



City of Valdez 2019 Budget

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Special Revenue Funds

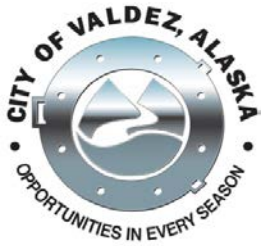
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MEMORANDUM

To: Valdez City Council, Citizens of Valdez
From: Elke Doom, City Manager
Subject: 2019 City of Valdez Budget
Date: December 4, 2018

INTRODUCTION

The 2018 draft City budget was submitted to the City Council for their consideration during the first of five work sessions on October 19, 2018. The final budget presented in this document incorporates all revisions directed by Council, and is now presented to the public in final form.

This year's process reflects continued efforts of management to provide Council with the tools, perspective, and data to enable mission-driven direction, regular status updates, and full understanding of long-term trends and impacts.

REVENUE ASSUMPTIONS

The City's primary revenue source, property tax levied on the Trans-Alaska Pipeline System (TAPS), reflects the fourth year of the five-year valuation settlement executed in 2016. This agreement establishes a fixed assessed value of the TAPS through 2020. As the TAPS property tax represents over 80% of General Fund revenues, total revenues will be stable through 2020.

COUNCIL PRIORITIES

Council held two workshops in late August and early September to review 2018 work-plan priorities and to establish new priorities for 2019. These items are listed in the Administration and Council department narratives, and are briefly described below:

PERSONNEL

Council formalized its emphasis on meeting the City's ongoing maintenance obligations by approving four new full-time equivalent (FTE) positions recommended by the City Manager. These positions increase the citywide total FTE count from 130 to 134, and increase the related payroll costs by \$460,000. The approved positions also yield cost-reduction offsets of over \$300,000, reflecting a reduced need for contracted project management. Council and Management acknowledge that the increase to personnel is the most cost-effective and flexible tactic to satisfy their maintenance-related objectives.

Council also approved a 2.1% cost of living increase (COLA), which reflects official Anchorage regional statistics for the six months ending June 30, 2018. The COLA yields a citywide expense increase of approximately \$238,000.

CAPITAL AND MAINTENANCE PROJECTS

The City will begin its projects-budgeting process in February of 2019. This separate budgeting exercise will culminate in a revision to the adopted 2019 budget in March, with distinct appropriations for a limited number of prioritized projects. By scheduling this process mid-year, staff is able to follow a two-year design/build schedule, and to optimize the related contracting procedures. These project additions will be largely funded with excess funds carried forward from 2018.

Management expects to present Council with funding requests for the new fire station construction, implementation of a multi-year pavement management plan, and design for a sewer main replacement, among the capital and maintenance project proposals.

COMMUNITY SERVICES AND SUPPORT

The 2019 Budget reflects Council's continued support of **education**. A \$10.5 million appropriation represents the maximum funding allowed by state statutes. An additional \$70,000 reflects the third consecutive year of funding for the dual-credit program offered to high-school students via Prince William Sound College.

Among the Reserve Fund appropriations is increased funding for the **Energy Assistance** subsidy program. This program has historically been offered only to residential accounts, and has cost approximately \$700,000 annually. The 2019 program has been expanded to include local commercial accounts, with a corresponding funding increase to \$880,000.

Council has tasked staff with exploring solutions to the City's **affordable housing** shortage, and its lack of established **daycare and early childhood development** services. These efforts will be largely concentrated in the Economic Development department, and will be addressed in part within the deliverables submitted by the Kimley Horn consulting group in 2019. Council has also approved a \$91,000 appropriation to the Stepping Stones Learning Center as a temporary measure to address these needed services.

Finally, Council has tasked staff with improving its **communications and outreach** to the public. This will be a citywide effort including not only the Public Information Officer, but all departments, and will include improved website presence, expanded social media utilization, and optimized use of traditional-media outlets.

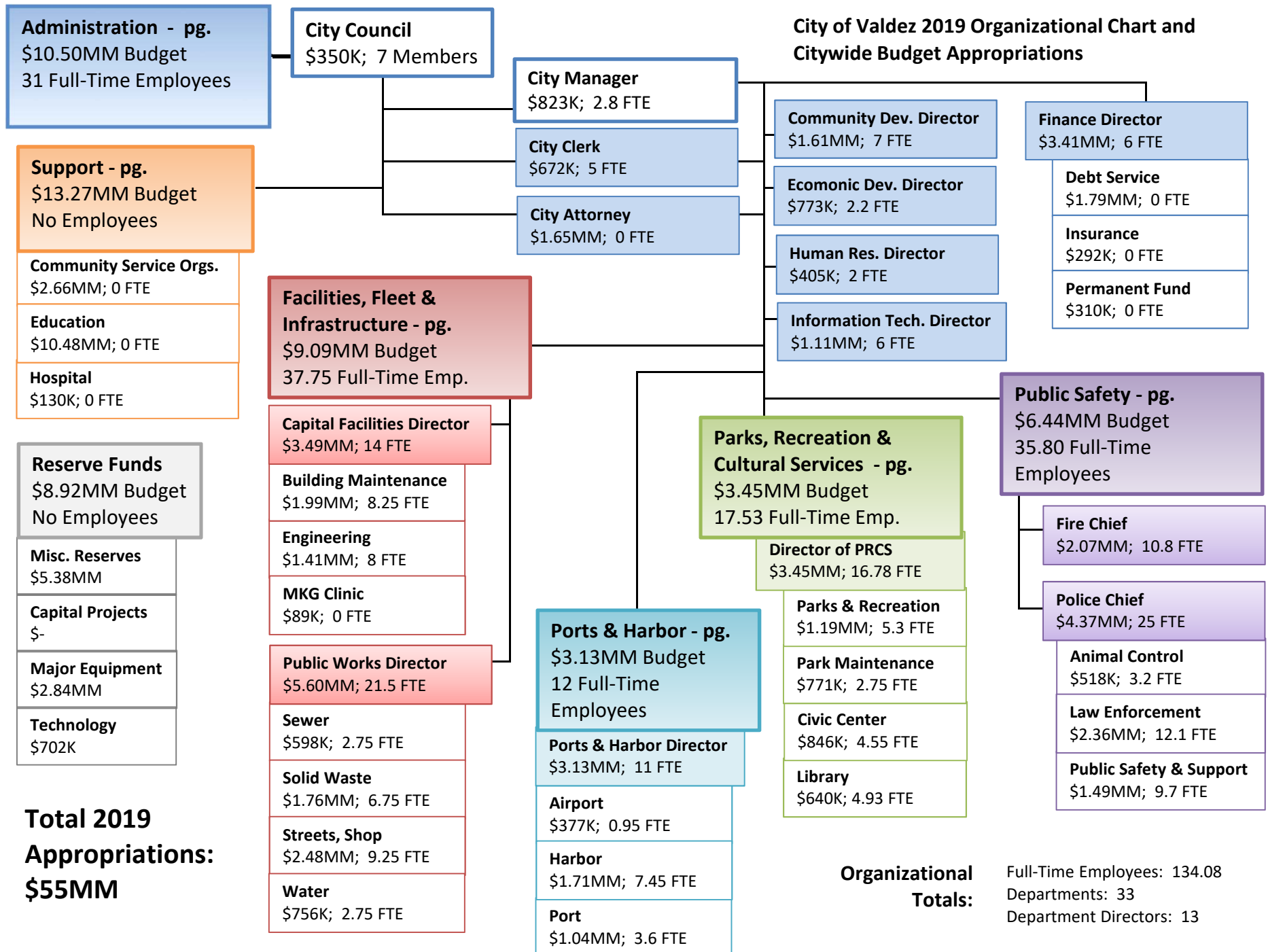
CONCLUSION

The 2018 Budget captures Council-articulated priorities, initiates service objectives, and emphasizes improved stewardship of physical and financial resources. Administration and Staff will continue to strive to make incremental improvements to the budget process, so as to ensure optimal efficiency, transparency, and sustainability for the benefit of the community and the taxpayers.

A handwritten signature in black ink that reads "Elke Doom". The signature is written in a cursive, flowing style.

Elke Doom, City Manager

City of Valdez 2019 Organizational Chart and Citywide Budget Appropriations

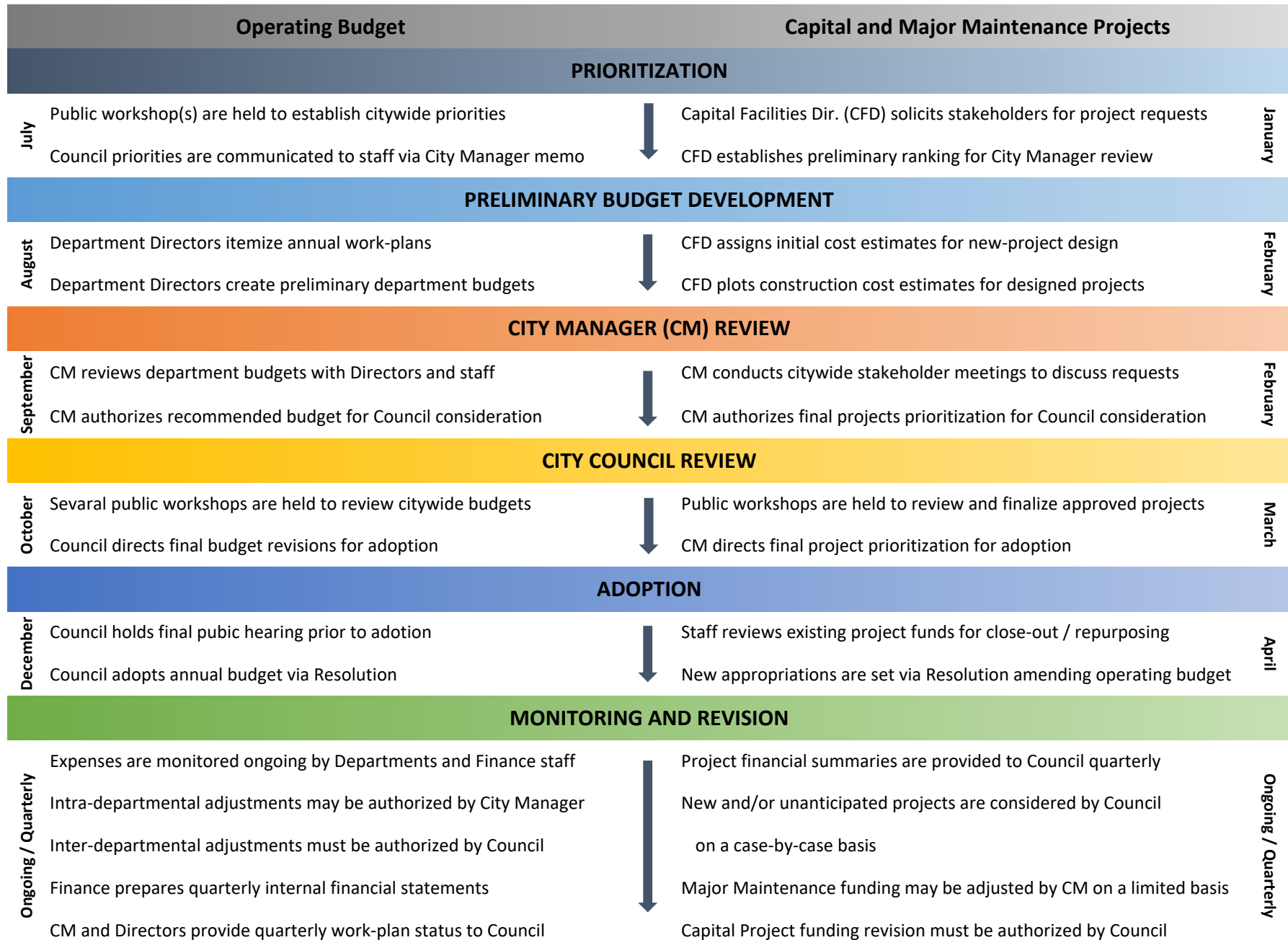


Citywide Fund Structure

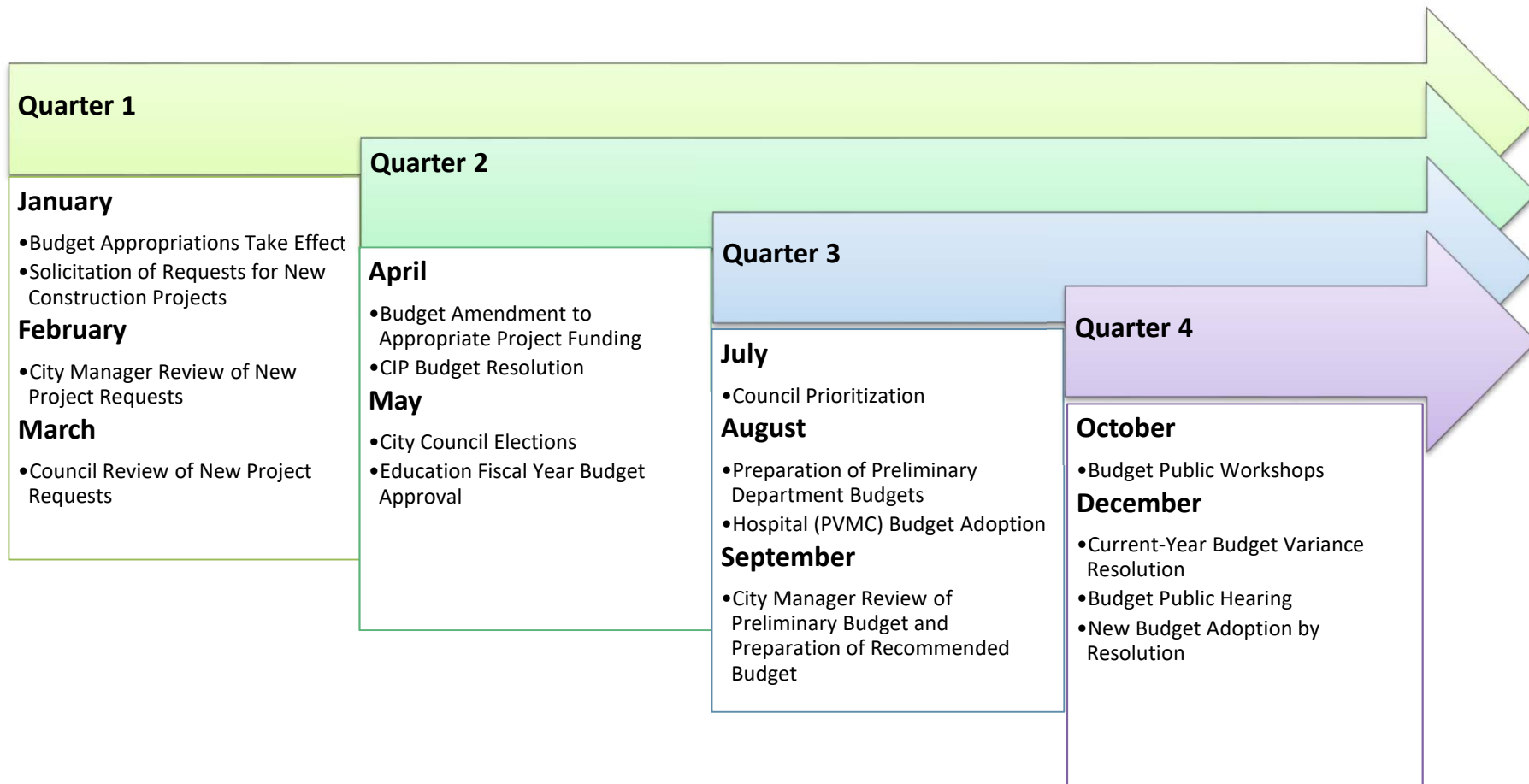
Fifteen (15) Funds, **2019 Appropriations** and **Estimated Beginning Fund Balances** (\$Millions)

Category (2)	Governmental Funds (14)								Proprietary Funds (1)
	\$55.10 \$377.42 *There are fourteen Governmental Funds *Five of those are Major Funds *There are four types of Major Funds *The City has six Types of Funds								\$3.62
Designation (2)	Major Funds (5)				Non-Major Funds (10)				
	\$48.75 \$360.28				\$6.35 \$21.15 *There are ten Non-major Funds *One of those is a Debt-Service Type *Debt Service is an Internal Operation				
Type (6)	General Fund (2)	Permanent Fund	Capital Projects	Special Revenue Funds (9)				Debt Service	Internal Service
	\$48.44 \$118.71	\$0.31 \$205.27	\$0.00 \$25.40	\$4.56 \$20.71 *There are nine Special Revenue Funds *Three are External Subsidiaries *One (PVMC) is a Major Fund				\$1.79 \$7.33	\$3.62
Relationship	Internal Operations/ Departments			External Subsidiaries/ Component Units (3)	Internal Operations/ Departments				
	\$48.75 \$349.38			\$11.47	\$6.35 \$20.58 *The Health Ins Fund is an Internal Dept. *It is an Internal Service-Type Fund *It is a Proprietary Fund				
Fund Name (15)	General Fund	Permanent Fund	Capital Improvements	PVMC (Hospital)	Museum	Airport	Utility	Debt Service	Health Insurance
	\$39.52 \$71.91	\$0.31 \$205.27	\$0.00 \$25.40	\$10.90	\$0.18	\$0.38 \$0.86	\$1.35 \$1.93	\$1.79 \$7.33	\$3.62
	Reserve Fund				Counselling Center	Port	MKG Clinic		
	\$8.92 \$46.80	*The PVMC Fund is an External Subsidiary *It is a Special Revenue, Major Fund *Its Fund Balance is \$10.90 Million *The City does not appropriate to this fund			\$0.39	\$1.04 \$1.53	\$0.09 \$0.48	How to Read this Chart *2019 Appropriations * Not Appropriated *2019 Beginning Balance	
						Harbor	VHIA (Housing)		
						\$1.70 \$2.17	\$0.00 \$2.66		

ANNUAL BUDGETING PROCESS



Citywide Budget Processes by Calendar Quarter



Citywide Personnel Summary

Authorized Position Count						
	2015	2016	2017	2018	2019	
Administration	23	27.3	29	31	30	
ADMINISTRATION	4	3	3	2.8	2.8	
CITY CLERK	3	3	5	5	5	
CITY COUNCIL	0	0	0	0	0	
COMMUNITY DEVELOPMENT	5	6.3	6	7	7	
ECONOMIC DEVELOPMENT	0	0	1	2.2	2.2	
FINANCE	7	7	6	6	6	
HUMAN RESOURCES	0	2	2	2	2	
INFORMATION SERVICES	4	5	6	6	5	
VHIA	0	1	0	0	0	
Facilities, Fleet & Infrastructure	35.2	36.5	34.5	35.5	37.75	
BUILDING MAINTENANCE	9.7	10	7	8	8.75	
ENGINEERING	4	5	6	6	7.5	
SEWER	2.75	2.75	2.75	2.75	2.75	
SOLID WASTE	6.75	6.75	6.75	6.75	6.75	
STREETS/SHOP	9.25	9.25	9.25	9.25	9.25	
WATER	2.75	2.75	2.75	2.75	2.75	
Parks, Recreation & Cultural Services	15.18	15.18	16.18	16.78	17.53	
CIVIC CENTER	4.55	4.55	4.55	4.55	4.55	
LIBRARY	3.93	3.93	3.93	4.93	4.93	
PARK MAINTENANCE	2	2	2	2	2.75	
PARKS & RECREATION	4.7	4.7	5.7	5.3	5.3	
Ports & Harbor	9	9	9	11	12	
AIRPORT	0.65	0.65	0.65	1.2	1.2	
HARBOR	5.45	5.45	5.45	6.45	7.45	
PORT	2.9	2.9	2.9	3.35	3.35	
Public Safety	33.8	34.8	35.8	35.8	36.8	
FIRE/EMS	10.8	10.8	10.8	10.8	10.8	
ANIMAL CONTROL	2	2	3.2	3.2	3.2	
LAW ENFORCEMENT	10.85	11.85	12.1	12.1	13.1	
PUBLIC SAFETY	10.15	10.15	9.7	9.7	9.7	
Grand Total	116.18	122.78	124.48	130.08	134.08	

2019 Approved FTE Requests	FTE Allocation	FTE Payroll Impact	Other Expenses	Offsets	Total Budgetary Impact
BUILDING MAINTENANCE	0.25	24,848	3,770	(17,000)	11,618
TECHNICIAN	0.25	24,848	3,770	(17,000)	11,618
ENGINEERING	2.00	231,375	103,504	(300,000)	34,879
PROJECT MANAGER I	1.00	109,526	51,752	(150,000)	11,278
PROJECT MANAGER II	1.00	121,849	51,752	(150,000)	23,601
HARBOR	1.00	128,687	64,721	-	193,408
MAINTENANCE SUPERVISOR	1.00	128,687	64,721	-	193,408
PARK MAINTENANCE	0.75	74,740	21,659	(17,000)	79,399
TECHNICIAN	0.75	74,740	21,659	(17,000)	79,399
Grand Total	4.00	459,650	193,654	(334,000)	319,304

