | | (1,555,433) | (1,635,620) | (1,539,682) | (1,796,500) | (1,807,743) | (2,157,053) |

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|-----------------------|----------------------|
| FUND NAME | Harbor Fund |
| DEPT NAME | Harbor |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|----------------|--------------------------------|---------|---------|---------|----------|----------------|---------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 402-4300-41100 | Salaries and Wages | 351,099 | 319,334 | 319,135 | 345,975 | 387,740 | 479,247 |
| 402-4300-41150 | Temporary Wages | 110,735 | 104,780 | 98,854 | 87,039 | 122,755 | 155,871 |
| 402-4300-41200 | Overtime | 7,664 | 12,525 | 18,755 | 12,658 | 20,706 | 22,509 |
| 402-4300-41300 | Benefits | 232,911 | 218,682 | 238,964 | 273,961 | 308,180 | 389,605 |
| 402-4300-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 402-4300-43400 | Contractual Services | 66,025 | 43,183 | 57,423 | 61,001 | 66,000 | 100,000 |
| 402-4300-43404 | Volunteer Services | - | - | - | - | - | - |
| 402-4300-43424 | Permits | - | - | - | - | - | - |
| 402-4300-44110 | Water | - | - | - | - | - | - |
| 402-4300-44120 | Sewer | - | - | - | - | - | - |
| 402-4300-44225 | Rural Snow Removal | - | - | - | - | - | - |
| 402-4300-44310 | Vehicle Maintenance | 443 | 375 | 103 | 104 | 500 | 600 |
| 402-4300-44320 | Building & Grounds Maintenance | 24,358 | 18,036 | 23,321 | 26,085 | 38,500 | 38,500 |
| 402-4300-44420 | Equipment Rental | - | - | 535 | 300 | 500 | 500 |
| 402-4300-45210 | Insurance Contingencies | - | - | - | - | - | - |
| 402-4300-45300 | Communications/Postage | 10,764 | 8,602 | 8,118 | 14,304 | 14,860 | 12,680 |
| 402-4300-45400 | Advertising & Promotion | 2,326 | 2,969 | 2,138 | 14,816 | 20,500 | 22,000 |
| 402-4300-45500 | Reproduction & Copying | 3,807 | 3,267 | 3,140 | 3,454 | 4,300 | 4,300 |
| 402-4300-45650 | Harbormaster Conference | - | - | - | - | - | - |
| 402-4300-45800 | Travel & Transportation | 9,063 | 9,547 | 10,169 | 7,996 | 18,000 | 21,000 |
| 402-4300-45900 | Training | 1,499 | 4,448 | 4,529 | 1,577 | 12,200 | 14,450 |

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|-----------------------|----------------------|
| FUND NAME | Harbor Fund |
| DEPT NAME | Harbor |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 402-4300-46100 | Office Supplies | 4,646 | 3,649 | 2,728 | 3,967 | 5,600 | 5,500 |
| 402-4300-46110 | Data Processing | - | - | | | | |
| 402-4300-46120 | Operating Supplies | 10,871 | 10,694 | 8,563 | 11,875 | 15,000 | 26,725 |
| 402-4300-46200 | Heating | 7,627 | 6,222 | 7,002 | 12,900 | 16,250 | 22,000 |
| 402-4300-46220 | Electricity | 143,867 | 170,435 | 183,520 | 210,632 | 218,750 | 250,000 |
| 402-4300-46260 | Vehicle & Equipment Fuels | 1,582 | 4,497 | 3,967 | 5,193 | 7,000 | 10,000 |
| 402-4300-46400 | Dues & Subscriptions | 930 | 800 | 1,249 | 2,845 | 6,520 | 3,165 |
| 402-4300-46500 | Clothing | 1,332 | 1,466 | 1,683 | 2,734 | 3,000 | 3,000 |
| 402-4300-46610 | Hazmat Supplies | 2,802 | 364 | 1,740 | 2,269 | 3,000 | 3,000 |
| 402-4300-46700 | Parts & Supplies for Equipment | 18,608 | 23,825 | 18,273 | 24,113 | 28,000 | 29,600 |
| 402-4300-46950 | Miscellaneous Supplies | - | - | - | - | - | - |
| 402-4300-47300 | Other Capital Equipment | - | 7,967 | - | 7,500 | 6,500 | 50,935 |
| 402-4300-47430 | Office/Capital Expense | 5,223 | - | 4,416 | 3,000 | 3,000 | 4,076 |
| 402-4300-48600 | Contributions | | | | - | - | - |
| 402-5700-45200 | Insurance | 93,282 | 25,602 | 21,376 | 32,731 | 32,731 | 34,312 |
| 402-5700-48500 | Contingencies - Harbor Ins | - | - | - | | | - |
| Grand Total | | 1,111,467 | 1,001,266 | 1,039,700 | 1,169,029 | 1,360,092 | 1,703,574 |

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|------------------|-----------|
| FUND NAME | Port Fund |
| DEPT NAME | Port |
| REV/EXP | REV |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|---------------|-------------|-------------|-----------------|-----------------------|-------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 401-0000-33118 | Remote Thermal Imaging Project | - | - | - | - | - | - |
| 401-0000-34210 | Unarmed Security Guard | (5,493) | (2,080) | (3,348) | (3,700) | (3,700) | (3,600) |
| 401-0000-34220 | Armed Security Guard | (36,480) | (25,460) | (30,590) | (34,700) | (34,710) | (30,800) |
| 401-0000-36110 | Interest Income | (4,734) | (12,191) | (6,939) | - | - | (7,900) |
| 401-0000-36140 | Interest-A/R Pen | (1,968) | (1,367) | (551) | (322) | - | (1,200) |
| 401-0000-36200 | Property Rentals | - | - | - | (2,400) | - | - |
| 401-0000-36204 | KD Plaza Rentals | (460) | (410) | (618) | (500) | (509) | (400) |
| 401-0000-36220 | VCT Use Agreement | (27,274) | (35,722) | (35,722) | (28,800) | (28,800) | (32,900) |
| 401-0000-36222 | VCT Wharfage Discount VCT 20% | 36,337 | 26,299 | 49,176 | 35,000 | 35,800 | 37,200 |
| 401-0000-36224 | Warehouse Rent | (42,900) | (28,800) | (28,800) | (28,800) | (28,800) | (33,500) |
| 401-0000-36226 | Tideland Lease | - | - | - | - | - | - |
| 401-0000-36228 | VCT Water Connect | (135) | (45) | (270) | (250) | (190) | (100) |
| 401-0000-36230 | VCT Vendor Permit Fee | - | - | - | - | - | - |
| 401-0000-36240 | Waterfront Commercial Work Per | - | - | - | - | - | - |
| 401-0000-36250 | Stevedoring Permit | - | - | - | (6,800) | (6,800) | (6,800) |
| 401-0000-36310 | VCT Port Dockage | (160,857) | (85,340) | (136,039) | (141,201) | (124,000) | (127,400) |
| 401-0000-36320 | VCT Dockage Surcharge | (396) | (715) | (373) | (1,008) | (500) | (400) |
| 401-0000-36322 | VCT Dockage Discount 20% | 22,363 | 12,789 | 25,031 | 25,333 | 24,800 | 20,000 |
| 401-0000-36330 | VCT Dockage Waiver | - | - | - | - | - | - |
| 401-0000-36332 | KD Dockage | (46,291) | (31,367) | (42,986) | (31,200) | (31,200) | (40,200) |
| 401-0000-36334 | KD Dockage Discount 20% | - | - | - | - | - | - |
| 401-0000-36336 | KD Dockage Waiver | - | - | - | - | - | - |
| 401-0000-36338 | VCT Wharfage-Board Feet | - | - | - | - | - | - |
| 401-0000-36340 | VCT Wharfage | (176,261) | (133,569) | (253,263) | (179,000) | (179,000) | (187,600) |
| 401-0000-36342 | VCT Wharfage - Pulp Logs | - | - | - | - | - | - |
| 401-0000-36344 | VCT Wharfage - Wood Chips | - | - | - | - | - | - |

| | |
|------------------|-----------|
| FUND NAME | Port Fund |
| DEPT NAME | Port |
| REV/EXP | REV |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 401-0000-36346 | VCT Wharfage -HazMat | (23,436) | (27,496) | (49,566) | (40,200) | (40,200) | (33,400) |
| 401-0000-36348 | VCT Wharfage - Petro Product | - | (16) | - | - | - | - |
| 401-0000-36350 | VCT Wharfage Wood Chip Discoun | - | - | - | - | - | - |
| 401-0000-36352 | VCT Wharfage Waiver | - | - | - | - | - | - |
| 401-0000-36354 | KD Wharfage | - | - | - | - | - | - |
| 401-0000-36356 | KD Wharfage Waiver | - | - | - | - | - | - |
| 401-0000-36358 | VCT Electricity Billed | (32,522) | (29,660) | (34,205) | (32,000) | (32,000) | (32,100) |
| 401-0000-36360 | VCT Parking with Electric | (146,588) | (41,520) | (243,160) | (180,000) | (180,000) | (143,700) |
| 401-0000-36362 | VCT Parking | - | - | - | (9,734) | - | - |
| 401-0000-36364 | VCT Demurrage | (54,452) | (56,889) | (57,719) | (57,000) | (57,000) | (56,300) |
| 401-0000-36366 | VCT Storage | (1,229) | (922) | (1,229) | (1,200) | (1,228) | (1,100) |
| 401-0000-36368 | VCT Pulp Logs Storage | - | - | - | - | - | - |
| 401-0000-36370 | VCT Long Term Storage | - | - | - | - | - | - |
| 401-0000-36372 | VCT Water Connect Waiver | - | - | - | - | - | - |
| 401-0000-36374 | KD Water Connect | - | (90) | (90) | - | (90) | - |
| 401-0000-36376 | KD Water Connect Waiver | - | - | - | - | - | - |
| 401-0000-36378 | VCT Fuel | - | (81) | (1,853) | - | (30) | (600) |
| 401-0000-36380 | VCT Fuel Waiver | - | - | - | - | - | - |
| 401-0000-36382 | KD Fuel | (381) | (479) | (1,761) | (700) | (750) | (800) |
| 401-0000-36384 | KD Fuel Waiver | - | - | - | - | - | - |
| 401-0000-36386 | Port Lease NPI | - | - | - | - | - | - |
| 401-0000-36388 | VCT Fire Personnel | - | - | - | - | - | - |
| 401-0000-36390 | VCT Apparatus | - | - | (99) | - | - | - |
| 401-0000-39510 | Other Misc Revenue - Port | (8,207) | (7,367) | (7,758) | (7,200) | (7,200) | (7,700) |
| 401-0000-39520 | Reimbursements of Expenditures | (101) | - | - | - | - | - |
| Grand Total | | (711,464) | (482,499) | (862,732) | (726,382) | (696,107) | (691,300) |

