ATTACHMENTS: (label as indicated)

- Copy of your organization's most recent fiscal year end financial statements including balance sheet and profit and loss, and sources and uses of revenues. These statements must also show all accumulated fund balances for all of the organization's assets. (label page 2)
- Copy of balance sheets from three prior fiscal years. (label page 3)
- Copy of your organization's estimated current operating budget, including revenues and expenditures. (label page 4)
- Copy of proposed 2020 budget, including revenues and expenditures. (label page 5)
- Copy of your organization's balance sheet and profit and loss as of 6/30/2019

CERTIFICATION: (must be signed by both individuals)

I certify that the information contained in this application, including all attachments and supporting materials, is true and correct to the best of my knowledge.

EXECUTIVE DIRECTOR (or equivalent)

DATE

PRESIDENT, BOARD OF DIRECTORS (or equivalent)

D

INTERNAL REVENUE SERVICE P. O. BOX 2508 CINCINNATI, OH 45201

Date: AUG 1 9 2019

VALDEZ ADVENTURE ALLIANCE PO BOX 33 VALDEZ, AK .99686 DEPARTMENT OF THE TREASURY

Employer Identification Number: 84-2445177 DLN: 29053207345019 Contact Person: SHEILA M ROBINSON ID# 31220 Contact Telephone Number: (877) 829-5500 Accounting Period Ending: December 31 Public Charity Status: 170(b)(1)(A)(vi) Form 990/990-EZ/990-N Required: Effective Date of Exemption: May 2, 2019 Contribution Deductibility: Addendum Applies: No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

-2-

VALDEZ ADVENTURE ALLIANCE

Sincerely,

stephen a martin

Director, Exempt Organizations Rulings and Agreements



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 08/21/2019

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in liquid such and concerns.

	SUBROGATION IS WAIVED, subject to his certificate does not confer rights to						may require	an endorsement. A state	ement o	on
-	DUCER	trie	erun	cate noticer in neu of Such	CONTACT Vincent Cook					
100012300-1270	egrity Insurance Agency, LLC				NAME:					
	o ,				(A/C, No, Ext): (307) 302-3022 (A/C, No):					362-5756
150	5 West 34th Ave				E-MAIL ADDRESS: vcook@integrity-ins.net					
								RDING COVERAGE		NAIC#
	chorage			AK 99503	INSURE	IVA.	nd Casualty			
INSU	JRED				INSURE	RB: Alaska N	National Insurar	nce		
	Valdez Adventure Alliance				INSURE	RC: United S	tates Liability I	Insurance Company		
	PO Box 33				INSURE	RD:				
					INSURE					
	Valdez			AK 99686	INSURE					
CO	VERAGES CER	TIFIC	ATE	NUMBER: CL198210742				REVISION NUMBER:		
	HIS IS TO CERTIFY THAT THE POLICIES OF I	-	_		ISSUED	TO THE INSU			IOD	
IN	IDICATED. NOTWITHSTANDING ANY REQUI	REME	ENT, TE	ERM OR CONDITION OF ANY	CONTRA	ACT OR OTHER	R DOCUMENT V	WITH RESPECT TO WHICH T	HIS	
	ERTIFICATE MAY BE ISSUED OR MAY PERTA							UBJECT TO ALL THE TERMS	,	
INSR	XCLUSIONS AND CONDITIONS OF SUCH PO		S. LIM	1	REDUC	POLICY FFF	LAIMS. POLICY EXP	T		
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	CLAIMS-MADE X OCCUR		/					DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,	
			'		1	. 1	[MED EXP (Any one person)	\$ 50,0	00
Α		Y	'	WS365206		06/16/2019	06/16/2020	PERSONAL & ADV INJURY	\$ 1,00	0,000
	GEN'L AGGREGATE LIMIT APPLIES PER:		'				[]	GENERAL AGGREGATE	<u> </u>	0,000
	PRO-				1			PRODUCTS - COMP/OP AGG	Φ	0,000
	OTHER:						1 1	PRODUCTS - COMPION AGG	\$ =,00	0,000
	AUTOMOBILE LIABILITY	 	\vdash					COMBINED SINGLE LIMIT	\$	
	ANY AUTO				1		1	(Ea accident)		
	OWNED SCHEDULED						1	BODILY INJURY (Per person)	\$	
	AUTOS ONLY AUTOS NON-OWNED								\$	
	AUTOS ONLY NON-OWNED AUTOS ONLY						1	PROPERTY DAMAGE (Per accident)	\$	
									\$	
	UMBRELLA LIAB OCCUR							EACH OCCURRENCE	\$	
	EXCESS LIAB CLAIMS-MADE						ı J	AGGREGATE	\$	
	DED RETENTION \$	'						NO GILLOINI -	\$	
	WORKERS COMPENSATION							➤ PER STATUTE ER	ъ	
	AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE						1		£ 100,0	000
В	OFFICER/MEMBER EXCLUDED?	N/A		19GWW74982		07/22/2019	07/22/2020	E.L. EACH ACCIDENT	400 /	
	(Mandatory in NH) If yes, describe under								F00 /	
	DÉSCRIPTION OF OPERATIONS below		\vdash					E.L. DISEASE - POLICY LIMIT	\$ 500,0	
_	Directors and Officers	'						Limits	\$1M/	/\$1M
С	1	1 1		NDO1576622A		05/18/2019	05/18/2020			
		'								
DESC	CRIPTION OF OPERATIONS / LOCATIONS / VEHICLE	S (AC	ORD 10	01, Additional Remarks Schedule,	may be at	tached if more sp	pace is required)			
	tificate holder is automatically Additionally Ins						/.			
Any	and all alteration(s) made to this document a	are co	onside	red fraudulent and is punisha	ble by la	.w.				
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CER	RTIFICATE HOLDER				CANCI	ELLATION				
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								SCRIBED POLICIES BE CANG , NOTICE WILL BE DELIVERE		BEFORE
	City of Valdez						H THE POLICY			
	PO Box 307									
	212 Chenega Ave				AUTHOR	RIZED REPRESEN	TATIVE			
				414 20000			~			-
	Valdez			AK 99686			Viene	124		