Operational Objective

FLSA compliance for seasonal staff

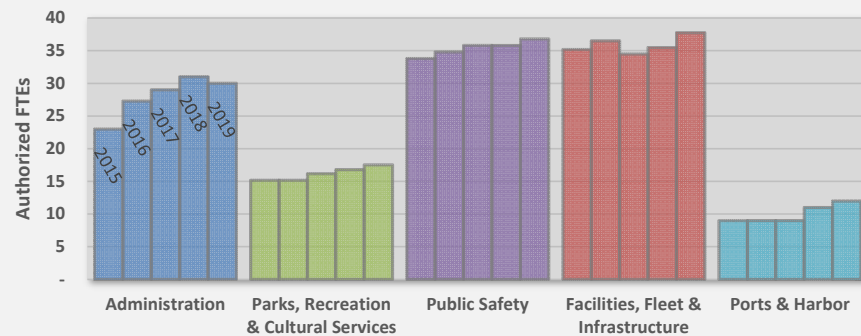
Reduce backlog of CIP/MM projects/Reduce contractual fees

Reduce backlog of CIP/MM projects/Reduce contractual fees

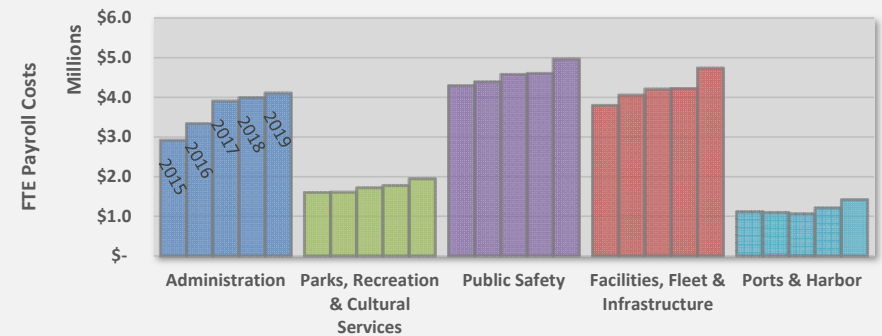
Coordinate and manage P&H Maint./Waterfront projects

FLSA compliance for seasonal staff

Authorized FTEs by Division
Five-Year History: 2015-2019



FTE Payroll Costs by Division
Five-Year History: 2015-2019



Bi Weekly Pay Schedule
1/1/2019

Steps	2018	2019	2019	2019	2019	2019	2	2	3	3	3
RANGE	Step A	Step A	Step B	Step C	Step D	Step E	2019	2019	2019	2019	2019
							Step F	Step J	Step K	Step L	Step M
6	31,004.06	31,655.14	32,529.31	33,539.52	34,413.89	35,424.51	36,434.72	37,582.00	38,729.08	39,849.36	41,078.06
	1,192.46	1,217.51	1,251.13	1,289.98	1,323.61	1,362.48	1,401.34	1,445.46	1,489.58	1,532.67	1,579.93
	15.90	16.23	16.68	17.20	17.65	18.17	18.68	19.27	19.86	20.44	21.07
7	32,849.68	33,539.52	34,413.89	35,424.51	36,434.72	37,582.00	38,729.08	39,849.36	41,078.06	42,443.83	43,618.11
	1,263.45	1,289.98	1,323.61	1,362.48	1,401.34	1,445.46	1,489.58	1,532.67	1,579.93	1,632.45	1,677.62
	16.85	17.20	17.65	18.17	18.68	19.27	19.86	20.44	21.07	21.77	22.37
8	34,695.90	35,424.51	36,434.72	37,582.00	38,729.08	39,849.36	41,078.06	42,443.83	43,618.11	44,956.67	46,322.03
	1,334.46	1,362.48	1,401.34	1,445.46	1,489.58	1,532.67	1,579.93	1,632.45	1,677.62	1,729.10	1,781.62
	17.79	18.17	18.68	19.27	19.86	20.44	21.07	21.77	22.37	23.05	23.75
9	36,809.01	37,582.00	38,729.08	39,849.36	41,078.06	42,443.83	43,618.11	44,956.67	46,322.03	47,879.29	49,353.49
	1,415.73	1,445.46	1,489.58	1,532.67	1,579.93	1,632.45	1,677.62	1,729.10	1,781.62	1,841.51	1,898.21
	18.88	19.27	19.86	20.44	21.07	21.77	22.37	23.05	23.75	24.55	25.31
10	39,029.73	39,849.36	41,078.06	42,443.83	43,618.11	44,956.67	46,322.03	47,879.29	49,353.49	51,074.61	52,822.74
	1,501.14	1,532.67	1,579.93	1,632.45	1,677.62	1,729.10	1,781.62	1,841.51	1,898.21	1,964.41	2,031.64
	20.02	20.44	21.07	21.77	22.37	23.05	23.75	24.55	25.31	26.19	27.09
11	41,570.84	42,443.83	43,618.11	44,956.67	46,322.03	47,879.29	49,353.49	51,074.61	52,822.74	54,652.91	56,646.12
	1,598.88	1,632.45	1,677.62	1,729.10	1,781.62	1,841.51	1,898.21	1,964.41	2,031.64	2,102.03	2,178.70
	21.32	21.77	22.37	23.05	23.75	24.55	25.31	26.19	27.09	28.03	29.05
12	44,032.00	44,956.67	46,322.03	47,879.29	49,353.49	51,074.61	52,822.74	54,652.91	56,646.53	58,667.36	60,879.47
	1,693.54	1,729.10	1,781.62	1,841.51	1,898.21	1,964.41	2,031.64	2,102.03	2,178.71	2,256.44	2,341.52
	22.58	23.05	23.75	24.55	25.31	26.19	27.09	28.03	29.05	30.09	31.22
13	46,894.51	47,879.29	49,353.49	51,074.61	52,822.74	54,652.91	56,646.53	58,667.36	60,879.47	62,873.72	65,167.45
	1,803.63	1,841.51	1,898.21	1,964.41	2,031.64	2,102.03	2,178.71	2,256.44	2,341.52	2,418.22	2,506.44
	24.05	24.55	25.31	26.19	27.09	28.03	29.05	30.09	31.22	32.24	33.42
14	50,024.11	51,074.61	52,822.74	54,652.91	56,646.53	58,667.36	60,879.47	62,873.72	65,167.45	67,598.88	70,029.69
	1,924.00	1,964.41	2,031.64	2,102.03	2,178.71	2,256.44	2,341.52	2,418.22	2,506.44	2,599.96	2,693.45
	25.65	26.19	27.09	28.03	29.05	30.09	31.22	32.24	33.42	34.67	35.91

Bi Weekly Pay Schedule 1/1/2019

15	53,528.80	54,652.91	56,646.53	58,667.36	60,879.47	62,873.72	65,167.45	67,598.88	70,029.48	72,378.26	74,918.31
	2,058.80	2,102.03	2,178.71	2,256.44	2,341.52	2,418.22	2,506.44	2,599.96	2,693.44	2,783.78	2,881.47
	27.45	28.03	29.05	30.09	31.22	32.24	33.42	34.67	35.91	37.12	38.42
16	57,460.69	58,667.36	60,879.47	62,873.72	65,167.45	67,598.88	70,029.48	72,378.26	74,918.52	77,376.95	80,244.12
	2,210.03	2,256.44	2,341.52	2,418.22	2,506.44	2,599.96	2,693.44	2,783.78	2,881.48	2,976.04	3,086.31
	29.47	30.09	31.22	32.24	33.42	34.67	35.91	37.12	38.42	39.68	41.15
17	61,580.52	62,873.72	65,167.45	67,598.88	70,029.48	72,378.26	74,918.52	77,376.95	80,244.12	82,757.38	85,815.83
	2,368.48	2,418.22	2,506.44	2,599.96	2,693.44	2,783.78	2,881.48	2,976.04	3,086.31	3,182.98	3,300.61
	31.58	32.24	33.42	34.67	35.91	37.12	38.42	39.68	41.15	42.44	44.01
18	66,208.50	67,598.88	70,029.48	72,378.26	74,918.52	77,376.95	80,244.12	82,757.38	85,815.83	88,411.33	91,661.07
	2,546.48	2,599.96	2,693.44	2,783.78	2,881.48	2,976.04	3,086.31	3,182.98	3,300.61	3,400.44	3,525.43
	33.95	34.67	35.91	37.12	38.42	39.68	41.15	42.44	44.01	45.34	47.01
19	70,889.57	72,378.26	74,918.52	77,376.95	80,245.56	82,757.38	85,815.83	88,411.33	91,661.07	94,556.27	97,970.08
	2,726.52	2,783.78	2,881.48	2,976.04	3,086.37	3,182.98	3,300.61	3,400.44	3,525.43	3,636.78	3,768.08
	36.35	37.12	38.42	39.68	41.15	42.44	44.01	45.34	47.01	48.49	50.24
20	75,785.45	77,376.95	80,244.12	82,757.38	85,815.83	88,411.33	91,661.07	94,556.27	97,970.08	101,220.44	104,989.60
	2,914.83	2,976.04	3,086.31	3,182.98	3,300.61	3,400.44	3,525.43	3,636.78	3,768.08	3,893.09	4,038.06
	38.86	39.68	41.15	42.44	44.01	45.34	47.01	48.49	50.24	51.91	53.84

Exempt or Executive Schedule

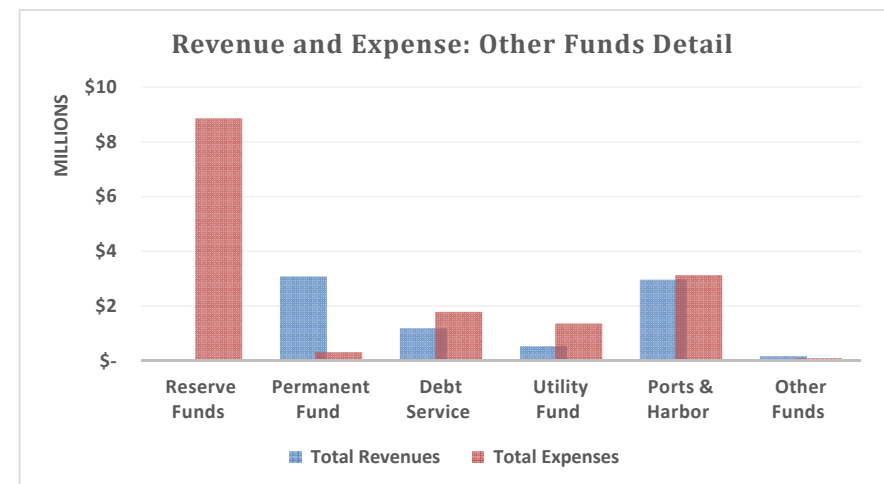
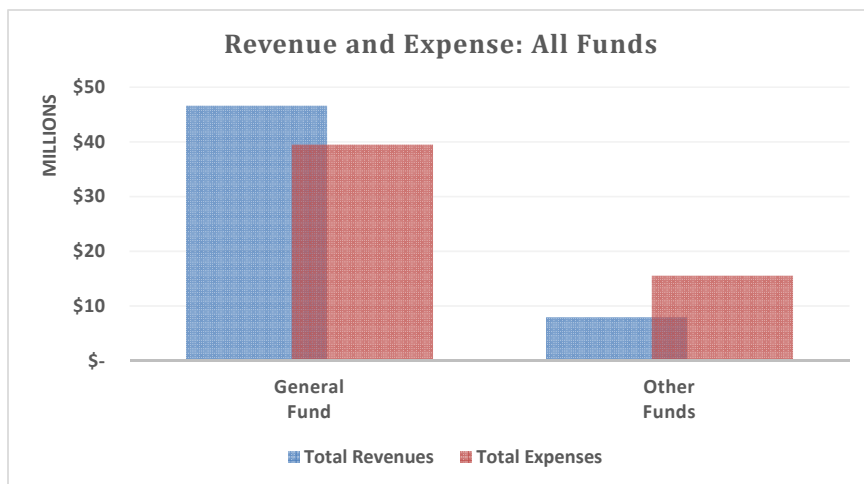
30	80,837.81	82,535.41	85,593.72	88,274.53	91,536.88	94,305.42	97,771.80	100,860.02	104,501.42	107,968.46	111,988.91
	3,109.15	3,174.44	3,292.07	3,395.17	3,520.65	3,627.13	3,760.45	3,879.23	4,019.29	4,152.63	4,307.27
	38.86	39.68	41.15	42.44	44.01	45.34	47.01	48.49	50.24	51.91	53.84
31	86,458.90	88,274.53	91,536.88	94,305.42	97,771.80	100,860.02	104,501.42	107,968.46	111,988.91	115,659.77	120,000.77
	3,325.34	3,395.17	3,520.65	3,627.13	3,760.45	3,879.23	4,019.29	4,152.63	4,307.27	4,448.45	4,615.41
	41.57	42.44	44.01	45.34	47.01	48.49	50.24	51.91	53.84	55.61	57.69
32	92,365.74	94,305.42	97,771.80	100,860.02	104,501.42	107,968.46	111,988.91	115,659.77	120,000.77	124,050.24	128,245.48
	3,552.53	3,627.13	3,760.45	3,879.23	4,019.29	4,152.63	4,307.27	4,448.45	4,615.41	4,771.16	4,932.52
	44.41	45.34	47.01	48.49	50.24	51.91	53.84	55.61	57.69	59.64	61.66
33	98,785.53	100,860.02	104,501.42	107,977.02	111,988.91	115,659.77	120,000.77	124,050.24	128,245.48	132,739.29	137,372.50
	3,799.44	3,879.23	4,019.29	4,152.96	4,307.27	4,448.45	4,615.41	4,771.16	4,932.52	5,105.36	5,283.56
	47.49	48.49	50.24	51.91	53.84	55.61	57.69	59.64	61.66	63.82	66.04

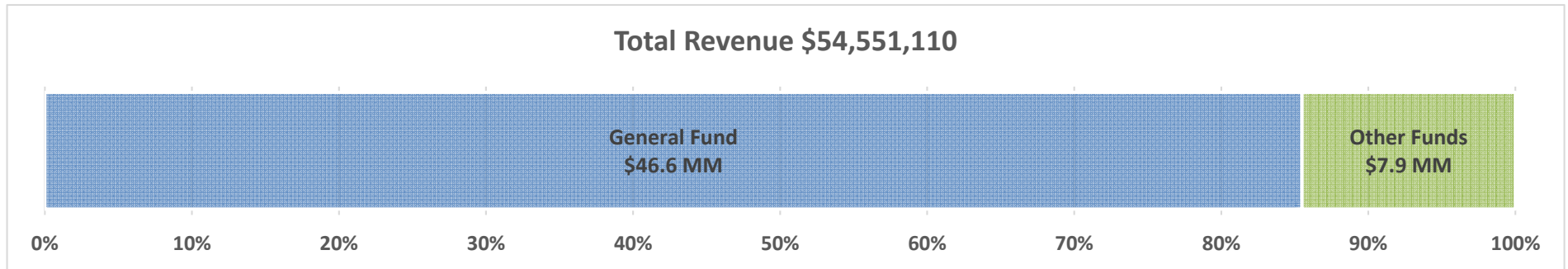
**Due to Rounding issues this may vary slightly from the Caselle Pay Scale*

Citywide Budget Summary

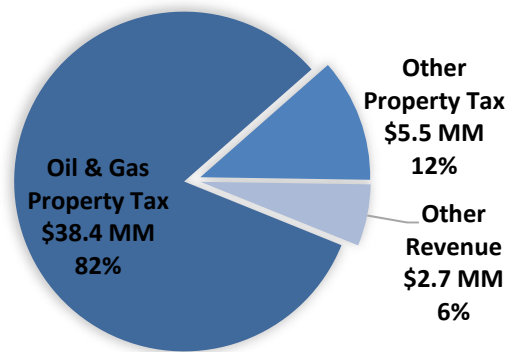
All Values in Millions

	General Fund	Reserve Funds	Capital Projects	Permanent Fund	Debt Service	Utility Fund	Ports & Harbor	Other Funds	Grand Total
Beginning Fund Balance	\$71.9	\$37.8	\$54.2	\$205.3	\$7.3	\$1.9	\$4.6	\$6.9	\$390.0
Total Revenues	46.6	-	-	3.1	1.2	0.5	3.0	0.2	54.6
Transfer In (Out)	(6.8)	8.9	-	(3.1)	-	-	(0.5)	-	(1.4)
Operating Subsidy	-	-	-	-	-	0.8	0.6	-	1.4
Net of Transfer/Subsidy	6.8	(8.9)	-	3.1	-	(0.8)	(0.2)	-	-
Support	13.3	-	-	-	-	-	-	-	13.3
Administration	8.7	5.0	-	0.3	1.8	-	-	-	15.8
Facilities, Fleet & Infrastructure	7.6	3.4	-	-	-	1.4	-	0.1	12.5
Public Safety	6.4	-	-	-	-	-	-	-	6.4
Parks, Recreation & Cultural Services	3.5	-	-	-	-	-	-	-	3.5
Ports & Harbor	-	0.5	-	-	-	-	3.1	-	3.6
Total Expenses	39.5	8.9	-	0.3	1.8	1.4	3.1	0.1	55.1
Net Increase (Reduction)	0.3	-	-	(0.3)	(0.6)	-	(0.0)	0.1	(0.5)
Ending Fund Balance	\$72.2	\$37.8	\$54.2	\$205.0	\$6.7	\$1.9	\$4.6	\$7.0	\$389.5





GENERAL FUND REVENUES \$46.6 MM



Oil & Gas Property Tax revenue reflects taxes levied on all properties comprising and supporting the Trans Alaska Pipeline System (TAPS), as defined in section 43.56 of the Alaska Statutes. The current valuation of the TAPS is fixed through 2020, pursuant to a five-year settlement agreement executed in 2016. Oil and gas properties comprise 88% of all property tax revenue, and 82% of all General Fund revenue.

Other Property Tax revenue is comprised of taxes levied on all other commercial and residential property within the City's taxing jurisdiction. The budgeted revenue figure reflects 2018 assessed values, plus a 3% inflation factor.

Other Revenue reflects all other fees for services and miscellaneous revenues as forecasted by the Departments overseeing those operations.

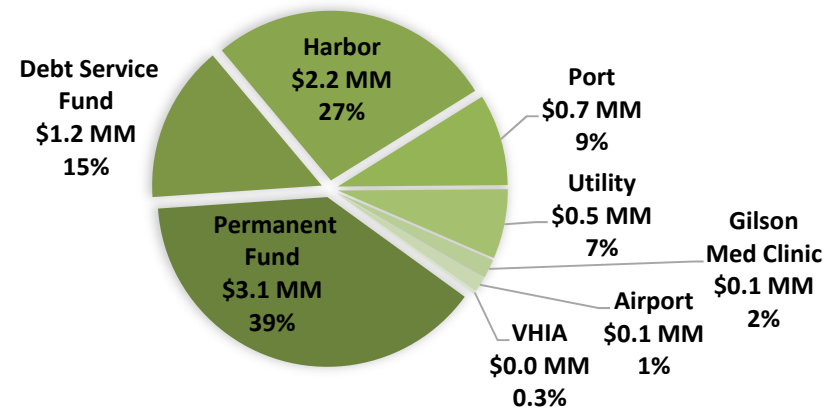
Revenues from Other Funds reflect operations of the City's Special Revenue, Debt Service, and Permanent Funds, and are comprised of fees for services, debt service reimbursements, and investment activities, respectively.

The City budgets appropriations for six *Special Revenue Funds* reflecting **Ports and Harbor, Utility, Clinic, and Housing (VHIA)** operations. These funds comprise 46% of Other Fund revenues.

Debt Service Fund reflects all general obligation debt and other loan commitments, as well as related reimbursements from the State of Alaska, and comprises 15% of Other Fund revenues.

Permanent Fund revenues reflect a 1.5% appropriation of the City's \$200MM portfolio, as articulated in section 6.7 of the City's Charter. This \$3.1MM figure is held in reserve pending mid-year direction from Council.

REVENUES FROM OTHER FUNDS \$7.9 MM



Where does the money come from?



General Fund Revenues	
Oil & Gas Prop. Tax	\$38.4 MM
Other Property Tax	\$5.5 MM
Services and Fees	\$2.7 MM
Total Revenue	\$46.6 MM

...for every 1 dollar of revenue or expense...

How is it spent?

General Fund Expenses	
FTE Payroll	\$15.0 MM
Other Operational	\$11.4 MM
Education	\$10.5 MM
Transfer to Reserve	\$5.3 MM
CSOs	\$2.7 MM
Operating Subsidy*	\$1.4 MM
Total	\$46.3 MM



*To maintain low rates charged to customers, the City uses a portion of General Fund revenues to subsidize operating deficits in its Utility (\$810K), Port (\$360K), and Airport (\$260K) funds.

The **mill rate** is the amount of **tax** payable per dollar of the assessed value of a property.
 One **mill** represents \$1 of tax for every \$1,000 of taxable value.
 Valdez levies **twenty mills**, which is 2% or **\$20 dollars** for every \$1,000 of taxable value.