| | |
|-----------------------|----------------------|
| FUND NAME | Port Fund |
| DEPT NAME | Port |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|---------|---------|---------|----------|----------------|---------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 401-4500-41100 | Salaries and Wages | 192,788 | 196,584 | 175,743 | 210,000 | 215,548 | 227,561 |
| 401-4500-41101 | Wages Homeland Sec | - | - | - | - | - | - |
| 401-4500-41150 | Temporary Wages | 19,900 | 27,840 | 39,286 | 31,874 | 32,130 | 46,355 |
| 401-4500-41200 | Overtime | 21,249 | 18,292 | 21,259 | 30,475 | 30,475 | 24,106 |
| 401-4500-41201 | Overtime Homeland Security | - | - | - | - | - | - |
| 401-4500-41300 | Benefits | 137,079 | 125,969 | 121,252 | 162,000 | 166,425 | 181,905 |
| 401-4500-41301 | Benefits-Homeland Security | - | - | - | - | - | - |
| 401-4500-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 401-4500-43400 | Contractual Services | 79,627 | 16,637 | 19,165 | 24,590 | 27,590 | 11,435 |
| 401-4500-43424 | Permits | - | - | - | - | - | - |
| 401-4500-44225 | Rural Snow Removal | - | - | - | - | - | - |
| 401-4500-44310 | Vehicle Maintenance | 150 | 24 | 189 | 700 | 750 | 2,000 |
| 401-4500-44320 | Building & Grounds Maintenance | 7,952 | 7,077 | 10,983 | 20,100 | 22,895 | 13,935 |
| 401-4500-45300 | Communications/Postage | 6,545 | 6,706 | 7,814 | 7,900 | 7,900 | 7,900 |
| 401-4500-45400 | Advertising & Promotion | 1,260 | 1,011 | 1,745 | 1,400 | 1,900 | 8,075 |
| 401-4500-45500 | Reproduction & Copying | 3,990 | 3,431 | 3,173 | 3,000 | 3,000 | 3,000 |
| 401-4500-45800 | Travel & Transportation | 9,540 | 7,639 | 9,256 | 17,000 | 18,700 | 19,400 |
| 401-4500-45900 | Training | 2,638 | 1,179 | 3,601 | 6,800 | 7,200 | 6,975 |

| | |
|-----------------------|----------------------|
| FUND NAME | Port Fund |
| DEPT NAME | Port |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 401-4500-46100 | Office Supplies | 524 | 268 | 387 | 400 | 400 | 500 |
| 401-4500-46120 | Operating Supplies | 12,495 | 12,257 | 13,080 | 20,372 | 26,685 | 50,910 |
| 401-4500-46200 | Heating | 1,964 | 1,316 | 2,066 | 600 | 3,600 | 1,000 |
| 401-4500-46220 | Electricity | 191,994 | 143,437 | 261,245 | 190,000 | 245,000 | 250,000 |
| 401-4500-46260 | Vehicle & Equipment Fuels | 3,454 | 2,637 | 2,677 | 4,000 | 5,000 | 5,000 |
| 401-4500-46400 | Dues & Subscriptions | 1,063 | 1,141 | 1,396 | 1,843 | 1,843 | 2,780 |
| 401-4500-46500 | Clothing | 500 | 462 | 787 | 2,060 | 2,060 | 2,060 |
| 401-4500-46700 | Parts & Supplies for Equipment | 1,026 | 750 | 656 | 1,000 | 1,000 | 1,000 |
| 401-4500-46950 | Miscellaneous Supplies | - | - | - | - | - | - |
| 401-4500-47300 | Other Capital Equipment | - | 4,110 | - | 5,900 | 5,900 | 9,800 |
| 401-4500-47430 | Office/Capital Expense | 949 | 5,468 | 3,829 | 9,228 | 4,300 | 9,900 |
| 401-4500-54000 | Misc. Marketing | 1,982 | 2,070 | 3,833 | 18,000 | 18,500 | 125,070 |
| 401-5700-45200 | Insurance | 21,226 | 78,859 | 87,889 | 31,543 | 31,543 | 33,405 |
| Grand Total | | 719,895 | 665,166 | 791,312 | 800,785 | 880,345 | 1,044,072 |

| | |
|------------------|--------------|
| FUND NAME | Utility Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 403-0000-34014 | Water/ Meter Fees | (4,671) | (9,521) | (6,703) | (4,000) | (4,000) | (4,000) |
| 403-0000-34016 | Water Service Fee | (254,873) | (235,067) | (264,775) | (255,000) | (255,000) | (230,000) |
| 403-0000-34030 | Wastewater Clean Up Fees | - | - | - | - | - | - |
| 403-0000-34110 | VCT Water Service | (564) | - | (4,332) | (250) | (250) | (100) |
| 403-0000-34111 | VCT Water Waiver | - | - | - | - | - | - |
| 403-0000-34160 | Other Services & Sales | - | (300) | - | - | - | - |
| 403-0000-34220 | City Dock Water | (228) | (4,176) | (345) | (200) | (200) | - |
| 403-0000-34221 | City Dock Water Waiver | - | - | - | - | - | - |
| 403-0000-34410 | Sewer Connect Fees | (1,500) | - | (1,500) | (500) | (500) | (100) |
| 403-0000-34420 | Sewer User Fees | (288,536) | (283,143) | (265,589) | (280,000) | (280,000) | (280,000) |
| 403-0000-36110 | Interest Income | (8,884) | (23,035) | (12,498) | (10,000) | (1,425) | (10,000) |
| 403-0000-36140 | Interest Charges on A/R and Ci | (1,155) | (1,215) | (1,344) | (1,000) | - | (1,000) |
| 403-0000-39510 | Other Misc Revenue | 1 | - | - | - | - | - |
| 403-0000-39520 | Reimbursement of Expenditures | - | - | (232) | - | - | - |
| 403-0050-39125 | Transfer from Capital Facility | - | - | - | - | - | - |
| 403-0050-39140 | Transfer from Reserve Fund | - | - | - | - | - | - |
| Grand Total | | (560,408) | (556,457) | (557,317) | (550,950) | (541,375) | (525,200) |

| | |
|------------------|--------------|
| FUND NAME | Utility Fund |
| DEPT NAME | Sewer |
| REV/EXP | EXP |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|-----------------|-----------------------|----------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 403-5700-45200 | Insurance | 5,226 | 6,872 | 6,013 | 7,105 | 1,603 | |
| 403-7200-41100 | Salaries and Wages | 194,640 | 203,851 | 203,551 | 207,266 | 207,266 | 216,091 |
| 403-7200-41150 | Temporary Wages | - | - | - | - | - | - |
| 403-7200-41200 | Overtime | 12,755 | 12,699 | 13,901 | 13,000 | 14,308 | 14,908 |
| 403-7200-41300 | Benefits | 120,800 | 122,578 | 129,484 | 140,862 | 140,862 | 151,719 |
| 403-7200-43200 | Professional Fees & Services | 70 | 140 | 400 | 300 | 300 | 500 |
| 403-7200-43400 | Contractual Services | 16,079 | 25,176 | 30,360 | 21,000 | 32,000 | 37,000 |
| 403-7200-43424 | Permits | 2,121 | 2,271 | 1,930 | 5,220 | 5,450 | 7,920 |
| 403-7200-44310 | Vehicle Maintenance | - | - | - | - | - | - |
| 403-7200-44320 | Building & Grounds Maintenance | 1,269 | 1,019 | 1,437 | 1,500 | 1,500 | 1,500 |
| 403-7200-44420 | Equipment Rental | - | - | - | - | - | - |
| 403-7200-45300 | Communications/Postage | 10,010 | 10,674 | 10,808 | 11,050 | 11,050 | 11,050 |
| 403-7200-45400 | Advertising & Promotion | 75 | 200 | 200 | 200 | 200 | 200 |
| 403-7200-45500 | Reproduction & Copying | - | - | - | - | - | - |
| 403-7200-45800 | Travel & Transportation | 3,206 | - | 3,233 | 3,000 | 5,120 | 5,320 |
| 403-7200-45900 | Training | 1,400 | 1,400 | 1,650 | 1,700 | 1,700 | 1,700 |
| 403-7200-46100 | Office Supplies | 100 | 100 | 100 | 100 | 100 | 100 |
| 403-7200-46120 | Operating Supplies | 8,869 | 10,078 | 11,828 | 12,600 | 12,600 | 12,600 |
| 403-7200-46200 | Heating | 716 | 1,236 | 210 | 1,000 | 1,000 | 1,000 |
| 403-7200-46220 | Electricity | 112,480 | 102,500 | 117,702 | 120,000 | 120,000 | 120,000 |
| 403-7200-46260 | Vehicle & Equipment Fuels | 3,857 | 3,395 | 3,660 | 4,500 | 4,500 | 4,500 |
| 403-7200-46400 | Dues & Subscriptions | - | 204 | 204 | 106 | 212 | 212 |
| 403-7200-46500 | Clothing | 1,337 | 1,187 | 1,400 | 1,400 | 1,400 | 1,800 |
| 403-7200-46700 | Parts & Supplies for Equipment | 9,025 | 9,820 | 9,570 | 10,000 | 10,000 | 10,000 |
| 403-7200-47300 | Other Capital Equipment | 9,000 | - | - | - | - | - |
| 403-7200-47430 | Office/Capital Expense | - | - | - | - | - | - |
| Grand Total | | 513,034 | 515,400 | 547,640 | 561,909 | 571,171 | 598,120 |

| | |
|------------------|--------------|
| FUND NAME | Utility Fund |
| DEPT NAME | Water |
| REV/EXP | EXP |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|----------------|----------------|----------------|-----------------|-----------------------|----------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 403-5700-45200 | Insurance | 5,226 | 6,872 | 6,013 | 7,105 | 5,502 | 6,928 |
| 403-7100-41100 | Salaries and Wages | 194,641 | 203,853 | 203,553 | 207,267 | 207,267 | 216,091 |
| 403-7100-41150 | Temporary Wages | - | - | - | - | - | - |
| 403-7100-41200 | Overtime | 12,755 | 12,699 | 13,901 | 13,000 | 14,308 | 14,908 |
| 403-7100-41300 | Benefits | 120,802 | 122,580 | 129,486 | 140,862 | 140,862 | 151,719 |
| 403-7100-43200 | Professional Fees & Services | 140 | 70 | 200 | 200 | 500 | 300 |
| 403-7100-43400 | Contractual Services | 5,595 | 6,598 | 12,464 | 10,000 | 15,000 | 15,000 |
| 403-7100-43424 | Permits | 841 | 691 | 1,768 | 2,382 | 2,382 | 2,382 |
| 403-7100-44310 | Vehicle Maintenance | - | - | - | - | - | - |
| 403-7100-44320 | Building & Grounds Maintenance | - | - | - | - | - | - |
| 403-7100-44420 | Equipment Rental | 27 | - | - | - | - | - |
| 403-7100-45300 | Communications/Postage | 12,194 | 8,395 | 9,480 | 11,805 | 11,805 | 11,805 |
| 403-7100-45400 | Advertising & Promotion | 78 | 275 | 273 | 250 | 250 | 250 |
| 403-7100-45500 | Reproduction & Copying | 600 | 625 | 625 | 550 | 650 | 650 |
| 403-7100-45800 | Travel & Transportation | 5,215 | 7,069 | 5,149 | 1,055 | 6,815 | 5,930 |
| 403-7100-45900 | Training | 2,290 | 2,200 | 1,375 | 350 | 4,640 | 2,240 |
| 403-7100-46100 | Office Supplies | 96 | 100 | 100 | 100 | 100 | 100 |
| 403-7100-46120 | Operating Supplies | 11,611 | 16,448 | 25,978 | 12,000 | 12,000 | 12,000 |
| 403-7100-46200 | Heating | 4,739 | 3,420 | 4,113 | 7,000 | 5,000 | 7,000 |
| 403-7100-46220 | Electricity | 246,440 | 264,987 | 303,408 | 290,000 | 290,000 | 290,000 |
| 403-7100-46260 | Vehicle & Equipment Fuels | 3,834 | 3,420 | 3,660 | 4,500 | 4,500 | 4,500 |
| 403-7100-46400 | Dues & Subscriptions | 935 | 890 | 683 | 690 | 690 | 758 |
| 403-7100-46500 | Clothing | 879 | 760 | 900 | 900 | 900 | 900 |
| 403-7100-46700 | Parts & Supplies for Equipment | 11,540 | 11,358 | 12,044 | 12,000 | 12,000 | 12,000 |
| 403-7100-47300 | Other Capital Equipment | 8,796 | - | - | - | - | - |
| 403-7100-47430 | Office/Capital Expense | - | - | - | - | - | - |
| Grand Total | | 649,272 | 673,308 | 735,174 | 722,016 | 735,171 | 755,461 |