III

GRANT FUNDING REQUEST FOR COMMUNITY SERVICE ORGANIZATIONS

2020 FUNDING REQUEST/CERTIFICATION FORM

ORGANIZATION NAME: Valdez Adventure Alliance

PHONE: 907-302-1726

ADDRESS: P.O. Box 33

ZIP: 99686

CONTACT PERSON: Brandon Reid

PHONE: 907-302-1726

CONTACT PERSON E-MAIL: info@valdezadventure.com
PROGRAM TITLE: Public Campgrounds, Parks, & Trails

FUNDING REQUEST FOR 2020:

\$96,516

Non-Profit Corporation? Yes ___X_ No ___
 Date of incorporation: May 2, 2019 Federal Tax ID #: 84-2445177
 This is a new entity; independent of L49 and IMBA Levitation 49 EIN is47-4244493

2. Organization's estimated TOTAL 2020 operating budget: \$234,978 Although this is a new entity, I have included the financial info for L49 throughout the app.

3. Historical Funding and Membership Information

	Total CSO Budget	City Funding	City % of Total	# of Members
2016	207,734	150,025	72%	N/A
2017	204, 724	150,000	73%	N/A
2018	233,549	83, 450	3690	N/A
2019	168,381	77,675	4690	N/A

4. What was previous grant funding used for? Be specific.

All 2019 funding was used for delivery of programs and services; specifically, a portion of the events coordinator/interim ED salary was paid with CSO funds, in order to continue full delivery of all events, programs and services when the former ED left in Dec 2018; storage; insurance; \$11,075 on Ice Fest (the DIFFERENCE between \$19,968 VAA spent INSIDE Valdez for IF and the \$9,000 event grant given for that use); plus outside Valdez costs of \$2,450 to bring in documentary films and music enjoyed by locals and \$2,000 for youth clinics (the difference not funded by local businesses); a portion of clearing & improvements Shoup Trail; bear proof trash cans, toilet paper holders, toilet pump-outs, toilet paper, cleaning supplies, cleaning, trash hauls, site host at Worthington Glacier; NOTE: The State of AK provides no assistance for expenses or work at Worthington and expenses have increased astronomically due to tour buses, associated with, and independent of, cruise ships (June-July, toilet paper alone \$300+/week). Bear proof trash cans, toilet paper holders, toilet pump-outs, toilet paper, cleaning supplies, cleaning, trash hauls, camp host at Blueberry Lake heavily used by Valdez residents, especially families, youth &community groups, and lower income (nominal fees do not cover expenses).

(Page 2 pt 1)

Valdez Adventure Alliance Balance Sheet

As of December 31, 2018

	J	an - Dec 2016	Jan - Dec 2017		Jan - Dec 2018	
ASSETS						M
Current Assets						
Bank Accounts						
1000 BUSINESS CHECKING (XXXXXX 3077)		63,367.10		21,697.10		7,423.36
1001 PayPal Bank		0.00		0.00		0.00
1072 Bill.com Money Out Clearing				0.00		0.00
Total Bank Accounts	\$	63,367.10	\$	21,697.10	\$	7,423.36
Accounts Receivable						
1003 Pledges/donations Receivable		0.00		0.00		0.00
Total Accounts Receivable	\$	0.00	\$	0.00	\$	0.00
Other Current Assets						
1008 Undeposited Funds		0.00		0.00		0.00
Total Other Current Assets	\$	0.00	\$	0.00	\$	0.00
Total Current Assets	\$	63,367.10	\$	21,697.10	\$	7,423.36
TOTAL ASSETS	\$	63,367.10	\$	21,697.10	\$	7,423.36
LIABILITIES AND EQUITY						
Liabilities						
Current Liabilities						
Accounts Payable						
2050 Accounts Payable (A/P)				0.00		2,000.00
Other Payable				0.00		0.00
Total Accounts Payable	\$	0.00	\$	0.00	\$	2,000.00
Other Current Liabilities						
Direct Deposit Payable				0.00		0.00
Loan Payable				0.00		0.00
Payroll Liabilities				0.00		0.00
AK Unemployment Tax				0.00		186.55
Federal Taxes (941/944)				0.00		1,571.06
Total Payroll Liabilities	\$	0.00	\$	0.00	\$	1,757.61
Total Other Current Liabilities	\$	0.00	\$	0.00	\$	1,757.61
Total Current Liabilities	\$	0.00	\$	0.00	\$	3,757.61
Total Liabilities	\$	0.00	\$	0.00	\$	3,757.61
Equity						
3002 Retained Earnings				64,567.10		21,697.10
Net Income		63,367.10		-42,870.00		-18,031.35
Total Equity	\$	63,367.10	\$	21,697.10	\$	3,665.75
TOTAL LIABILITIES AND EQUITY	\$	63,367.10	\$	21,697.10	\$	7,423.36

(Page 2 pt 2el)

Valdez Adventure Alliance Profit and Loss

January - December 2018

	Total
Income	
4001 Events Income	
4001-1 Event Registration	30,940.24
4001-2 Event Donations	6,965.00
Total 4001 Events Income	\$ 37,905.24
4002 Fundraising - Income	39.50
4004 In-Kind Donations	31,665.00
4005 Income	13,597.00
4009 Non Profit Income	
4009-1 Grants	166,256.08
Total 4009 Non Profit Income	\$ 166,256.08
4017 Sponsorship	3,191.00
4019 State Parks Camping Fees	
4019-1 Cabins	14,570.00
4019-2 Campground	10,510.00
Total 4019 State Parks Camping Fees	\$ 25,080.00
Square Income	1,086.00
Total Income	\$ 278,819.82
Cost of Goods Sold	
5000 Contract Services	
5000-1 Campground Management	525.00
5000-2 State Park Maintenance	9,767.50
5000-3 Administrative	0.00
Total 5000 Contract Services	\$ 10,292.50
5003 Event Services	
5003-1 Event Operations	5,941.93
5003-2 Event Rentals	9,808.53
5003-3 Event Staffing	5,420.38
Total 5003 Event Services	\$ 21,170.84
5004 State Park Staffing	2,825.00
Total Cost of Goods Sold	\$ 34,288.34
Gross Profit	\$ 244,531.48
Expenses	
6000 Advertising	20,406.22
6111 Creative Services	
6000-3 Video	48,085.07
6000-4 Photography	3,936.13
6000-5 Graphic Design	 2,410.00
Total 6111 Creative Services	\$ 54,431.20
Total 6000 Advertising	\$ 74,837.42
6002 Bank Charges	897.54