Example	Amount
Valdez Home Appraised Value	\$ 200,000
Primary Home Exemption	\$ (50,000)
Taxable Value	\$ 150,000
20 Mills Tax Levy	0.02
Taxes Due	\$ 3,000

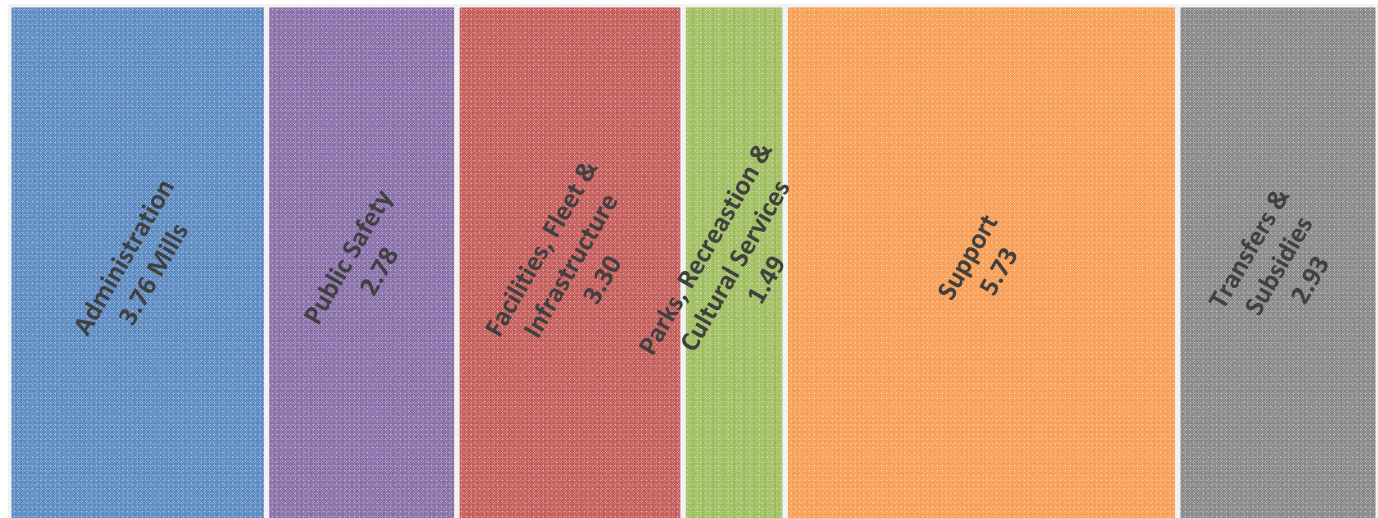
Where Does the 20 Mill Tax Levy Go by Operational Category?



Expenses by Category	
FTE Payroll	\$ 973
Other Operational	\$ 736
Education	\$ 679
Transfers	\$ 346
CSOs	\$ 172
Subsidies	\$ 94
Total from Example	\$ 3,000

Where Does the 20 Mill Levy Go by Operational Service Division?

Expenses by Division	
Administration	\$ 565
Public Safety	\$ 417
FFI	\$ 495
PRCS	\$ 224
Support	\$ 860
Transfers/Subsidy	\$ 440
Total from Example	\$ 3,000



Capital Assets

Thresholds: For purposes of compliance with Governmental Accounting Standards Board (GASB) Statement 34, the City categorizes any real or personal property, equipment, or infrastructure with an initial cost exceeding \$5,000 as a capital asset.

Accounting Treatment: The City's capital assets are depreciated using the straight-line method, which is a full depreciation, applied in equal amounts annually over the entire course of the asset's estimated useful life. This convention is reflected in the government-wide audited financial statements, but is not reflected

Capital Assets Budgeting - Furniture & Equipment

The annual operating budget includes four types of capital appropriations:

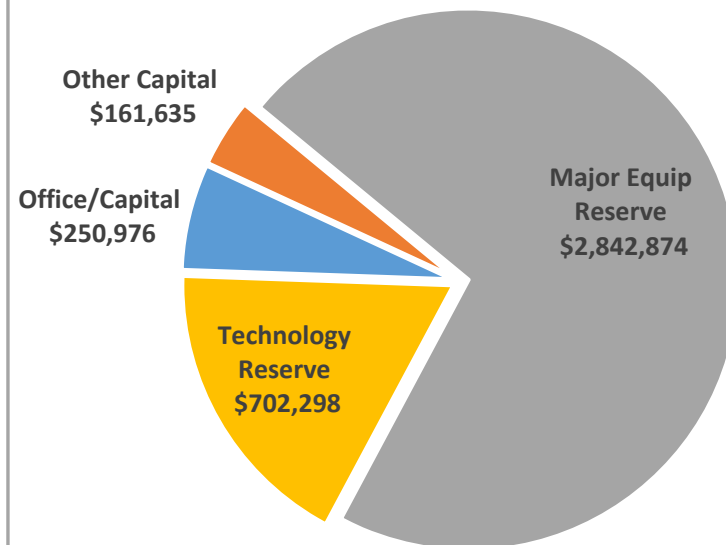
Office/Capital Expense - purchases over \$1K but less than \$5K, specifically itemized and allocated to operating departments. These items are not actually capitalized, but are distinguished from operating supplies for budgeting purposes.

Other Capital Expense - purchases between \$5K and \$10K, specifically itemized and allocated to operating departments.

Major Equipment - individual items or "systems" costing \$10K or more. This category is consolidated in the Major Equipment Reserve. Major equipment items are budgeted and appropriated using a ten-year forward average of scheduled purchases. Appropriations and unencumbered balances do not expire at the end of the budget-year, but are carried forward to subsequent budgets.

Technology - information technology and communications purchases, regardless of cost. This category is consolidated in the Technology Reserve. Technology items are budgeted and appropriated using a five-year forward average of scheduled purchases. Appropriations and unencumbered balances do not expire at the end of the budget-year, but are carried forward to

**2019 Furniture & Equipment Appropriations:
\$3.96MM**



Capital Assets Budgeting - Construction Projects

The City's budget and fund structure recognize two types of construction projects:

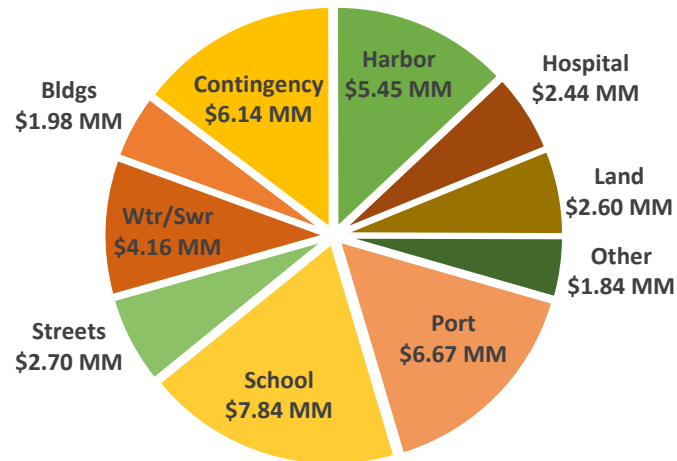
Major Maintenance - improvements to or replacements of pre-existing assets. Examples include roof and window replacements, repaving of roads, and dike/levee maintenance.

Capital Improvements - construction of new assets. Examples include the proposed new Fire Station, and extensions of water or sewer mains.

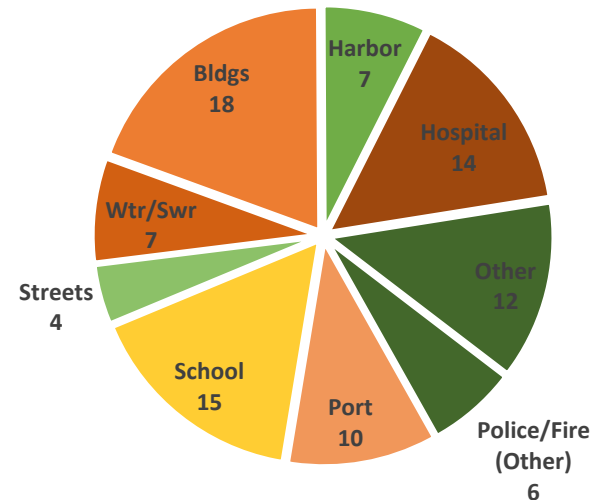
Budgeting Process - The City generally sets construction project appropriations annually during a separate process in the Spring, which is formalized via Resolution as an amendment to the adopted operating budget. Construction projects are generally designed in the first year following appropriation, and built in the second year. The design and build phases are separately approved and appropriated by Council.

Budgeting Method - Construction projects are appropriated to reserves, and therefore do not expire at the end of the budget-year. Annual budgeted appropriations reflect newly appropriated and/or repurposed funds, rather than annual project expenditures.

Budgeted Project Funds: \$41.8MM



Number of Open Projects: 93



Debt Service Summary

Overview

The City's debt obligations, comprised of four general obligation ("GO") issues and one loan from the Alaska's Department of Environmental Conservation, are budgeted within the **Debt Service Fund**.

The Debt Service Fund is classified as a **non-major governmental fund**. The City sets annual appropriations to satisfy its scheduled debt service payments.

The Debt Service Fund receives annual revenue from two sources: partial reimbursement from the State of Alaska for three of its GO issues (2012 School Bonds, 2012 Series Two School Bonds, 2012 Series Two Harbor Bonds), and interest on investments of its \$7MM fund balance.

Legal Debt Limitations

Pursuant to Chapter XI of the City Charter, the City's general obligation indebtedness is limited, and "*...shall not at any time exceed fifteen percent of the assessed value of all the real and personal property in the city.*"

Debt Limit Calculation (\$ Millions)

2018 Citywide Assessed Value	\$ 2,195
Legal Debt as Percentage of Assessed Value	15%
Legal Debt Limit in Dollars	\$ 329.25
Outstanding GO Debt Beginning 2019	\$ 44.60
Excess Debt Capacity	\$ 284.66

Outstanding General Obligation (GO) Debt Issues (4):

2012 Series Two Harbor Bonds: Originally issued in 2004. Remaining principal of \$1.645MM was refunded via the Alaska Municipal Bond Bank Authority in 2012. Generates approximately 66% reimbursement revenue annually from State of Alaska.

2012 Series Two School Bonds: Originally issued in 2004. Remaining principal of \$1.095MM was refunded via the Alaska Municipal Bond Bank Authority in 2012. Generates approximately 66% reimbursement revenue annually from State of Alaska.

2012 School Bonds - \$33.865MM issued for construction of the Gilson Middle School. Ongoing debt service payments are fully defeased as of 2018, and therefore do not require annual budget appropriations. Generates approximately 60% reimbursement revenue annually from State of Alaska.

2015 Harbor Bonds - \$17.92MM issued for construction of the new boat harbor.

2019 General Obligation (GO) Debt Service Summary

Issue	Remaining	Scheduled Payments		Budgeted Payments		Reimbursement
	Principal	Interest	Principal	Interest	Principal	Revenue
2012 Series Two Harbor	1,065,000	51,500	160,000	51,500	160,000	210,375
2012 Series Two School	700,000	33,850	105,000	33,850	105,000	81,000
GO 2012 School	26,840,000	1,240,050	1,380,000	Defeased	Defeased	804,423
GO 2015 Harbor	<u>15,990,000</u>	<u>730,200</u>	<u>670,000</u>	<u>730,200</u>	<u>670,000</u>	<u>-</u>
Total	44,595,000	2,055,600	2,315,000	815,550	935,000	1,095,798



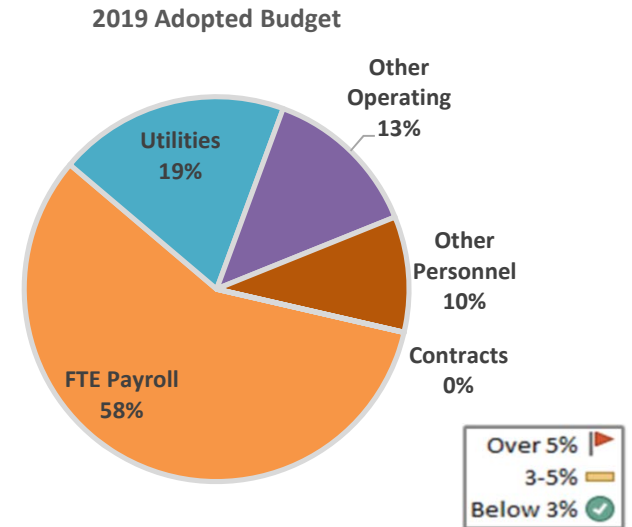
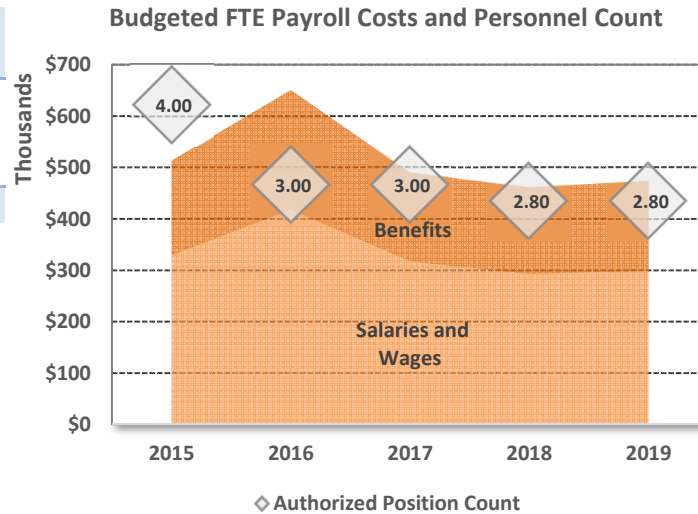
Departmental Information

ADMINISTRATION

Mission:

The Administration Department is responsible for implementing Council initiatives and priorities.

	FTE
CITY MANAGER	1.00
ASSISTANT CITY MANAGER	1.00
ADMIN ASSISTANT	0.80
Grand Total	2.80



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar	Percent	
FTE Payroll	469,111	623,595	531,661	325,000	461,751	474,135	12,384	✓	2.7%
Other Operating	124,249	122,722	100,261	95,000	106,330	109,100	2,770	✓	2.6%
Other Personnel	153,493	56,978	30,730	79,177	79,177	80,168	991	✓	1.3%
Contracts	6,512	5,769	-	-	-	-	-	✓	0.0%
Utilities	136,891	132,764	162,410	145,000	180,000	160,000	(20,000)	✓	-11.1%
Grand Total	890,256	941,829	825,062	644,177	827,258	823,403	(3,855)	✓	-0.5%

ADMINISTRATION

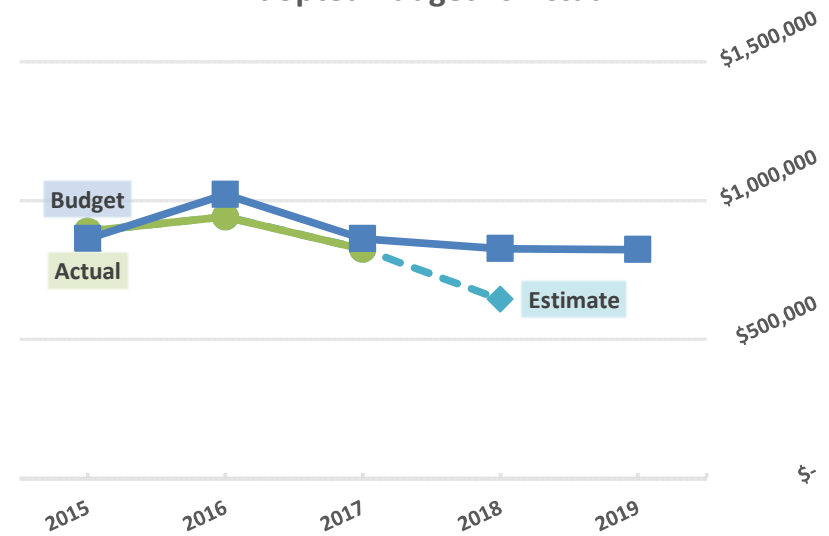
Work Plan

Continuation and completion of Kelsey Dock project.
 Create multi-year plan for office and storage space needs.
 Design of proposed new fire station.
 Development and implementation of pavement management plan.
 Enhanced communications and public outreach.
 Enhanced enforcement of city codes and zoning regulations.
 Expansion of housing options.
 Explore expanded and optimized project management options.
 Explore expanded senior healthcare initiatives.
 Long-term financial planning and budget sustainability
 Mitigate wildlife hazards.
 Ongoing economic development and diversification.
 Ongoing flood hazard assesement and mitigation.
 Review of citywide procurement procedures.
 Review of options for daycare and early childhood development.
 Scheduling and quantifying of ongoing and deferred maintenance.

2018 to 2019 Budget Changes

FTE Payroll	2.7% \$12,384
Utilities	-11.1% \$(20,000)
Other Operating	2.6% \$2,770
Other Personnel	1.3% \$991
Contracts	0.0% \$-

Adopted Budget vs Actual

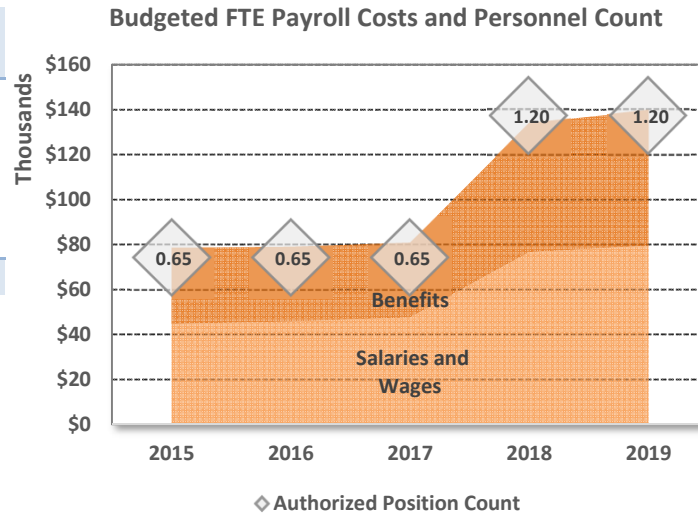


AIRPORT

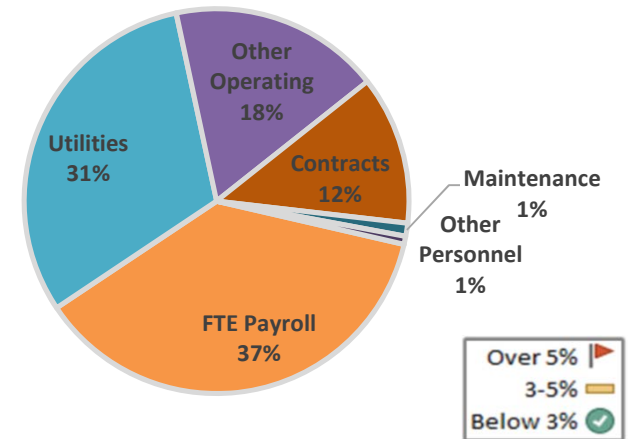
Mission:

Effective management of commercial leases and ongoing optimization of space for City use.

	FTE
DIRECTOR	0.10
OPERATIONS MANAGER	0.25
MAINTENANCE MANAGER	0.30
SECURITY & MAINT TECH	0.30
ADMIN ASSISTANT	0.25
Grand Total	1.20



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	72,432	72,241	71,856	131,000	133,975	139,751	5,776	4.3%
Other Operating	42,975	41,717	52,840	59,279	73,615	66,825	(6,790)	-9.2%
Other Personnel	1,618	1,146	1,109	2,488	2,988	2,552	(436)	-14.6%
Contracts	34,453	42,335	35,242	43,815	43,040	47,220	4,180	9.7%
Utilities	96,501	78,158	80,783	114,500	117,000	117,000	-	0.0%
Maintenance	1,946	3,448	2,558	3,500	4,500	4,150	(350)	-7.8%
Grand Total	249,926	239,046	244,388	354,582	375,118	377,498	2,380	0.6%

AIRPORT

Ongoing Responsibility

The Airport Department is responsible for subleasing office space in the Valdez Pioneer Field airport terminal building, providing general building maintenance, events, and assisting with parking lot snow removal to clear parking spaces.

Work Plan

Assist the State of Alaska with their Airport Master planning efforts.

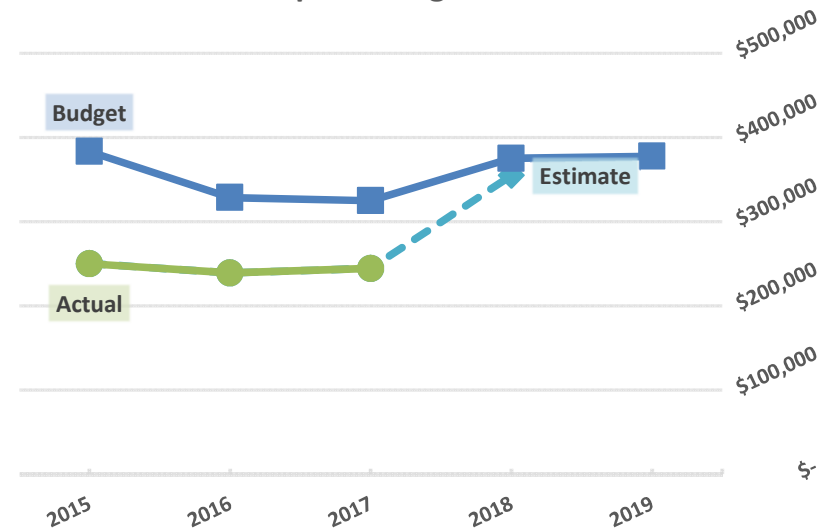
Continue to work with stakeholders and the FAA to improve flight navigation system upgrades.

Work with Capital Facilities team to repair the HVAC system and open the Whitney side of the Airport.