| | |
|-----------------------|------------------------|
| FUND NAME | Gilson Med Clinic Fund |
| DEPT NAME | Gilson Medical Clinic |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 515-0000-36110 | Interest Gilson Medical Clinic | (1,340) | (2,515) | (2,914) | (1,200) | (423) | (2,000) |
| 515-0000-36140 | Interest Charges on AR | (105) | (280) | (347) | (800) | (200) | (200) |
| 515-0000-36200 | Property Rentals | (142,394) | (144,653) | (142,486) | (142,000) | (141,901) | (142,000) |
| Grand Total | | (143,839) | (147,448) | (145,747) | (144,000) | (142,524) | (144,200) |

| | |
|-----------------------|------------------------|
| FUND NAME | Gilson Med Clinic Fund |
| DEPT NAME | Gilson Medical Clinic |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|--------------------|--------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 515-5260-41100 | Salaries and Wages | 6,445 | 449 | - | - | - | - |
| 515-5260-41150 | Temporary Wages | - | - | - | - | - | - |
| 515-5260-41200 | Overtime | 656 | 26 | - | - | - | - |
| 515-5260-41300 | Benefits | 3,538 | 243 | - | - | - | - |
| 515-5260-43200 | Professional Fees & Services | - | - | - | - | - | - |
| 515-5260-43400 | Contractual Services | - | - | - | - | - | - |
| 515-5260-44110 | Water | 340 | 339 | 337 | 450 | 450 | 450 |
| 515-5260-44225 | Rural Snow Removal | - | - | - | - | - | - |
| 515-5260-44230 | Janitorial Services | 54,823 | 53,352 | 58,011 | 52,000 | 66,611 | 55,000 |
| 515-5260-44320 | Building & Grounds Maintenance | 746 | - | - | - | - | - |
| 515-5260-45300 | Communications/Postage | - | - | - | - | - | - |
| 515-5260-46120 | Operating Supplies | 4,940 | 2,814 | 5,844 | 6,000 | 8,138 | 7,000 |
| 515-5260-46200 | Heating | 9,784 | 7,489 | 11,303 | 10,000 | 16,643 | 12,000 |
| 515-5260-46220 | Electricity | 11,828 | 9,723 | 15,027 | 11,000 | 16,800 | 14,000 |
| 515-5260-46260 | Vehicle & Equipment Fuels | - | - | - | - | - | - |
| 515-5260-46500 | Clothing | - | - | - | - | - | - |
| 515-5260-46700 | Parts & Supplies for Equipment | - | - | - | - | - | - |
| Grand Total | | 93,102 | 74,436 | 90,522 | 79,450 | 108,642 | 88,450 |

| | |
|-----------------------|----------------------|
| FUND NAME | VHIA Fund |
| DEPT NAME | (All) |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|-----------------------------|--------|------|----------------|----------|----------------|------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 360-0050-49111 | Transfer out to Reserve | - | - | 500,000 | - | - | - |
| 360-5450-41100 | Salaries and Wages | - | - | - | - | - | - |
| 360-5450-41300 | Benefits | - | - | - | - | - | - |
| 360-5450-43400 | Contractual Services | - | - | - | - | - | - |
| 360-5450-45400 | Advertising & Promotion | - | - | - | - | - | - |
| 360-5450-45800 | Travel & Transportation | - | - | - | - | - | - |
| 360-5450-46950 | Weatherization Program | - | - | - | - | - | - |
| 360-5450-48500 | Contingency/Program Funding | - | - | - | - | - | - |
| Grand Total | | - | - | 500,000 | - | - | - |

| | |
|-----------------------|----------------------|
| FUND NAME | Debt Service Fund |
| DEPT NAME | (All) |
| REV/EXP | REV |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|---------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 205-0000-33580 | School Debt Repayment | (93,340) | (74,441) | (90,307) | (59,109) | (59,109) | (81,000) |
| 205-0000-33581 | Mid-School Bond Repayment | (1,580,220) | (1,480,839) | (1,117,610) | (1,190,138) | (1,190,138) | (804,423) |
| 205-0000-33582 | Harbor Debt Repayment | (205,850) | (210,650) | (210,050) | (207,150) | (184,250) | (210,375) |
| 205-0000-36110 | Interest Income | 9,374 | (17,148) | (191,146) | (66,000) | (33,629) | (90,000) |
| Grand Total | | (1,870,037) | (1,783,078) | (1,609,113) | (1,522,397) | (1,467,126) | (1,185,798) |

| | |
|-----------------------|--------------------------|
| FUND NAME | Debt Service Fund |
| DEPT NAME | Debt Service |
| REV/EXP | EXP |
| Account Number | Account Title |

| GL ACCOUNT | CODE NAME | Actual | | | Estimate | Adopted Budget | |
|-----------------------|---------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 205-2050-43200 | Professional Services | | - | - | | | |
| 205-2050-47110 | Principal | 1,450,000 | 2,135,000 | 2,220,876 | 941,264 | 941,264 | 961,658 |
| 205-2050-47113 | Prepayment and Defeasance | 5,501,215 | - | | | | |
| 205-2050-47120 | Interest | 2,137,525 | 2,252,950 | 1,888,354 | 850,387 | 850,387 | 823,743 |
| Grand Total | | 9,088,740 | 4,387,950 | 4,109,230 | 1,791,651 | 1,791,651 | 1,785,401 |



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|------------------|----------------|
| FUND NAME | Permanent Fund |
| DEPT NAME | Permanent Fund |
| REV/EXP | REV |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|--------------------------------|--------------------|---------------------|---------------------|--------------------|-----------------------|--------------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 607-0000-36110 | Interest Income | (7,490) | 6,635 | (25,481,693) | (3,000,000) | (3,000,000) | (3,081,000) |
| 607-0000-36120 | Settlement - Prior Years | | (14,666) | | | | |
| 607-0000-39520 | Reimbursement of Expenditures | (12,274) | | | | | |
| 607-1001-36110 | Realized Gains - APCM | (1,268,596) | (739,494) | | | | |
| 607-1001-36130 | Gains/Losses APCM | 884,029 | (50,910) | | | | |
| 607-1002-36110 | Realized Earnings - Baird | | (515,312) | | | | |
| 607-1002-36130 | Unrealized Gains - Baird | | (18,168) | | | | |
| 607-1003-36110 | Realized Gains - Vanguard | (3,294,240) | (3,286,741) | | | | |
| 607-1003-36112 | Realized Gains- Vanguard Int'l | (1,090,694) | (391,222) | | | | |
| 607-1003-36114 | Realized Gains- Vanguard Int'l | (1,425,217) | (456,870) | | | | |
| 607-1003-36116 | Realized Gains TIPS | (131,865) | 8,607 | | | | |
| 607-1003-36130 | Gains/Losses Vanguard | 2,600,445 | (964,262) | | | | |
| 607-1003-36132 | Gains/Losses Vanguard Int'l Va | 1,610,335 | (327,038) | | | | |
| 607-1003-36134 | Gains/Losses Vanguard Int'l Gr | 995,322 | 82,722 | | | | |
| 607-1003-36136 | Gains/losses TIPS | 271,384 | (397,920) | | | | |
| 607-1004-36110 | Realized Gains - Morgan Stanle | | (142,739) | | | | |
| 607-1004-36114 | Realized Gains/Loss RBC | (176,140) | (10,432) | | | | |
| 607-1004-36116 | Realized Mid Cap Vanguard | (155,208) | (317,296) | | | | |
| 607-1004-36120 | Unrealized - Morgan Stanley | | (258,287) | | | | |
| 607-1004-36134 | Unrealized Gain/Loss RBC | 565,908 | (1,290,795) | | | | |
| 607-1004-36136 | Unrealized Gain/Loss Mid Cap V | 389,916 | (1,696,600) | | | | |
| 607-1005-36111 | Realized Gains Loss - Brandes | (188,845) | (360,313) | | | | |
| 607-1005-36130 | Unrealized Gains/Losses Brande | 317,866 | (345,764) | | | | |
| 607-1006-36110 | Realized earnings - UBS-TPF | (641,563) | (605,922) | | | | |
| 607-1006-36130 | Unrealized Revenue | (967,035) | (314,335) | | | | |
| 607-1007-36110 | Realizaed Gain/Loss Standish | (51,330) | | | | | |
| 607-1007-36130 | Unrealized Gain/Loss Standish | 63,827 | (469,242) | | | | |
| Grand Total | | (1,711,466) | (12,876,367) | (25,481,693) | (3,000,000) | (3,000,000) | (3,081,000) |

| | |
|------------------|----------------|
| FUND NAME | Permanent Fund |
| DEPT NAME | Permanent Fund |
| REV/EXP | EXP |

| Account Number | Account Title | Actual | | | Estimate | Adopted Budget | |
|-----------------------|------------------------------|----------------|----------------|----------------|-----------------|-----------------------|----------------|
| GL ACCOUNT | CODE NAME | 2015 | 2016 | 2017 | 2018 | 2018 | 2019 |
| 607-1050-43200 | Professional Fees & Services | 149,526 | 143,246 | 247,481 | 300,000 | 300,000 | 300,000 |
| 607-1050-46950 | Misc Meetings Exp | 171 | 230 | 765 | 1,000 | 3,000 | 10,000 |
| Grand Total | | 149,697 | 143,475 | 248,246 | 301,000 | 303,000 | 310,000 |

