City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Meeting Agenda

City Council

Thursday, October 15, 2026 | **6:00 PM** | **Council Chambers**

Budget Work Session - PRCS and City Events; Projects Planning Reserve, Capital Projects and Major Maintenance

WORK SESSION AGENDA - 6:00 pm

Transcribed minutes are not taken for Work Sessions. Audio is available upon request.

2027 Budget Work Session Topic; Fire, Parks, Recreation & Cultural Services Division, Projects & Major Maintenance

File #: 26-0411, **Version:** 1

ITEM TITLE:
2027 Budget Work Session Topic; Fire, Parks, Recreation & Cultural Services Division, Projects & Major Maintenance
SUBMITTED BY: Jordan Nelson, Finance Director

FISCAL NOTES:

Expenditure Required: n/a
Unencumbered Balance: n/a
Funding Source: n/a

RECOMMENDATION:

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SUMMARY STATEMENT:

This is the second appropriations-setting workshop for the 2027 Budget

City Council will have the opportunity to voice objections to any of the appropriations requests related to Fire Department, Parks Recreation and Cultural Services Division, Projects, and Major Maintenance.

CITY OF VALDEZ ALASKA

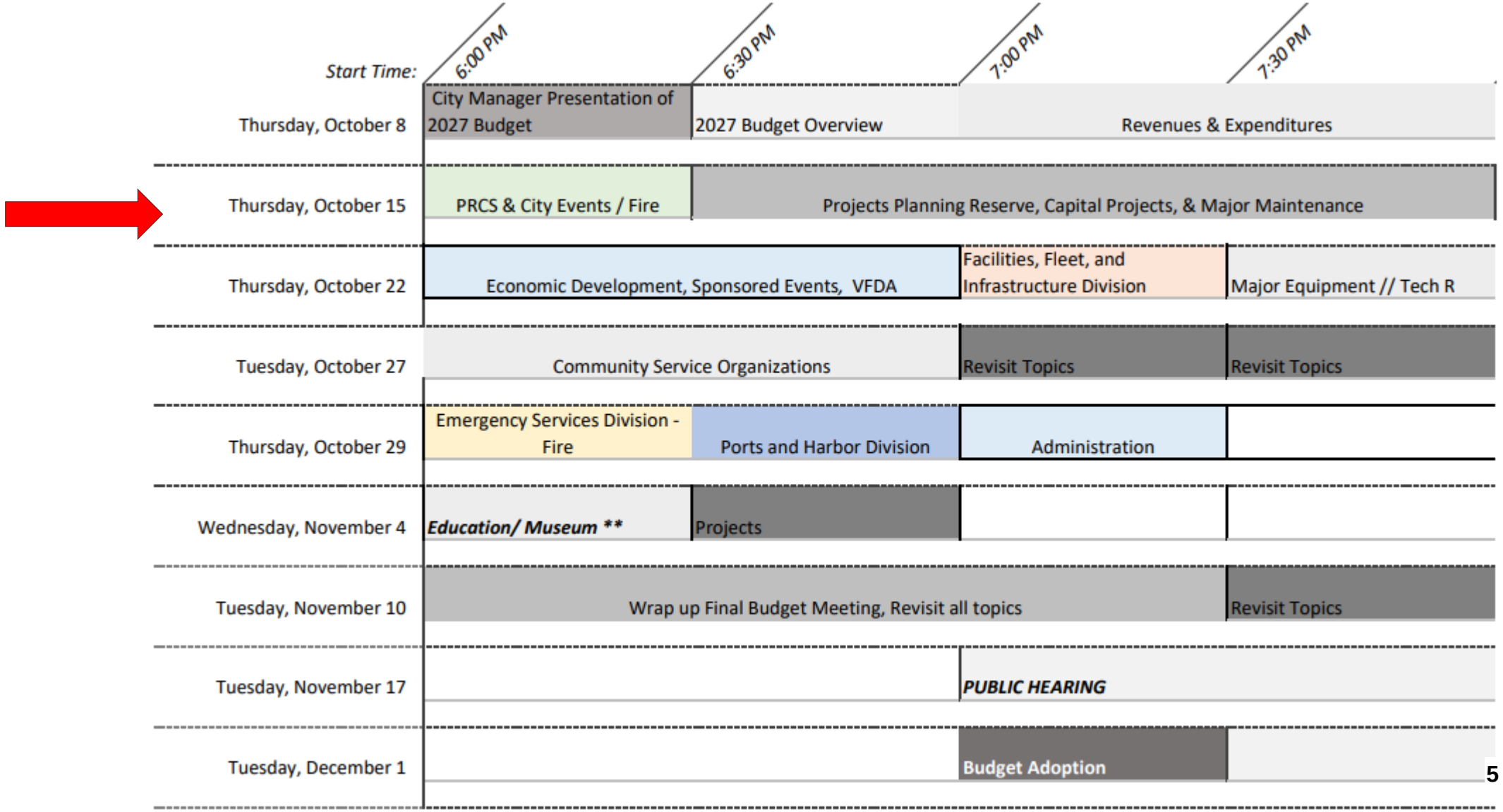
PRCS, Fire, and Projects Budget Workshop

October 15, 2026

Overview

A. Financial Schedule and Overview
B. Parks, Recreation, & Cultural Services
    a) Park Maintenance
    b) Recreation
    c) Library
    d) Civic Center
C. Fire
D. CIP and Maintenance
    a) City-Wide Revenues
    b) CIP and Maintenance Funding
    c) Projects & Bonds

Budget Workshop Schedule

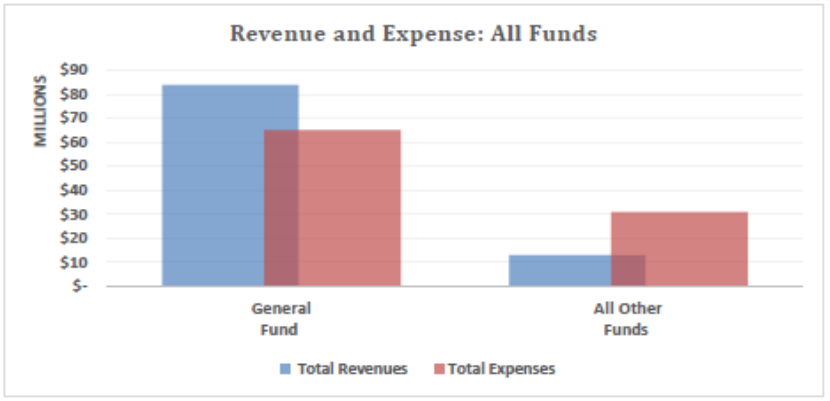


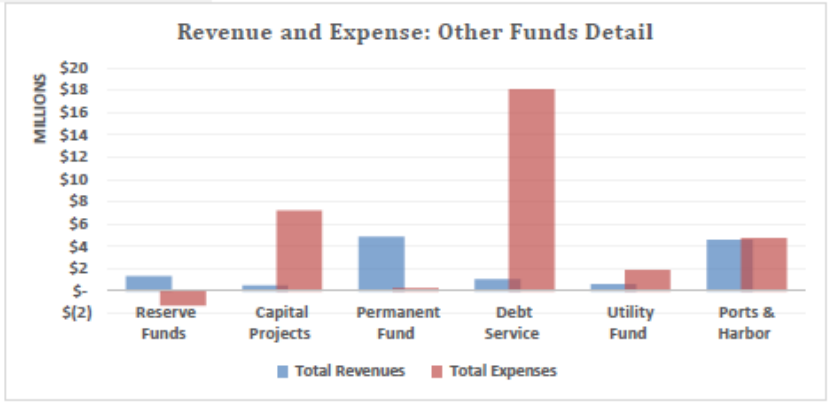
Start Time:	6:00 PM	6:30 PM	7:00 PM	7:30 PM
Thursday, October 8	City Manager Presentation of 2027 Budget	2027 Budget Overview	Revenues & Expenditures	
Thursday, October 15	PRCS & City Events / Fire	Projects Planning Reserve, Capital Projects, & Major Maintenance		
Thursday, October 22	Economic Development, Sponsored Events, VFDA		Facilities, Fleet, and Infrastructure Division	Major Equipment // Tech R
Tuesday, October 27	Community Service Organizations		Revisit Topics	Revisit Topics
Thursday, October 29	Emergency Services Division - Fire	Ports and Harbor Division	Administration	
Wednesday, November 4	***Education/ Museum*** **	Projects		
Tuesday, November 10	Wrap up Final Budget Meeting, Revisit all topics			Revisit Topics
Tuesday, November 17			***PUBLIC HEARING***	
Tuesday, December 1			Budget Adoption	

Financial Schedule

Financial Schedule

All Values in Millions	General Fund	Reserve Funds	Capital Projects	Permanent Fund	Debt Service	Utility Fund	Ports & Harbor	Other Funds*	Grand Total
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Property Taxes	78.1	-	-	-	-	-	-	-	78.1
Other	5.8	1.4	0.5	4.9	1.0	0.6	4.6	-	18.8
Total Revenues	**83.9**	**1.4**	**0.5**	**4.9**	**1.0**	**0.6**	**4.6**	-	**96.85**
Transfer In (Out)	(1.5)	-	-	-	-	1.3	0.2	-	-
Transfer	(17.4)	(2.6)	6.7	(3.1)	16.5	-	(0.1)	-	-
Net of Transfer/Subsidy	**(18.9)**	**(2.6)**	**6.7**	**(3.1)**	**16.5**	**1.3**	**0.2**	-	-
Division									
Facilities, Fleet & Infrastructure	10.9	(4.3)	7.2	-	18.1	1.9	-	-	33.7
Support	22.7	-	-	-	-	-	-	-	22.7
Administration	16.8	3.0	-	0.3	-	-	-	-	20.1
Emergency Services	10.1	-	-	-	-	-	-	-	10.1
Ports & Harbor	-	0.1	-	-	-	-	4.8	-	4.8
Parks, Recreation & Cultural Services	4.5	-	-	-	-	-	-	-	4.5
Total Expenses	**65.0**	**(1.3)**	**7.2**	**0.3**	**18.1**	**1.9**	**4.8**	-	**95.87**
Net Increase (Reduction)	-	-	-	1.52	(0.5)	-	-	-	0.98
Ending Fund Balance	-	-	-	**1.5**	**(0.5)**	-	-	-	**1.0**





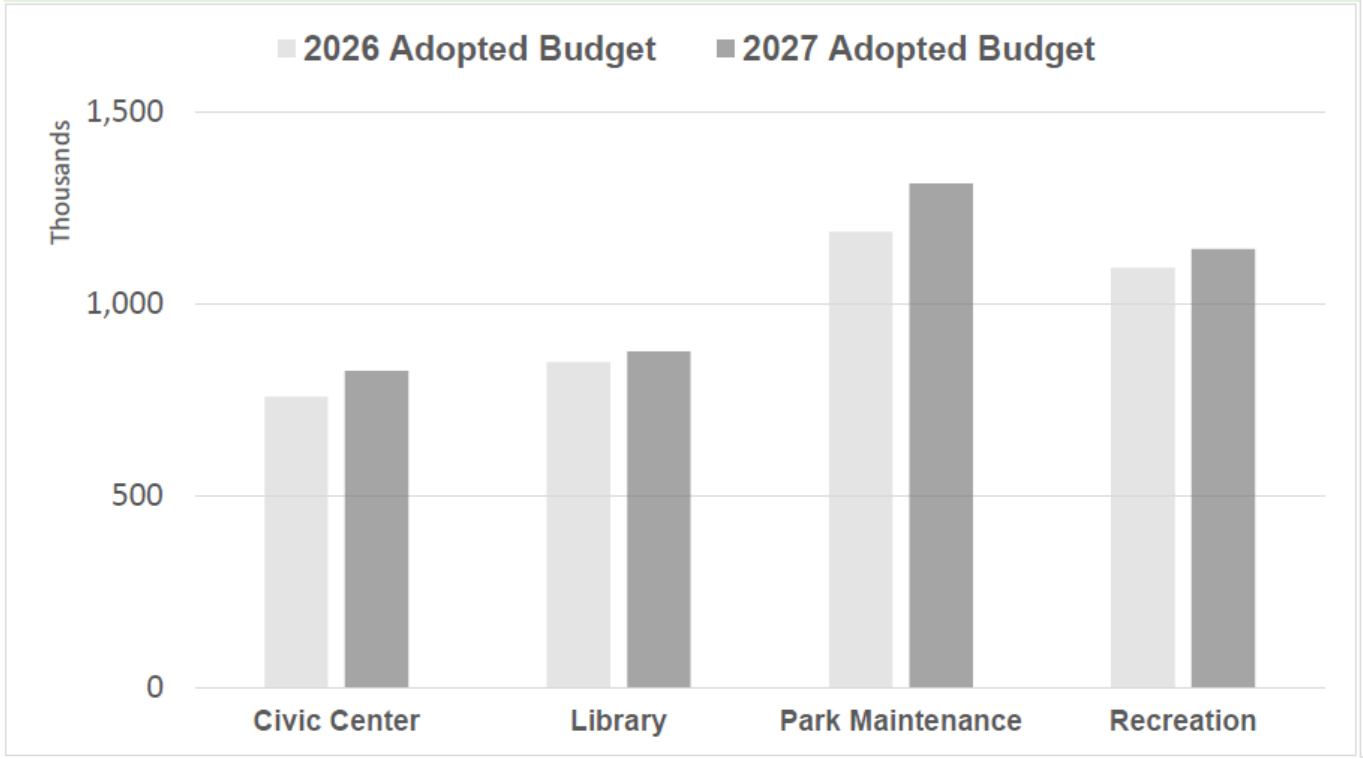
Indicates Major Fund

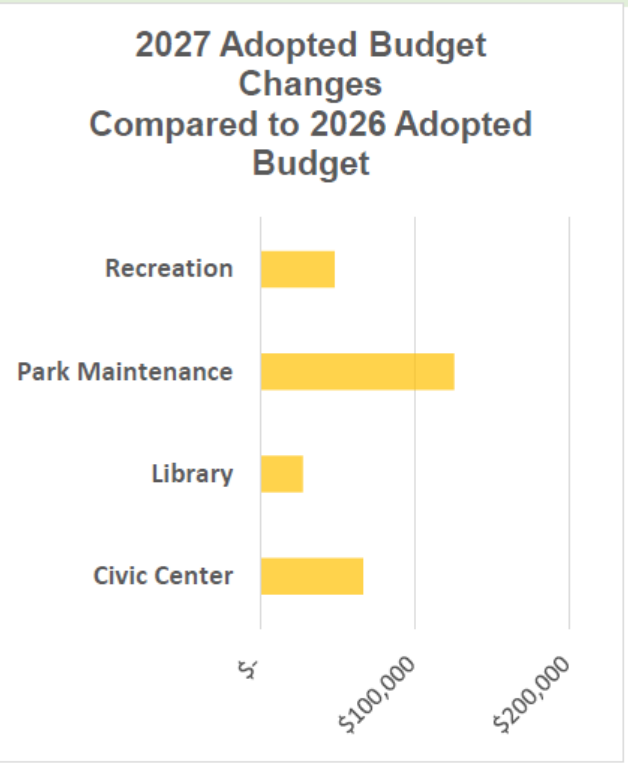
**Other Funds include: Health Insurance, Hospital Enterprise, and Museum*