(Page 2 pt 2.2)

Projet LOSS Jan-Dec 2018	(Page	
6003 Commissions & fees		25.00
6004 Continuing Education		50.00
6006 Dues & Subscriptions		1,314.40
6007 Event F&B		8,274.02
6008 Tools & Equipment		1,139.21
6011 Fundraising		199.00
6013 Insurance		1,132.00
6015 Insurance - Liability		4,151.00
6018 Legal & Professional Fees		11,359.95
6019 Meals and Entertainment		88.82
6020 Meetings & Trade Events		429.72
6021 Office Supplies and Expenses		1,373.73
6022 Permits		2,550.00
6023 Promotional Expense		3,353.25
6026 Repair & Maintenance		160.64
6027 Shipping and delivery expense		224.37
6028 Square Fees		19.02
6029 Stationery & Printing		485.60
6030 Supplies		8,535.44
6031 Taxes & Licenses		50.00
6033 Travel		13,686.72
6036 Uncategorized Expense		5,518.62
6038 VIP Hospitality		7,209.27
6039 Salaries and Wages		76,583.01
6040 Payroll Tax		7,250.08
6041 In Kind Donation Expense		31,665.00
Total Expenses	\$	262,562.83
Net Operating Income	-\$	18,031.35
Net Income	-\$	18,031.35

Wednesday, Jul 17, 2019 09:57:41 AM GMT-7 - Accrual Basis

Balance Sheets from 3 prior fiscal years (Page 3)

Valdez Adventure Alliance Balance Sheet

As of December 31, 2018

	Ja	an - Dec 2016	Jan - Dec 2017		J	Jan - Dec 2018	
ASSETS							
Current Assets							
Bank Accounts							
1000 BUSINESS CHECKING (XXXXXX 3077)		63,367.10		21,697.10		7,423.36	
1001 PayPal Bank		0.00		0.00		0.00	
1072 Bill.com Money Out Clearing				0.00		0.00	
Total Bank Accounts	\$	63,367.10	\$	21,697.10	\$	7,423.36	
Accounts Receivable							
1003 Pledges/donations Receivable		0.00		0.00		0.00	
Total Accounts Receivable	\$	0.00	\$	0.00	\$	0.00	
Other Current Assets							
1008 Undeposited Funds		0.00		0.00		0.00	
Total Other Current Assets	\$	0.00	\$	0.00	\$	0.00	
Total Current Assets	\$	63,367.10	\$	21,697.10	\$	7,423.36	
TOTAL ASSETS	\$	63,367.10	\$	21,697.10	\$	7,423.36	
LIABILITIES AND EQUITY							
Liabilities							
Current Liabilities							
Accounts Payable							
2050 Accounts Payable (A/P)				0.00		2,000.00	
Other Payable				0.00		0.00	
Total Accounts Payable	\$	0.00	\$	0.00	\$	2,000.00	
Other Current Liabilities							
Direct Deposit Payable				0.00		0.00	
Loan Payable				0.00		0.00	
Payroll Liabilities				0.00		0.00	
AK Unemployment Tax				0.00		186.55	
Federal Taxes (941/944)				0.00		1,571.06	
Total Payroll Liabilities	\$	0.00	\$	0.00	\$	1,757.61	
Total Other Current Liabilities	\$	0.00	\$	0.00	\$	1,757.61	
Total Current Liabilities	\$	0.00	\$	0.00	\$	3,757.61	
Total Liabilities	\$	0.00	\$	0.00	\$	3,757.61	
Equity							
3002 Retained Earnings				64,567.10		21,697.10	
Net Income		63,367.10		-42,870.00		-18,031.35	
Total Equity	\$	63,367.10	\$	21,697.10	\$	3,665.75	
TOTAL LIABILITIES AND EQUITY	\$	63,367.10	\$	21,697.10	\$	7,423.36	

Page 4 pt1

Valdez Adventure Alliance Current Operating Budget 2019

Income		
4001 Events Income		
4001-1 Event Registration	14,104.51	
4001-2 Event Donations	2,822.86	
Total 4001 Events Income	16,927.37	
4002 Fundraising - Income	813.35	
4008 Membership Due	25.00	
4009 Non Profit Income	1,500.00	
4009-1 Grants	113,491.00	
4009-2 Contributions	8,100.40	
Total 4009 Non Profit Income	123,091.40	
4017 Sponsorship	450.00	
4019 State Parks Camping Fees	430.00	
4019-1 Cabins	15,680.00	
4019-2 Campground and worthington	10,961.00	
Total 4019 State Parks Camping Fees	26,641.00	
Square Income	433.84	
Total Income		\$168,381.96
Cost of Goods Sold	100,001.00	Ÿ100,301.30
5000 Contract Services		
5000-2 State Park Maintenance	1,175.97	
5000-3 Administrative	3,300.00	
5000-4 Contract Service - Misc	1,000.00	
5000-5 Shoup Cabins Maintenance	428.26	
5000-6 Worthington Maintenance	1,884.99	
5000-7 Blueberry Maintenance	979.99	
5000-8 Shoup Trail Maintenance	1,218.97	
Total 5000 Contract Services	9,988.18	
5003 Event Services	·	
5003-1 Event Operations	13,604.25	
5003-2 Event Rentals	332.00	
5003-3 Event Staffing	4,833.52	
Total 5003 Event Services	18,769.77	
Total Cost of Goods Sold	28,757.95	
Gross Profit	139,624.01	
Expenses		
6000 Advertising	15,531.59	
6000-1 Advertising - Website	43.65	
6111 Creative Services		
6000-2 Media Services	0.00	
6000-3 Video	500.00	
6000-4 Photography	0.00	