Reserve Funds Summary

| | 2018 Estimated Ending Balance | 2019 Budgeted Appropriation | 2019 Beginning Fund Balance |
|---------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|
| Administrative | 1,793,947 | 4,304,725 | 6,098,672 |
| Beautification Committee | 194,669 | | 194,669 |
| Benefits | (909) | | (909) |
| Budget Variance Reserve | 134,927 | | 134,927 |
| Council Contingency | 91,762 | 58,238 | 150,000 |
| Energy Assistance Program | 78,932 | 880,000 | 958,932 |
| Leave Liability Reserve | 1,043 | 285,487 | 286,530 |
| Nuisance Abatement Program | 493,793 | | 493,793 |
| Permanent Fund Reserve | - | 3,081,000 | 3,081,000 |
| Qaniq Challenge | 3,785 | | 3,785 |
| Run Series Expenditure | 2,106 | | 2,106 |
| School Budgetary Stabilization | 500,000 | | 500,000 |
| SHARP III | 290,000 | | 290,000 |
| Special Events Reserve | 3,840 | | 3,840 |
| Emergency Prep | 1,340,461 | 250,000 | 1,590,461 |
| Alaska Shield Drill CY Grant | 6,989 | | 6,989 |
| Alaska Shield Exercise COV \$\$ | 9,917 | | 9,917 |
| Benefits - Incident | (1,484) | | (1,484) |
| Benefits - Preparedness | 13,653 | | 13,653 |
| Dike Repairs | 262,403 | 250,000 | 512,403 |
| Emergency Preparedness | 1,028,506 | | 1,028,506 |
| EMPG Benefits | (5,130) | | (5,130) |
| EMPG Salaries and wages | 15,884 | | 15,884 |
| Overtime - Incident | (5,277) | | (5,277) |
| Snow Removal Plan Implementati | 15,000 | | 15,000 |

| | 2018 Estimated Ending Balance | 2019 Budgeted Appropriation | 2019 Beginning Fund Balance |
|---------------------------------|--|--|--|
| Equipment | 4,499,601 | 3,545,172 | 8,044,773 |
| IT Rebuild 2018 | 195 | | 195 |
| Major Equipment Reserve | 4,520,903 | 2,842,874 | 7,363,777 |
| Technology Reserve | (21,497) | 702,298 | 680,801 |
| Flood Mitigation | 4,288,868 | | 4,288,868 |
| Flood Mitigation Maintenance | 4,052,351 | | 4,052,351 |
| Master Planning | 236,518 | | 236,518 |
| Landfill Closure | 2,659,466 | | 2,659,466 |
| Landfill Closure Reserve | 2,659,466 | | 2,659,466 |
| Maintenance | 22,275,918 | 763,479 | 23,039,397 |
| COV Properties Conc/Asph Repair | 50,000 | | 50,000 |
| Harbor Major Maint & Replace | 6,039,559 | 453,479 | 6,493,038 |
| Major Maintenance Reserve | 15,405,351 | 60,000 | 15,465,351 |
| Master Planning | 73,847 | | 73,847 |
| Road and Sidewalk repairs | 207,725 | 250,000 | 457,725 |
| Sewer & Lift Station Repairs | 499,437 | | 499,437 |
| Planning | 2,580,982 | | 2,580,982 |
| Land Development | 1,927,965 | | 1,927,965 |
| Master Planning | 653,018 | | 653,018 |
| Grand Total | 39,439,243 | 8,863,376 | 48,302,619 |

2018 Technology Reserve Capital Equipment Detail

| Description | Quantity | Cost Each | Technology Life Cycle | 2018 | 2019 | Projected 2020 | Projected 2021 | Projected 2022 | Projected 2023 |
|----------------------------------|----------|-----------|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Desktop Computers | 170 | 1,200 | 3 | 68,000 | 68,000 | 68,000 | 68,000 | 68,000 | 68,000 |
| High-end Computers | 4 | 2,000 | 3 | 2,667 | 2,667 | 2,667 | 2,667 | 2,667 | 2,667 |
| PD Laptops | 6 | 3,000 | 4 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Checkout Laptops | 3 | 1,500 | 3 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| High-end Laptops | 3 | 1,800 | 3 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| iPhones | 50 | 400 | 2 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| iPads | 60 | 350 | 3 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| iPads - cellular | 30 | 500 | 4 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 |
| UPS | 150 | 140 | 5 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| Computers Subtotal | | | | 103,417 | 103,417 | 103,417 | 103,417 | 103,417 | 103,417 |
| Servers | | | | | | | | | |
| VM HOSTS | 3 | 8,500 | 3 | 25,500 | | | 25,500 | | |
| Backup Host | 1 | 13,000 | 4 | 13,000 | | | | 13,000 | |
| VM Storage | 1 | 51,000 | 4 | 51,000 | | | | 51,000 | |
| Domain Controller - Physical | 1 | 3,000 | 4 | 3,000 | | | | 3,000 | |
| Disaster Recovery | 1 | 16,000 | 4 | 16,000 | | | | 16,000 | |
| Granicus Encoder | 1 | 4,500 | 3 | | 4,500 | | | 4,500 | |
| Records Servers | 1 | 20,500 | 3 | | | | | | |
| Tsunami warning computer console | 1 | 1,800 | 4 | 1,800 | | | | 1,800 | |
| Camera DVR system | 1 | 15,500 | 3 | | 15,500 | | | 15,500 | |
| Port Camera DVR/PC system | 1 | 15,500 | 4 | | 15,500 | | | | 15,500 |
| Public Safety Recording | 1 | 122,000 | 5 | 122,000 | | | | | 80,000 |
| Public Safety Video server | 1 | 11,000 | 3 | 11,000 | | | 11,000 | | |
| Server subtotal | | | | 243,300 | 35,500 | - | 36,500 | 104,800 | 95,500 |
| Network | | | | | | | | | |
| Firewall | 2 | 15,000 | 4 | | 30,000 | 30,000 | | | |
| Host / Storage Cisco Switches | 2 | 12,312 | | 24,624 | | | | 24,624 | |
| Camera | 20 | 500 | | 10,000 | 10,000 | | 15,000 | | |
| Wifi Aps | 18 | 400 | 4 | 7,200 | 7,200 | 7,200 | | | 14,000 |
| Network Subtotal | | | | 387,793 | 47,200 | 37,200 | 15,000 | 160,249 | 215,508 |

2018 Technology Reserve Capital Equipment Detail

| Annual Software Maintenance | Dept | Renewal Date | Technology Life Cycle | 2018 | 2019 | Projected 2020 | Projected 2021 | Projected 2022 | Projected 2023 |
|--------------------------------------|------|--------------|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| MS Volume Agreement | IT | May | | 64,973 | 64,973 | 64,973 | 40,000 | 35,000 | 35,000 |
| Virtualization | IT | | | 49,641 | | | 49,641 | | |
| Backup Software | IT | | | 22,528 | | | 22,528 | | |
| Spillman - CAD/Fire/LRMS System | PS | May | | 27,700 | 61,000 | 61,000 | 61,000 | 61,000 | 61,000 |
| Emergency Reporting - Fire Package | FD | | | 2,128 | 2,200 | | | | |
| Fingerprint Scanner | PS | Nov | | 2,262 | 2,262 | 2,262 | 2,262 | 2,262 | 2,262 |
| PD Voice Recorder | PS | June | | 2,470 | 2,470 | 2,470 | 2,470 | 2,470 | 2,470 |
| Radio Maintenance | PS | Jan | | 3,650 | 3,650 | 3,650 | 3,650 | 3,650 | 3,650 |
| 911 Monitoring | PS | Sept | | 41,932 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Pet Health Services | PS | June | | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Mobile Forecsics Software | PS | June | | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| GIS Software | IT | March | | 16,250 | 16,250 | 16,250 | 16,250 | 16,250 | 16,250 |
| Financial System w/ Tax | FIN | Jan | | 35,400 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| File Sharing | IT | Sept | | 2,050 | 2,050 | 2,050 | 2,050 | 2,050 | 2,050 |
| Website Software | IT | Feb | | 5,475 | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 |
| Switch Warranty | IT | Feb | | 21,826 | | | | | |
| Spam Filtering | IT | Feb | | 1,298 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| Firewall Warranty & Features | IT | May | | 10,800 | 12,900 | 12,900 | 12,900 | 12,900 | 12,900 |
| Mobile Device Management | IT | Feb | | 3,550 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Adobe Creative Cloud | IT | Feb | | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| IT Ticket System | IT | Dec | | 597 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Human Resource Management System | HR | Feb | | 14,900 | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| PRCS Scheduling | PR | May | | 2,778 | 5,225 | 5,225 | 5,225 | 5,225 | 5,225 |
| PRCS Meeting Matrix | CIV | Oct | | 360 | 370 | 370 | 370 | 370 | 370 |
| PRCS Movie | CIV | March | | 1,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Maintenance Connection | ENG | Sept | | 53,620 | 27,500 | 27,852 | 27,852 | 27,852 | 27,852 |
| AutoCAD Lite | ENG | April | | 1,550 | 1,550 | 1,550 | 1,550 | 1,550 | 1,550 |
| Marina Software support | HARB | Aug | | 900 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| Crane Software | HARB | June | | 500 | 500 | 500 | 500 | 500 | 500 |
| Large Scanner/Plotter Support | CD | Jan | | 1,380 | 1,380 | 1,380 | 1,380 | 1,380 | 1,380 |
| Library Patron Software | LIB | July | | 1,840 | 1,840 | 1,840 | 1,840 | 1,840 | 1,840 |
| Doors Support | PORT | Nov | | 6,690 | 6,690 | 6,690 | 6,690 | 6,690 | 6,690 |
| Adobe Professional Upgrade | IT | March | | 34,000 | | | 34,000 | | |
| Records Management | CLRK | July | | 23,481 | 23,481 | 23,481 | 23,481 | 23,481 | 23,481 |
| DVR Software | PD | | | 4,900 | 2,000 | | | | |
| Agenda Management | CLRK | Aug | | 12,900 | 12,900 | 12,900 | 12,900 | 12,900 | 12,900 |
| Software Maintenance Subtotal | | | | 484,928 | 396,491 | 392,643 | 473,839 | 362,670 | 362,670 |