Parks, Recreation & Cultural Services

Division - Overview

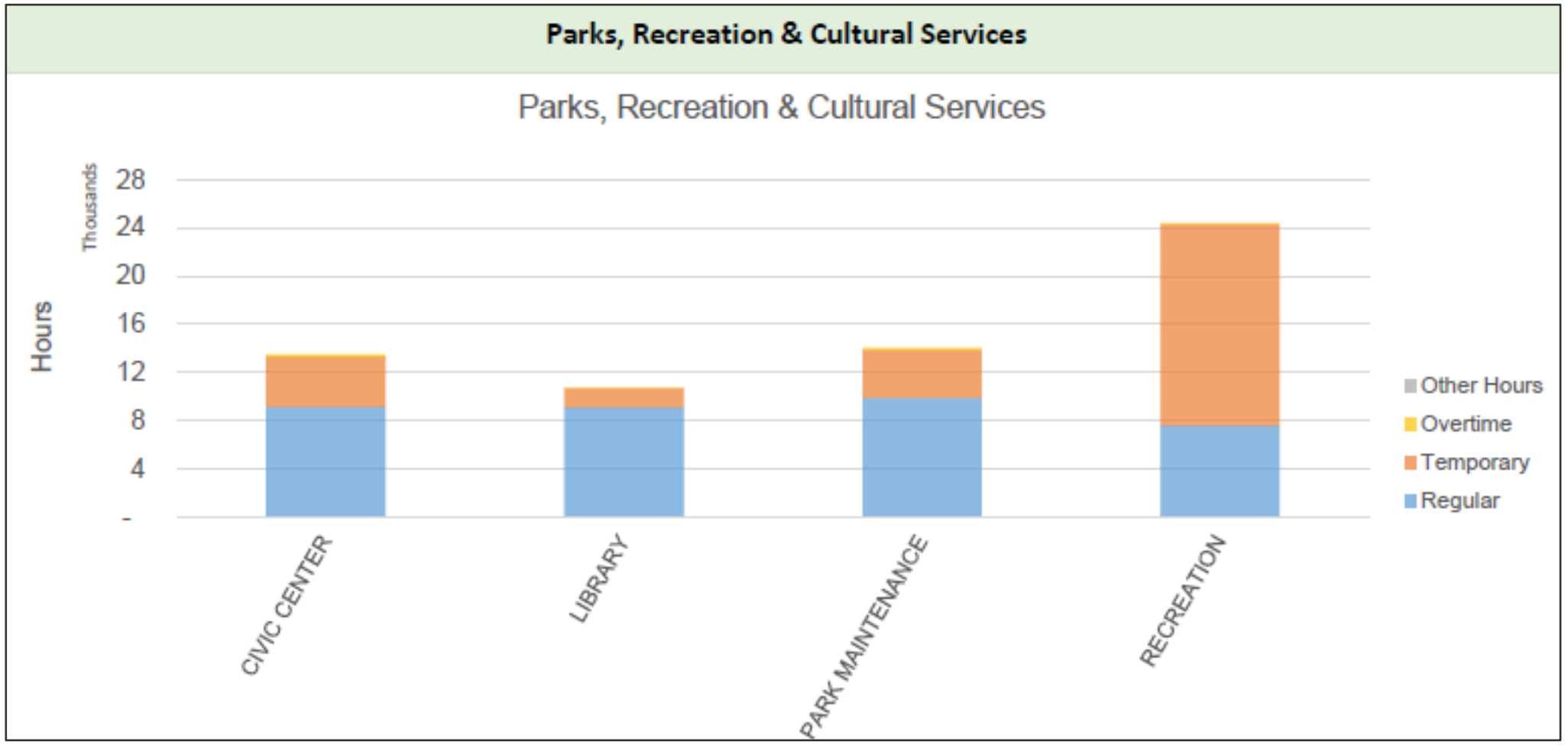
Parks, Recreation & Cultural Services





Adopted Budget	2023	2024	2025	2026	2027	2023 through 2027 Adopted Budget
Park Maintenance	1,159,317	1,107,269	1,157,379	1,186,552	1,312,133	
Recreation	1,163,515	1,181,603	1,199,212	1,093,106	1,141,254	
Library	715,418	732,013	802,395	846,785	874,332	
Civic Center	632,370	634,320	710,651	756,964	823,599	
Grand Total	**3,670,619**	**3,655,205**	**3,869,636**	**3,883,406**	**4,151,318**	

Division – Personnel Hours



Park Maintenance

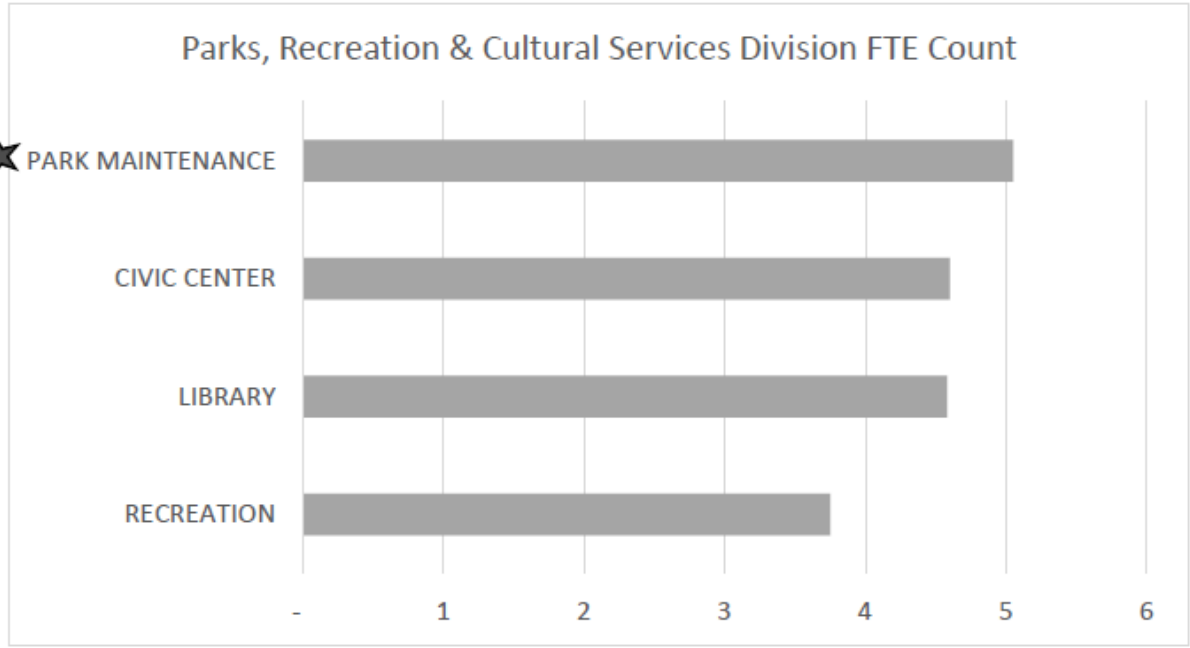
Personnel

PARK MAINTENANCE

Mission:

Provide inclusive high quality parks and programs that utilize our unique resources for a fun and healthy community.

	FTE
DIRECTOR	0.25
OFFICE MANAGER	0.20
PARKS MAINT. SUPERVISOR	1.00
PARK MAINT TECH FOREMAN	1.00
PARK MAINT CREW LEADER	1.00
PARK MAINT TECH II	1.00
PARK MAINT TECH - TRAILS	0.60
Grand Total	5.05



Personnel

PARK MAINTENANCE
5 -Year FTE Count
6
5
4
3
2
1
0
5.05
5.05
5.05
5.05
5.05
2023
2024
2025
2026
2027

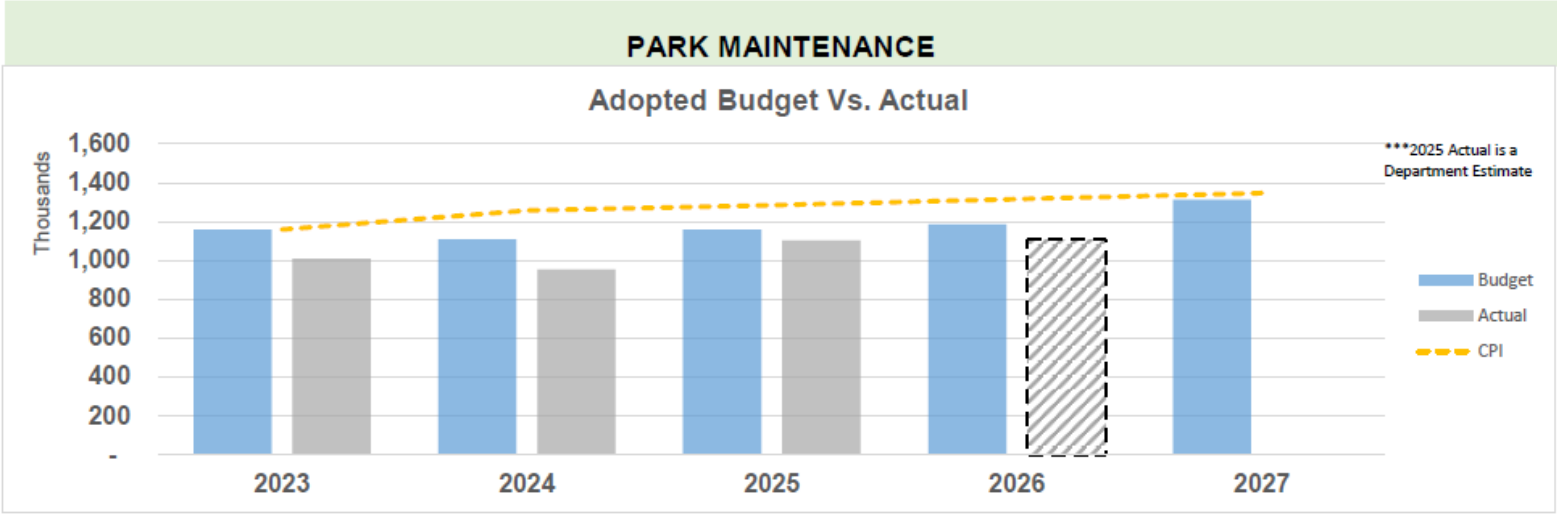
Budget

10.6% increase

500 additional Temp Hours
- +15.6K
- Additional Benefits (Employee Option)

Disc Golf Course Upgrades
- 17K

Contractual Services
- Increase to Flower Contract
- Wayfinding Design
- Ski hill inspection
- 25K Increase total



	FTE Payroll Expense Category	*All Other Expense Categories*
	Over 6.7%	Over 2.9%
	2.9-6.7%	0-2.9%
	Below 2.9%	Below 0%

Expenses	Actual Expenditure			Estimate	Adopted Budget		2026 to 2027 Budget Changes	
	2023	2024	2025	2026	2026	2027	Dollar Change	Percent Change
FTE Payroll	616,994	541,595	702,512	735,957	735,957	809,439	73,482	10.0%
Other Personnel	51,394	86,887	83,195	81,875	106,535	122,236	15,701	14.7%
Other Operating	133,440	91,968	113,079	122,871	112,720	124,018	11,298	10.0%
Contracts	207,742	233,314	203,840	165,110	231,340	256,440	25,100	10.8%
Grand Total	**1,009,570**	**953,764**	**1,102,627**	**1,105,813**	**1,186,552**	**1,312,133**	**125,581**	**10.6%**

Operations

Highlights of the Workplan

- Update Gold Field Complex
- Increased Salmonberry Ski Hill Hours
- Increase brush cutting

Programs and related measures

2027 Initiative	Gold Field Complex
Objective	update
2027 Initiative	Salmonberry Ski Hill Opperations
Objective	Increased hours of operations, Lessons, special programing
Core Function	Pop Up events
Focus:	2 pop-up events. Ruth Pond Ice Skating, Snowshoeing Trail
Core Function	Voulunteer Work Day
Focus:	1 Fall Gun Range clean up day 1 Middle School Work Day 1 volunteer work trail work day
Core Function	Playground Inspections
Focus:	All playgrounds are inspected each month, from April to September
Core Function	Cemetery Services
Focus:	11 Urn Burials/ Columbarium placement 5 Casket Burials 2026 5 Headstone Installations 9 plot/Niche reservations
Focus:	2 All trails brush cutting. All trails cleared for the first time before June 21
Core Function	Winter Grooming
Focus:	33 miles groomed weekly 65 hours of grooming for CSO events.