2018 to 2019 Budget Changes

FTE Payroll		4.3%	\$5,776
Utilities		0.0%	\$-
Other Operating	-9.2%		\$(6,790)
Contracts		9.7%	\$4,180
Maintenance	-7.8%		\$(350)
Other Personnel	-14.6%		\$(436)

Adopted Budget vs Actual

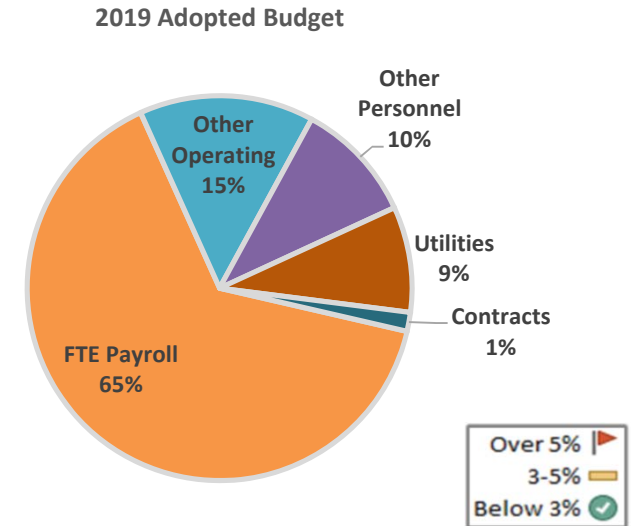
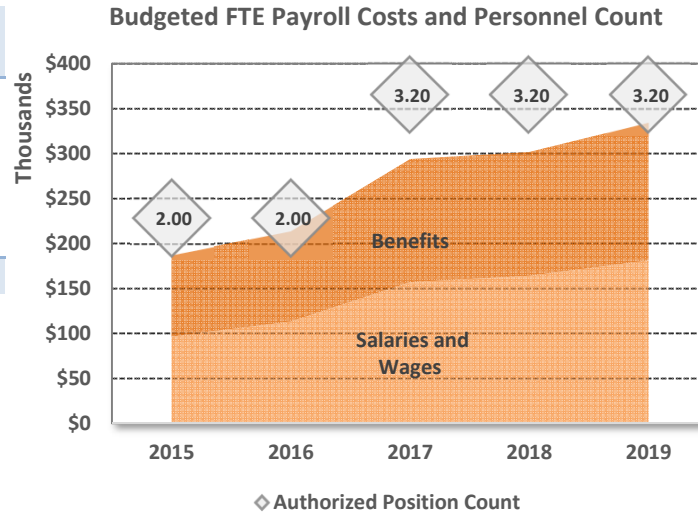


ANIMAL CONTROL

Mission:

Provide outstanding service while placing animal welfare and safety as our top priority.

	FTE
CHIEF	0.10
ANIMAL CONTROL OFFICER	1.00
SUPERVISOR	1.00
ATTENDANT	1.00
ADMIN ASSISTANT	0.10
Grand Total	3.20



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	133,978	171,270	249,590	301,922	301,922	334,751	32,829	▶	10.9%
Other Operating	34,812	29,708	41,979	42,700	50,900	76,000	25,100	▶	49.3%
Other Personnel	38,912	58,672	40,910	47,202	44,202	52,778	8,576	▶	19.4%
Contracts	4,087	4,341	3,451	5,225	5,225	8,225	3,000	▶	57.4%
Utilities	35,037	36,088	43,448	46,000	46,000	46,000	-	✓	0.0%
Grand Total	246,826	300,079	379,378	443,049	448,249	517,755	69,506	▶	15.5%

ANIMAL CONTROL

Ongoing Responsibility

Our mission will be accomplished by partnering with our support organizations, volunteers, and community.

Work Plan

Complete implementation and full-integration of Pet Point program.

Continue Improvement of Animal Care Practices.

Develop comprehensive animal information pamphlet for residents and visitors.

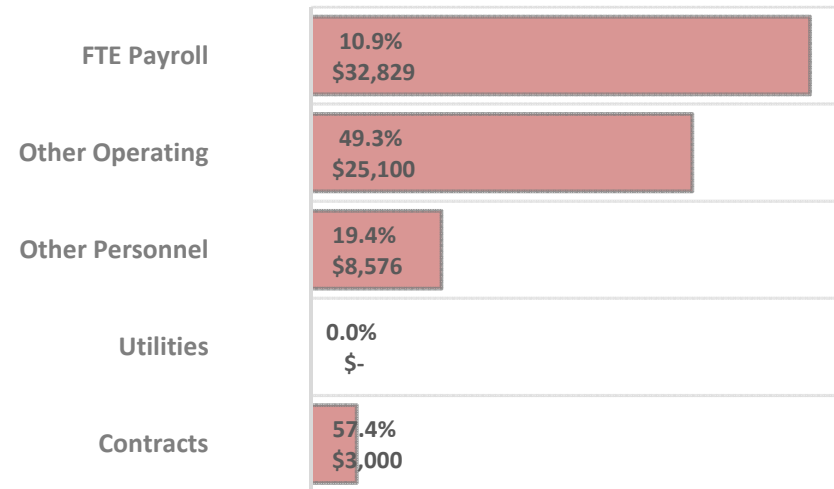
Identify and address areas throughout Valdez lacking adequate signage.

Increase Volunteer Program.

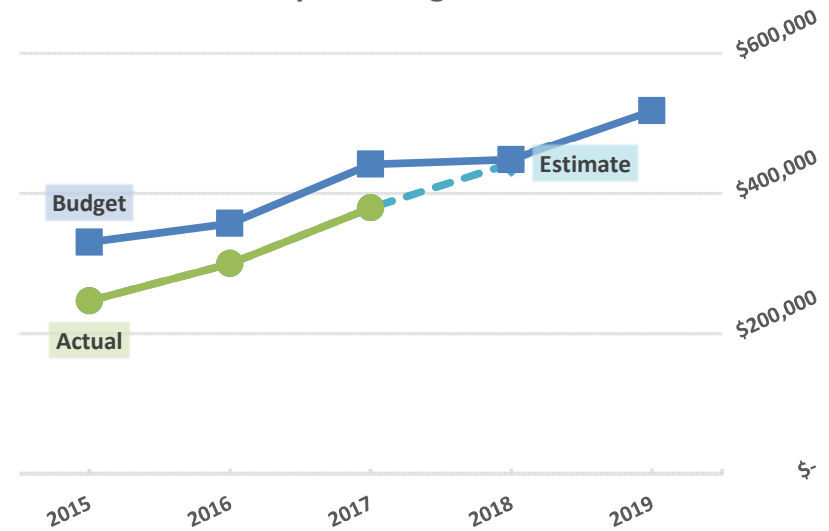
Initiate an Animal Shelter Facility beautification program.

Resolve dog kennel health and safety issues (black mold/drain failures).

2018 to 2019 Budget Changes



Adopted Budget vs Actual

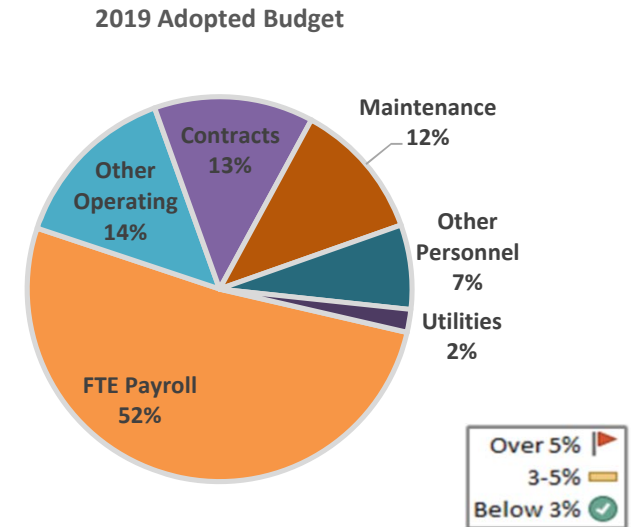
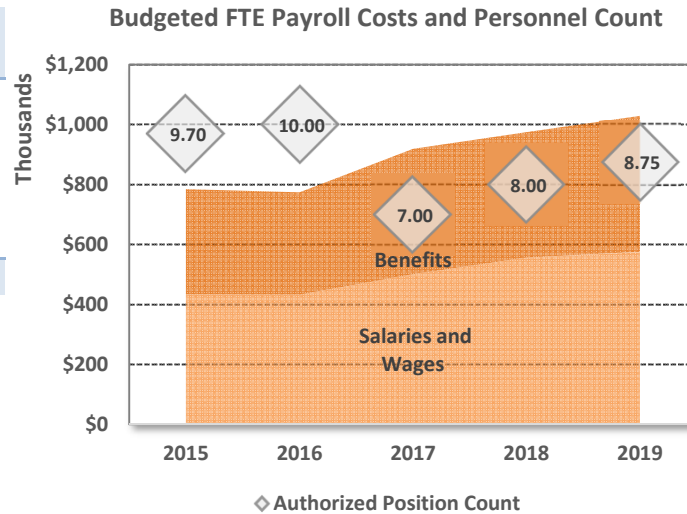


BUILDING MAINTENANCE

Mission:

Manage maintenance at City facilities to ensure they are safe, serviceable and secure for staff and all members of the community.

	FTE
DIRECTOR	0.50
MAINT COORDINATOR	1.00
SUPERVISOR	1.00
TECHNICIAN	5.25
ADMIN ASSISTANT	1.00
Grand Total	8.75



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	712,363	707,466	801,861	974,485	974,486	1,029,520	55,035	▲	5.6%
Other Operating	166,023	179,994	214,067	283,500	310,095	287,268	(22,827)	✓	-7.4%
Other Personnel	78,852	90,008	76,034	146,480	148,780	141,697	(7,083)	✓	-4.8%
Contracts	173,713	143,117	199,840	254,000	255,704	267,704	12,000	■	4.7%
Utilities	33,390	31,958	37,678	48,410	48,410	38,410	(10,000)	✓	-20.7%
Maintenance	139,391	160,944	183,540	200,000	207,264	233,468	26,204	▲	12.6%
Grand Total	1,303,732	1,313,487	1,513,021	1,906,875	1,944,739	1,998,068	53,329	✓	2.7%

BUILDING MAINTENANCE

Ongoing Responsibility

Adhere to preventative maintenance schedule to ensure longevity of various City assets.

Assist with facilitating City special events.

Maintain the museum and Senior Center and provide support for their facility upgrades.

Manage and implement the City's database for maintenance (Maintenance Connect).

Provide snow removal services.

Work with other departments to better utilize the crews in a team effort to accomplish tasks.

Administer the City's maintenance-related service contracts.

Work Plan

Continue to install energy efficient components and systems in an effort to reduce the costs associated with all City facilities.

Cross train technicians to become proficient in all trades as a better way to utilize and maximize individual skills.

Maintain existing roofs.

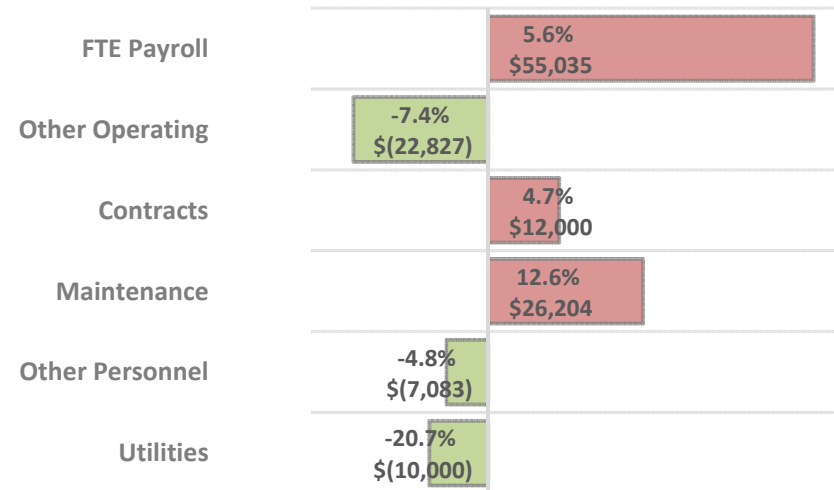
Manage the increased work load necessitated by tightened regulations, increased assets, aging buildings, and additional snow removal responsibilities.

Oversee compliance with the SPCC plans for maintaining fuel tanks and hazardous materials.

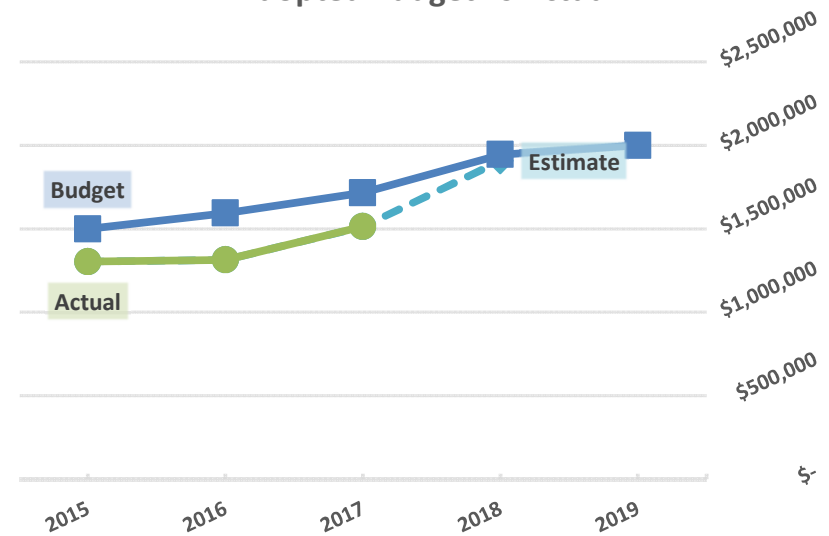
Train staff in building maintenance fields, such as HVAC and boiler repairs/maintenance, to increase the efficient operation of City buildings.

Use Maintenance Connect software to identify and reduce the amount of deferred maintenance, track costs and resource needs.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

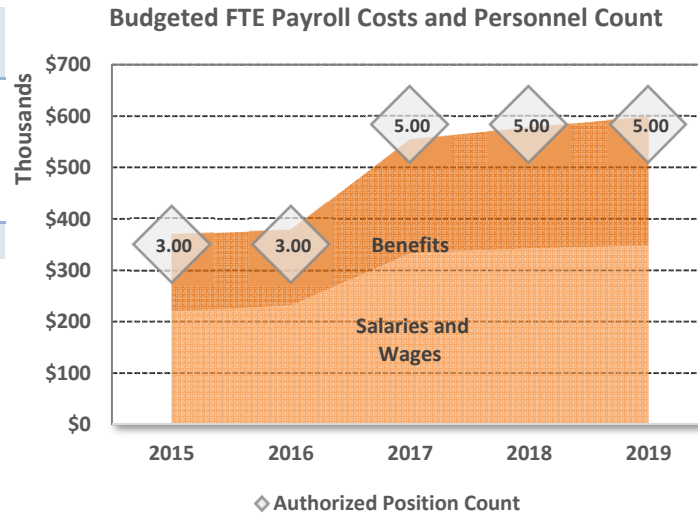


CITY CLERK

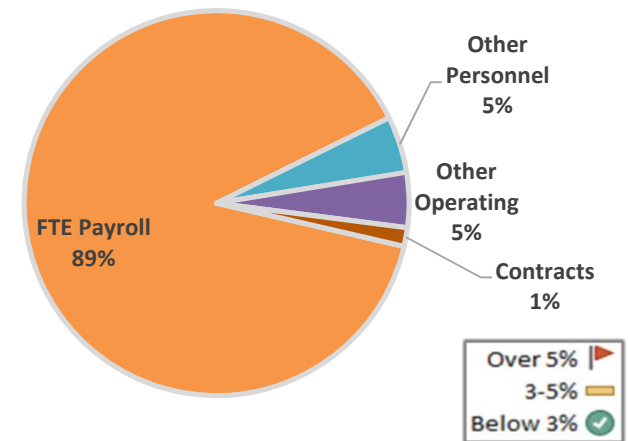
Mission:

It is the mission of the City Clerk and her staff to provide municipal election services, maintain the official records of all City Council proceedings, and perform other state and municipal statutory duties for elected officials, voters, city departments, and the public, in order that they may be guaranteed fair and impartial elections and open access to information and the legislative process.

	FTE
CITY CLERK	1.00
DEPUTY CLERK	1.00
RECORDS MANAGER	1.00
CUSTOMER SERVICE REP	2.00
Grand Total	5.00



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	351,318	363,157	536,780	559,850	577,851	598,817	20,966	3-5%	3.6%
Other Operating	12,012	19,481	15,635	28,800	28,800	31,000	2,200	Over 5%	7.6%
Other Personnel	40,312	30,169	38,060	34,846	32,039	31,911	(128)	Below 3%	-0.4%
Contracts	2,421	2,509	9,121	10,510	10,510	10,510	-	Below 3%	0.0%
Grand Total	406,063	415,317	599,597	634,006	649,200	672,238	23,038	3-5%	3.5%

CITY CLERK

Ongoing Responsibility

The City Council appoints the municipal Clerk. The Clerk and her staff work directly for the legislative body. The Clerk administers the City Council's offices and serves as a conduit to the administration, the public, and other agencies for the City Council.

The City Clerk's office also serves as the City Public Information Office, whose missions include media relations, social media management, and emergency communications. Additionally, the City Clerk's office manages the front customer service office at City Hall.

Work Plan

Continue development and implementation of Zasio electronic records management system.

Continue to increase voter turnout and spark interest by our citizens to serve on the City Council, the School Board or as a member of a City Board or Commission. Promote citizen engagement and involvement in local government.

Continue with ongoing revisions to City Code.

Create a Public Information Office operating procedures manual to codify roles, responsibilities, processes, programs, and goals.

Develop and implement "Kids in Government" program.

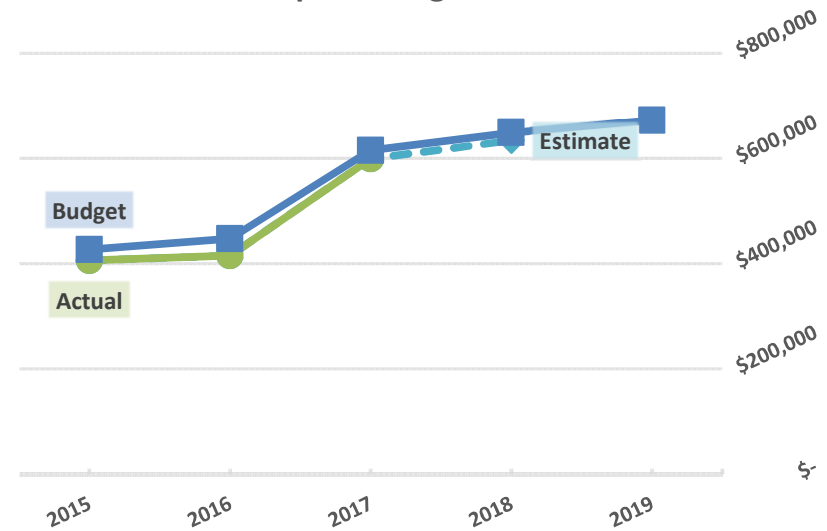
Develop and implement newly elected officials and boards and commissions training program.

Provide training for Clerk staff necessary to achieve or retain the highest degree of professional certification.

2018 to 2019 Budget Changes

FTE Payroll	3.6% \$20,966
Other Personnel	-0.4% \$(128)
Other Operating	7.6% \$2,200
Contracts	0.0% \$-

Adopted Budget vs Actual

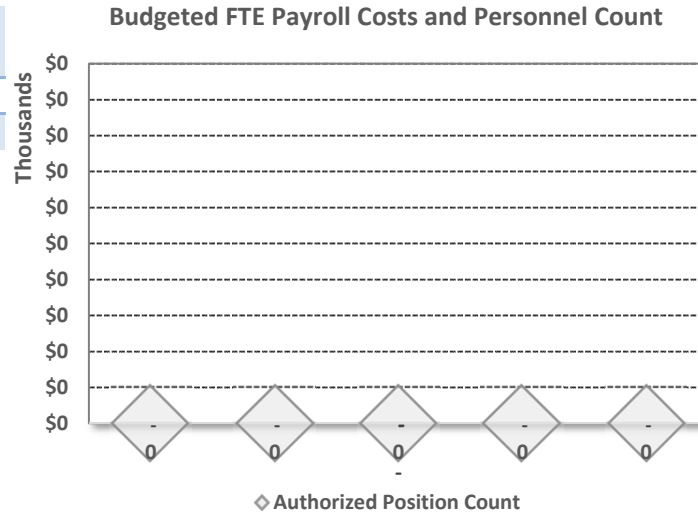


CITY COUNCIL

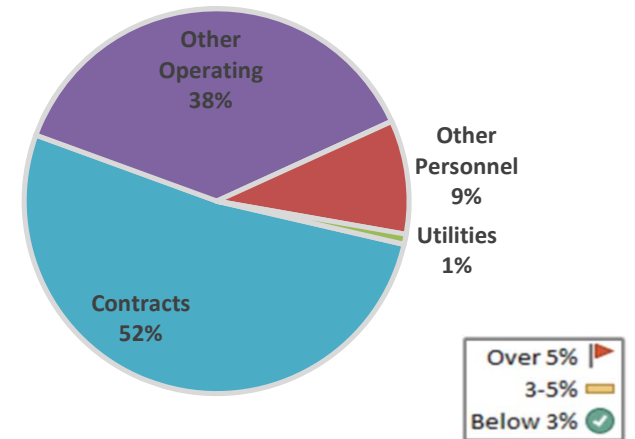
Mission:

The City Council is the legislative and policy-making body of City government, setting the City's long-range vision, values, strategies and goals.