2018 Technology Reserve Capital Equipment Detail

| | | | 2018 | 2019 | Projected 2020 | Projected 2021 | Projected 2022 | Projected 2023 |
|---|---------|---------|------------------|----------------|-------------------|-------------------|-------------------|-------------------|
| Grand Total | | | 1,219,438 | 582,607 | 533,259 | 628,756 | 731,136 | 777,095 |
| | | | | 2.5% | 5.0% | 7.5% | 10.0% | 12.5% |
| | Average | 702,298 | 1,219,438 | 597,172 | 559,922 | 675,912 | 804,249 | 874,232 |
| New departmental IT Requests for 2019 | | | 151,931 | | | | | |
| Total 2019 contribution to Reserve Fund | | | 702,298 | | | | | |
| Impact on 2018-2022 Budgets | | | 1,371,369 | 597,172 | 559,922 | 675,912 | 804,249 | 874,232 |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|--|------|------------------|----------|--------|---------------|----------------|---------------|----------------|---------------|---------------|----------------|---------------|----------|
| Civic Center 6400 | | | | | | | | | | | | | |
| 26' SCISSOR LIFT 1930 | | 14,800 | 05 | | | | | | | | | | |
| GRAND PIANO | | 100,000 | 83 | | | | | | | | | | |
| RANGE | | 14,000 | 07 | | | | | | | | | | |
| RANGE | | 14,000 | 07 | | | | | | | | | | |
| CONVECTION OVEN | | 16,000 | 07 | | | | | | | | | | |
| WALKIN FRIGERATOR | | 10,000 | 07 | | | | | | | | | | |
| DISHWASHER | | 17,203 | 10 | | 20,000 | | | | | | | | |
| STEAMER OVEN | | 19,000 | 07 | | | | | | | | | | |
| STACKING CHAIR REPLACEMENT | 13 | 30,000 | 14 | | | | | | | | | | |
| REACH -IN FREEZER SYSTEM | | 16,226 | 10 | | 20,000 | | | | | | | | |
| SPEAKERS | | 13,916 | 08 | | | | | | | | | | |
| CONSOLE/PROJECTOR | | 44,994 | 15 | | | | 47,000 | | | | | | |
| SERVER | 14 | 21,000 | 14 | | | | 21,000 | | | | | | |
| LENSES Moved to their budget 9000 | | 5,233 | 08 | | | | | | | | | | |
| SOUND SYSTEM | | 9,763 | 08 | | | | | 20,000 | | | | | |
| 3D DIGITAL CINEMA PROJECTION | | 26,777 | 10 | | 28,000 | | | | | | | | |
| SCREEN was in 2018 46,440 | | 35,730 | 08 | | | | | | | | | | |
| CATERING DISHWARE SET | | 22,000 | 11 | | | | | | | | 27,500 | | |
| DANCE FLOOR | | 17,898 | 14 | | | | | | | | | | |
| STAGING | | 36,501 | 14 | | | | | | | | | | |
| TOTAL CIVIC CENTER | | 485,041 | | | - | 68,000 | - | 68,000 | 20,000 | - | - | 27,500 | - |
| Fire Department 3200 | | | | | | | | | | | | | |
| TANKER -Pierce/Peterbilt T4 (1110) | 12 | 399,915 | 12 | | | | | | | | | | |
| PUMPER /TANKER -Pierce E4 (2625) | 11 | 595,677 | 12 | | | | | | | | | | |
| PUMPER /TANKER-Pierce/Veloccity E2 (0666) | | 511,671 | 10 | | | | | | | | | | |
| AMBULANCE -Ford 350 4X4 EMS4 (2858) | | 149,639 | 07 | | | | 200,000 | | | | | | |
| AMBULANCE -Ford F 550 EMS 2 (5267) | | 179,286 | 16 | | | | | | | | | | |
| TRUCK, Ford 4X4 CREW CAB UTL1 (8123) | 07 | 34,238 | 06 | 60,000 | | | | | | | | | |
| RESCUE/PUMPER TRUCK ENG-1 (6768) | 15 | 758,235 | 16 | | | | | | | | | | |
| PUMPER TRUCK ENG 14 E-One (4886) 17 money 2018 | | 271,169 | 95 | | | | | | | | | | |
| AMBULANCE, Ford 350 4X4 EMS1 (7226) | 10 | 167,290 | 10 | | | | | | | 200,000 | | | |
| BREATHING AIR COMPRESSOR W.STATS | | 15,951 | 06 | | | 21,000 | | | | | | | |
| REPEATER/PAGER SYSTEM had 40,000 | | 33,795 | 10 | | | | | | 40,000 | | | | |
| THERMAL IMAGING DETECTOR UT | | 25,000 | 98 | | | 30,000 | | | | | | | |
| EXPEDITION, CHIEF (5697) | 11 | 56,000 | 12 | | | | 75,000 | | | | | | |
| INTUBATION MANNEKIN | | 13,966 | 16 | | | | | | | | | | |
| TRUCK GMC Squad One (3886) | | 110,580 | 05 | | 210,000 | | | | | | | | |
| TANKER /PUMPER Peterbilt T-3 (7057) | 08 | 237,534 | 09 | | | | | | | | | | |
| JAWS OF LIFE | | 64,992 | 14 | | | | | | | | | | |
| WASHER/DRYER | | 18,977 | 14 | | | | | | | | | | |
| AIR PACK FILLING STATION | | 14,511 | 14 | | | | | | | | | | |
| SCBA | | 265,386 | 16 | | | | | | | | | | |
| DEFIBRILLATORS | | 58,232 | 13 | | | | | 69,000 | | | | | |
| MOTOROLA RADIO SYSTEM | | 446,270 | 15/16/17 | | | | | | | | | | |
| TOTAL FIRE DEPARTMENT | | 4,428,314 | | | 60,000 | 210,000 | 51,000 | 275,000 | 69,000 | 40,000 | 200,000 | - | - |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY 2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|--|------|------------------|----|----------------|---------------|----------------|---------------|----------------|----------------|----------------|----------|----------------|---------------|
| Police Department 3500 | | | | | | | | | | | | | |
| CHEVY TAHOE PATROL -142 (6386) | 14 | 54,640 | 15 | | | 72,000 | | | | | | 72,000 | |
| CHEVY TAHOE PATROL -141 (5049) | 14 | 58,028 | 15 | | | 72,000 | | | | | | 72,000 | |
| EXPEDITION PATROL -132 (6549) | | 54,999 | 13 | 72,000 | | | | | | 72,000 | | | |
| CHEVY EXPRESS VAN -Jailer (3457) | | 82,952 | 17 | | | | | | | | | | |
| CHEVY CREWCAB 2500 182 (4505) | | 69,800 | 18 | | | | | | 72,000 | | | | |
| EXPEDITION- 261 CSO (1836) | | 45,838 | 06 | | | | | | | | | | |
| EXPEDITION- 131 PATROL (6548) | | 54,999 | 13 | 72,000 | | | | | | 72,000 | | | |
| EXPEDITION ANIMAL CONTROL (6834) | | 39,697 | 11 | | 75,000 | | | | | | | | |
| DUP BASE STATION | | 9,834 | 00 | | | | | | | | | | |
| DISPATCH CONSOLE UPDATE | | 400,000 | 18 | | | | | | | | | | |
| RANGE TRAILER (0783) | | 35,000 | 04 | | | | | | 35,000 | | | | |
| MURV VAN (4751) | | 91,120 | 03 | | | | | 100,000 | | | | | |
| CHEVY TAHOE PATROL 181 (3844) | | 69,740 | 18 | | | | | | 72,000 | | | | |
| CHEVY TAHOE Chief #171 (0686) | | 69,314 | 17 | | | | | 72,000 | | | | | |
| CHEVY TAHOE-161 PATROL (3636) | 15 | 65,114 | 16 | | | | 72,000 | | | | | | 72,000 |
| MED ENG LLC EOD TAC 6 SUIT | | 13,127 | 18 | | | | | | | | | | |
| MED ENG LLC EOD 10 SUIT | | 32,776 | 18 | | | | | | | | | | |
| CELLEBRITE UNIV FORENSIC EXTRACTION DEVICE | | 26,283 | 18 | | | | | | | | | | |
| CAT TOWER CAGE BANKS | | | | 27,000 | | | | | | | | | |
| BEAR TRAP REPLACEMENT | | | | 14,500 | | | | | | | | | |
| TRUCK- 1/2 TON CREW CAB- CODE ENFORCEMENT | | | | 49,869 | | | | | | | | | |
| SPEED AWARENESS RADAR TRAILER | | | | 25,000 | | | | | | | | | |
| TOTAL POLICE DEPARTMENT | | 1,201,075 | | 260,369 | 75,000 | 144,000 | 72,000 | 172,000 | 179,000 | 144,000 | - | 144,000 | 72,000 |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY 2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|---|------|------------------|----|------------------|------------------|----------------|----------------|---------------|------------------|----------------|------------------|------------------|----------------|
| Streets 4400 | | | | | | | | | | | | | |
| LOADER 966K #170 (1200) | | 368,893 | 13 | | 394,600 | | | | | | | 394,600 | |
| BACKHOE LOADER 450F (0567) | | 183,469 | 15 | | | | | | | | | | |
| COMPACTOR BOMAG (1290) | 10 | 46,500 | 06 | | 65,000 | | | | | | | | |
| TRUCK-FUEL Ford F250 4X4 (0519) | 10 | 24,302 | 11 | | | 35,000 | | | | | | | |
| TRUCK Ford SUPERCAB 4X4 Joe (3453) | | 23,432 | 09 | | 38,000 | | | | | | | | |
| TRUCK Ford F250 4X4 Service Body (8556) | 14 | 28,185 | 15 | | | | | | | 43,500 | | | |
| TRUCK Ford F150 Ed (3902) | | 28,412 | 14 | | | | | | 35,000 | | | | |
| TRUCK Ford F350 W/UTILITY BODY (8795) | 12 | 67,355 | 12 | | | | 67,355 | | | | | | |
| TRUCK CHEVROLET 3500 SERVICE TRUCK Dan (6594) | | 49,431 | 15 | | | | | | | 50,000 | | | |
| TRUCK International VACTOR 2100 (6200) | 12 | 350,440 | 13 | | | | | | | 350,440 | | | |
| SNOW BLOWER - mounted on 1997 966F | | 176,200 | 05 | | | | | | | | | | |
| SNOW BLOWER - Mounted on 1998 966F | | 153,800 | 04 | | | | | | | | | | |
| LOADER 966F - (2231) With 2005 Blower #114 | | 226,138 | 97 | | | | | | | | | | |
| LOADER 966F - (2863) With 2004 Blower #111 | | 232,000 | 98 | | | | | | | | | | |
| LOADER 966K - (0456) #166 | 11 | 336,203 | 12 | 350,000 | | | | | | | 394,600 | | |
| LOADER 966M -(0784) #174 | 14 | 382,465 | 15 | | | | 394,600 | | | | | | |
| LOADER 966M (1067) #178 | | 308,031 | 15 | | | | 394,600 | | | | | | |
| LOADER 966M -(2633) #181 | | 326,097 | 17 | | | | | | 394,600 | | | | |
| LOADER 966K (0804) #168 | 12 | 368,564 | 13 | | 394,600 | | | | | | | 394,600 | |
| LOADER 966K - (0455) #167 | 11 | 336,203 | 12 | 350,000 | | | | | | | 394,600 | | |
| LOADER 966G - (1206) #150 Mower unit | | 260,648 | 05 | | | | | | | | | | |
| GRADER 14M -(1323) #173 | | 480,845 | 14 | | | | | | | | 547,000 | 547,000 | |
| GRADER 14M- (0884) #169 | | 466,056 | 12 | | | | | | 547,000 | | | | |
| GRADER 14H - (1937) #152 (new in 19) 547,000. | | 327,940 | 06 | | | | | | | | | | |
| EXCAVATOR 319 DLW/ TRAILER (1099) #163 | | 281,994 | 09 | | | | | | 300,000 | | | | |
| AIR COMPRESSOR W/1000 HOSE | | 14,155 | 99 | | | | | 22,000 | | | | | |
| TRAILER MESSAGE BOARD | | 11,226 | 13 | | | | | | 13,000 | | | | |
| TRAILER MESSAGE BOARD | | 11,226 | 13 | | | | | | 13,000 | | | | |
| DOZER CAT D7 (1001) # 146 | 02 | 250,000 | 00 | | 300,000 | | | | | | | | |
| ROLLER PULL BEHIND/ Woobley | | 18,000 | 04 | | | | | | | | | | |
| LOADER 966H (1739) #156 Ordered | | 295,709 | 08 | | | | | | | | 394,600 | | |
| GRADER 14M (0716) # 157 | | 370,215 | 08 | | 547,000 | | | | | | | | 547,000 |
| SWEEPER, Whirlwind (1423) | 16 | 305,728 | 17 | | | | | | | | | 325,000 | |
| TRUCK Peterbilt W/ STELLER (7259) | 09 | 228,262 | 10 | 275,000 | | | | | | | | | |
| EXPEDITION- Ford PW (6906) | | 47,765 | 10 | | | | | | | | | | |
| GRADER 14M (1044) #162 | | 404,000 | 09 | | | 547,000 | | | | | | | |
| FORKLIFT MITSUBUSHI | | 35,000 | 15 | | | | | | | | | | |
| TRUCK International W/ STELLAR (water) | 11 | 98,330 | 12 | | | | 130,000 | | | | | | |