Recreation

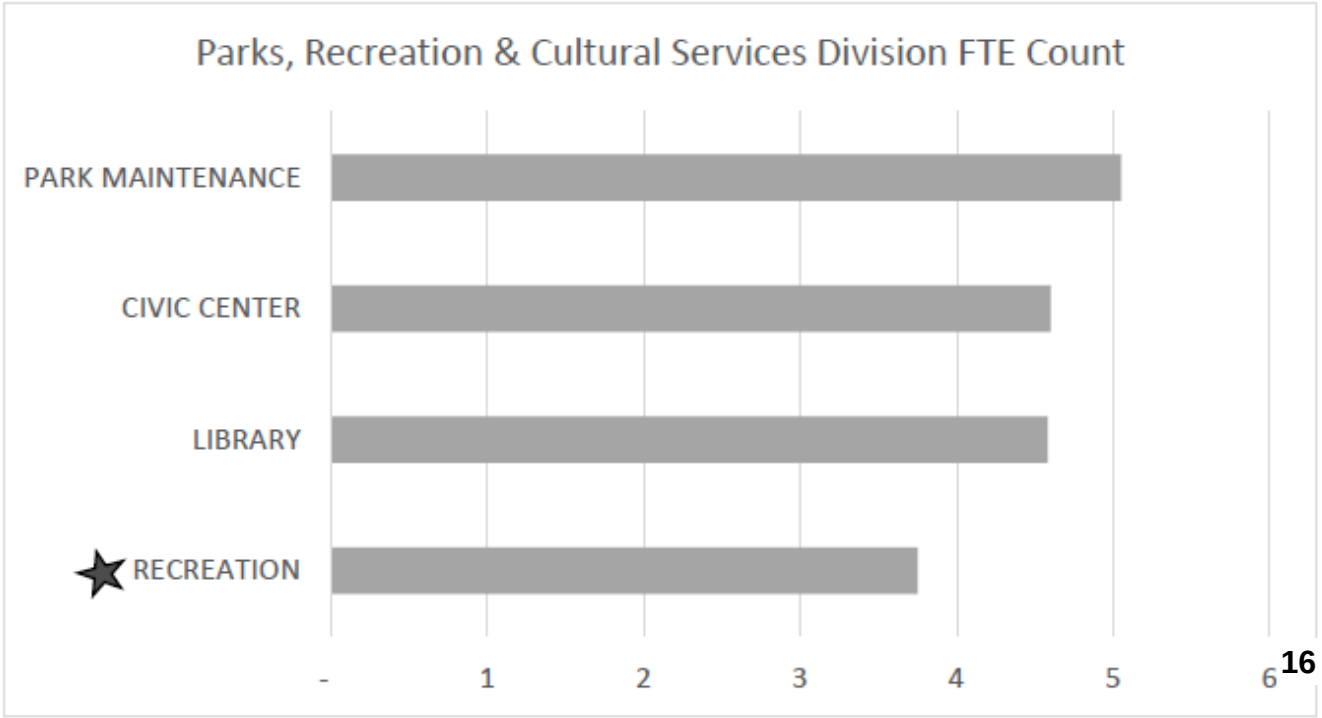
Personnel

RECREATION

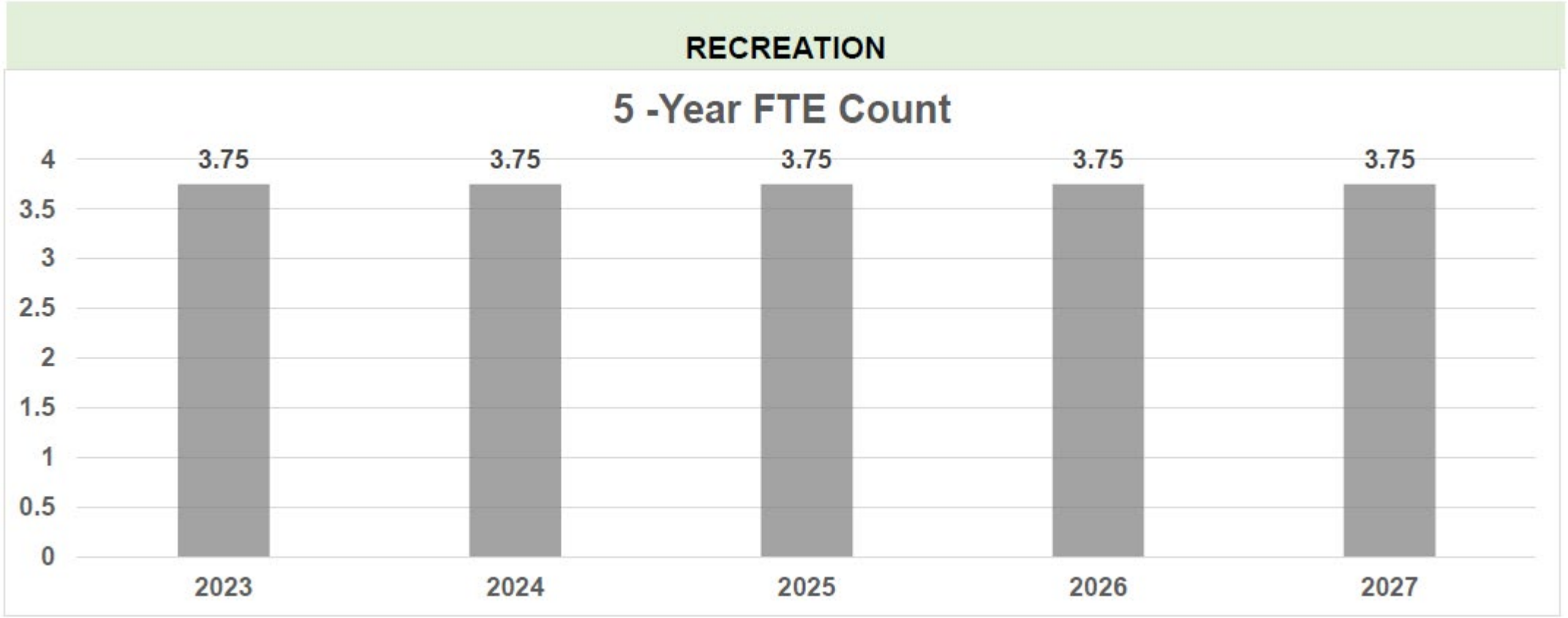
Mission:

Improving community well being and quality of life by providing accessible, inclusive, and diverse, high quality parks and recreational opportunities and programs that utilize our unique resources for a fun and healthy community.

	FTE
DIRECTOR	0.30
OFFICE MANAGER	0.45
RECREATION MANAGER	1.00
RECREATION COORDINATOR	1.00
REC COORD-AQUATICS	1.00
Grand Total	3.75



Personnel


RECREATION
5 -Year FTE Count
4
3.5
3
2.5
2
1.5
1
0.5
0
3.75
3.75
3.75
3.75
3.75
2023
2024
2025
2026
2027

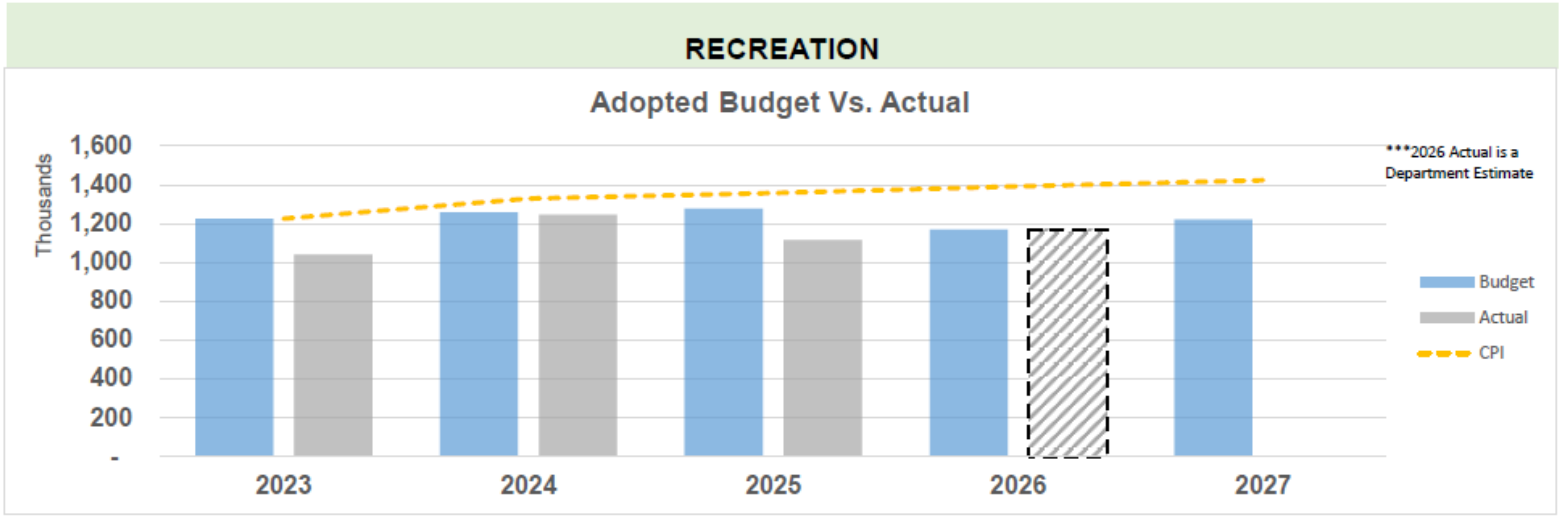
Budget

4.4% increase

FTE Payroll Recreation Manager Position
- +30K

Events
- 7.5K (4th of July)

Contractual Services
- Ski Hill inspection transferred to Maintenance



FTE Payroll Expense Category	*All Other Expense Categories*
Over 6.7%	Over 2.9%
2.9-6.7%	0-2.9%
Below 2.9%	Below 0%

Expenses	Actual Expenditure			Estimate	Adopted Budget		2026 to 2027 Budget Changes	
	2022	2023	2024	2025	2026	2027	Dollar Change	Percent Change
FTE Payroll	519,898	552,953	573,936	588,571	569,736	626,414	56,678	9.9%
Other Personnel	439,902	496,259	463,098	443,302	422,950	419,720	(3,230)	-0.8%
Other Operating	108,170	108,170	107,720	119,320	102,320	100,320	(2,000)	-2.0%
Contracts	70,545	68,134	52,100	71,600	24,600	17,600	(7,000)	-28.5%
Events		-	61,000	54,400	49,000	56,500	7,500	15.3%
Grand Total	**1,138,514**	**1,225,515**	**1,257,855**	**1,277,194**	**1,168,606**	**1,220,554**	**51,948**	[illegible]

Operations

Highlights of the Workplan

- Expanding youth MMA program
- 2-Week theater camp
- Focus efforts on most popular and most effective programs
  - Fewer Programs
  - Each program is higher quality

Programs and related measures

2027 Initiative	Theater Camp/ Colabaration
Objective	Colabarate with Glacier Striders to bring 2-week Theater camp to the community and help bring interest to the local theater group.
2027 Initiative	Expanding On the Youth MMA program
Objective	25% consistant participation to the youth MMA program
2027 Initiative	Improving our attendance and quality of programs
Objective	Provide community survey's to gauge public perception of program and measure customer satisfaction and begin gathering data monthly to monitor trends. Targeting 90% participant Satisfaction and 15% increase in overall program attendance
Core Function	Manage program registration, memberships, and facility rental services
Focus:	30% increase in program registration 30% increase in rec center participants Fewer programs, increase quality of each program offered
Core Function	Improving community well being and quality of life by providing accessible, structured, and diverse recreational opportunities for all residents.
Focus:	90% participant satisfaction rating on pos program surveys