Page 4 pt 2

6000-5 Graphic Design	3,350.00
Total 6111 Creative Services	3,850.00
Total 6000 Advertising	19,381.59
6002 Bank Charges	520.72
6004 Continuing Education	265.00
6006 Dues & Subscriptions	1,217.40
6007 Event F&B	7,066.35
6009 Event Venues	600.00
6011 Fundraising	-25.00
6012 Grant Expense	0.00
6013 Insurance	208.00
6015 Insurance - Liability	3,489.00
6018 Legal & Professional Fees	9,221.34
6019 Meals and Entertainment	59.42
6021 Office Supplies and Expenses	2,941.18
6022 Permits	700.00
6023 Promotional Expense	0.00
6025 Rent or Lease	1,210.00
6027 Shipping and delivery expense	266.86
6028 Square Fees	14.19
6029 Stationery & Printing	890.29
6030 Supplies	4,173.60
6031 Taxes & Licenses	1,288.00
6032 Tools	166.64
6033 Travel	2,431.56
Lodging	1,782.42
Total 6033 Travel	4,213.98
6038 VIP Hospitality	0.00
6039 Salaries and Wages	68,807.50
6040 Payroll Tax	4,019.25
Reimbursements	1,262.38
Total Expenses	131,957.69
Net Operating Income	7,666.32
Other Expenses	
8000 Miscellaneous	237.65
Total Other Expenses	237.65
Net Other Income	237.65
Net Income	7,903.97

Pages pt1 2020 Budget Sheet1

TOTAL

Revenue	
At-door entrance fees	5,200.00
Donations/Auction Sales	5,200.00
Grant Income	.00
COV Event grant	32,330.00
CSO Grant	96,516.00
CVEACF	832.00
Eagles Grant	500.00
Grants – Other	
TOTAL Grant Income	50,000.00
Registration	180,178.00
Parks/Trails Rentals	16,200.00
Blueberry camp	10,000.00
Cabins	14,000.00
TOTAL Parks/Trails Rentals	
	24,000.00
Sponsorship (Alyeska)	1,200.00
Sponsorship (Fat Mermaid) TOTAL Revenue	3,000.00
TOTAL Revenue	234,978.00
Expenses	
Event Rentals	300.00
Event F&B	2,750.00
Equipment Rental	2,712.00
Advertising	11,420.00
Graphic Design	1,300.00
Photo/Video	1,000.00
Total Advertising	13,720.00
Lodging	4,380.00
Cleaning/maint Supplies	7,050.00
Fuel	500.00
Insurance	3,489.00
Building maintenance	1,000.00
Contract Services	1557 • 105 105 105 105 105 105 105 105 105 105
Accounting	9,200.00
Event Operations	11,010.00
Event Staffing	4,302.00
Pumping	8,100.00
Water taxi/trail clearing	19,200.00
TOTAL Contract Services	36,500.00
Permits	800.00
Rent (storage)	2,100.00
Printing/stationery	100.00
Salaries & Wages	125,850.00
Supplies	1,960.00
Tools and Equipment	1,350.00
Travel	13,944.00
TOTAL Expenses	222 847 00
TO TAL Expenses	233,817.00

Page 5 pt 2 2020 Budget Sheet 1

Net Income

1,161.00

Page 6

PROGRAM INFORMATION

ORGANIZATION NAME: Valdez Adventure Alliance

Program Title: Public Campgrounds, Parks, & Trails

Complete section below. Limit comments to this page.

1. Summarize the program you are proposing. (You will provide the details in the scope of services form.)

This program will ensure continued public access and improved quality of services at Blueberry Lake Campground, Worthington Glacier site, Shoup Bay cabins and Shoup Bay Trail A. Provide for paid internship for-credit positions. Enable the organization to create and implement a comprehensive Program Management Plan aligned with Strategic Plan, including applying for/management of, similar rfps (such as possibly Allison Point and/or Valdez Glacier Campground). Complete Valdez Area Master Trails Plan and conduct a dialogue regarding the next stage. Temporarily provide for a grant writer/manager to make this a successful program and reduce future CSO asks.

2. Briefly, but specifically, describe why the program to be funded under this proposal is needed and how it will benefit the Valdez community. Is this a new or existing program? How have you determined the need for your program?

Blueberry Campground is important for youth groups, college classes, & families (especially low-income). It is not unusual for every campground in Valdez to be full, so it is important to keep it open to maintain/increase Valdez tourism. Worthington Glacier is important for safety/bathroom break between Glenn-Allen/Valdez; an excellent educational opportunity for local families in manageable time & cost; has a wheel-chair trail to the foot; is a major attraction for all tour buses, including from cruise ships; and its condition reflects on the reputation COV. Cabins provide total immersion in nature, excellent for artists and personal spiritual retreats, but with more safety and comfort, are favorites for locals and tourists. Shoup Bay Trail is a favorite of locals, is used by 4th grade for lessons, is expensive to maintain and has needed more attention for some time. Contract for these has existed, but until now, no comprehensive program management plan has been put in place. See Scope

- 3. Is this program year-round, seasonal, or a one-time event? Year round. See Scope of Services for explanation.
- 4. Estimated number of people to be served by this program? 213,975 Provide formula for estimate:

Blueberry 2,275 by count. Worthington 209,000 Can run 2,100 ple/day Jun-Aug on-site counts (6 buses x 50 pple, + turn over 50 cars/hr x 9 hrs x 4 ple/car) x 92 days=193,200 Not every day reaches that but close, a conservative # 185,000 Jun-Aug (explains \$300+/wk tp) Fewer/day in 1/2 May, Sept, 1/2 Oct 400/dayx 60 days= 24,000 + the 185,000= 209,000 Prior State count walk inside only, w/fewer hrs/days, prior to ships & other new buses reported 100,000+. Cabins 1,200 by count. Trail 1,500 estimate

5. Target population served: (ie: youth, adult, Senior Citizens, disadvantaged, etc.)

All pops. Blueberry is used frequently by youth groups, college classes, and families that are lower-income. Worthington has a wheelchair trail all the way to the glacier. Shoup Bay Trail is used by 4th grade for science

- 6. Is membership in your organization required for participation: Yes No X
- 7. Fee to participant: Member \$_____ Non-Member \$____ Free for trails and lots of activities, \$5 day use/\$25 overnight at campgrounds.
- 8. Number of paid program staff: part time 2, seasonal 4, See Scope of Services.