| EXPEDITION - Ford (Admin) (8198) | | | 03 | | | | | | | | | | |
| CRANE OVERHEAD BRIDGE | | 36,149 | 13 | | | | | | | | | | |
| LOADER MOWER -Diamond Boom | | 61,877 | 14 | | | | | | | 61,877 | | | |
| TRACKLESS SIDEWALK MACHINE | | 148,199 | 14 | | | | | | 150,000 | | | | |
| TRAILER- Asphalt Patch Spaulding | | 48,984 | 15 | | | | | | | | | | |
| TRAILER-TILT TRAILKING TKT24 | | 25,090 | 15 | | | | | | | | | | |
| ESCAPE Ford (0833) (Red Loaner) | | 18,023 | 05 | | | | | | | | | | |
| ASPHALT RECYCLER | | 138,463 | 18 | | | | | | | | | | |
| COMPACTOR-Volvo Double drum | 16 | 38,102 | 16 | | | | | | | | | | |
| SNOW BLADES (2) | 16 | 33,813 | 17 | | | | | | | | | | |
| TILT TRAILERTrail King (2975) | 16 | 12,800 | 17 | | | | | | | | | | |
| EXCAVATOR pending | 16 | 335,000 | | | | | | | | | | | |
| FECON BRUSH HEAD | | 45,620 | 18 | | | | | | | | | | |
| GRADE BUCKET Ordered | | 13,500 | | | | | | | | | | | |
| SANDER-HENDERSEN | | | | 60,000 | | | | | | | | | |
| TOTAL STREET/Streets/Shop DEPARTMENT | | 8,648,889 | | 1,035,000 | 1,739,200 | 582,000 | 986,555 | 22,000 | 1,452,600 | 505,817 | 1,730,800 | 1,661,200 | 547,000 |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY 2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|--|------|----------------|----|----------------|----------------|---------------|---------------|----------------|---------------|----------------|----------|----------|----------------|
| Harbor 4300 | | | | | | | | | | | | | |
| TRUCK Ford F-350 FLATBED (6139) | | 37,128 | 12 | | | | 40,000 | | | | | | |
| EXPEDITION Ford (4920) | | | 01 | | | | | | | | | | |
| BOBCAT S-100 (0462) | | 34,985 | 11 | | 50,000 | | | | | | | | |
| BOBCAT S-100 (1105) | | 37,705 | 13 | | | | 50,000 | | | | | | |
| BOAT Munson 21' | | 10,000 | 86 | | | | | | | | | | |
| VAC TRAILER Surplus 18 | | 28,000 | 97 | | | | | | | | | | |
| TRUCK -GMC 3500 CREW CAB (1026) | | 57,685 | 15 | | | | | | | 60,000 | | | |
| MARINE TRAVELLIFT (0505) | | 275,250 | 05 | | | | | | | 350,000 | | | |
| BOAT Southern Skimmer | | 8,641 | 97 | 34,000 | | | | | | | | | |
| BOAT - Landing Craft | | 98,151 | 15 | | | | | | | | | | |
| LOADER 908 | | 134,669 | 18 | | | | | | | | | | 165,000 |
| BOAT-CONVEYER/DEBRIS-TRASH | | | | | | | | | | | | | |
| BOAT-PUMP OUT/SUPPORT SKIFF | | | | 157,650 | | | | | | | | | |
| VAN-EXPRESS VAN | | | | 44,000 | | | | | | | | | |
| MAN LIFT-GENIE Z45/25J | | | | 85,000 | | | | | | | | | |
| TOTAL HARBOR DEPARTMENT | | 834,267 | | 320,650 | 50,000 | - | 90,000 | - | - | 410,000 | - | - | 165,000 |
| Port 4500 | | | | | | | | | | | | | |
| BOBCAT S-100 (0460) | | 34,589 | 11 | | 50,000 | | | | | | | | |
| BOBCAT S-100 Move to Harbor (1106) | | 37,392 | 13 | | | | 50,000 | | | | | | |
| TRUCK Ford F-250 (1698) | | 27,537 | 12 | | | | | | 45,000 | | | | |
| TRUCK Ford F-150 (0902) | | 31,074 | 08 | | 50,000 | | | | | | | | |
| LIGHT PLANT Wacker Neuson (1731) | | 10,300 | 17 | | | | | | | | | | |
| LOADER- 906M Ordered | | | | | | | | | | | | | 120,000 |
| TOTAL PORT DEPARTMENT | | 130,592 | | - | 100,000 | - | 50,000 | - | 45,000 | - | - | - | 120,000 |
| Capital Facilities 5780 | | | | | | | | | | | | | |
| ESCAPE Ford Green (0518) | | 24,453 | 13 | | | | | 27,000 | | | | | |
| ESCAPE Ford Blue (7799) | | 23,385 | 18 | | | | | | | | | | 27,000 |
| ESCAPE Ford White (3851) | | 24,787 | 15 | | | | | | | 27,000 | | | |
| ESCAPE-Ford | | | | 28,000 | | | | | | | | | |
| CHEVY TAHOE | | | | 45,000 | | | | | | | | | |
| Ford F-150 Scott (2763) | | 26,775 | 11 | | | 39,000 | | | | | | | |
| TOTAL CAPITAL FACILITIES DEPARTMENT | | 99,400 | | 73,000 | - | 39,000 | - | 27,000 | - | 27,000 | - | - | 27,000 |
| Building & Maint 4200 | | | | | | | | | | | | | |
| TRUCK-Chevy 2500 Mike (8537) | | 48,061 | 18 | | | | | | | | | | 50,000 |
| TRUCK Chevy With Buggy (1365) | | 13,893 | 92 | 50,000 | | | | | | | | | |
| TRUCK-Ford F-350 Crew Cab (0282) | | 39,005 | 13 | | | | | 47,000 | | | | | |
| VAN- Chevy Express (7220) | | 39,992 | 14 | | | | | | 45,000 | | | | |
| TRUCK Ford F-350 (2318) | | 31,812 | 08 | 50,000 | | | | | | | | | |
| BOBCAT-5600 TOOL CAT (4081) | | 66,140 | 09 | 75,000 | | | | | | | | | |
| LOADER 906M #179 (0861) | | 94,662 | 16 | | | | | 120,000 | | | | | |
| MAN LIFT-GENIE Z45/25J (4900) | | 77,235 | 15 | | | | | | | 85,000 | | | |
| FORKLIFT FG25 | | 29,630 | 14 | | | | | | | | | | |
| TOTAL BUILDING MAINT DEPARTMENT | | 440,430 | | 175,000 | - | - | - | 167,000 | 45,000 | 85,000 | - | - | 50,000 |
| Community Development 5500 | | | | | | | | | | | | | |
| ESCAPE Ford (3850) | | 24,787 | 15 | | | | | | | 27,000 | | | |
| COMMUNITY DEVELOPMENT DEPARTMENT | | 24,787 | | - | - | - | - | - | - | 27,000 | - | - | - |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY 2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|---|------|----------------|----|----------------|--------|--------|---------------|---------|---------------|---------------|----------------|---------------|---------------|
| Parks & Rec 6200 & 6500 | | | | | | | | | | | | | |
| CHIPPER PORTABLE WOOD/BRUSH | 13 | 27,950 | 08 | | | | | | | 27,950 | | | |
| TRUCK, Ford F-350 CrewCab (8236) | | 39,837 | 15 | | | | | | | 45,000 | | | |
| GROOMER PISTEN BULLY (0668) | | 151,263 | 05 | 280,000 | | | | | | | | | |
| GROOMER PISTEN BULLY / Trailer (1711) | | 236,200 | 12 | | | | | | | | 280,000 | | |
| EXPEDITION Ford 122 in 19 (7769) | | | 00 | | | | | | | | | | |
| TRUCK Chevy 2500 CrewCab (9923) | | 40,202 | 18 | | | | | | | | | | 47,000 |
| TRUCK Ford F-350 (1697) | | 33,624 | 12 | | | | 47,000 | | | | | | |
| TRACTOR John Deere (2051) | | 43,843 | 09 | | | | | | 55,000 | | | | |
| TRAILER, Trail King TKT14 (6613) | | 12,800 | 15 | | | | | | | 12,800 | | | |
| TRUCK Ford F-350 Crew Cab shared (9924) | | 45,867 | 16 | | | | | | | | 47,000 | | |
| EXCAVATOR, 304E Mini (2134) | 15 | 54,174 | 14 | | | | | | | | 57,000 | | |
| TRAILER DUMP -BigTex 14,000LB (6781) | | 10,794 | 17 | | | | | | | | | 12,000 | |
| VAN-FORD TRANSIT 15 PASSENGER | | | | 60,000 | | | | | | | | | |
| TOTAL PARKS & REC | | 696,554 | | 340,000 | - | - | 47,000 | - | 55,000 | 85,750 | 384,000 | 12,000 | 47,000 |
| Water 7100 | | | | | | | | | | | | | |
| ENGINE 195 BHP | | 24,000 | 81 | | | | | | | | | | |
| TURBINE LINE SHAFT 4 ST | | 12,000 | 89 | | | | | | | | | | |
| ENGINE 250 BHP John Deere DIESEL | | 30,000 | 99 | | | | | | | | | | |
| TURBINE 150 HP ELECTRIC | | 20,000 | 03 | | | | | | | | | | |
| MOTOR 200 HP ELECTRIC | | 10,000 | 81 | | | | | | | | | | |
| GENERATOR 60KW MD60R0781 | | 15,000 | 75 | | | | | | | | | | |
| GENERATOR UNIT - 60KW RR Well House | | 21,543 | 05 | | | | | | | | | | |
| PUMP 6" PORTABLE GODWIN | | 13,000 | 96 | | | | | | | | | | |
| TRUCK GMC 3500 DOUBLECAB (8981) | | 48,351 | 15 | | | | | | | 55,000 | | | |
| TOTAL WATER DEPARTMENT | | 193,894 | | - | - | - | - | - | - | 55,000 | - | - | - |
| Sewer 7200 | | | | | | | | | | | | | |
| GENERATOR Luggier DIESEL | | 20,000 | 00 | | | | | | | | | | |
| GENERATOR | | 16,000 | 99 | | | | | | | | | | |
| GENERATOR | | 20,000 | 99 | | | | | | | | | | |
| VAN Chevy Express (6584) | | 55,965 | 17 | | | | | | | | | 57,000 | |
| LOADER 906H (0421) #161 | | 72,409 | 09 | | | | | | | | | | |
| PUMP Godwin (6241) | | 32,722 | 10 | | | | | | | | | | |
| HOSE REEL SYSTEM LOW PROFILE | | 94,896 | 10 | | | | | | | | | | |
| SEWER TRACK CAMERA | | 51,650 | 17 | | | | | | | | | | |
| TOTAL SEWER DEPARTMENT | | 363,642 | | - | - | - | - | - | - | - | - | 57,000 | - |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|---|------|------------------|----|----------------|----------|----------------|----------|----------------|----------------|---------------|----------------|----------------|---------------|
| Solid Waste 7300 | | | | | | | | | | | | | |
| TRUCK CAT 730 EJECTOR | 13 | 318,500 | 08 | | | | | 320,000 | | | | | |
| TRASH TRUCK -HEIL/MAC REARLOAD (4995) | | 218,129 | 11 | 250,000 | | | | | | | | 250,000 | |
| TRUCK-Chevy 2500 crewCab (7840) | | 40,910 | 18 | | | | | | | | | | 48,000 |
| TRASH TRUCK-Labrie/Whittke Front load | | 293,300 | 18 | | | | | | | | 308,000 | | |
| TRASH TRUCK- Labrie/ Peterbilt Front load (3774) | 14 | 279,262 | 15 | | | | | 308,000 | | | | | |
| LOADER 904B #160 (0912) | | 83,111 | 07 | | | | | | | | | | |
| TRUCK Ford F-250 Super cab (8237) | | 34,985 | 15 | | | | | | | 45,000 | | | |
| CONVEYOR CB-72-47.5-10 | | 63,159 | 14 | | | | | | 70,000 | | | | |
| BALER-L100S BADGER | | 483,602 | 09 | | | | | | 550,000 | | | | |
| TRASH TRUCK- CCC/HEIL REAR LOADING (6568) | | 202,980 | 04 | | | | | | | | | | |
| BALER-TC-710 | | 11,132 | 10 | | | | | | | | | | |
| TRASH TRUCK- HEIL/PETERBILT FRONT LOAD (8458) | | 211,700 | 08 | | | | | | | | | | |
| DOZER D8L #158 (0977) order 18 Compactor | 08 | 110,000 | 84 | | | | | | | | | | |
| TRUCK Ford F-550W/ STELLER (4941) Mini Heil 45000 | | 41,885 | 08 | 120,000 | | | | | | | | | |
| TRUCK Peterbilt W/ STELLER (1533) | | 158,829 | 09 | | | 240,000 | | | | | | | |
| COLLECTION BOX ON F550 45,000 to Mini | | 43,190 | 10 | | | | | | | | | | |
| LOADER- 906H2 - #175 (2617) | | 87,143 | 14 | | | 120,000 | | | | | | | |
| BALER- Cardboard PTR | | 21,235 | 15 | | | | | | | | | | |
| OIL/WATER/SOLIDS SEPARATOR | | 39,235 | 16 | | | | | | | | 40000 | | |
| INCINERATOR | | 19,923 | 16 | | | | | | | | 22000 | | |
| LOADER FORKS | | 17,100 | 17 | | | | | | | | | | |
| TOTAL SOLID WASTE DEPARTMENT | | 2,276,174 | | 370,000 | - | 360,000 | - | 628,000 | 620,000 | 45,000 | 370,000 | 250,000 | 48,000 |