Library

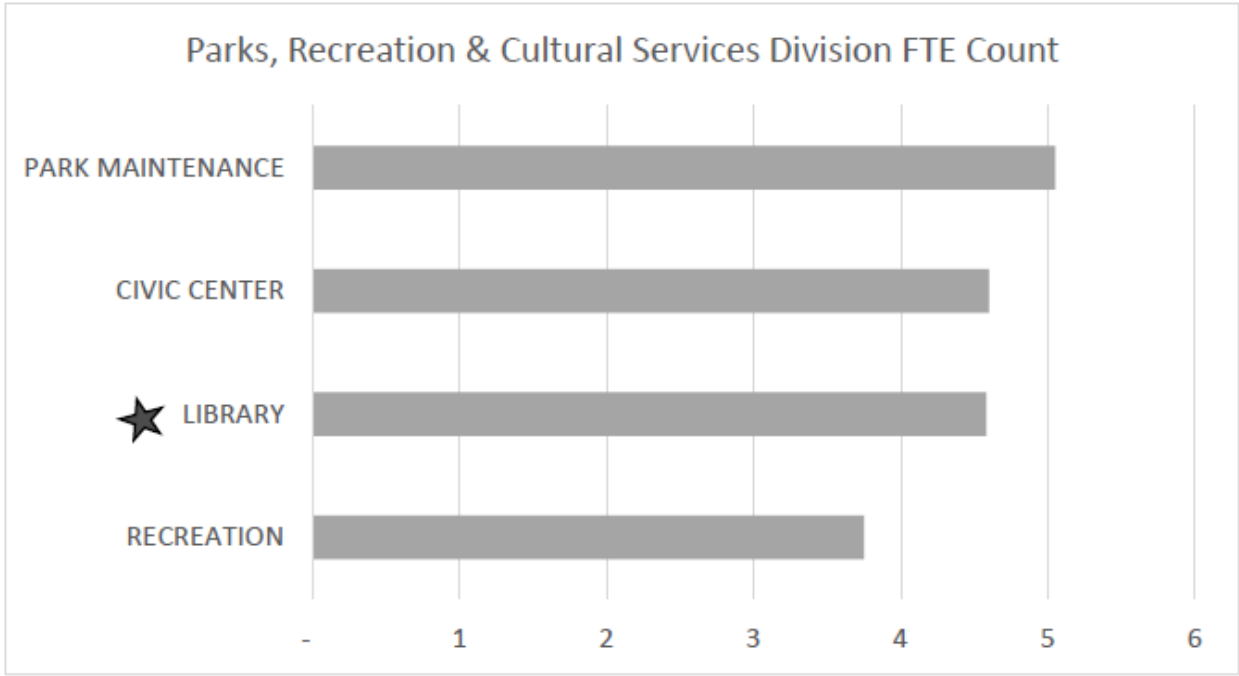
Personnel

LIBRARY

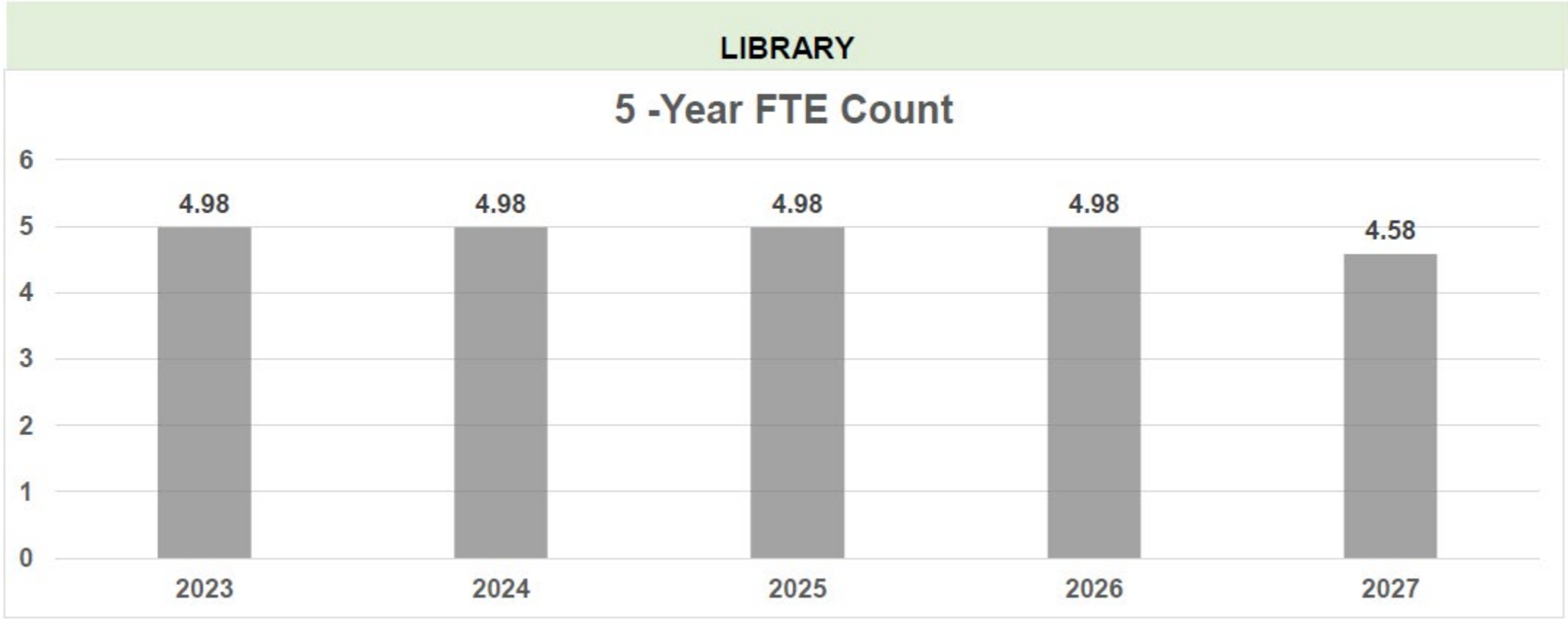
Mission:

Provide barrier-free access to robust collections, communication technologies, and meaningful experiences that will inform, engage, and connect patrons and foster community.

	FTE
DIRECTOR	0.20
HEAD LIBRARIAN	1.00
CIRCULATION SUPERVISOR	1.00
YOUTH SERVICES LIBRARIAN	1.00
LIBRARY ASSISTANT	1.38
Grand Total	4.58



Personnel


LIBRARY
5 -Year FTE Count
6
5
4
3
2
1
0
4.98
4.98
4.98
4.98
4.58
2023
2024
2025
2026
2027

Budget

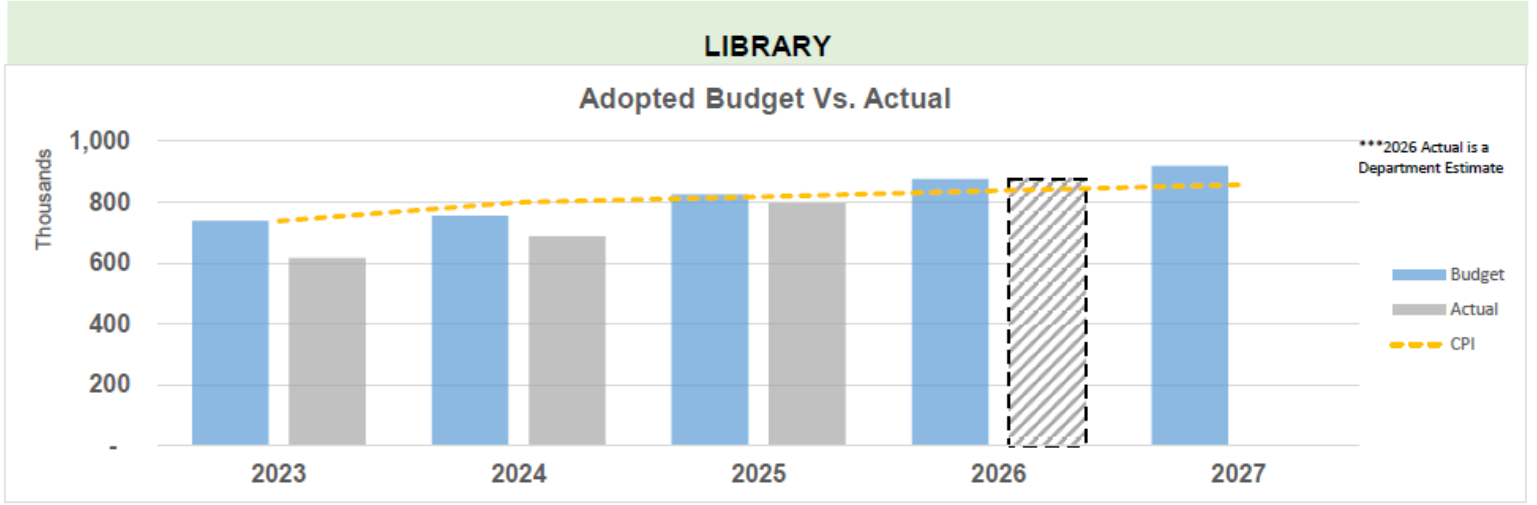
4.9% increase

Reduction in 0.4 FTE via turnover; absorbed in Temporary wages $13.8K

Operating Supplies
- Chairs, charging stations, tables, media fixtures $23K

Capital Equipment
- Signage $5K
- Sofa (teen area) $5K

Contracts
- Book Basket auction vendors $5.5K



	FTE Payroll Expense Category	All Other Expense Categories
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	Below 2.9%	Below 0%

Expenses	Actual Expenditure			Estimate	Adopted Budget		2026 to 2027 Budget Changes	
	2022	2023	2024	2025	2026	2027	Dollar Change	Percent Change
FTE Payroll	592,519	639,825	656,559	708,170	755,697	740,388	(15,309)	-2.0%
Other Personnel	10,568	15,044	17,654	34,625	36,687	50,602	13,915	37.9%
Other Operating	48,050	66,050	67,800	59,200	58,000	92,700	34,700	59.8%
Contracts	10,000	17,000	12,500	23,400	24,900	34,600	9,700	39.0%
Grand Total	**661,136**	**737,918**	**754,513**	**825,395**	**875,285**	**918,290**	**43,006**	**4.9%**

Operations

Highlights of the Workplan

- Skill Sharing Program
- Comprehensive Collection development
- Investment in maximizing the library space to increase users
  - +22K Visitors
  - +3,000 Active library cards
  - Meeting rooms (Booked 346 Times // 1,000 Participants)

Programs and related measures

2027 Initiative	Conduct a comprehensive collection development initiative focusing on weeding, gap evaluation, and collection-filling
Objective	
	Supplementary fixtures will allow for bookstore-style "face-out" book displays, which foster serendipitous discovery of hidden gems and underutilized parts of our collection. Less crowded shelves make searching for items a more pleasant, accessible, and tactile experience. This leads to higher circ rates.
	A comprehensive collection development initiative focusing on weeding, gap evaluation, and collection filling will result in a highly relevant, data-driven library collection that maximizes community engagement and circulation.
	Data gathered during the gap analysis will provide concrete evidence to justify future budget requests.
	Establishing a Continuous Lifecycle will move the library away from sporadic, overwhelming "crisis weeding" toward a sustainable, proactive collection management cycle.
	Evaluating gaps will allow library staff to actively identify missing perspectives and add them to the collection. This will result in a more diverse collection that reflects all demographics, cultures, and identities within our community.
	Higher Turnover Rates
	Removing obsolete, inaccurate, or physically degraded items will ensure patrons rely on the library as a source of accurate information.
	Removing outdated materials will make appealing items more visible. Patrons will find what they need faster, which typically increases circulation rates.
2027 Initiative	Skill-Sharing
Objective	Community connection
	Community Resilience
	Host events where community members teach hobbies, cooking, or trades to others. Example: Repair Cafes where folks bring in items that need fixing and learn how to fix them from fellow community members

Operations

Programs and related measures	
Objective	Waste reduction
2027 Initiative	Bridge the digital gap
Objective	Continue to offer free high-speed technology, basic computer training, and digital help; Train volunteers to teach digital literacy; Develop AI System informational programming with partners from COV, PWSC, UAA/APU Consortium Library, Copper Valley Telecom, etc.; Develop programming to help parents be their childrens' first digital literacy teachers
	Enhanced Workforce Preparedness
	Equiping parents to be their children's first digital literacy teachers will ensure that children benefit from early, guided instruction on internet safety, screen-time balance, and critical thinking before they begin using devices independently. Introducing AI informational programming will prepare our community for an automated future, focusing on practical uses, identifying AI scams, privacy protection, and mitigating misinformation/disinformation.
	Sustainable Volunteer Network
2027 Initiative	Maximize the library's physical space
Objective	Create quiet work zones and flexible collaborative spaces; Make Teens' area comfortable and appealing to younger community members; Add fixtures to supplement existing shelving and make collection more browsable; Install permanent wayfinding and informational signage
	Greater Teen engagement
	Higher meeting-room booking rates
	Higher youth program attendance
	Increased building traffic
	Less noise
	Lower ambient noise

Operations

Programs and related measures	
Objective	
	Supplementary fixtures will allow for bookstore-style "face-out" book displays, which foster serendipitous discovery of hidden gems and underutilized parts of our collection. Less crowded shelves make searching for items a more pleasant, accessible, and tactile experience. This leads to higher circ rates.
	Wayfinding & Information Signage will lead to greater user autonomy
Focus:	Annual visitors AKFY26*: 22,255 patrons (closed 7 weeks during this period for windows project and collection inventory)
	Rgistered Borrowers AKFY26: The number of active library cards is 3,064, including PWSC students.
	Program Attendance per Capita AKFY26: Total attendance at all library events (storytimes, tech classes, author talks) relative to our service population is 9,771 attendees divided by 3,847** Valdezans or 2.54.
Focus:	Annual visitors AKFY26*: 22,255 patrons (closed 7 weeks during this period for windows project and collection inventory)
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Focus:	Annual visitors AKFY26*: 22,255 patrons (closed 7 weeks during this period for windows project and collection inventory)
	Circulation per Capita: The total number of items checked out (both physical books and digital e-media like Libby and Hoopla) divided by the population. For AKFY26* the numbers are 21,887 items divided by 3,847** Valdezans for a rate of 7 items circulated per capita.
	Collection Turnover Rate (Turn Rate) AKFY26: How many times our physical collection would have been completely checked out if every item circulated equally (Annual Circulation ÷ Total Physical Holdings). A higher turn rate means a highly relevant, fresh collection. Physical circ: 19,941 divided by total items owned: 38,919 for a rate of .051.
	Meeting room usage AKFY26: 346 bookings with 1,006 participants

Operations

Programs and related measures	
Focus:	Public Computer & Wi-Fi Sessions: Tracks digital equity by measuring how many unique sessions are logged on library desktops and through COV WiFi. Public Computer sessions: 1,488; WiFi sessions: 4,812.
	Rgistered Borrowers AKFY26: The number of active library cards is 3,064, including PWSC students.
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	Reference Transactions AKFY26: The volume of professional research, technology assistance, or informational interactions handled by staff was 803 questions.
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	Meeting room usage AKFY26: 346 bookings with 1,006 participants

Operations

Programs and related measures	
Focus:	Provide safe, accessible, and welcoming public spaces where community members can learn, collaborate, and connect. A connected community hub means the library becomes a central place for local work, health resources, and social gatherings.
	Public Computer & Wi-Fi Sessions: Tracks digital equity by measuring how many unique sessions are logged on library desktops and through COV WiFi. Public Computer sessions: 1,488; WiFi sessions: 4,812.
	Reference Transactions AKFY26: The volume of professional research, technology assistance, or informational interactions handled by staff was 803 questions.
	Rgistered Borrowers AKFY26: The number of active library cards is 3,064, including PWSC students.