	FTE
7 COUNCILMEMBERS	-
Grand Total	-



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
Other Operating	71,169	69,525	81,067	131,750	131,750	131,750	-		0.0%
Other Personnel	46,763	20,822	19,643	33,500	33,500	33,500	-		0.0%
Contracts	155,674	166,702	165,515	172,000	192,000	182,000	(10,000)		-5.2%
Utilities	2,893	2,687	2,950	4,000	4,000	3,000	(1,000)		-25.0%
Grand Total	276,498	259,736	269,176	341,250	361,250	350,250	(11,000)		-3.0%

CITY COUNCIL

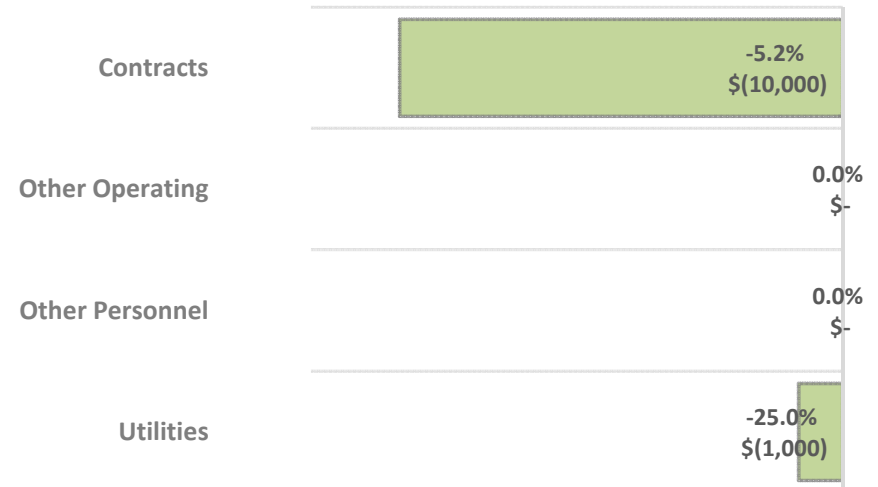
Ongoing Responsibility

The Mayor serves as the Chairperson of the Council. The Council appoints and removes the City Manager, City Clerk, and City Attorney to implement its policies and goals.

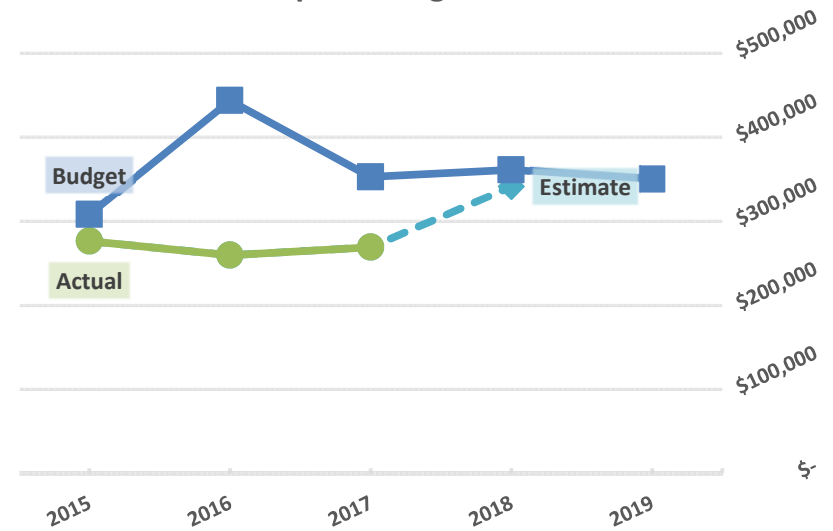
Work Plan

Continuation and completion of Kelsey Dock project.
 Create multi-year plan for office and storage space needs.
 Design of proposed new fire station.
 Development and implementation of pavement management plan.
 Enhanced communications and public outreach.
 Enhanced enforcement of city codes and zoning regulations.
 Expansion of housing options.
 Explore expanded and optimized project management options.
 Explore expanded senior healthcare initiatives.
 Long-term financial planning and budget sustainability
 Mitigate wildlife hazards.
 Ongoing economic development and diversification.
 Ongoing flood hazard assesement and mitigation.
 Review of citywide procurement procedures.
 Review of options for daycare and early childhood development.
 Scheduling and quantifying of ongoing and deferred maintenance.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

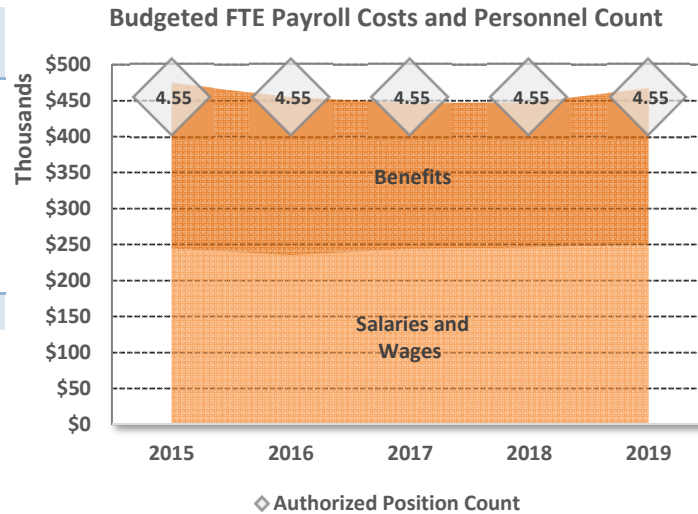


CIVIC CENTER

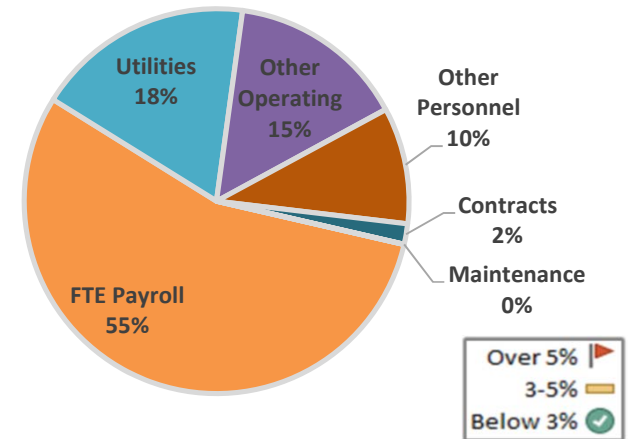
Mission:

The Valdez Convention and Civic Center is a multi-purpose public facility intended to encourage a variety of uses to meet the economic, social, cultural, convention and recreational needs of Valdez.

	FTE
DIRECTOR	0.15
MANAGER	1.00
CATERING/EVENT ATTEND	1.00
MOVIE/EVENT ATTEND	1.00
MAINT & EQUIP TECH	1.00
ADMIN ASSISTANT	0.40
Grand Total	4.55



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	357,676	411,858	377,916	435,000	447,397	467,340	19,943	Yellow Flag	4.5%
Other Operating	128,184	139,069	132,644	111,680	116,605	126,365	9,760	Red Flag	8.4%
Other Personnel	60,325	50,304	63,179	66,780	68,333	82,814	14,481	Red Flag	21.2%
Contracts	5,289	13,156	10,601	13,418	13,418	14,595	1,177	Red Flag	8.8%
Utilities	142,903	125,930	115,343	145,000	175,000	155,000	(20,000)	Green Checkmark	-11.4%
Maintenance	-	-	-	-	-	-	-	Green Checkmark	0.0%
Grand Total	694,377	740,318	699,683	771,878	820,753	846,114	25,361	Yellow Flag	3.1%

CIVIC CENTER

Ongoing Responsibility

Community use is a high priority and therefore non-profits and individuals receive the noncommercial category and associated rates. The Civic Center staff manages and maintains the building and the majority of supporting equipment contained therein.

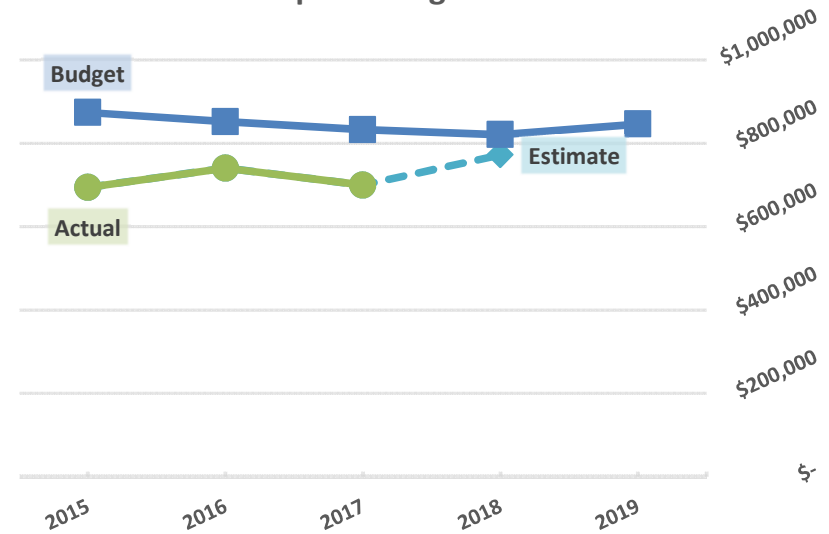
Work Plan

Comprehensive assessment for installation of live video feed technology.
Design and installation of security camera technology.
Enhancements to communications systems.
Replacement of the doors in the front of the building.
Staining of the building.

2018 to 2019 Budget Changes

FTE Payroll	4.5% \$19,943
Utilities	-11.4% \$(20,000)
Other Operating	8.4% \$9,760
Other Personnel	21.2% \$14,481
Contracts	8.8% \$1,177
Maintenance	0.0% \$-

Adopted Budget vs Actual

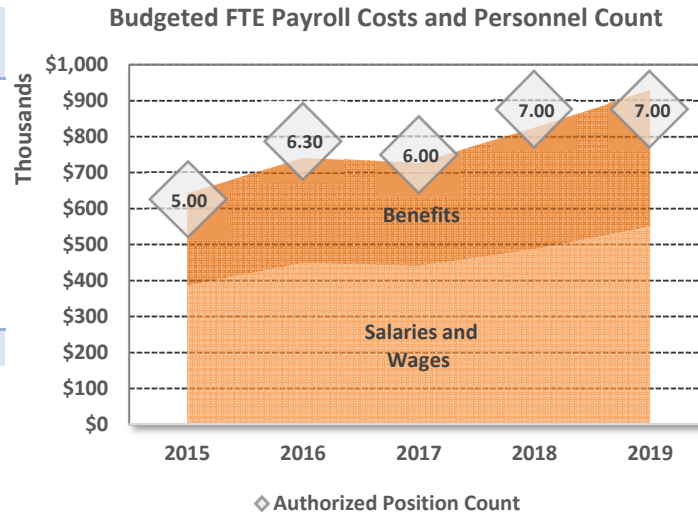


COMMUNITY DEVELOPMENT

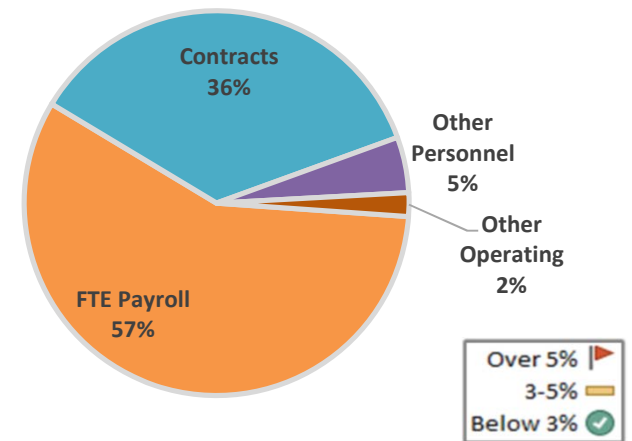
Mission:

To develop and implement creative community-based strategies to enhance housing opportunities, build cohesive neighborhoods, and ensure a dynamic framework for quality growth and development.

	FTE
DIRECTOR	1.00
BUILDING INSPECTOR	1.00
GIS MANAGER	1.00
SENIOR PLANNER/GIS TECH	1.00
SENIOR PLANNER	1.00
PLANNING TECHNICIAN	1.00
ADMIN ASSISTANT	1.00
Grand Total	7.00



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	581,091	591,730	646,933	597,908	824,438	928,206	103,768	12.6%
Other Operating	13,288	26,941	32,981	18,468	36,000	32,100	(3,900)	-10.8%
Other Personnel	25,768	26,980	49,509	72,877	41,012	75,235	34,223	83.4%
Contracts	60,174	83,293	110,989	200,929	150,000	578,900	428,900	285.9%
Grand Total	680,321	728,944	840,412	890,182	1,051,450	1,614,441	562,991	53.5%

COMMUNITY DEVELOPMENT

Ongoing Responsibility

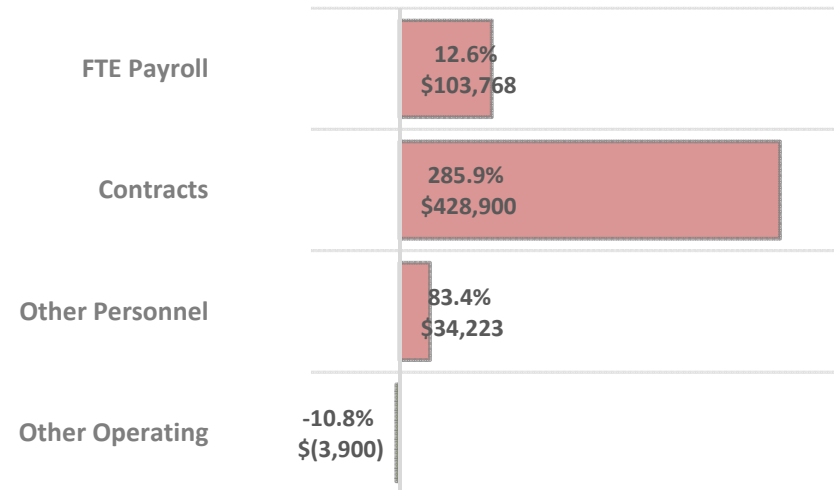
Building Plan Reviews.
Business Registrations.
Code Enforcement.
Code Variances and Exceptions.
Conditional Use Permits.
Floodplain Management.
Inspections.
Land Sales.
Long-Term Planning.
Public Land Lease Management.
Re-zoning.
Subdivision Development.
Temporary Land Use Permits.

Work Plan

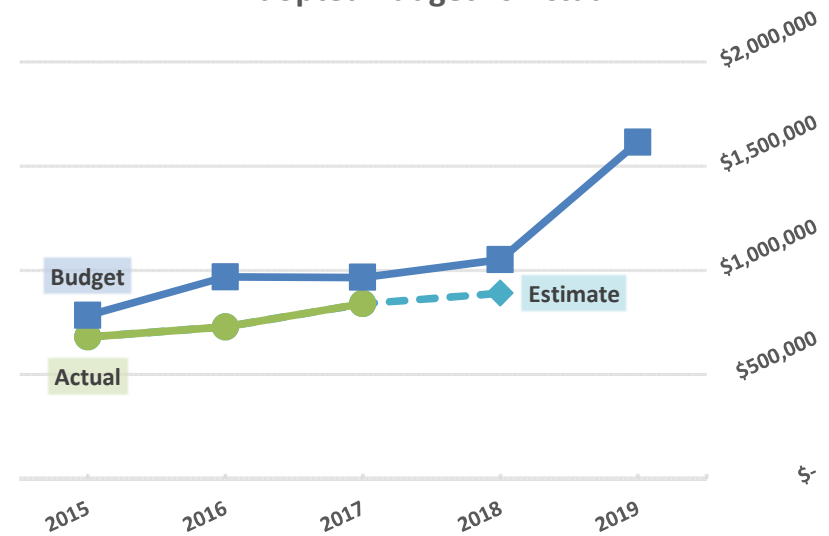
Adoption of updated FEMA Flood Insurance Rate Maps by ordinance.
Assist in the development of the Comprehensive plan.
Continue to Develop City Wide Flood Mitigation Strategic Plan for adoption by resolution.

Continue to streamline building, zoning, floodplain development and septic application reviews and strive for a 7 to 10 day permit turnaround.
Encourage and allow new building types by code adoption.
Innovate to improve compliance by outreach.
Make public land available by increasing city land sales by 50%.
Revise City Code to reflect wants and needs of the community.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

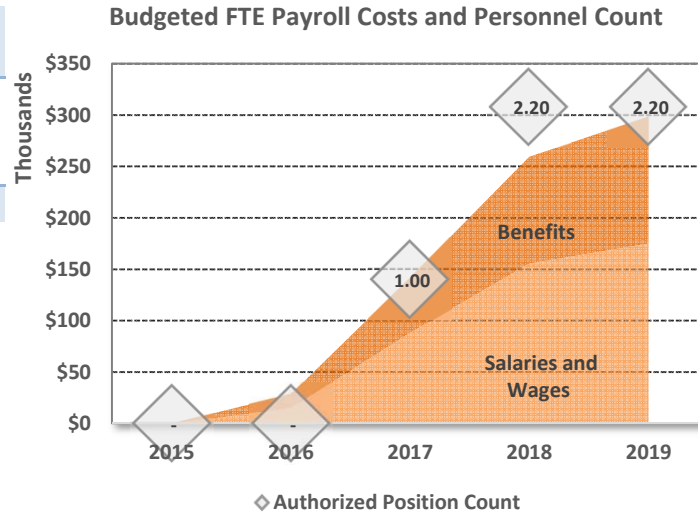


ECONOMIC DEVELOPMENT

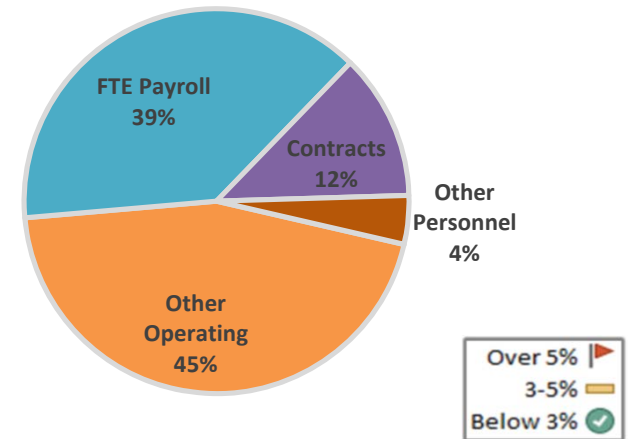
Mission:

The mission of the economic development department is to promote the City of Valdez through the attraction of new businesses and retention of existing businesses by providing the resources that enable and advance the well being of the community.

	FTE
DIRECTOR	1.00
EVENTS COORDINATOR	1.00
ADMINISTRATIVE ASSISTANT	0.20
Grand Total	2.20



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	1,062	40,818	94,499	235,000	259,370	298,665	39,295	▶	15.2%
Other Operating	4,902	169,246	10,319	339,250	345,650	348,158	2,508	✓	0.7%
Other Personnel	40,974	26,451	22,379	28,350	18,350	31,634	13,284	▶	72.4%
Contracts	205,131	215,391	96,621	31,327	-	95,000	95,000	▶	100.0%
Grand Total	252,069	451,907	223,818	633,927	623,370	773,457	150,087	▶	24.1%

ECONOMIC DEVELOPMENT

Ongoing Responsibility

Develop, support and work toward the accomplishment of the community's economic development mission. Champion economic projects that advance Valdez in achieving its vision. This includes business retention and expansion, workforce strategies, marketing and attraction, real estate development and reuse.

Work Plan

Assist Kimley Horn in the comprehensive plan development.

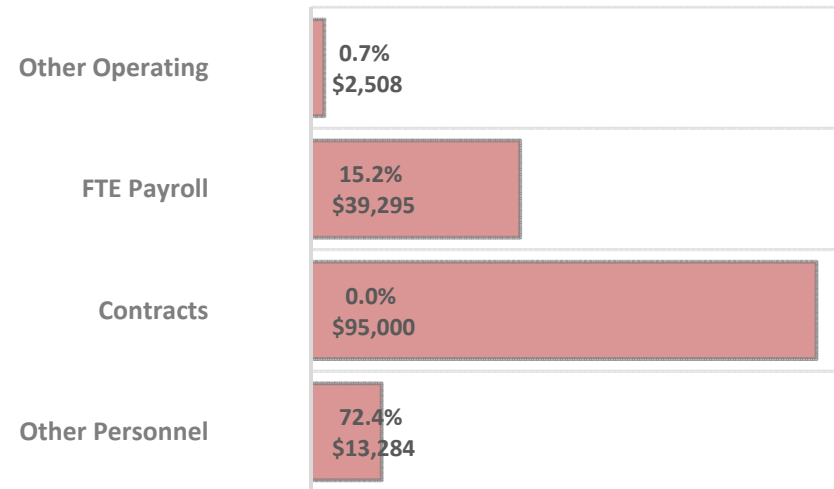
Assist Ports and Harbors with their marketing strategies.

Direct Emergency Management operations.