ORGANIZATION NAME: Valdez Adventure Alliance Program Information (continued)

9. Volunteer Services Information:

Number of volunteers: Actual 2017 31

Actual 2018 48

Anticipated 2019 actual so far 51

Estimated 2020 65

Source of volunteers (parents, members, professionals, others):

Community members, BOD members, Wells Fargo volunteer team, families, teachers, college students, trail users, friends,

Types of services provided by volunteers:

Build boxes/whatever is needed, disassemble/reassemble displays, clean, paint, cut and clear on trails and sites, receive/deliver supplies, haul trash,

10. Where will you operate this program? What facilities?

Blueberry Lake Campgrounds, Worthington Glacier site, Shoup Bay Cabins, Shoup Bay Trail A. Offices inside college and home office.

11. What is the specific impact on your program if City funding is available at the following percentages of your request?

75% is \$72,387 We would be able to maintain the program, but only at the level we did in 2019. We would not be able to create paid internships; nor improve the cleaning, stocking, and trash services at Worthington and Blueberry; nor improve the clearing and any other work on Shoup Bay Trail A.

50% is \$48,258 At that amount it is likely we would not be able to deliver the program at all in 2020. Additionally, as \$2,000/mo of the ED salary (as the Project Manager, as this program takes 2/3 of his time) and \$2,000/mo (2/3) of the Grants Writer/Events Coordinator (partially supplementing this position for 1 year will let her get us to a position where we greatly reduce any asks for assistance from COV by 2021 and in the future) funding at 50% will not only prevent delivery of the program in 2020, it will likely end VAA unless someone writes grants for free. Though it is not this this particular program, we wish to point out that no other CSO has anything like Ice Fest as far as bringing so much outside spending in to Valdez businesses during their slow season. Due to its heavy requirements and expenses for permits, insurance, pros, etc. it is not likely that any other CSO would take this up, so loss of VAA would impact many things past the loss of this one particular program.

- 25% See above. No program, no VAA.
- 0% See above, No program, no VAA.
- 12. The City is prohibited from contracting with businesses or persons that violate the Americans with Disabilities Act (ADA). What methods does your organization employ to comply with the requirements of ADA?

ADA and EOE statements and contacts information are on job descriptions, applications, posted in the office and on the website.



ORGANIZATION NAME: Valdez Adventure Alliance Program Information (continued)

13. Any other comments you would like to make about your program?

VAA would like to acknowledge up front that the Levitation 49 Executive Director was not strong in the chief financial officer aspects, resulting in an \$18,000 deficit in 2018 and (as they were on cash instead of accrual through 2018) an additional almost \$18,000 in unrecorded (thus unpaid) invoices and commitment from 2018 that had to be paid in 2019. To keep this from happening again, the Board of Directors instituted a paragraph in the bylaws and in the Executive Director contract that prohibits the ED from spending, or entering in to agreements to spend, more than \$5,000 on any expenditure that has already been approved through budget and no more than \$2,000 on any expenditure that has not been approved through budget, without going through an additional board review and approval process. The Interim Executive Director, Lanette Oliver, hired a different accountant who specializes in non-profits, and worked diligently with him and in close communication with the board to clean up financial issues, including this one and moving to accrual method of accounting. Another financial problem in 2018 was that many different accounting systems were in place, each dealing with only one aspect of the accounting (completely separate systems for billing, accounts payable, payroll, sales, reservations payments, credit card processing, banking, general accounting) and none of them "talking" to each other. That has been reduced to only QBO with Square and banking automatically feeding in to it. The Resnexus company is working on software to auto-update to QBO and as soon as possible that will be used. This has helped significantly in preventing anything from failing to be recorded, being recorded incorrectly, or "falling through the cracks".

Events and the state contract for the parks/trail were in place but no overall strategic plan had been developed.

The current VAA BOD and ED are committed to developing a written strategic plan with milestones and timelines for a four-prong revenue stream: 1) Sponsors – cash and in-kind. The Levitation 49 ED did recruit and build numerous and strong industry contacts and sponsors, and the new VAA ED has already begun expanding that. 2) Grants – the current Events Coordinator has landed and managed more than 3.5 million in grants. 3) Fundraising/Membership 4) Earned income garnered through delivery of services.

Financial reserves for unanticipated fiscal impacts: We had to wait on the new 501c3 approval of Valdez Adventure Alliance as its own entity, but we will now open the checking account as Valdez Adventure Alliance, and add a savings account. Discussions regarding "rainy day fund", bonds, etc. have already started and a plan for this will be in the Strategic Plan.

Page 9 pt1

ORGANIZATION NAME: Valdez Adventure Alliance

OPERATING EXPENSES OF PROPOSED PROGRAM

Program Expenses: PERSONAL SERVICES:	(Budget Form #1) <u>Budget</u> \$80,000	<u>Breakdown</u>
Salaries/wages Program Coordinator (2/3 o	f ED) \$2,000/mo x12mo l employee) \$2,000/mo x 12 mo 00/mo x 4 mo x 2 employ x 4 mo x 2 interns	\$24,000 \$24,000 \$16,000 \$16,000 \$
CONTRACTUAL SERVICES: Reproduction/copying Equipment rental (mini exc Data processing Dues/subscriptions Contractual services Pumping toilets 6 toilets Water taxi, Clearing trails Professional fees & services Other:	X \$450/toilet x 3 times/yr s, etc \$1,200/wk x 16 wks	\$ \$ 2,712 \$ \$ \$ \$ 8,100 \$19,200 \$ \$
OTHER SERVICES: Volunteer services Communications/postage Printing Advertising/promotion Electricity Heating Travel/transportation 56 mile/day x 2 staff/day x 7 Other: permitting/contract fe		\$\$ \$\$ \$\$ \$\$ \$\$ \$ 12,544 \$ 500
Operating supplies (toilet paper, cleaning suppli	reports, etc.) reports, etc.) reps, 1 door, painting, cabins) es, \$400/wk x 16 wks)	\$ 560 \$ 300 \$1,000 \$6,400
Parts & supplies – equipmer Generator fuel and fuel for p OTHER CHARGES/EXPENSES:		\$ 500 \$ 500