MAJOR EQUIPMENT 2019

| Item Description | yr p | Purch \$ | Yr | FY2019 | FY2020 | FY2021 | FY2022 | FY 2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|---|------|------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------------------|------------------|------------------|------------------|
| Finance 5200 | | | | | | | | | | | | | |
| FOLDING AND ENVELOPE INSERTING MACHINE | | 13,000 | 17 | | 14,000 | | | 14,000 | | | 14,000 | | |
| TOTAL FINANCE DEPARTMENT | | 13,000 | | - | 14,000 | - | - | 14,000 | - | - | 14,000 | - | - |
| Hospital / Economic Development | | | | | | | | | | | | | |
| BOBCAT TOOL CAT 5600 (3141) | | 59,412 | 13 | | | | | | 60,000 | | | | |
| TRUCK Ford F-150 (3723) | | | 04 | | | | | | | | | | |
| TRAILER-STAGE&LIGHTING | | | | 175,000 | | | | | | | | | |
| TRUCK Ford 4x4 F250 (4058) | | HD | 06 | | | | | | | | | | |
| TOTAL HOSPITAL / ED DEPARTMENTS | | 59,412 | | 175,000 | - | - | - | - | 60,000 | - | - | - | - |
| IT 5050 | | | | | | | | | | | | | |
| ESCAPE Ford (0517) Van-Ford Transet (Escape to CF)) | | 25,026 | 13 | 29,000 | | | | | 27,000 | | | | |
| TOTAL IT DEPARTMENT | | 25,026 | | 29,000 | - | - | - | - | 27,000 | - | - | - | - |
| | | | | 2,838,019 | 2,256,200 | 1,176,000 | 1,588,555 | 1,119,000 | 2,523,600 | 1,584,567 | 2,526,300 | 2,124,200 | 1,076,000 |
| GRAND TOTALS "19" BASIS YEAR | | | | 2,838,019 | 2,312,605 | 1,234,800 | 1,707,697 | 1,230,900 | 2,839,050 | 1,822,252 | 2,968,403 | 2,549,040 | 1,318,100 |
| TOTALS INFLATED AFTER 2018@ 2.5% PER YEAR | | | | 100.00% | 102.50% | 105.00% | 107.50% | 110.00% | 112.50% | 115.00% | 117.50% | 120.00% | 122.50% |
| ANNUAL AVERAGE OVER TEN YEARS | | 2,082,087 | GF Contribution | | | | | | | | | | |
| NEW Additions (CASH) | | 850,019 | GF Contribution | | | | | | | | | | |
| 2017 offset form ME Sales | | (89,232) | Transfer | | | | | | | Green 2018, past. or combine | | | 593,440 |
| | | 2,842,874 | | | | | | | | Blue- ordering | | | |
| | | | | | | | | | | Red- New | | | 850,019 |
| | | | | | | | | | | regular replace | | | 1,988,000 |
| | | | | | | | | | | sales | | | 89,232 |
| 11/1/2018 | | | | | | | | | | | | | |

Glossary of Terms

| Term | Description |
|---|---|
| Administration Division | A division comprised of the following departments: Administration (City Manager), City Clerk, City Council, Community Development, Economic Development, Finance, Health Insurance, Human Resources, Information Services, Insurance, and Law |
| Appropriation | Legal authority to spend |
| Capital Projects Fund | Accounts for financial resources to be used for the acquisition or construction of major capital facilities |
| CIP | Capital Improvement Program |
| Contracts | A budget expense category comprised of expenses related to contractual services and professional fees |
| CSO | Community Service Organization. CSOs comprise an expense department within the Support division. The City provides funding and in-kind services for non-profit organizations providing various services within the community. |
| Debt Service Fund | Accounts for all bonded indebtedness and intergovernmental loans |
| External Subsidiaries / Component Units | Entities owned by the City of Valdez, but which issue separate financial statements and budgets, are not managed by City staff, and have distinct governing bodies. The City does not set appropriations for these entities. |
| Extraordinary | A budget category to capture extraordinary, non-recurring revenue and/or expense related to TAPS settlement |
| Facilities, Fleet & Infrastructure Division | A division comprised of the following departments: Building Maintenance, Engineering, Gilson Medical Clinic, Sewer, Solid Waste, Water, and Streets/Shop |
| FLSA Compliance | Fair Labor Standards Act - Federal law regulating classifications and parameters of employment, and administered by the Department of Labor |
| FTE | Full Time Equivalent or Full Time Employee |
| FTE Payroll | A budget expense category comprised of all Salaries & Wages and Benefits expenses for full-time equivalent employees |
| General Fund | The principal fund reflecting general government activities, used to record inflows and outflows that are not associated with special-purpose funds |
| Governmental Funds | Used to account for activities funded by taxes, grants, and similar resources |
| Internal Operations / Departments | Units directly overseen by City Staff, representing the full scope of the City's services, for which Council sets annual appropriations, or which are used to allocate internal costs (e.g. Health Insurance). |
| Internal Service Fund | Used to track goods or services shifted between departments on a cost reimbursement basis. |
| Legal | A budget expense category comprised of all citywide contracted legal services |
| Maintenance | A budget expense category comprised of costs related to routine maintenance such as snow removal, janitorial and grounds maintenance |
| Major Funds | Funds whose revenues, expenses, assets, or liabilities are at least 10% of corresponding totals for all government or enterprise funds, and at least 5% of the aggregate amount for all government and enterprise funds |
| Mill Levy | The annual rate of taxation on real property within the city's taxing jurisdiction, expressed as a "mill rate" |
| Mill Rate | The amount of tax payable per dollar of assessed value of a property. One mill represents \$1 of tax for every \$1,000 of taxable value |
| MM | Abbreviation for either "Major Maintenance" or "Millions" |

Glossary of Terms

| Term | Description |
|--|--|
| Non-Major Funds | Funds whose revenues, expenses, assets, or liabilities are less than 10% of corresponding totals for all government or enterprise funds, and less than 5% of the aggregate amount for all government and enterprise funds |
| Ongoing Responsibility | Description of routine functions of a department |
| Operating Subsidy | Funds provided by General Fund to other funds to offset operating deficits |
| Other Operating | A budget expense category comprised of costs related to departmental operations, including all capital expenditures under \$10,000 |
| Other Personnel | A budget expense category comprised of expenses related to personnel expenses other than Salaries & Wages and Benefits |
| Parks, Recreation & Cultural Services Division | A division comprised of the following departments: Civic Center, Library, Park Maintenance, and Parks & Recreation |
| Permanent Fund | A restricted endowment fund. The Valdez Permanent Fund was seeded with impact fees from the original TAPS bond issue. Administration of the City of Valdez permanent fund is articulated in Title 3 of the municipal code, and Chapter 6 of the Valdez City Charter. |
| Ports & Harbor Division | A division comprised of the following departments: Airport, Harbor, and Port |
| Proprietary Funds | Reflect business-type activities to parties outside the government, or internal allocation of select costs |
| Public Safety Division | A division comprised of the following departments: Animal Control, Fire/EMS, Law Enforcement, and Public Safety |
| Reserve Funds | Funds whose appropriations do not expire at the end of the budget-year, but instead carry forward to subsequent years. |
| Special Revenue Fund | Accounts for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. |
| Subsidy | Funds provided by General Fund to other funds to offset operating deficits |
| Support Division | A division comprised of City expenditures related to contributions to Education, Hospital, and Community Service Organizations |
| TAPS | Trans Alaska Pipeline System |
| Utilities | A budget category comprised of Heating and Electric related activity |
| VHIA | Valdez Housing Improvement Authority. This is a special revenue fund established in 2016, originally intended as a revolving-loan fund to address housing needs. The original funding is intact, and the program is not yet in effect. |
| Work Plan | Specific tasks or initiatives to be pursued during the budget year |