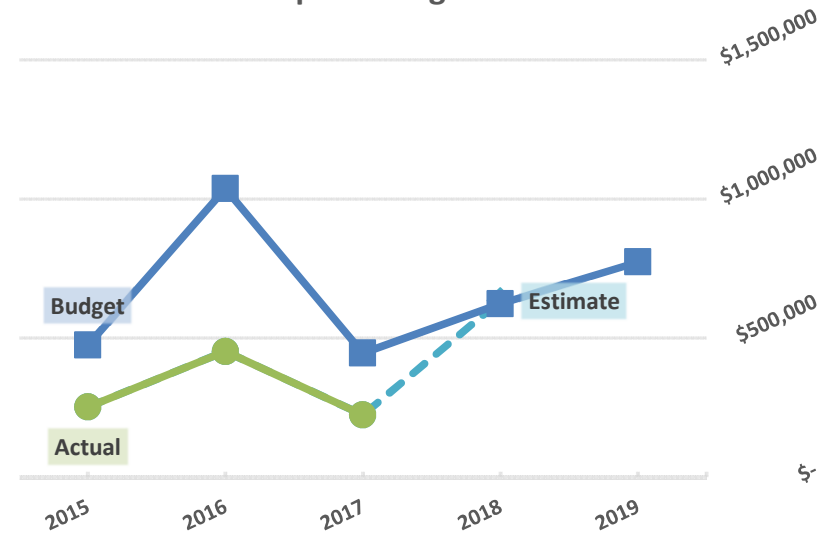
Work on a plan to get city water and sewer to more of the community located at 10 mile.

Work with Community Development in getting city owned property surveyed, and appraised and on the market for sale.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

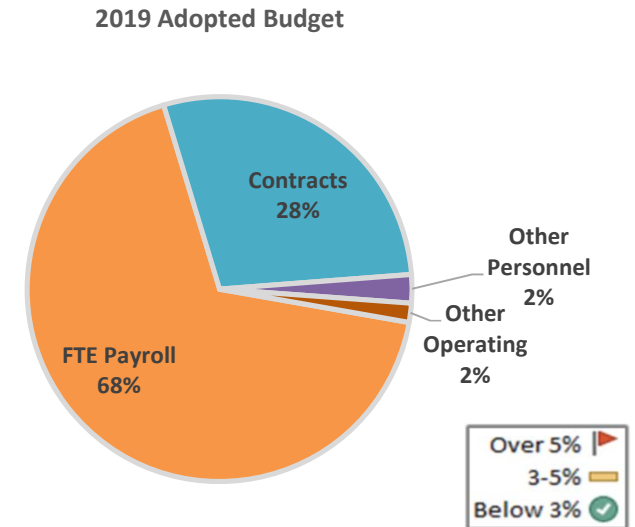
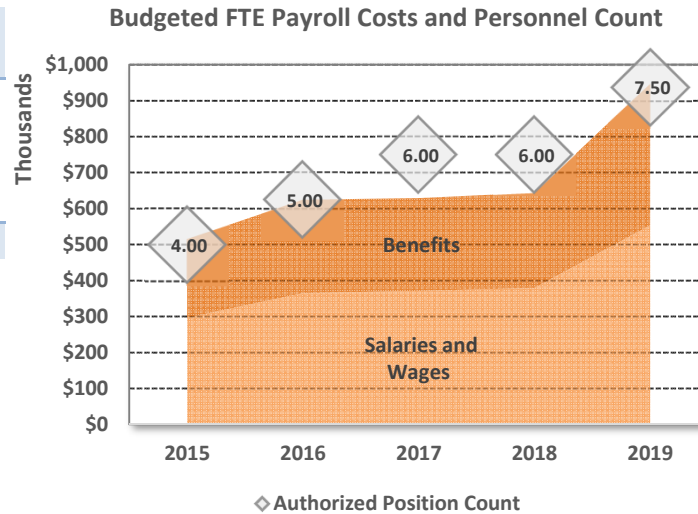


ENGINEERING

Mission:

Provide engineering and project management services for Major Maintenance (MM) and Capital Improvement Projects (CIP).

	FTE
DIRECTOR	0.50
PROJECT MANAGER II	2.00
PROJECT MANAGER I	4.00
ADMIN ASSISTANT	1.00
Grand Total	7.50



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	437,859	494,678	549,207	525,000	644,467	947,576	303,110	47.0%
Other Operating	18,470	19,491	16,571	16,700	23,600	22,743	(857)	-3.6%
Other Personnel	14,707	19,729	21,260	20,479	30,779	33,154	2,375	7.7%
Contracts	45,642	52,545	108,626	65,000	100,000	400,000	300,000	300.0%
Grand Total	516,679	586,443	695,664	627,179	798,846	1,403,474	604,628	75.7%

ENGINEERING

Ongoing Responsibility

Project management includes pre-project planning, project scope definition, cost estimating, design management, bidding, inspection and project closeout. Provide administrative support and oversight for approval of non-City projects built within the right-of-way.

Provide support for Community and Economic Diversification through building/utility inspections and application of engineering, design, and construction management expertise.

Work Plan

Accommodate training of staff to enhance project engineering and management skills.

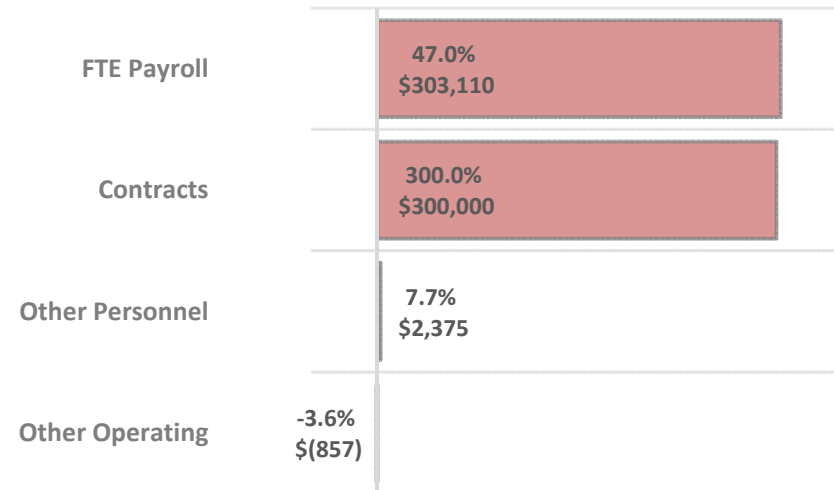
Assist City Administration with planning initiatives associated with the City's new revitalization program.

Develop multi-year CIP and MM project needs for future implementation utilizing standard preventative maintenance and replacement schedules.

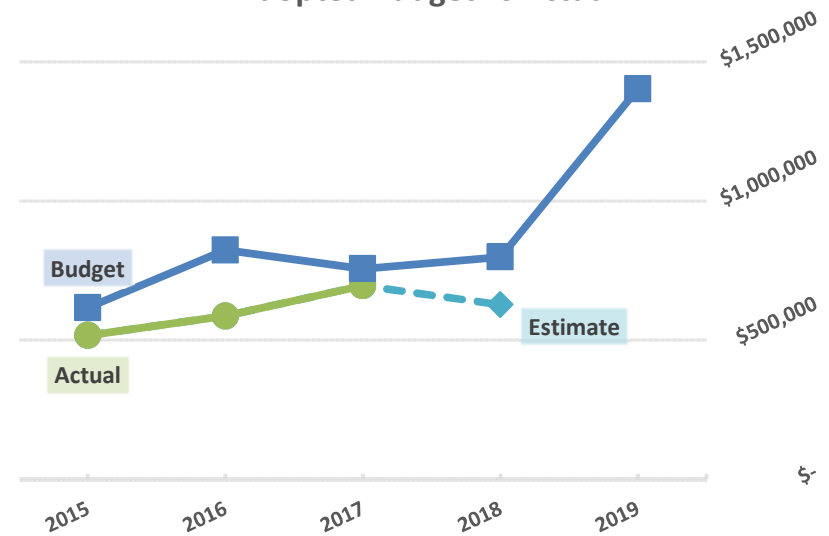
Provide continuous improvement of procurement and project management services to ensure delivery of high-quality projects and timely response to the needs of City stakeholders.

Administer all CIP and MM projects approved for 2019, including the current expansion project.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

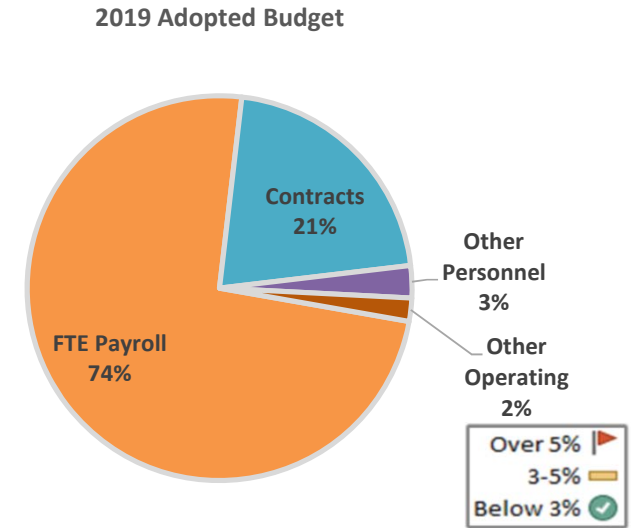
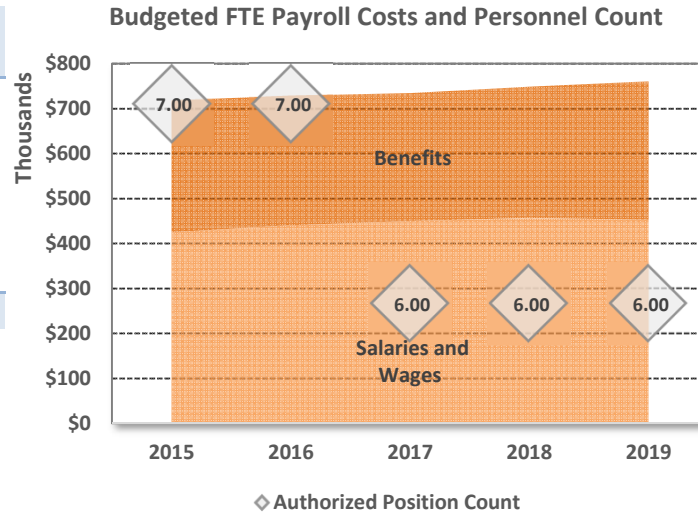


FINANCE

Mission:

The Finance Department's mission is to Maximize, Optimize and Preserve the City's Financial Resources

	FTE
DIRECTOR	1.00
COMPTROLLER	1.00
ACCOUNTANT III	1.00
ACCOUNTANT II	1.00
ACCOUNTANT I	1.00
ANALYST	1.00
Grand Total	6.00



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	678,216	720,693	677,433	746,796	748,764	760,995	12,231	✓	1.6%
Other Operating	10,781	12,927	11,176	16,216	18,142	19,930	1,788	▶	9.9%
Other Personnel	23,294	14,632	16,411	11,150	26,469	28,040	1,571	▶	5.9%
Contracts	245,136	297,237	364,317	152,000	223,000	218,500	(4,500)	✓	-2.0%
Grand Total	957,426	1,045,488	1,069,337	926,162	1,016,375	1,027,465	11,090	✓	1.1%

FINANCE

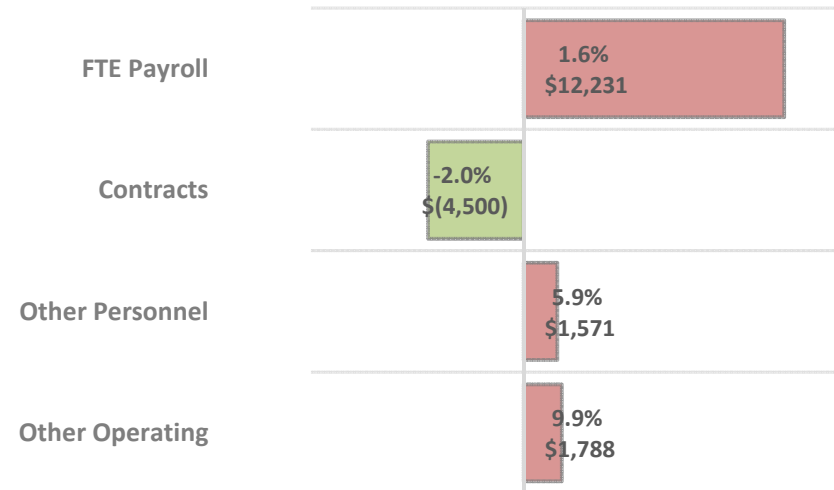
Ongoing Responsibility

The Finance Department oversees management and analysis of the City's treasury and cash flow, as well all accounting, payroll, accounts payable, accounts receivable and property tax collection. On behalf of City Council the Department coordinates and manages the annual independent financial audit. The Department provides budgeting analysis and forecasting to the City manager and all departments, prepares the annual budget document, and coordinates all related workshops and public hearings. The Department also administers the City's General Obligation debt, the Permanent Fund investment policies, risk management, and self-insured employee health benefits program.

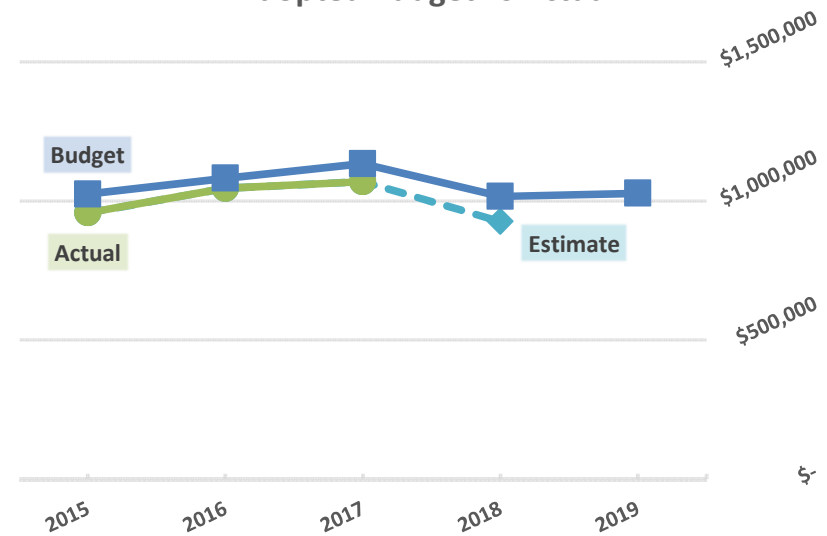
Work Plan

Creation of Budget and Performance Metrics.
 Development of Bi-annual Budget.
 Financing options for multi-Year CIP and deferred maintenance.
 Integrated Web-Based Merchant Services for all facilities.
 Intermediate and Long Term Financial Planning.
 Revision of Financial Policies.
 Risk Management Analysis.
 Third-party review of procurement and contracting

2018 to 2019 Budget Changes



Adopted Budget vs Actual

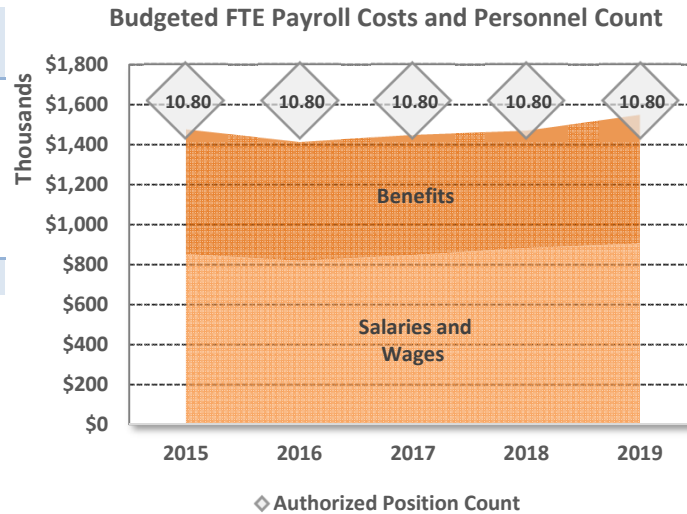


FIRE/EMS

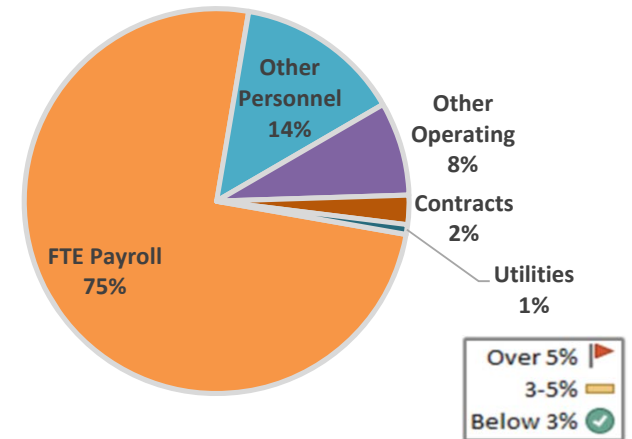
Mission:

It is the mission of the City of Valdez Fire Department to provide protection of life, property, and the environment from the effects of fires, medical emergencies, and hazards.

	FTE
CHIEF	1.00
CAPTAIN	3.00
LIEUTENANT	3.00
ENGINEER	3.00
ADMIN ASSISTANT	0.80
Grand Total	10.80



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	1,285,540	1,281,665	1,387,554	1,465,000	1,470,793	1,549,058	78,264	5.3%
Other Operating	90,643	137,857	188,215	161,400	165,404	162,800	(2,604)	-1.6%
Other Personnel	203,519	230,410	219,796	239,950	276,660	288,699	12,040	4.4%
Contracts	25,445	21,050	13,605	38,000	46,950	50,750	3,800	8.1%
Utilities	15,680	15,474	15,691	16,000	22,000	17,000	(5,000)	-22.7%
Grand Total	1,620,828	1,686,456	1,824,861	1,920,350	1,981,807	2,068,307	86,500	4.4%

FIRE/EMS

Ongoing Responsibility

We accomplish our mission with highly trained and dedicated members.
We proudly serve with professionalism and excellence.

Work Plan

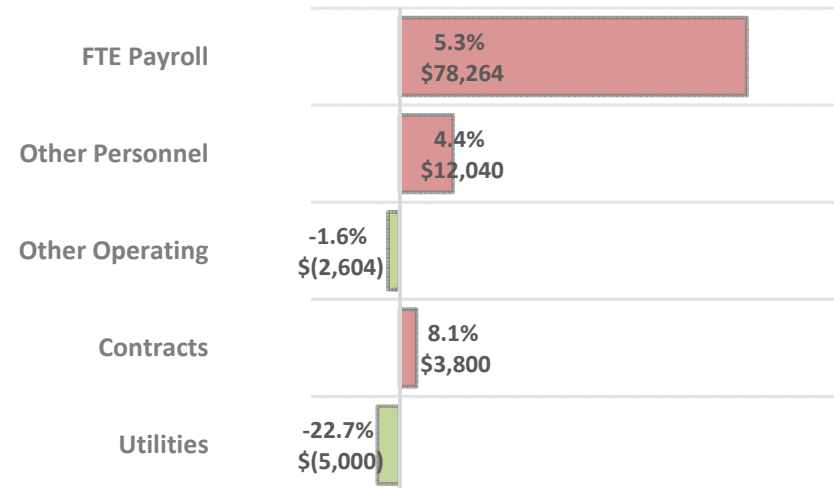
Fire station mitigation issues.

Maintain certification requirements for all levels of Emergency Medical Technicians, each of the Technical Rescue disciplines, and all levels of Firefighting.

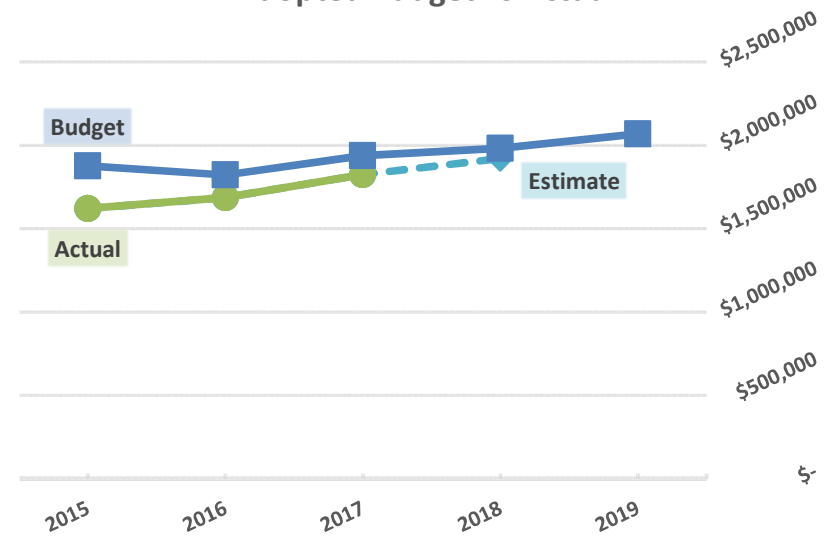
New fire station, design, and construction.