Page 9 pt2

ORGANIZATION NAME: Valdez Adventure Alliance

OPERATING EXPENSES OF PROPOSED PROGRAM

Insurance	\$ 1,500
Contingencies	\$
Training	\$
Rent (storage for equipment and supplies)	\$1,800
Capital equipment (weed whackers, shields)	\$ 500
Office equipment	\$
Other expenses: signage	\$ 900

TOTAL \$137,016

FUNDING SOURCES FOR PROPOSED PROGRAM

(Budget Form #2)

This program budget covers the period of Jan 1, 2020 to Dec 31, 2020

SOUF	RCES OF PROGRAM FUNDING	GOAL AMO	<u>UNT</u>	<u>%</u>	COMMITTED (Y/N)
	Parent Organization	\$	_		
	Gifts and Contributions	\$ 300		0.3	anticipated
	Membership Dues	\$	_		
	Fees & charges to participants Cabins Blueberry Lake Campgrounds Worthington Day Fee	\$\$14,000 \$10,000 \$ 3,200	_	10.2 7.5 2.5	anticipated revenue anticipated revenue anticipated revenue
That is	Private sector grants (specify source and date of award) unknown We intended to apply for Recreation Toudget, so it has been removed from apply why we are asking for the CSO for this powe can get toward this program in 2020	plication until fu program this yea	irther no	otice. Pro	obably not at all for 2020.
	Fundraisers (specify major fundraising events/programs)	\$	_		
	otal of Financial Support for program:	\$ 40,500	30%		
	lemental Funding Requested City of Valdez:	\$96,516	70%		
	AL FUNDING FOR OPERATION HIS PROGRAM:	\$137,016	100%	b	

NOTE: Projected program financial support should meet or exceed projected program expenditures. If not, you must provide an explanation. If the financial support is projected to exceed the expenditures by a substantial amount, please provide an explanation as to why grant funds are being requested for this program.

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ORGANIZATION NAME: Valdez Adventure Alliance

SCOPE OF SERVICES

Timeline

 $OUTCOMES\ for\ 2020\ \ (What do\ you\ plan\ to\ accomplish\ in\ 2020\ -\ be\ specific)$

The last day of December, 2018, the Levitation 49 d.b.a. Valdez Adventure Alliance Executive Director, Lee Hart, resigned to move to Anchorage to pursue work there. Since then, the Interim Executive Director (Lanette Oliver), Board of Directors, and then new Executive Director (Brandon Reid), have worked to establish Valdez Adventure Alliance as an independent 501c3. We have created new Mission and action statements to communicate this different focus and to more fully relate the scope of the work we do.

Mission:

The Valdez Adventure Alliance is a non-profit organization that seeks to improve the quality of life for residents and visitors of all ages through organized outdoor events, opportunities, education and access.

We:

Provide outdoor events, programs, activities and opportunities that improve physical and mental health for individuals; promote family-building; and strengthen the community.

Create opportunities for education about and participation in, outdoor access, activities, and safety; environmental conservation; athletic skills building; and artistic expression.

Facilitate cooperation among agencies, land managers, local businesses, and citizens for the development of outdoor recreation infrastructure.

Advocate for: environmental protection and education; outdoor recreation access, education and industry; and increased participation in outdoor recreation by underrepresented populations including girls and women, minorities, and lower economic levels.

Produce and promote events and athletic competitions for mountain sports athletes and spectators that benefit the economy and citizens of Valdez.

Are committed to responsible stewardship of the natural resources that define Valdez.

Continued on attachment.

Attach additional pages if necessary

Definition: Outcome - End product or result accomplished.

Program Staffing

Though the majority of the physical work for the Public Campgrounds, Parks, & Trails is done during the summer, the program must be managed year-round. There is much "invisible" work in the program.

For the Program Manager (2/3rd of the Executive Director) creating the Comprehensive Program Management Plan and aligning it to Strategic Plan and work on the Valdez Master Trails Plan is ongoing. Jan-Feb renew contracts, finalize internships; Mar-Apr post and hire summer staff and interns; May-Sept sites management; Oct-Nov post-season work- remove hand rails, pump-outs, meetings with state. So, the ED is a full-time, year-round employee of VAA, but part-time (2/3 allocated), year-round on this particular program as 1/3 of the ED work is allocated to other administration, etc.

The Grants Writer & Manager must work year-round, as that is the nature of grant work. Partially supplementing this position for 1 year will let her get VAA to a position where we greatly reduce any asks for assistance from COV by 2021 and in the future. Because she is also the Events Coordinator, she is a full-time year-round employee of VAA, but part-time (2/3 allocated), year-round on this particular program.

So, though VAA employs 2 full-time staff, each of these are allocated only part-time to the Public Campgrounds, Parks, & Trails Program.

Summer staffing: 2019 we employed a camp host part-time to cover both Blueberry and Worthington. Heavy traffic at both locations shows we need much more staff. Since there is no water, electricity, phones, etc at the sites, a commute, and low pay, staffing has always been a problem. We have been working with PWSC Outdoor Leadership Program and Internships Program and intend to offer 2 paid, for-credit, internship positions, as well as 2 paid staff positions. We need temporary financial assistance for that. We believe if we can increase on-site staff at Worthington to enforce day-use fees and sell some items in 2020, that it will return enough to reduce need for COV assistance there in 2021. And, as you can see, financial support to VAA for the 2 paid internship and 2 paid summer staff positions also serves as a direct feed of support to the Outdoor Leadership Program and 4 Valdez citizens.

Program Services

We did have to focus on delivering events, cleaning up financials, and searching for an executive director during January through mid-April of 2019. As soon as the new Executive Director, Brandon Reid, was hired he went to work to hammer out mission and action statements and focus on the Public Campgrounds, Parks, & Trails Program.