Workshop Agenda: Tuesday, October 23rd, 2018

I. Parks, Recreation & Cultural Services Division

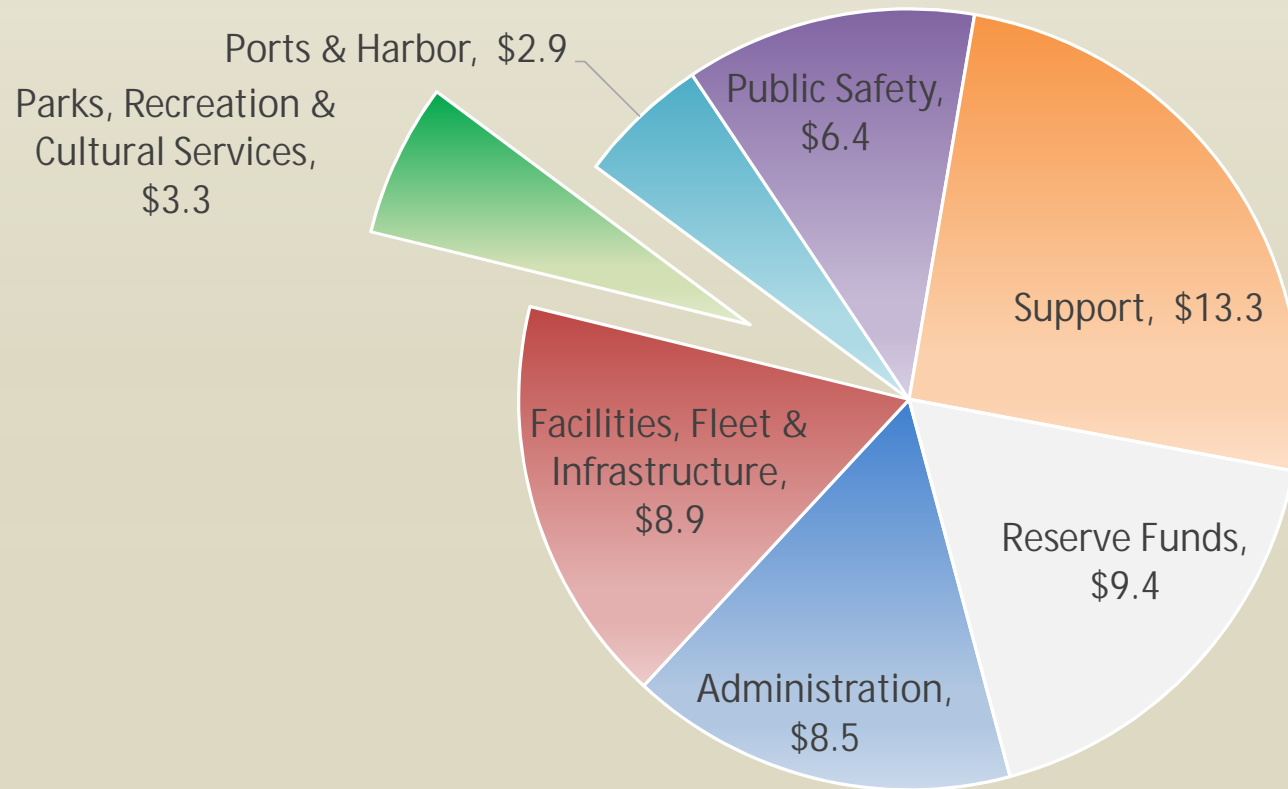
- a) Division Summary
- b) Department Review (4): Parks & Rec, Parks Maint, Civic Center, Library
- c) Council Priorities, New Programming, FTE Requests

II. Public Safety Division

- a) Division Summary
- b) Department Review (4): Fire/EMS
Law Enf, Public Safety, Animal Control
- c) Council Priorities

III. Preview of October 25th and 31st Workshops

Citywide Appropriations: \$52.7MM



City of Valdez 2019 Budget: October 23rd Workshop

Expenses by Division

| Division | 2015-17 Actual Average | 2018 Adopted Budget | 2019 Prelim Budget | Dollar Change | Percent Change |
|------------------------------------|------------------------------|---------------------------|--------------------------|------------------|-------------------|
| Administration | 6,392,735 | 7,765,540 | 8,466,949 | 701,409 | 9% |
| FTE Payroll | 3,454,663 | 3,988,823 | 4,039,896 | 51,073 | 1% |
| Other | 2,938,072 | 3,776,717 | 4,427,053 | 650,336 | 17% |
| Facilities, Fleet & Infrastructure | 7,022,512 | 8,262,466 | 8,917,164 | 654,698 | 8% |
| FTE Payroll | 3,855,399 | 4,223,392 | 4,354,571 | 131,179 | 3% |
| Other | 3,167,112 | 4,039,074 | 4,562,594 | 523,519 | 13% |
| Parks, Recreation & Cultural | 2,979,159 | 3,208,013 | 3,344,055 | 136,042 | 4% |
| FTE Payroll | 1,490,659 | 1,776,668 | 1,842,088 | 65,420 | 4% |
| Other | 1,488,500 | 1,431,345 | 1,501,967 | 70,622 | 5% |
| Ports & Harbor | 2,075,401 | 2,615,555 | 2,874,308 | 258,753 | 10% |
| FTE Payroll | 926,950 | 1,211,869 | 1,267,412 | 55,543 | 5% |
| Other | 1,148,451 | 1,403,686 | 1,606,897 | 203,211 | 14% |
| Public Safety | 5,221,244 | 5,987,740 | 6,355,798 | 368,057 | 6% |
| FTE Payroll | 4,247,915 | 4,602,803 | 4,888,606 | 285,804 | 6% |
| Other | 973,329 | 1,384,938 | 1,467,192 | 82,254 | 6% |
| Grand Total | 23,691,050 | 27,839,314 | 29,958,274 | 2,118,960 | 8% |
| FTE Payroll | 13,975,586 | 15,803,554 | 16,392,573 | 589,018 | 4% |
| Other | 9,715,464 | 12,035,760 | 13,565,702 | 1,529,942 | 13% |

City of Valdez 2019 Budget: October 23rd Workshop

PRCS Division – Marginal Changes

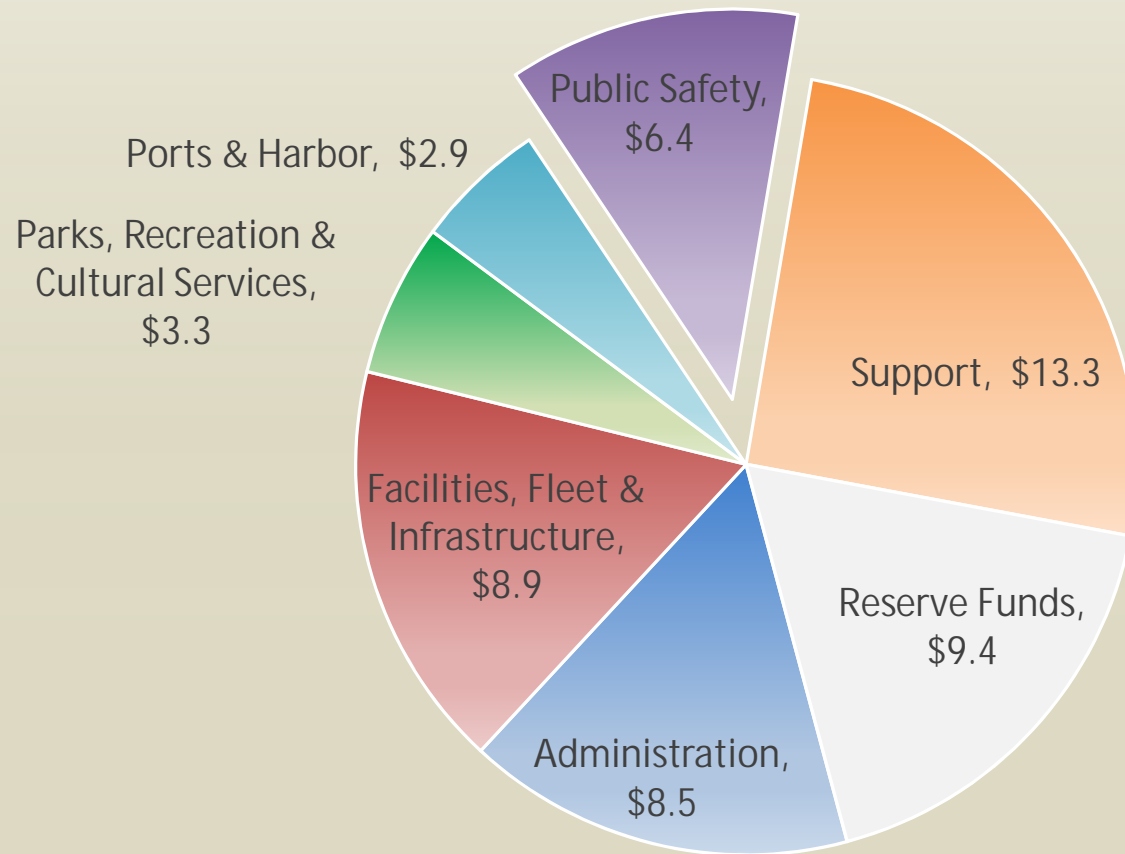
- Civic Center - Replacement of Steinway Piano Legs
Janitorial Services
- Library - Reduced Temp Wages from 2018 Remodel
- Parks Maint - Cemetery Expansion and Tree Removal
Playground Expansions
Partial (75%) FTE Request, Shared w/Bldg Maint
- Parks and Rec - New Programming
Expanded Recreation Center Operations
2 FTE Requests

2019 FTE Requests

| New Requests | FTE Allocation | FTE Payroll Impact | Other Expenses | Offsets | Total Budgetary Impact |
|-------------------------------|----------------|--------------------|----------------|------------------|------------------------|
| BUILDING MAINTENANCE | 0.25 | 24,848 | 3,770 | (17,000) | 11,618 |
| TECHNICIAN | 0.25 | 24,848 | 3,770 | (17,000) | 11,618 |
| ENGINEERING | 2.00 | 231,375 | 103,504 | (300,000) | 34,879 |
| PROJECT MANAGER I | 1.00 | 109,526 | 51,752 | (150,000) | 11,278 |
| PROJECT MANAGER II | 1.00 | 121,849 | 51,752 | (150,000) | 23,601 |
| HARBOR | 1.00 | 128,687 | 64,721 | - | 193,408 |
| MAINTENANCE SUPERVISOR | 1.00 | 128,687 | 64,721 | - | 193,408 |
| PARK MAINTENANCE | 0.75 | 74,740 | 21,659 | (17,000) | 79,399 |
| TECHNICIAN | 0.75 | 74,740 | 21,659 | (17,000) | 79,399 |
| PARKS & RECREATION | 2.00 | 173,884 | 26,260 | (45,000) | 155,144 |
| ASSISTANT AQUATIC COORD | 1.00 | 86,942 | 13,130 | (22,500) | 77,572 |
| ASSISTANT REC COORD | 1.00 | 86,942 | 13,130 | (22,500) | 77,572 |
| Grand Total | 6.00 | 633,534 | 219,914 | (379,000) | 474,448 |

City of Valdez 2019 Budget: October 23rd Workshop

Citywide Appropriations: \$52.7MM



City of Valdez 2019 Budget: October 23rd Workshop

Expenses by Division

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| Public Safety | 5,221,244 | 5,987,740 | 6,355,798 | 368,057 | 6% |
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| Grand Total | 23,691,050 | 27,839,314 | 29,958,274 | 2,118,960 | 8% |
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| Other | 9,715,464 | 12,035,760 | 13,565,702 | 1,529,942 | 13% |

City of Valdez 2019 Budget: October 23rd Workshop

Public Safety Division – Marginal Changes

- Fire / EMS - Periodic Scheduled Equip Replacement & Maint
Expanded Volunteer Supplies and Incentives
- Animal Control - One-Time Costs for Remodel and Expansion
Increased Groundskeeping
New Costs for Bear Control
- Law Enforc. - Repositioning of Code Enforcement Officer
ALET Training for New Officer
Impound Lot and Towing Initiative
Reduction in Cap/Equipment (ATV in 2018)
- Public Safety - One-time Purchases for 2nd Floor Conf. Room
Hourly Position re-Categorized as Salaried Position