Provide for the ongoing training for all members of the fire department.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

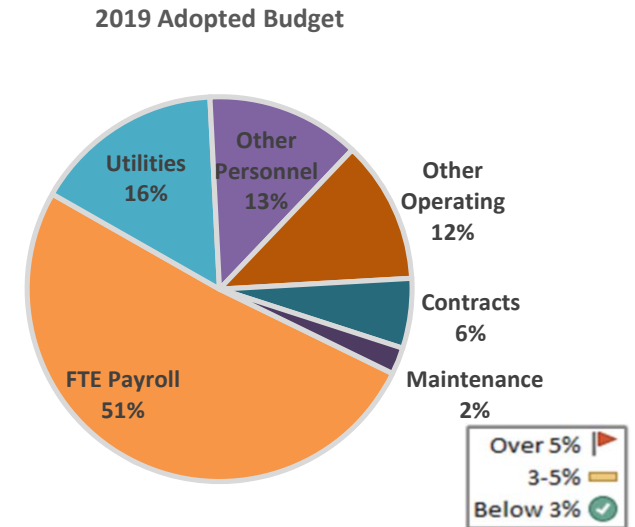
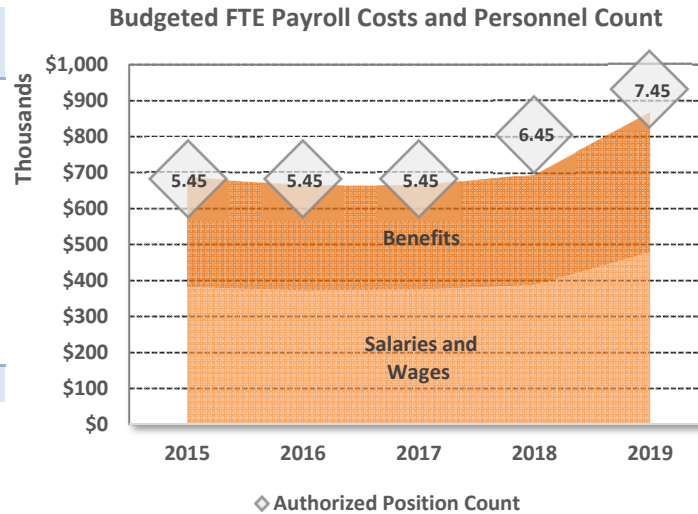


HARBOR

Mission:

Provide management, maintenance, and accounting of all harbor-related activities occurring within the mooring basins and associated uplands.

	FTE
DIRECTOR	0.45
HARBORMASTER	1.00
OFFICE MANAGER	1.00
MAINT COORD / PM	1.00
HARBOR MAINT TECH II	1.00
MAINTENANCE TECH	1.00
EQUIPMENT OPERATOR	1.00
ADMIN ASSISTANT	1.00
Grand Total	7.45



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	584,010	538,015	558,099	619,936	695,920	868,852	172,932	24.8%
Other Operating	154,355	91,809	75,096	123,626	141,491	204,228	62,737	44.3%
Other Personnel	131,223	133,566	135,238	114,849	183,181	219,994	36,813	20.1%
Contracts	66,025	43,183	57,423	61,001	66,000	100,000	34,000	51.5%
Utilities	151,495	176,658	190,522	223,532	235,000	272,000	37,000	15.7%
Maintenance	24,358	18,036	23,321	26,085	38,500	38,500	-	0.0%
Grand Total	1,111,467	1,001,266	1,039,700	1,169,029	1,360,092	1,703,574	343,482	25.3%

HARBOR

Ongoing Responsibility

Duties include operating and maintaining the travelift, fish pump, crane, grid, launch ramp, restrooms, fish cleaning stations, and maintenance yard services. Review and recommend changes for consideration to the Harbor rules, regulations, policies and procedures.

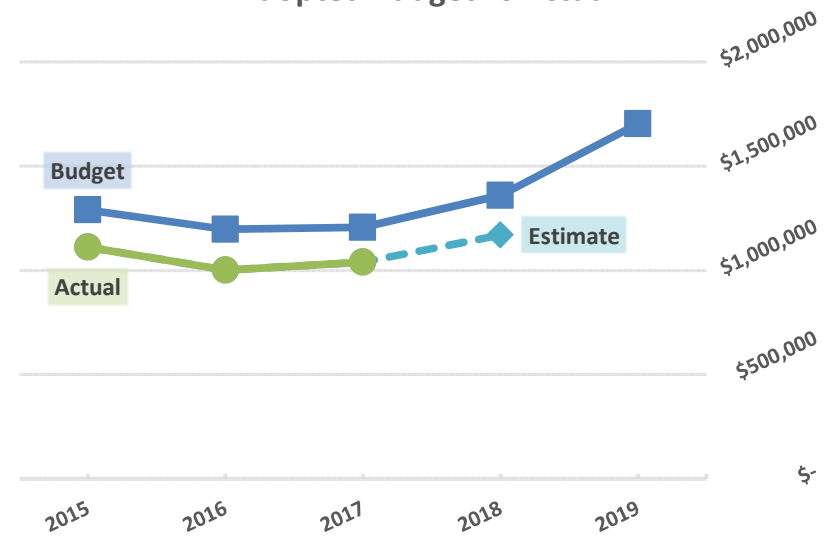
Work Plan

Ensure a smooth opening transition in the New Commercial Boat Harbor.
Finish the Waterfront Master Planning effort.
Streamline and modernize billing and reporting processes.

2018 to 2019 Budget Changes

FTE Payroll	24.8% \$172,932
Utilities	15.7% \$37,000
Other Personnel	20.1% \$36,813
Other Operating	44.3% \$62,737
Contracts	51.5% \$34,000
Maintenance	0.0% \$-

Adopted Budget vs Actual

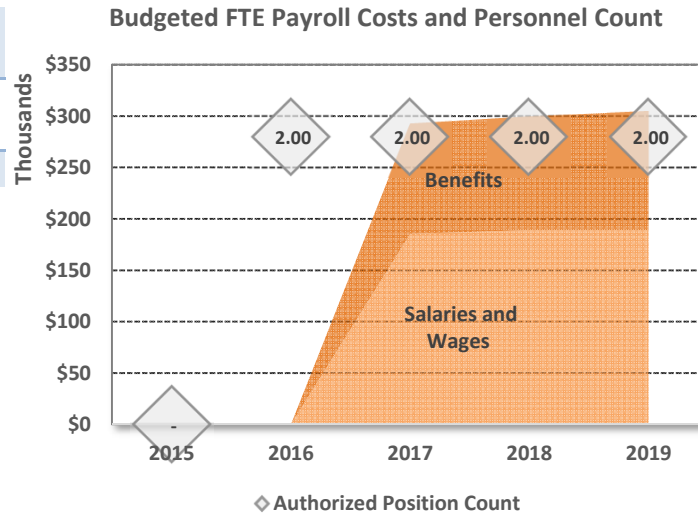


HUMAN RESOURCES

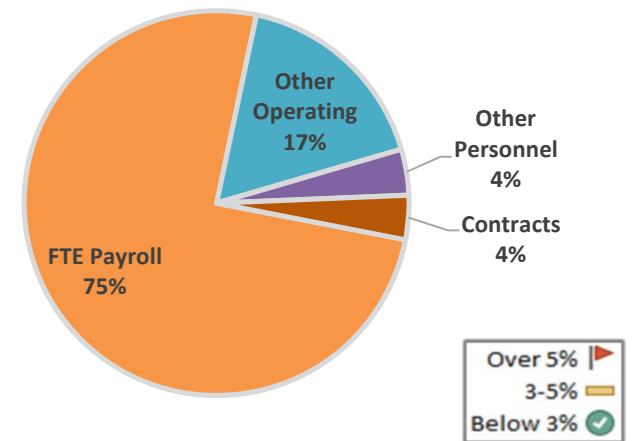
Mission:

The mission of the Human Resources department is to promote the concept that the employees of the City of Valdez are our most valuable resource and will be treated as such by providing effective human resource management in developing and implementing policies, programs and services that contribute to the attainment of the goals of the City of Valdez and its employees.

	FTE
DIRECTOR	1.00
SPECIALIST	1.00
Grand Total	2.00



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	-	-	286,761	299,613	299,613	304,903	5,290		1.8%
Other Operating	-	-	53,219	54,800	63,000	69,500	6,500		10.3%
Other Personnel	-	-	13,077	10,000	21,650	15,666	(5,984)		-27.6%
Contracts	-	-	7,039	21,000	9,000	15,000	6,000		66.7%
Grand Total	-	-	360,096	385,413	393,263	405,069	11,806		3.0%

HUMAN RESOURCES

Ongoing Responsibility

Ensure a qualified workforce in a safe and discrimination/harassment free environment by maintaining compliance with employment laws and government regulations, providing management and employee training, and developing appropriate and defensible policies and procedures.

Hire the most qualified employees by pre-planning staffing needs, ensure an effective internal interview process, increase visibility in the employment marketplace, identify the best and most cost effective recruitment sources, and conduct thorough reference and background checks.

Properly Balance the needs of the employees and the needs of the City.
Provide training and development in areas of effective leadership and career development of employees, employment law, government regulation, and litigation avoidance.

Retain our valued employees by assuring effective leadership qualities in our managers; providing competitive wages and benefits; furnishing technical, interpersonal and career development training and coaching; conducting exit interviews and supplying relevant feedback to management; and enhancing two-way communication between employees and management.

Work Plan

Benefit cost-reduction strategies.

Certify HR Representative as Benefits Coordinator.

Consistent Performance Improvement processes City-wide.

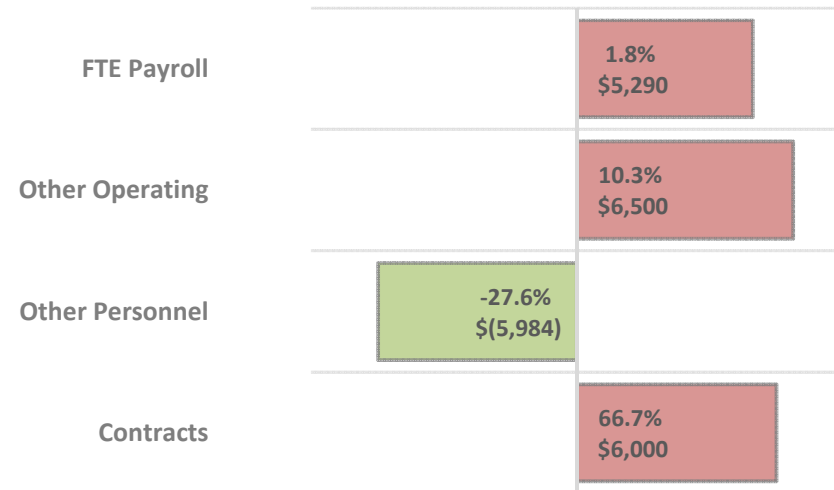
Consistent Performance Review processes leading to meritbased increases rather than longevity increases.

Continued Refinement of City Personnel Regulations and development of an accessible Employee Handbook.

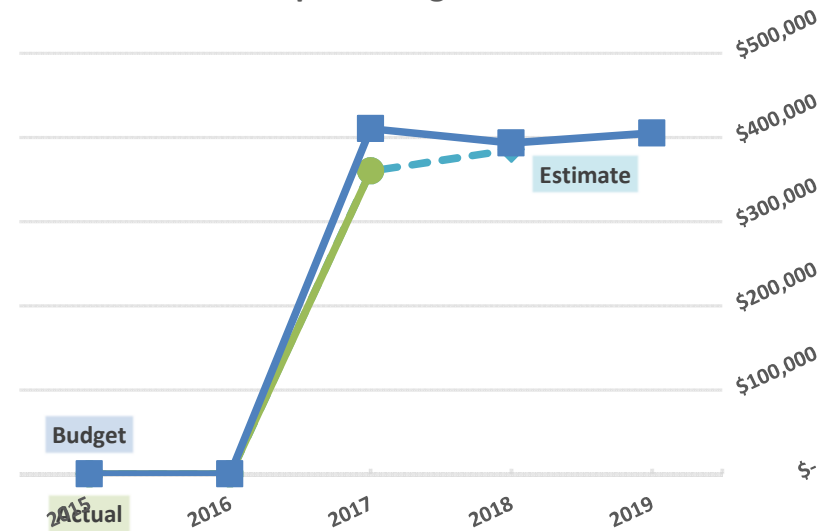
Continuing education as SHRM-SCP for Director of Human Resources.

Establish effective annual training programs for staff, supervisors and management.

2018 to 2019 Budget Changes



Adopted Budget vs Actual



Institute creative employee recognition programs to bolster morale.

Rework the City bi-weekly pay schedule to include a middle management/professional exempt pay schedule and related efforts to reduce overtime costs.

Rework the City Temporary staff pay scale to be competitive in Valdez.

Transfer benefits management to H.R.



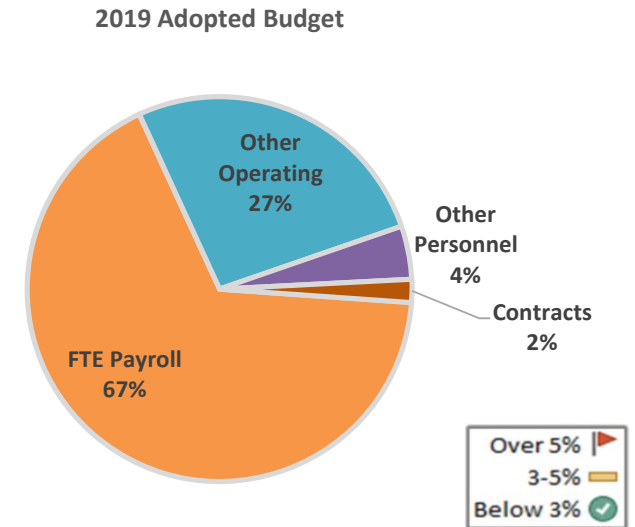
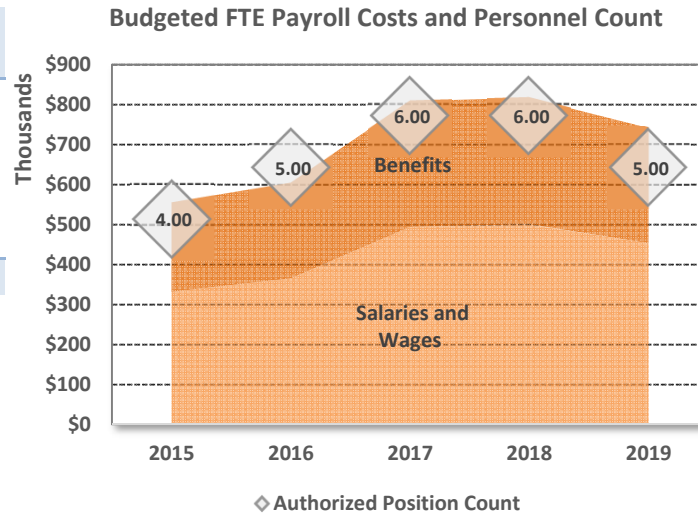
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INFORMATION SERVICES

Mission:

The Information Technology Department provides leadership and coordination of technology initiatives within the city government.

	FTE
DIRECTOR	1.00
DATABASE ADMIN	1.00
NETWORK ADMIN	1.00
SYSTEM ADMINISTRATOR	1.00
SPECIALIST	1.00
Grand Total	5.00



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	517,361	511,436	676,316	630,000	817,036	741,689	(75,347) ✓	-9.2%
Other Operating	111,427	149,307	131,774	147,425	165,182	293,785	128,603 ►	77.9%
Other Personnel	27,903	38,494	19,659	35,000	42,205	49,525	7,320 ►	17.3%
Contracts	16,635	11,389	94,304	175,000	20,885	21,375	490 ✓	2.3%
Grand Total	673,326	710,626	922,054	987,425	1,045,308	1,106,374	61,066 ►	5.8%

INFORMATION SERVICES

Ongoing Responsibility

Develop, enhance, and manage the City's enterprise network to provide high speed, transparent, and highly functional connectivity to all information resources.

Facilitate the collection, storage, security and integrity of electronic data while ensuring appropriate access, and additionally they provide leadership for effective strategic and tactical planning in the use of technology.

Work Plan

Continue GIS data verification process and establish data standards and deployment plan.

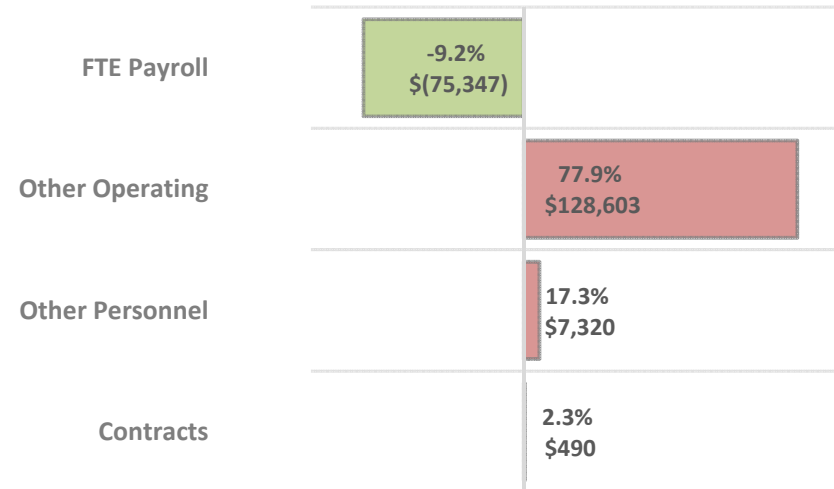
Facilitate IT needs for ongoing staff rehabilitation and repurposing of facilities.

Facilitate the upgrade of the 911 servers and dispatch consoles.

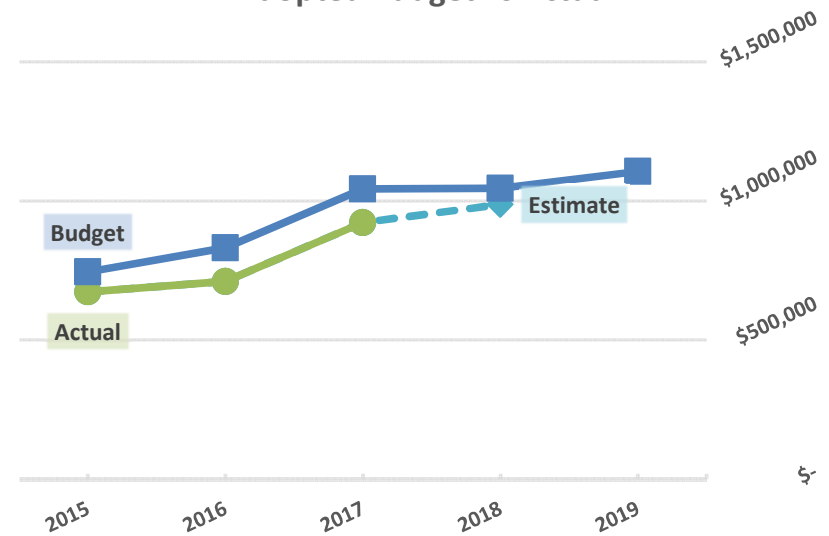
Maintain and update city technology systems in accordance with the technology replacement plan.

Update City-wide wireless infrastructure.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

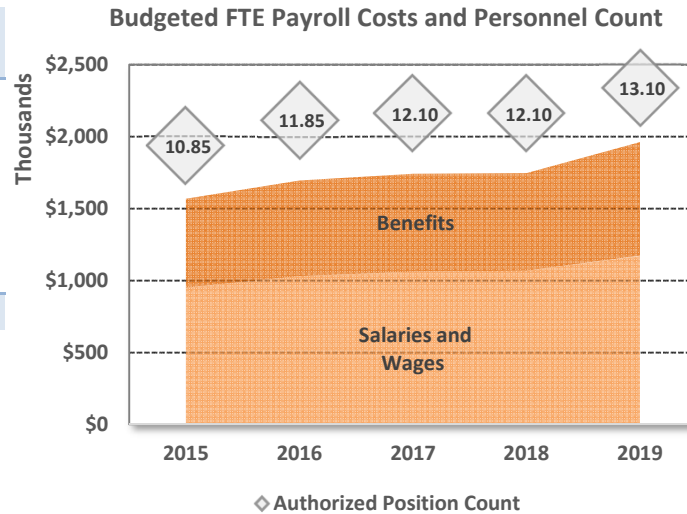


LAW ENFORCEMENT

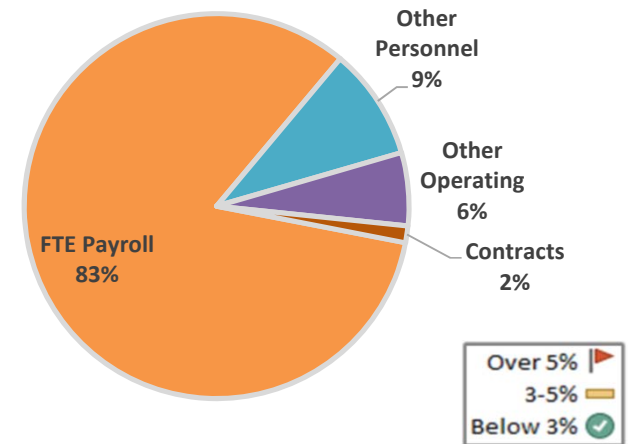
Mission:

Our mission is to provide excellent service and protection, through leadership and partnership with the community.