Worthington Glacier site: In 2019, the lower bathroom and information kiosk area was opened, assessed, cleaned and stocked prior to Holland bus tour on May 13. The rest of Worthington followed as the snow melted. We put up some new signage, 3 large bear-proof trash cans, and 2 additional toilet paper holders in each of the 4 stalls. This year brought more buses from the cruise ships and new land-based tour companies than ever before. Early in the season we recognized that the massive numbers of visitors to this site used more than \$300 per week in toilet paper and required extra pump-outs of the toilets. Staff visits in a range of days and times were used to count buses, people, and car turn-over at Worthington. It can run 2,100 people/day, (which would explain the \$300/week toilet paper) during June-August. For the reported numbers, we calculated the 9 hrs as 9am-6pm, as data graphs from last year provided by Zach Sheldon showed those as peak time (and experience this year proved that out), but I have been on-site at 8:10 am and 7:30 pm several times and there were always 15-30 cars. Calculations are in #4 on the application. Goals for next year include: replacing laminated signs with metal ones; replacing the two wheelchair ramps at the shop; painting all doors; painting in the parking lot; opening up the shop to promote Valdez events and businesses and provide informational brochures as well as

selling items such as water; hiring 1 staff and 1 intern as hosts to clean, maintain, haul trash, provide customer service and educational information, and be on-site for additional security, safety, first-aid and emergencies will greatly improve the quality of services there. Staffing has proved to be a problem due to distance, no water, no electricity, no phone reception. It is important to be able to pay enough to hire good interns and staff. We need temporary financial assistance for that. We believe if we can increase on-site staff at Worthington to enforce day-use fees and sell some items in 2020, that it will return enough to reduce need for COV assistance there in 2021. And, as you can see, financial support to VAA for the paid internship and paid summer staff positions at Worthington also serves as a direct feed of support to the Outdoor Leadership Program and 2 Valdez citizens. Even more extra pump outs will be needed, as Holland had 3 ships this year, it has 10 scheduled for next year.

Blueberry Lake Campground Here again, in 2019 we put up some new signage, 3 large bear-proof trash cans, and 2 additional toilet paper holders in each of the 2 stalls. We also opened up a reservation system, updated photos and descriptions on the website, created a high-quality aerial map. The campground is almost always at nightly capacity of 15 sites with lots of additional day use. Expense has prevented us from being able to properly cut back the access road, all the sites, and the trail. This year we added sites 16-20. Goals for next year include: replacing the large signage; properly cut back the access road, all the sites, and the trail; cutting and maintaining access to 9 more sites. Here again, staffing has proved to be a problem due to distance, no water, no electricity, no phone reception. It is important to be able to pay enough to hire a good intern and staff. Hiring 1 staff and 1 intern as hosts to manage reservations, clean, maintain, haul trash, provide customer service and educational information, and be on-site for additional security, safety, first-aid and emergencies will greatly improve the quality of services there, especially if we manage to open up the 9 other sites. But again, we need temporary financial assistance for that. And, as you can see, financial support to VAA for the paid internship and paid summer staff positions at Blueberry also serves as a direct feed of support to the Outdoor Leadership Program and 2 Valdez citizens.

Shoup Bay Trail 2019 upgrades at Shoup Bay Trail included new paint, new signage, addition of dog waste bag box with bags and donation box. An all-day volunteer day on June 1 made progress in leveling and clearing. A 3-person crew paid crew followed that with 3 days more work. Clearing has continued as possible throughout the summer and another big push will be done in Sept. Expense prohibits keeping it cleared as much as we would like and from doing more major work on leveling and widening and drainage that is badly needed. Goals for next year: Address leveling, widening, and drainage issues. This is going to require major work and expense. Contract for clearing on a constant basis to keep it usable by the public. As Parks & Rec Dept knows, this is necessary and expensive. Work to facilitate renewal of agreement regarding easement at trailhead between COV and State of AK. Work to classify for use of motorized vehicles (especially during winter months) so the trail (and possibly cabins) could be used by snow-machines. Replace metal signage inside the kiosk. Replace metal sign on the street at the Mineral Creek bridge.

Shoup Bay Cabins The cabins always require pre-opening and closing maintenance inside and outside, including clearing, as well as clearing throughout the season. 2019 required major focus on Blueberry, Worthington, and Shoup Bay Trail, but if we can implement the additional help at Blueberry, Worthington, and Shoup Bay Trail in 2020 we will be able to direct some focus to the cabins. Goals for the cabins for 2020: full assessment/inventory of needed repairs/upgrades with associated costs for each cabin in order to develop more detailed goals for the cabins within the Program Management Plan aligned with the Strategic Plan, seek grants for such repairs/upgrades, analysis of "rentability" of each cabin based on 2019 rental records (they vary due to accessibility), development of plan to increase "rentability" of each cabin, explore possibility of making them available later and earlier for each season by allowing access by motorized vehicles (snow machines).

Valdez Area Master Trails Plan We are working on a Valdez Area Master Trails Plan. At this stage we are adding maps to it. Goals for 2020: We plan to take the Valdez Area Master Trails Plan to a finished product, post online, share with all interested parties, and facilitate dialogues to determine next steps of possible improvements to existing trails and new trails development.

Development of a Comprehensive Program Management Plan Lack of a Strategic Plan for the organization as a whole is a glaring problem to be addressed starting October, 2019. Additionally, a Comprehensive Program Management Plan for Public Campgrounds, Parks, & Trails needs to be created and implemented with the goals to reduce any future ask of CSO and eventually transfer day-to-day management of that program to a Program Manager that is not the ED, freeing up the ED to focus attention on the next needed issue. This management plan would include brief history and original of the rfps and contracts; current contracts and contacts; all internship, jobs, hiring, and work information; management details (and reasoning) for each site; SMART goals for each site; break down the program budget by site; plans to improve delivery of services and increase revenues at each site; 3-year grants plan for dovetailed, stacked, and sequential grants; plan to maximize the currently existing infrastructure of the reservation system (and by then the Comprehensive Program Management Plan) by applying for/management of, similar rfps, such as possibly Allison Point and/or Valdez Glacier Campground, thus increasing revenue with little increase in expenses. Financial assistance for summer staffing and partial ED support for 2020 will make it possible to create this program management plan that will have positive long-term impact moving the program to self-sustaining.