Civic Center

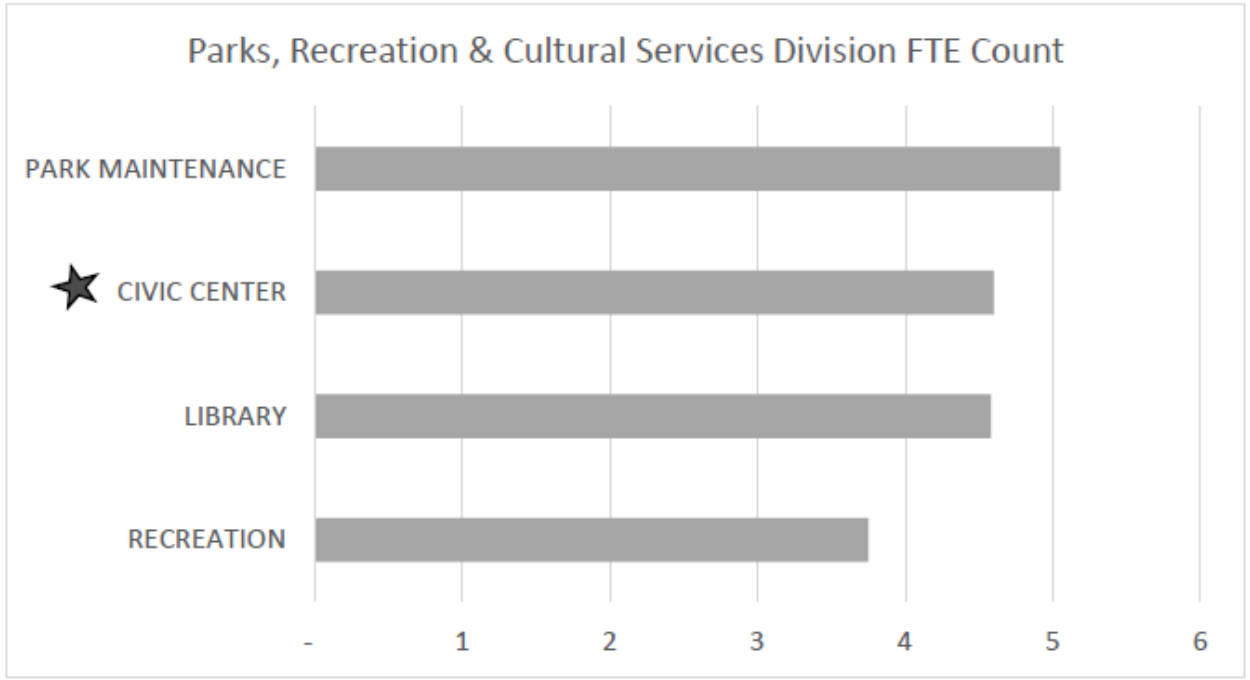
Personnel

CIVIC CENTER

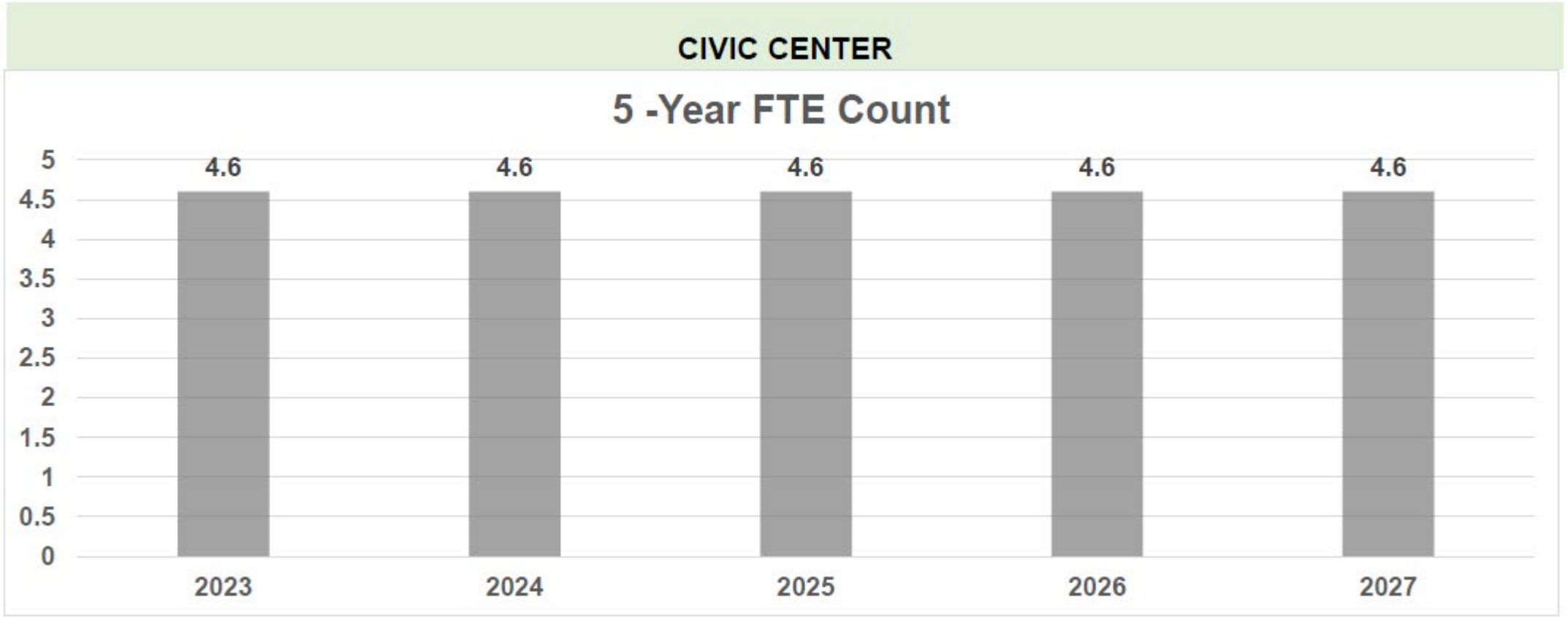
Mission:

The Valdez Convention and Civic Center is a multi-purpose public facility that encourages a variety of uses to meet the economic, social, cultural, convention, and recreational needs of Valdez.

	FTE
DIRECTOR	0.25
OFFICE MANAGER	0.35
MANAGER	1.00
CATERING & EVENT ATTENDANT	1.00
CIVIC CENTER MAINT & EQUIP TECH	1.00
MOVIE & EVENT TECH	1.00
Grand Total	4.60



Personnel


CIVIC CENTER
5 -Year FTE Count
5
4.5
4
3.5
3
2.5
2
1.5
1
0.5
0
4.6
4.6
4.6
4.6
4.6
2023
2024
2025
2026
2027

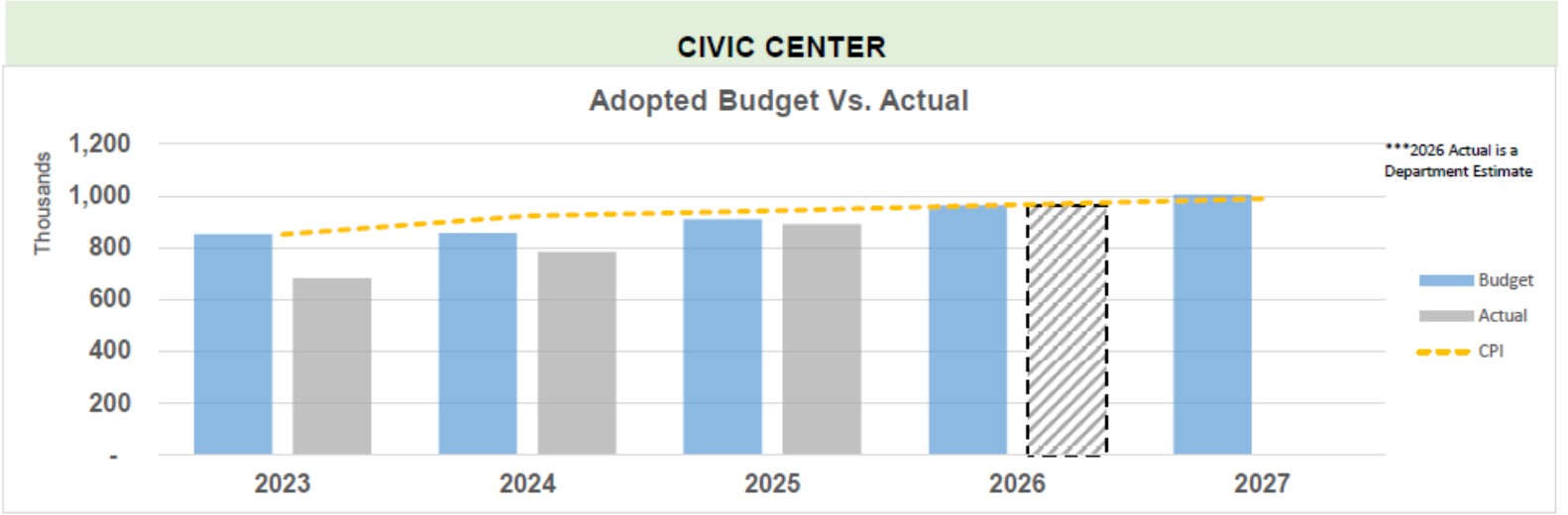
Budget

4.2% increase

Reduction to travel, transportation, and training -$7.7K

Reduction in supplies to support two events -$5K
- Winter formal
- Community Party

Contractual services increased for additional preventative maintenance and inspections $13.5K



	FTE Payroll Expense Category	All Other Expense Categories
	Over 6.7%	Over 2.9%
	2.9-6.7%	0-2.9%
	Below 2.9%	Below 0%

Expenses	Actual Expenditure			Estimate	Adopted Budget		2026 to 2027 Budget Changes	
	2022	2023	2024	2025	2026	2027	Dollar Change	Percent Change
FTE Payroll	534,989	584,789	602,128	627,695	684,079	727,939	43,860	6.4%
Other Personnel	91,583	99,420	103,804	114,464	114,426	107,080	(7,346)	-6.4%
Other Operating	171,761	140,219	138,516	158,600	138,260	128,980	(9,280)	-6.7%
Contracts	17,284	26,941	12,000	8,500	26,500	40,000	13,500	50.9%
Grand Total	**815,617**	**851,370**	**856,448**	**909,259**	**963,264**	**1,003,999**	**40,735**	**4.2%**

Operations

Highlights of the Workplan

- Rebalance fee Schedule
- Increase social media presence
  - Attract more events
  - Goal: Host 100 Events
- Continue Regular Movies service
  - Host 40 Movies

Programs and related measures

2027 Initiative	Rebalance fee schedule
Objective	Balance the costs of the venue to attract use both locally and visiting. Become a draw to generate economic impact.
2027 Initiative	Develop and employ a informative presense online. Develop socials.
Objective	Become an informative and consistant reputation online.
2027 Initiative	Attract more visiting events.
Objective	Bring in more visiting dollars to Valdez while utilizing the facility.
Core Function	Provide quality equipement for client use.
Focus:	Upgrade equipment, remove outdated equipment
Core Function	Provide expertise and recommendation for clients for events.
Focus:	Provide quality & knowledgable assistance in all event set-ups.
Core Function	Run regular movie showings.
Focus:	Host 40 movies
Core Function	Provide a venue for government, local industries and residents to rent for events and meetings.
Focus:	Host over 100 events