Grants: Temporarily provides \$2,000/month for 2020 for a Grant Writer/Manager to work to make this a successful program and reduce or eliminate any future ask for CSO for this program. This person has more than 3.5 million dollars in successful grant awards and implementation. She has created the framework for the grant program and begun the searching, and tracking process and has submitted a few other small grant applications. As you know, this Valdez Adventure Alliance is a brand-new entity that just obtained its 501c3 official approval, and as you know, grant processes are long. It will take several months to see returns, and almost a year to fully self-support this position. Not that she can't get more than \$24,000 within a year, but almost 100% of awards is applied to specifics in the related program services, not grant writer/manager pay, so she has to get far more than the \$24,000, plus all the other target amounts (\$13,000 for this program, plus target amounts in other programs) in order to fund the position. She believes she can get \$13,000 of grant funding for this program in 2020, plus other grants for other programs, and position VAA to have enough outside grants to greatly reduce any future asks of COV.

Valdez Adventure Alliance Balance Sheet

As of June 30, 2019

	Total	
ASSETS		
Current Assets		
Bank Accounts		
1000 BUSINESS CHECKING (XXXXXX 3077)	22,551.41	
1001 PayPal Bank	0.00	
1072 Bill.com Money Out Clearing	0.00	
Total Bank Accounts	\$ 22,551.41	
Accounts Receivable		
1003 Pledges/donations Receivable	0.00	
Total Accounts Receivable	\$ 0.00	
Other Current Assets		
1006 Prepaid Expenses	180.12	
1007 Uncategorized Asset	85.17	
1008 Undeposited Funds	0.00	
Total Other Current Assets	\$ 265.29	
Total Current Assets	\$ 22,816.70	
Fixed Assets		
1010 Fixed Assets		
1011 Office Equipment	3,634.24	
Total 1010 Fixed Assets	\$ 3,634.24	
Total Fixed Assets	\$ 3,634.24	
TOTAL ASSETS	\$ 26,450.94	
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2050 Accounts Payable (A/P)	1,203.25	
Other Payable	0.00	
Total Accounts Payable	\$ 1,203.25	
Other Current Liabilities		
Direct Deposit Payable	1,649.91	
Loan Payable	0.00	
Payroll Liabilities		
AK Unemployment Tax	64.96	
Federal Taxes (941/944)	1,861.69	
Total Payroll Liabilities	\$ 1,926.65	
Total Other Current Liabilities	\$ 3,576.56	
Total Current Liabilities	\$ 4,779.81	
Total Liabilities	\$ 4,779.81	
Equity		
3002 Retained Earnings	3,665.75	

Balance Shoet As of June, 30 2019 pg 2

Net Income

Total Equity

TOTAL LIABILITIES AND EQUITY

18,005.38		

\$ 21,671.13
\$ 26 450 94

Wednesday, Jul 17, 2019 09:35:52 AM GMT-7 - Accrual Basis

Valdez Adventure Alliance Profit and Loss

January - June, 2019

	Total	
Income	7	
4001 Events Income		
4001-1 Event Registration	14,104.51	
4001-2 Event Donations	2,822.86	
Total 4001 Events Income	\$ 16,927.37	
4002 Fundraising - Income	313.35	
4008 Membership Due	25.00	
4009 Non Profit Income	1,500.00	
4009-1 Grants	95,816.00	
4009-2 Contributions	304.76	
Total 4009 Non Profit Income	\$ 97,620.76	
4017 Sponsorship	450.00	
4019 State Parks Camping Fees		
4019-1 Cabins	9,775.00	
4019-2 Campground	2,550.00	
Total 4019 State Parks Camping Fees	\$ 12,325.00	
Square Income	433.84	
Total Income	\$ 128,095.32	
Cost of Goods Sold		
5000 Contract Services		
5000-2 State Park Maintenance	175.97	
5000-3 Administrative	3,300.00	
5000-4 Contract Service - Misc	1,600.00	
5000-5 Shoup Cabins Maintenance	228.26	
5000-6 Worthington Maintenance	1,434.99	
5000-7 Blueberry Maintenance	529.99	
5000-8 Shoup Trail Maintenance	18.97	
Total 5000 Contract Services	\$ 7,288.18	
5003 Event Services		
5003-1 Event Operations	13,604.25	
5003-2 Event Rentals	332.00	
5003-3 Event Staffing	4,833.52	
Total 5003 Event Services	\$ 18,769.77	
Total Cost of Goods Sold	\$ 26,057.95	
Gross Profit	\$ 102,037.37	
Expenses		
6000 Advertising	14,431.59	
6000-1 Advertising - Website	43.65	
6111 Creative Services		
6000-5 Graphic Design	2,825.00	
Total 6111 Creative Services	\$ 2,825.00	

continued continued

Total 6000 Advertising	\$	17,300.24
6002 Bank Charges		385.90
6006 Dues & Subscriptions		894.41 7,066.35
6007 Event F&B		
6011 Fundraising		-25.00
6013 Insurance		208.00
6015 Insurance - Liability		3,489.00
6018 Legal & Professional Fees		5,463.78
6019 Meals and Entertainment		59.42
6021 Office Supplies and Expenses		2,548.25
6022 Permits		350.00
6025 Rent or Lease		460.00
6027 Shipping and delivery expense		241.36
6028 Square Fees		14.19
6029 Stationery & Printing		690.29
6030 Supplies		3,437.71
6031 Taxes & Licenses		313.00
6033 Travel		1,318.76
Lodging		1,382.42
Total 6033 Travel	\$	2,701.18
6039 Salaries and Wages		36,610.00
6040 Payroll Tax		3,283.93
Reimbursements		689.98
Total Expenses	\$	86,181.99
Net Operating Income	\$	15,855.38
Other Expenses		
8000 Miscellaneous		50.00
9000 (Gain)/Loss on Disposal		-2,200.00
Total Other Expenses	-\$	2,150.00
Net Other Income	\$	2,150.00
Net Income	\$	18,005.38

Friday, Aug 16, 2019 05:04:46 AM GMT-7 - Accrual Basis