Fire/EMS

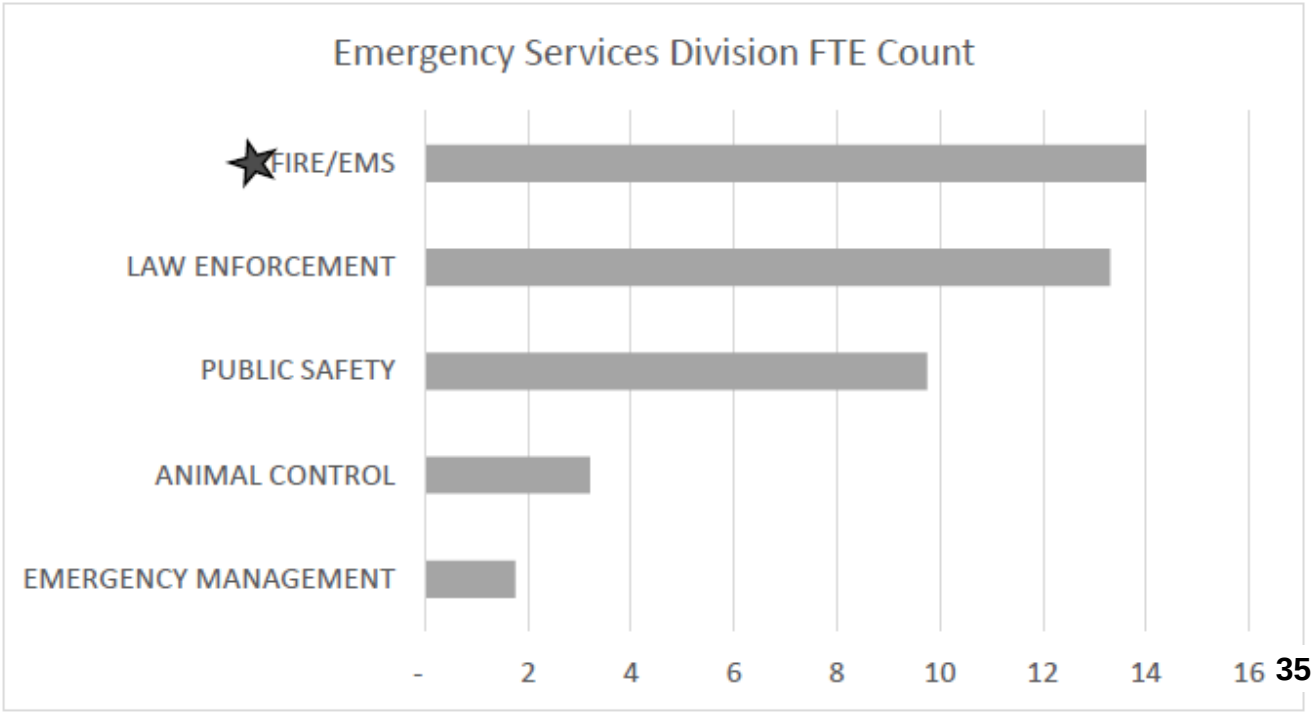
Personnel

FIRE/EMS

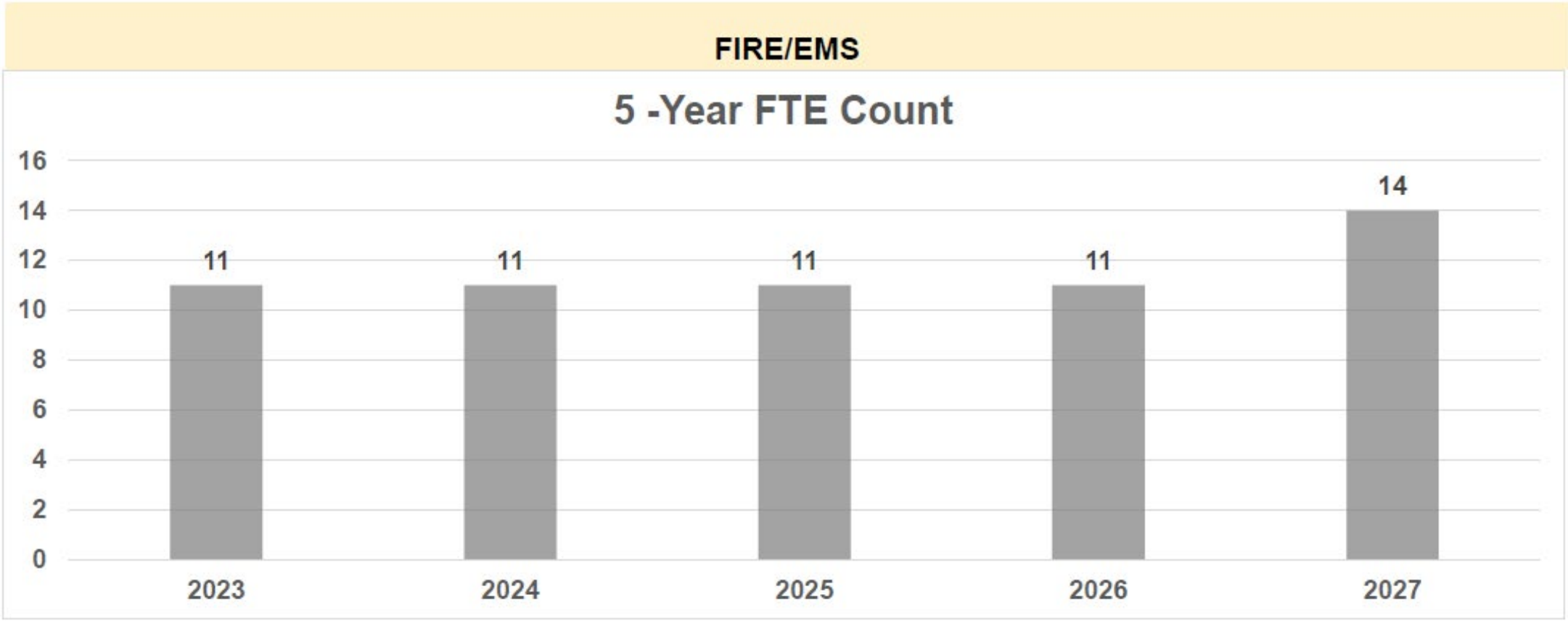
Mission:

Provide for the protection of life, property, and the environment from the effects of fires, medical emergencies, and hazards. We accomplish this with highly trained and dedicated members. We serve with professionalism and excellence.

	FTE
CHIEF	1.00
ADMINISTRATIVE ASSISTANT	1.00
CAPTAIN	3.00
LIEUTENANT	2.00
ENGINEER	3.00
FIREFIGHTER	4.00
Grand Total	14.00



Personnel


FIRE/EMS
5 -Year FTE Count
16
14
12
10
8
6
4
2
0
11
11
11
11
14
2023
2024
2025
2026
2027

Budget

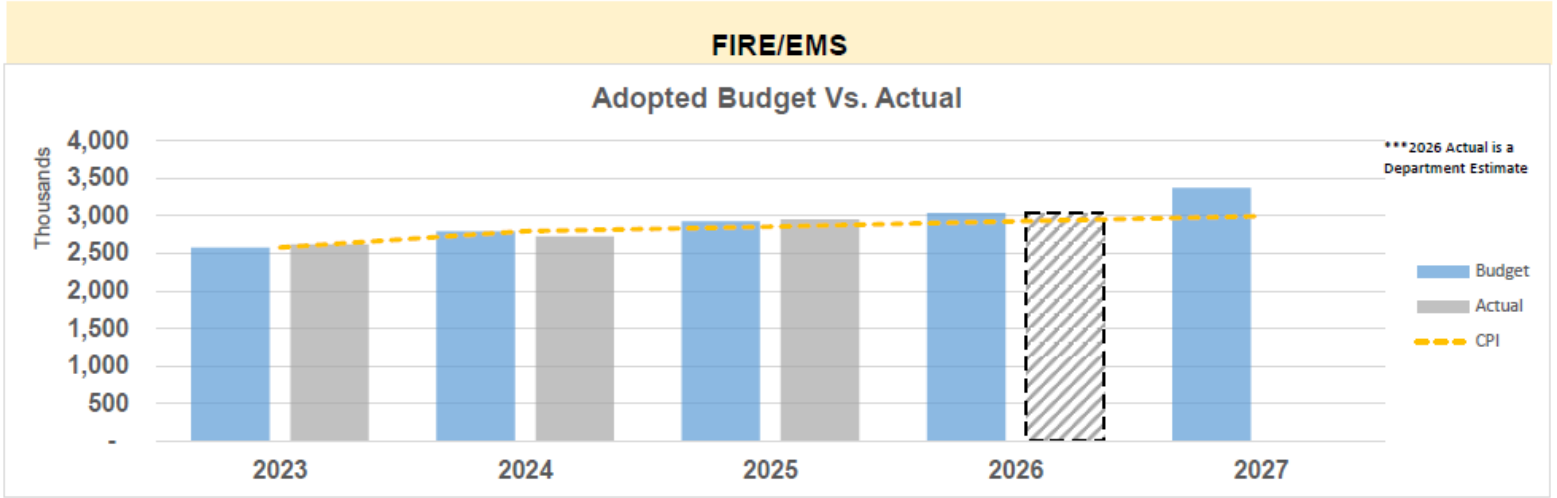
11.0% increase

3 Additional Firefighters added through SAFER Grant $138K

Volunteer Services
- Readiness and uniforms $23K

Operating supplies
- SAFER Personnel equipment and supplies $24K

Contractual services /Services
- Transport Billing 35K
- Additional Training $16K
- Device testing $15K
- Medical Director $10K



	FTE Payroll Expense Category	*All Other Expense Categories*
	Over 6.7%	Over 2.9%
	2.9-6.7%	0-2.9%
	Below 2.9%	Below 0%

Expenses	Actual Expenditure			Estimate	Adopted Budget		2026 to 2027 Budget Changes	
	2022	2023	2024	2025	2026	2027	Dollar Change	Percent Change
FTE Payroll	1,723,100	1,885,096	1,947,983	2,051,840	2,166,430	2,279,454	113,024	5.2%
Other Personnel	281,931	374,529	474,714	478,449	457,738	544,294	86,556	18.9%
Other Operating	194,300	212,260	281,180	299,900	249,700	298,000	48,300	19.3%
Contracts	92,000	106,468	90,000	93,000	164,000	249,300	85,300	52.0%
Grand Total	**2,291,331**	**2,578,352**	**2,793,877**	**2,923,188**	**3,037,868**	**3,371,047.73**	**333,180**	**11.0%**

Operations

Highlights of the Workplan

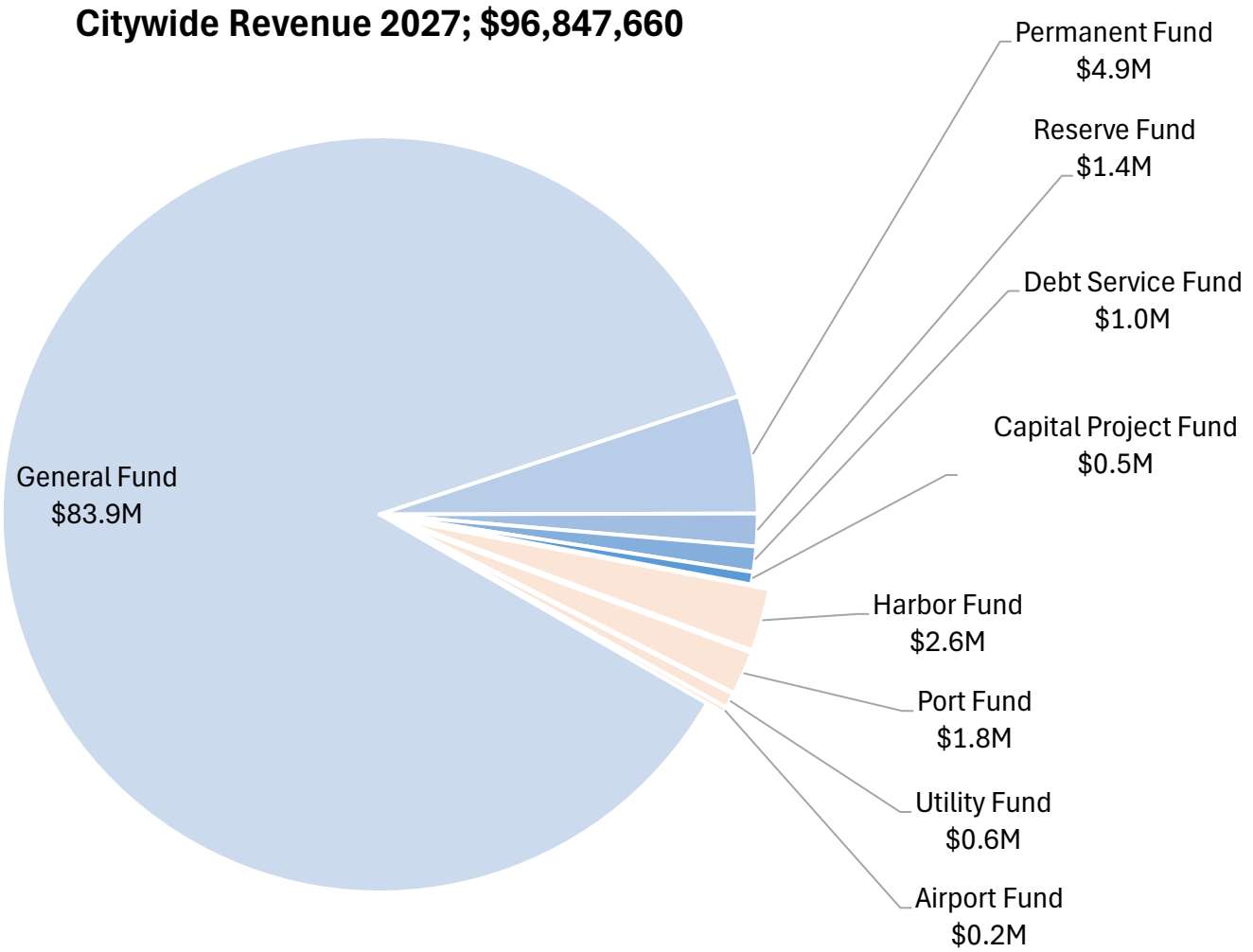
- Accept FEMA SAFER GRANT
  - Hire 3x Firefighters
  - National Staffing standards
- Overhaul Fire schedules from 16.5 hours to 24-hour shifts
- Maintain ISO Class 4 Ratings

Programs and related measures

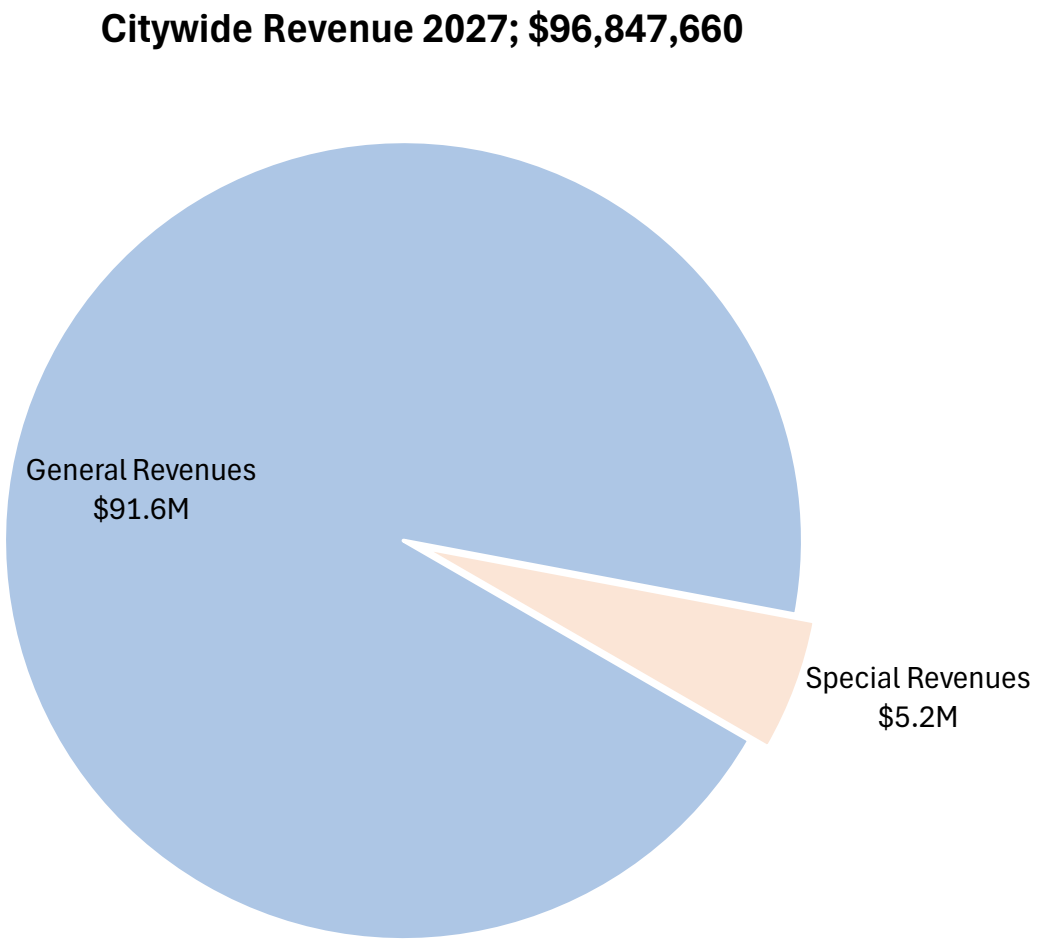
2027 Initiative	Accept the FEMA SAFER GRANT
Objective	Expand staffing levels by adding 3 additional firefighters.
Core Function	Maintain ALS transport capabilities
Focus:	Maintain compliance with Medicare/Medicade rules
Core Function	Expand staffing recruitment
Focus:	Work with PWSC and UAF to expand recruitment
Core Function	Strive to meet national staffing standards
Focus:	SAFER Grant
Core Function	Maintain ISO Class 4 Rating
Focus:	Meet ISO requirements Training-Equipment
Core Function	Emergency Response meeting national standards for response time and effective incident force - 90% of the time
Focus:	Expansion of part time staff for coverage SAFER Grant

CIP & Maintenance

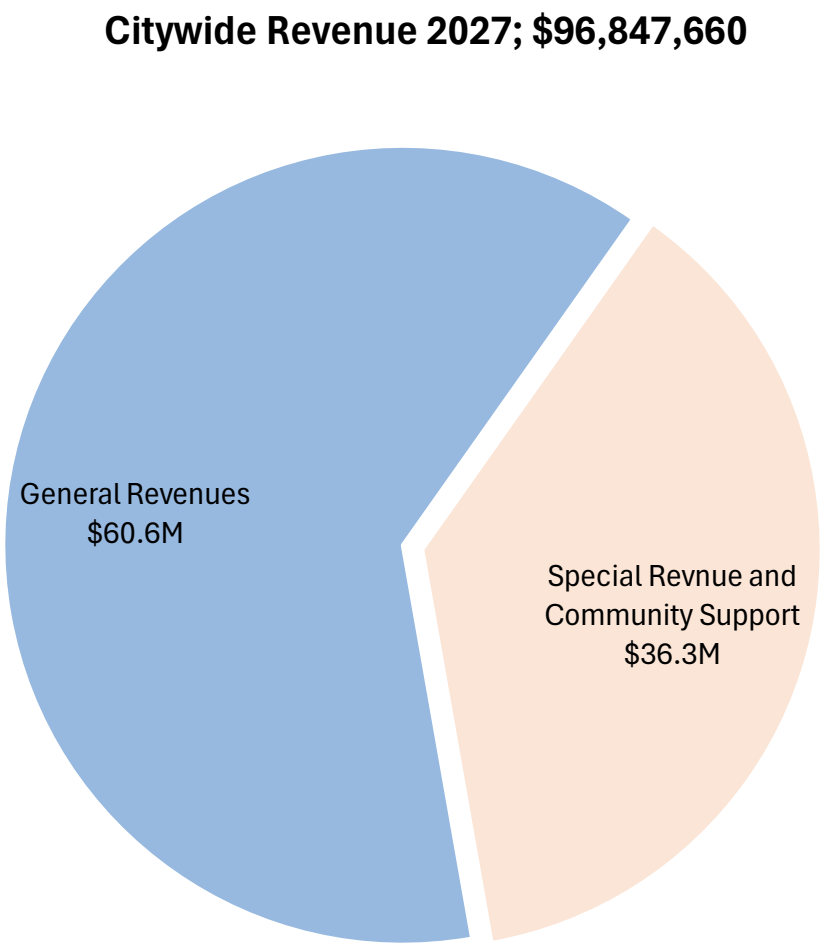
Citywide Revenue



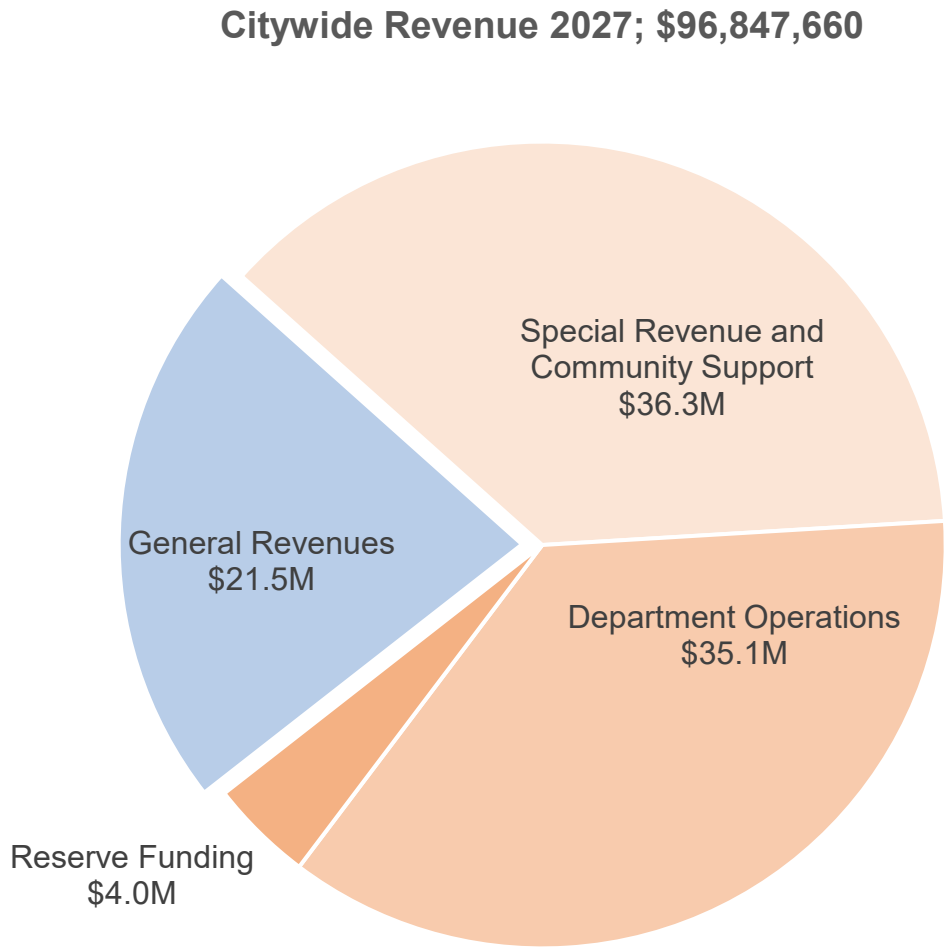
Citywide Revenue



Citywide Revenue



Citywide Revenue



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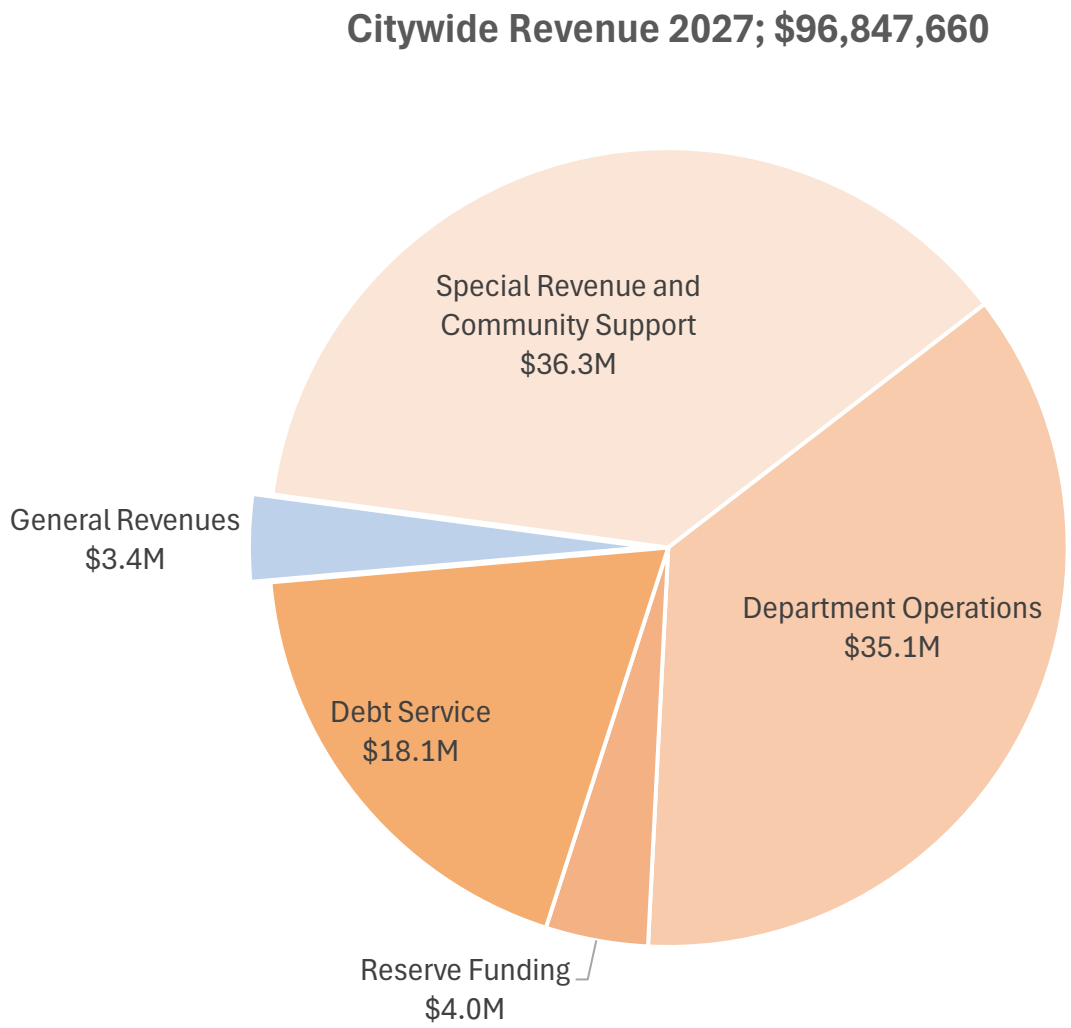
Citywide Revenue



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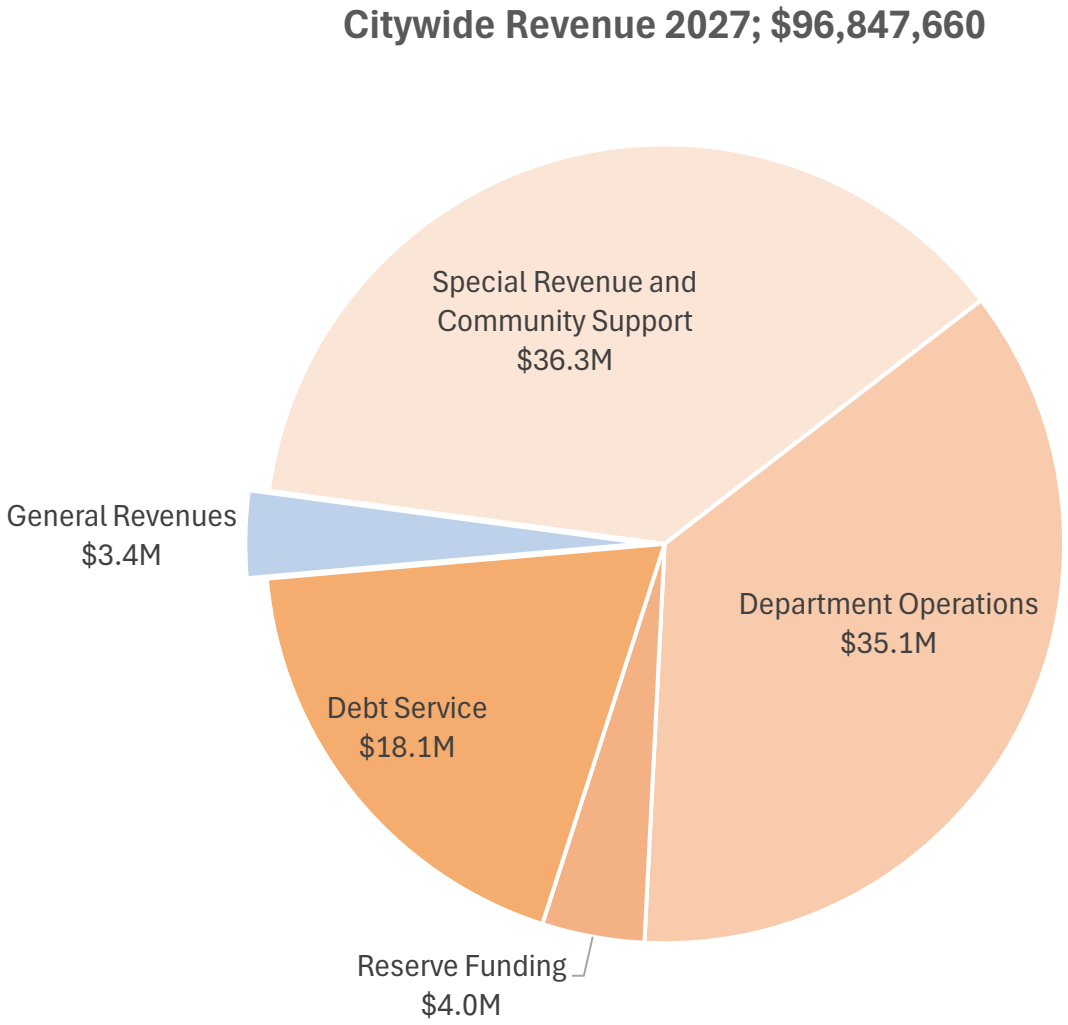
Citywide Revenue

Reductions in expense appropriations increases General Revenues available

Competing for remaining available General Revenue $3.4M

- Council Priorities
- Contribution to Permanent Fund
- CIP and Maintenance Funding
- One-time contribution requests (VFDA)
- Expanded Services
- Operations Cost Increases



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CIP & Maintenance Funding

CIP and Maintenance Funding Sources

1) Projects Planning Reserve
    - Each fiscal year ends with remaining balances unspent. Unspent balances are “carry-forward” and placed in the Project Planning Reserve at the end of each fiscal year. The amount is held in reserve to be appropriated to projects in the following fiscal year
        - FY 2025 Carry – Forward to FY2026 ($2,823,539)
        - Carryforward to 2026 becomes Project funding in 2027
        - Amount not included in the total general revenue
        - In 2027 an additional $5M of repurposed funds (federal earmark) for a total of $7,307,939
2) Unassigned Revenue
    - 2027 Unassigned Revenue of $3.4M
    - Competes with all funding requests
3) Reserve Funding
    - Major Maintenance funds do not expire
    - Re-appropriated funds to address maintenance needs
    - Major maintenance includes minor contingency for emergencies
4) Bond Debt

Projects

2027 –City Funding

Unassigned Revenue

• VFDA Contribution	$5,000,000

Project Planning Reserve

• New High School (Design)	$3,000,000
• Waterfront Development (design)	$1,500,000
• Sea Otter Permitting	$1,000,000
• Capital Projects Contingency	$937,761
• Kelsey Dock Improvement (Design)	$750,000

Reserve Funding

• Civic Center Roof (Design)	$400,000
• Additional Deferred Maintenance	$300,000
• Grinding and Wood Chipping	$250,000
• Flood Mitigation	$200,000
• City Roofs	$100,000
• Police locker room (Design)	$100,000

Total:	$13,537,761

2027 - Bonds

BONDS

New Baler Facility
Principal: $12,000,000
Rate: 3.92%*
Bond Duration: 8*
Annual Burden: $1,776,671

VCT Waterline
Principal: $5,000,000
Rate: 3.76%*
Bond Duration: 4*
Annual Burden: $1,369,570

Rural Roads (Corbin Creek)
Principal: $10,000,000
Rate: 3.81%*
Bond Duration: 6*
Annual Burden: $1,896,084

**Interest rate and bond duration are illustrative only and based on prevailing market conditions*

Annual debt obligation 2028 and beyond: $5,042,325

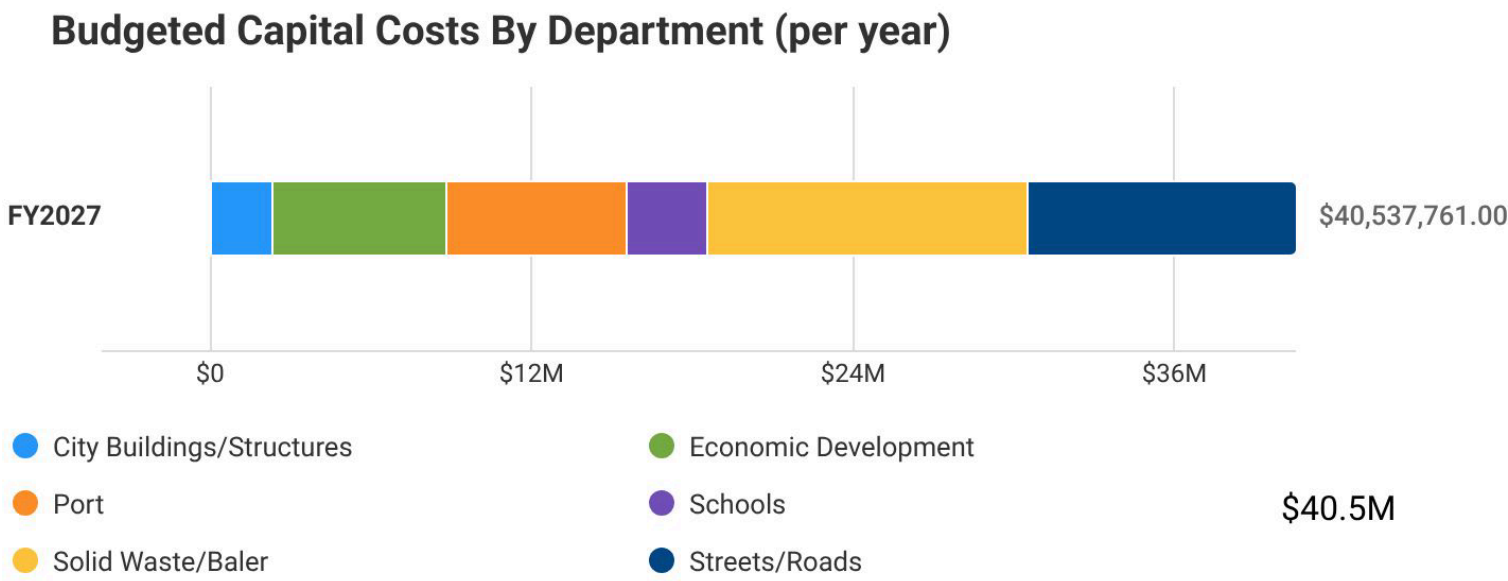
2027

Bond
- Baler Facility $12M
- Rural Roads $10M
- VCT Waterline $5M

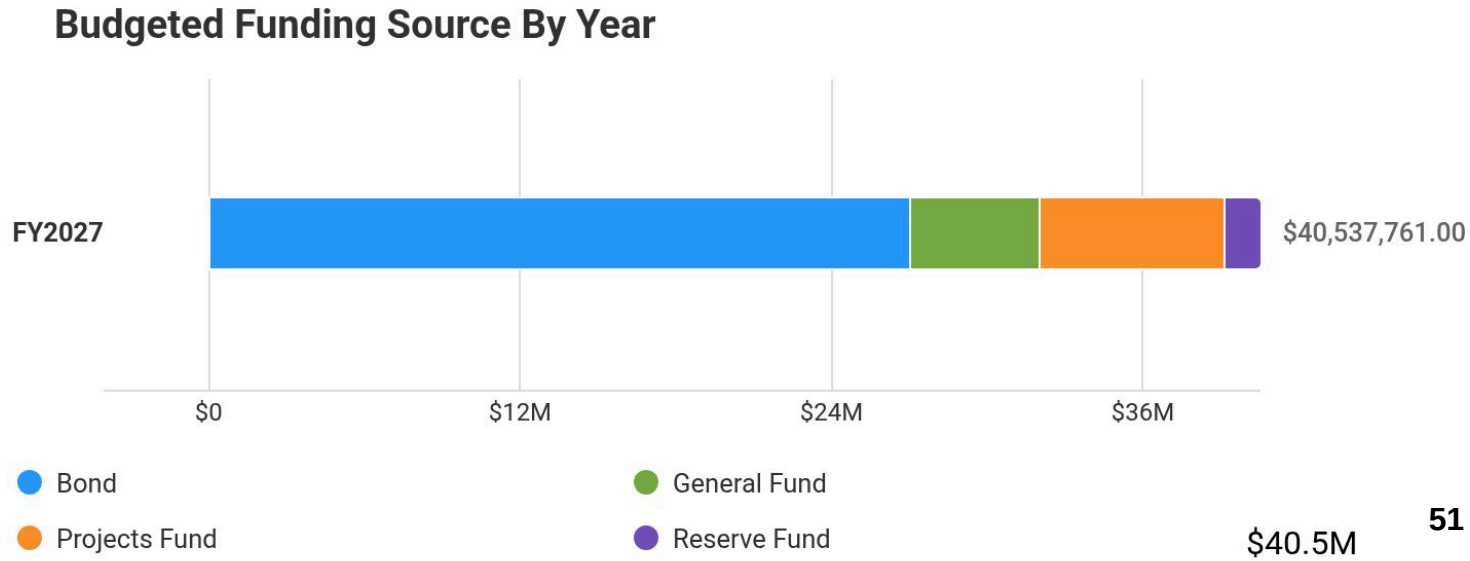
General Fund
- VFDA Contribution $5M

Projects Fund
- High School Design $3M
- Waterfront Development $1.5M
- Sea Otter permitting $1M
- Projects Contingency $938K
- Kelsey Dock Improvement $750K

Maintenance
- Flood Mitigation $200K
- Wood Chipping $250K
- Civic Center Roof design $400K
- City Roofs $100K
- PD Locker room design $100K
- Additional Deferred Maintenance $300K



$40.5M



$40.5M

2027 – Actions and Decision Points

Actions

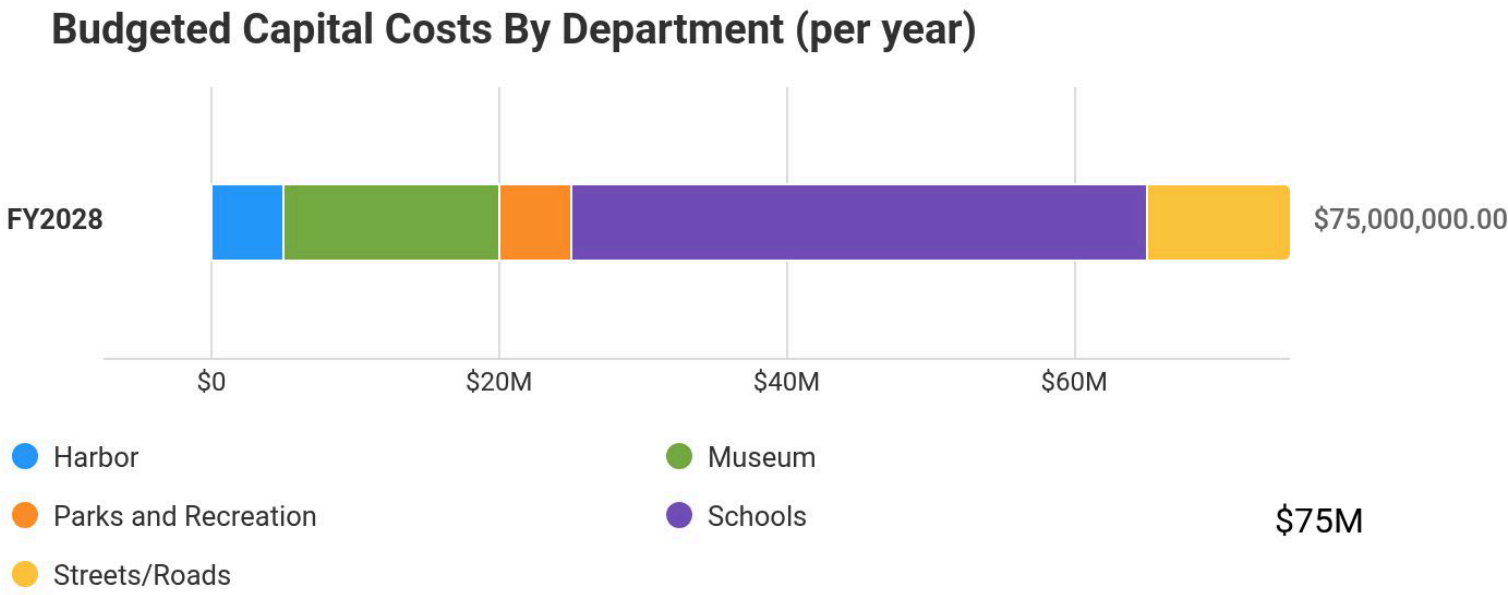
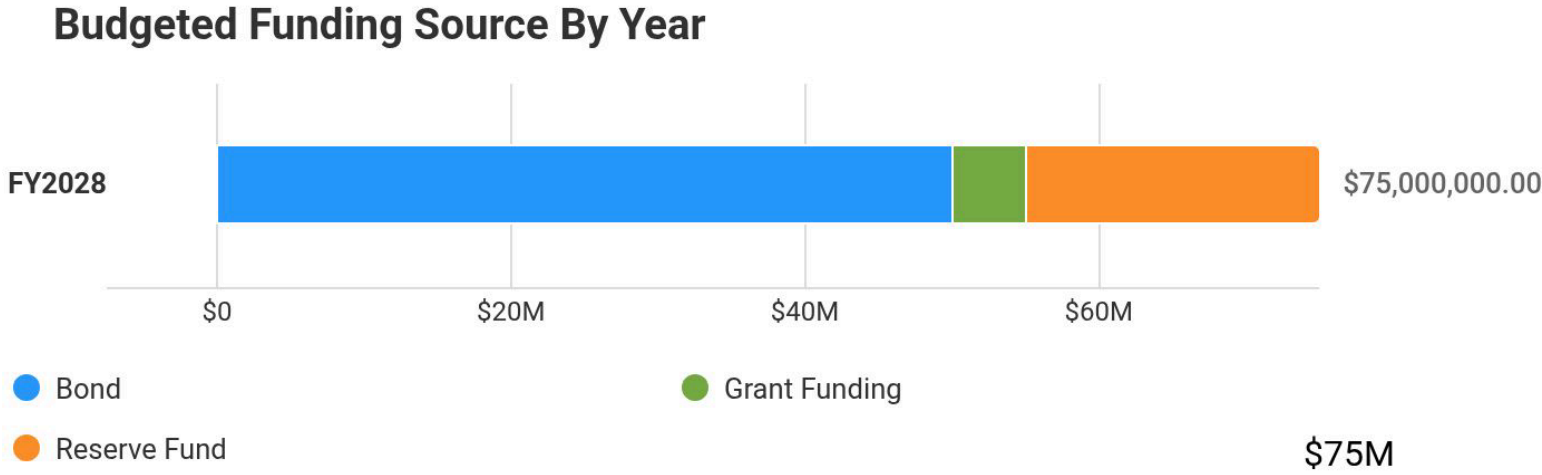
1. Special Election for 3 projects to finance through bonded debt
    a. Baler Facility
    b. VCT Waterline
    c. Rural Roads Ph 1
2. Reimbursement Bond for Meals Avenue $6-7M
    a. TBD if on special election or later in FY27 (based on project completion)
3. Official Tax Cap Calculation (**Mar/Apr 2027**)
    a. Budget Amendment Resolution for debt service based on calculation

Decision Points

1. Pursue Waterfront Development?
    a. Sea Otter/Kelsey/other
2. Museum
    a. Property purchase/renovation?

2028

Bond
- High School Renovation $40M
- Pavement Management $10M

Reserves
- New Museum Facility $15M
- Launch Ramps $5M

Grant
- Parks and Trails Upgrades $5M