	FTE
CHIEF	0.55
LIEUTENANT	1.00
SERGEANT	2.00
OFFICER	8.00
CODE ENFORCEMENT OFFICER	1.00
ADMIN ASSISTANT	0.55
Grand Total	13.10



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	1,460,377	1,417,589	1,597,336	1,720,000	1,746,653	1,961,729	215,076	▶	12.3%
Other Operating	121,919	110,882	99,860	144,144	152,119	144,825	(7,294)	✓	-4.8%
Other Personnel	191,805	204,239	144,026	168,715	207,123	222,096	14,973	▶	7.2%
Contracts	11,757	11,028	9,828	14,450	23,450	33,500	10,050	▶	42.9%
Grand Total	1,785,858	1,743,737	1,851,050	2,047,309	2,129,345	2,362,150	232,805	▶	10.9%

LAW ENFORCEMENT

Work Plan

Maintain comprehensive training standards aimed at professional development and succession planning.

Complete the Valdez Municipal Code revision.

Document history of VPD and establish a “former/current employee” wall.

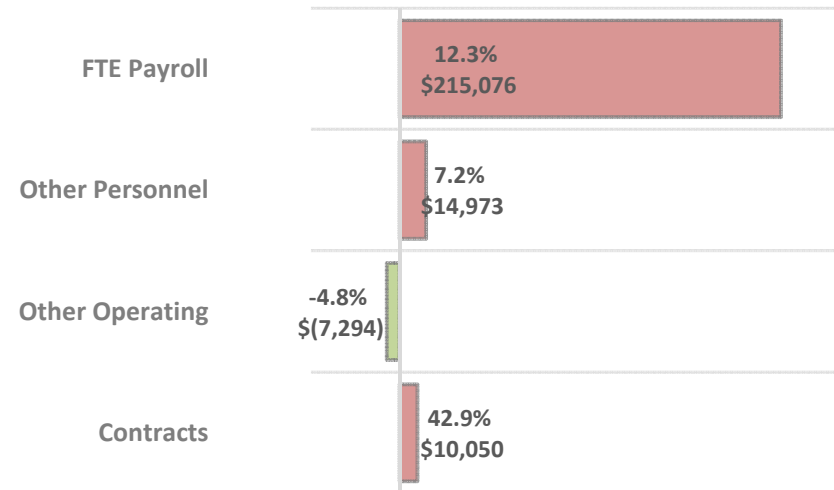
Establish a dedicated schedule and succession plan for the CCU Lab.

Establish ALICE training as a “for credit” course offered through PWSC.

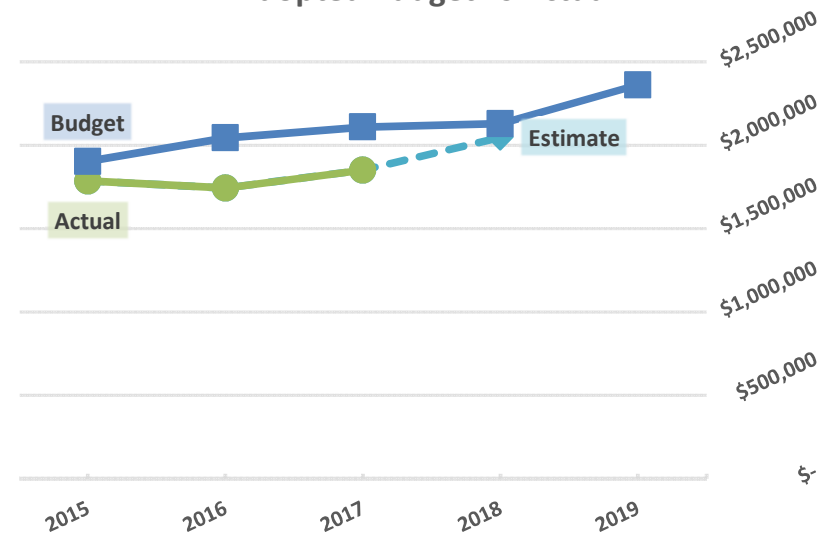
Partner with COV Departments and 3rd party to establish an impound lot and remediate the abandoned vehicles.

Use VPD Facebook page, and other avenues, to increase recruitment and maintain retention.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

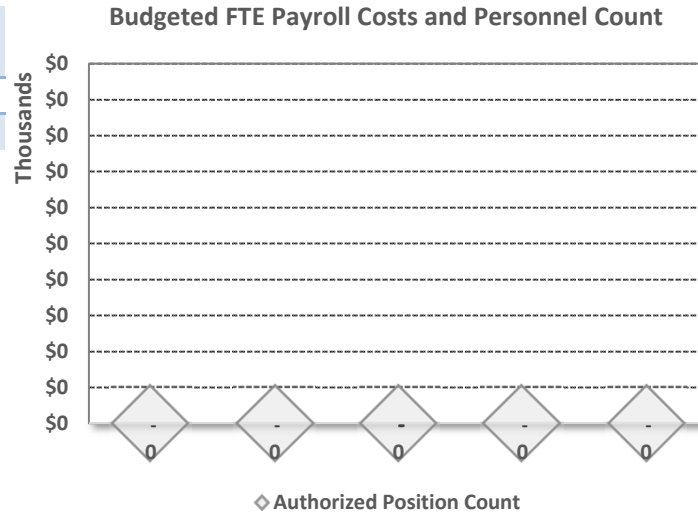


LAW

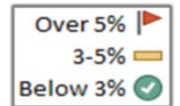
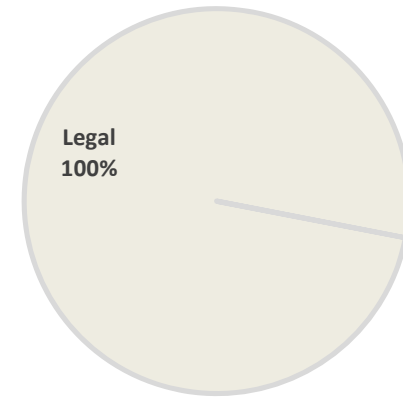
Mission:

The City Attorney is committed to providing high-level strategic guidance and proactively identifying measures to increase efficiency and avoid potential liability commissions.

	FTE
LEGAL	-
Grand Total	-



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
Extraordinary		7,308,500	-				-	0.0%
Legal	3,192,127	2,103,288	1,050,060	1,500,000	1,500,000	1,650,000	150,000	10.0%
Grand Total	3,192,127	9,411,788	1,050,060	1,500,000	1,500,000	1,650,000	150,000	10.0%

LAW

Ongoing Responsibility

Provide legal guidance and strategic support for the City Council and Administration.

Provide ongoing legal education and training to the City Council and staff.

Represent the City in civil litigation and administrative proceedings.

Review and implement changes in state law that require revisions to the city code.

Review contracts and develop forms and procedures to facilitate efficient operation of procurement procedures while minimizing the City's potential liability.

The City Attorney is appointed to "act as the legal advisor of and be responsible to the council. He shall advise the city clerk concerning legal problems affecting the city administration."

Undertake a comprehensive review of the city code and revise as necessary to reduce areas of potential liability and improve efficiency.

Work directly with department heads in providing legal advice, reviewing and revising city code provisions, and reviewing and revising department policies. Work with department heads in prosecuting minor offenses and code enforcement actions.

Work Plan

Represent the City before FERC in the Alaska LNG permitting process to ensure objective analysis of the Valdez Alternative.

Represent the City in cooperatively developing a program for evaluating escaped property based upon a proper interpretation of the primary use standard and prepare for potential litigation regarding the same.

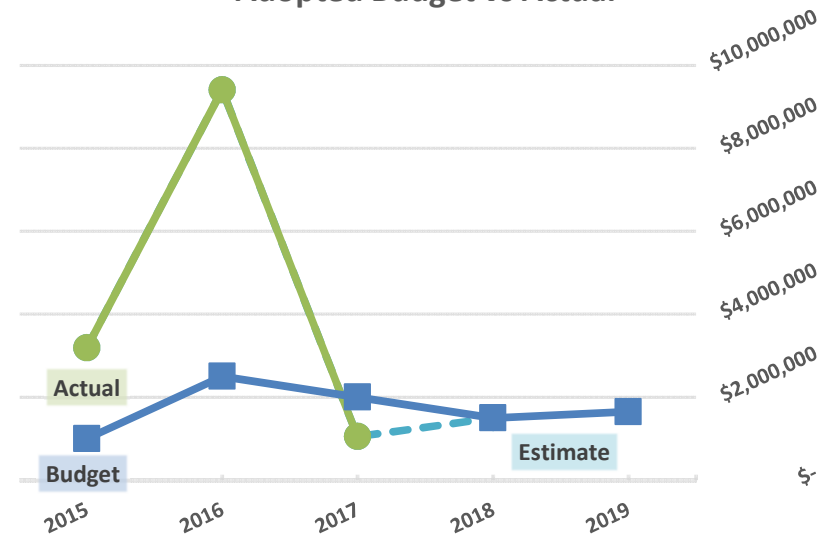
Represent the City in evaluating options and preparing for litigation and settlement discussion in advance of the TAPS ad valorem settlement expiration.

2018 to 2019 Budget Changes

Legal

10.0%
\$150,000

Adopted Budget vs Actual



Represent the City in seeking an administrative resolution to the Tax Cap restrictions on supplemental assessments while simultaneously evaluating litigation options.

Represent the City in the administrative proceeding challenging amendments to the Valdez Marine Terminal Spill Response and Contingency Plan that weaken oil spill protections for the Port of Valdez.



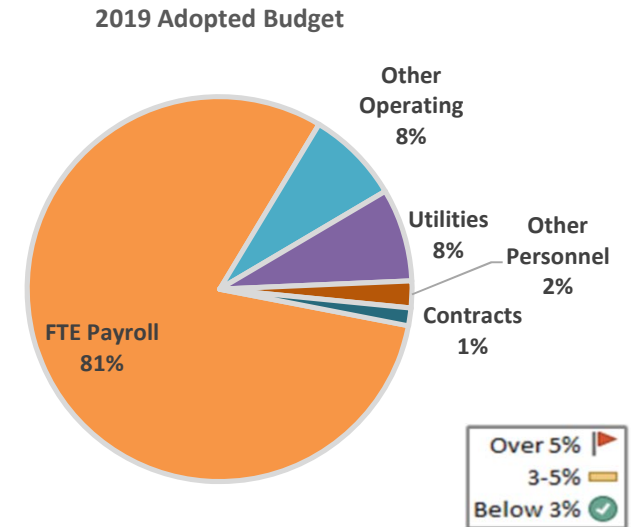
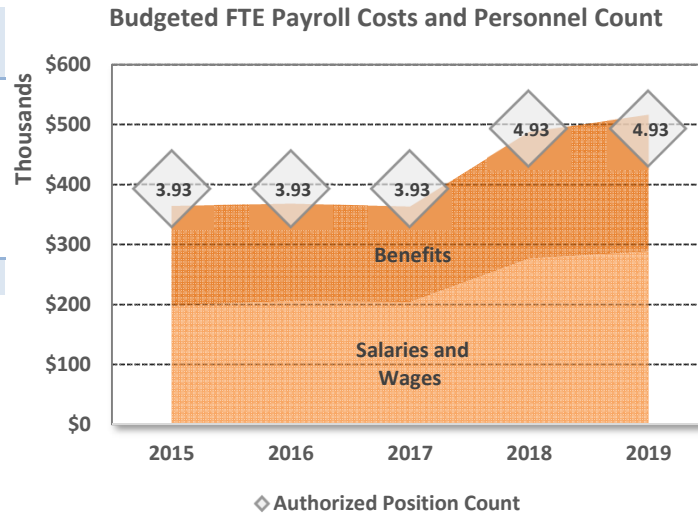
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LIBRARY

Mission:

Our goal is to promote literacy and life-long learning across a diverse user group by providing access to print, multimedia, electronic resources as well as a multitude of individualized programs and initiatives to ensure this valuable community resource remains both accessible and sustainable.

	FTE
DIRECTOR	0.15
HEAD LIBRARIAN	1.00
YOUTH SERVICES LIBRARIAN	1.00
CIRCULATION SUPERVISOR	1.00
ASSISTANT	1.78
Grand Total	4.93



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	305,863	322,810	335,639	486,000	487,450	516,138	28,688	5.9%
Other Operating	45,115	48,012	50,768	50,510	50,510	50,390	(120)	-0.2%
Other Personnel	8,121	10,580	10,657	16,838	16,877	14,340	(2,537)	-15.0%
Contracts	8,488	8,679	9,016	9,200	9,200	9,555	355	3.9%
Utilities	45,079	43,633	52,992	46,000	64,000	50,000	(14,000)	-21.9%
Grand Total	412,666	433,714	459,072	608,548	628,037	640,423	12,386	2.0%

LIBRARY

Ongoing Responsibility

The Valdez Consortium Library serves the community of Valdez and Prince William Sounds College.

Work Plan

Continue to increase the circulation of library materials.

Develop and implement new programs for youth of all ages, including early literacy programs.

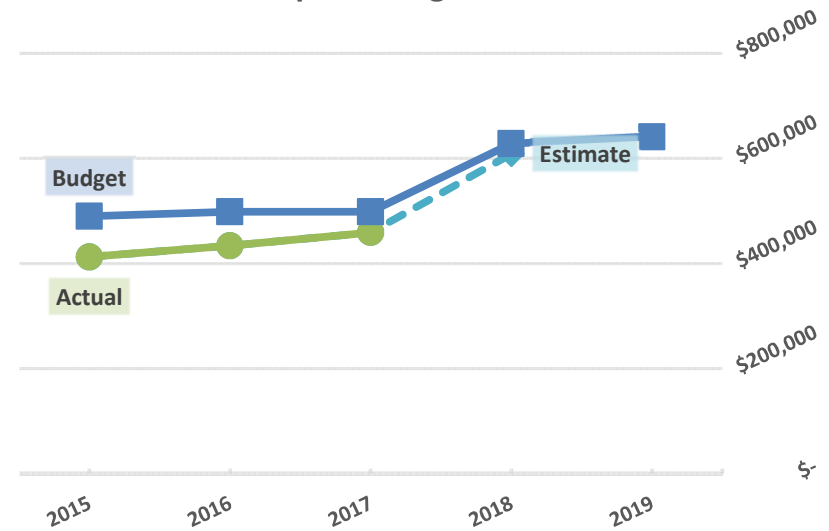
Improve the quality of the library collection and streamline collection development procedures.

Increase community outreach and promote library resources.

2018 to 2019 Budget Changes

FTE Payroll	5.9% \$28,688
Other Operating	-0.2% \$(120)
Utilities	-21.9% \$(14,000)
Other Personnel	-15.0% \$(2,537)
Contracts	3.9% \$355

Adopted Budget vs Actual

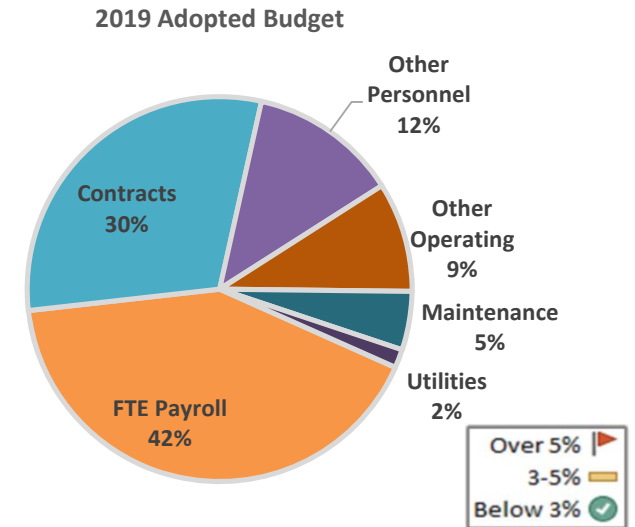
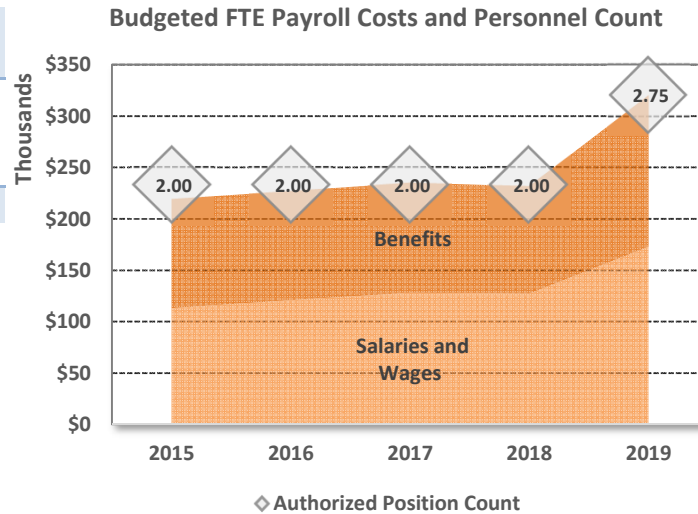


PARK MAINTENANCE

Mission:

The mission of the Valdez Parks Maintenance Department is to ensure proactive maintenance of our parks, trails and facilities throughout the community, through comprehensive planning and implementation of quality, cost effective maintenance, and repairs.

	FTE
MAINT TEAM LEADER	1.00
SUPERVISOR	1.00
TECHNICIAN	0.75
Grand Total	2.75



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	195,178	226,393	216,004	182,000	231,759	320,556	88,797	▶	38.3%
Other Operating	72,656	82,581	84,339	80,050	80,050	71,175	(8,875)	✓	-11.1%
Other Personnel	61,002	76,649	112,337	92,000	93,732	96,150	2,418	✓	2.6%
Contracts	159,894	156,142	174,346	218,000	218,000	233,535	15,535	▶	7.1%
Utilities	5,241	8,652	9,967	38,300	11,600	12,000	400	▬	3.4%
Maintenance	35,653	25,647	30,482	5,000	36,000	38,000	2,000	▶	5.6%
Grand Total	529,624	576,064	627,475	615,350	671,141	771,415	100,275	▶	14.9%

PARK MAINTENANCE

Ongoing Responsibility

Our focus is in keeping our users - both residents and visitors - safe through year-round preventative maintenance programming while ensuring our facilities support their intended functions in an effective and efficient manner while striving to maintain the City's appearance in a way that we can all be proud of.

Work Plan

Completion of frisbee golf course project.

Completion of Gold Fields dugouts rebuild and painting, begun in 2018.

Continued brushing/maintenance and expanded signage of shooting range.

Develop Cemetery site-plan and engineered lots for expansion in 2019.

Develop plan to upgrade in-town ski trails.

Licensing of herbicide applicators for Ruth Pond.

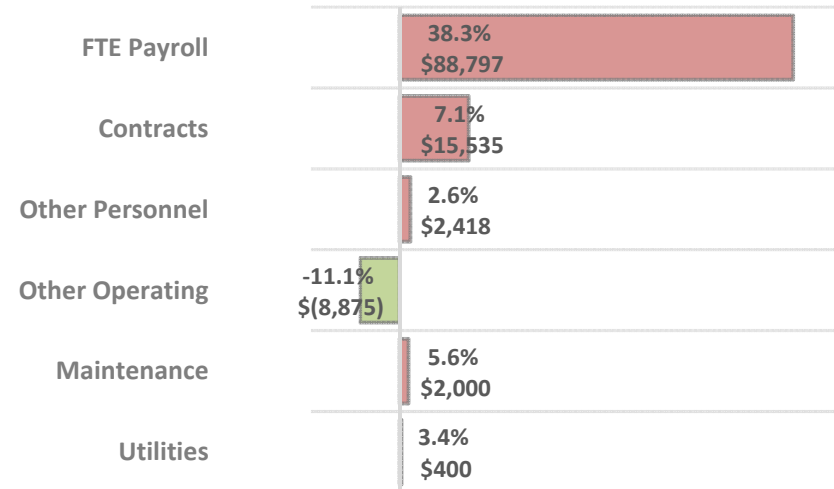
Removal of remaining danger-trees from various locations within the Parks system.

Replacement of Alpine Woods playground.

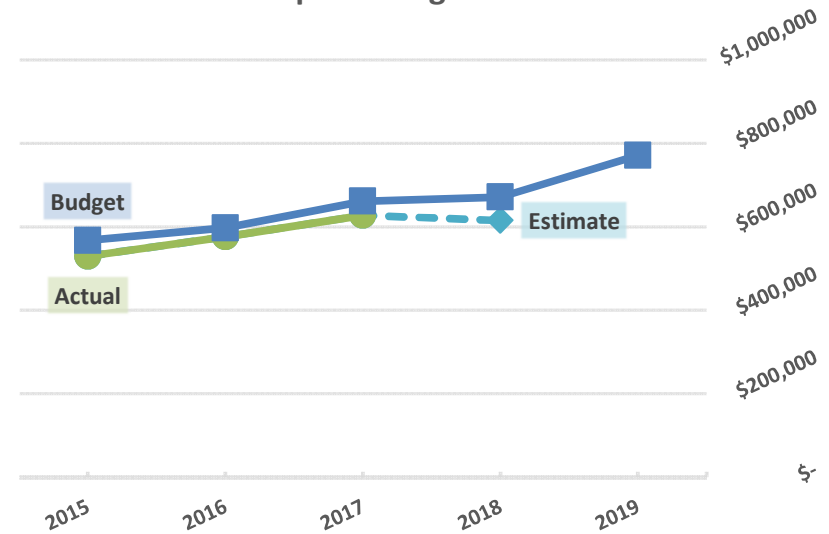
Site preparation and installation of archery area with fixed targets.

Develop replacement plan for North Meyring picnic shelter.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

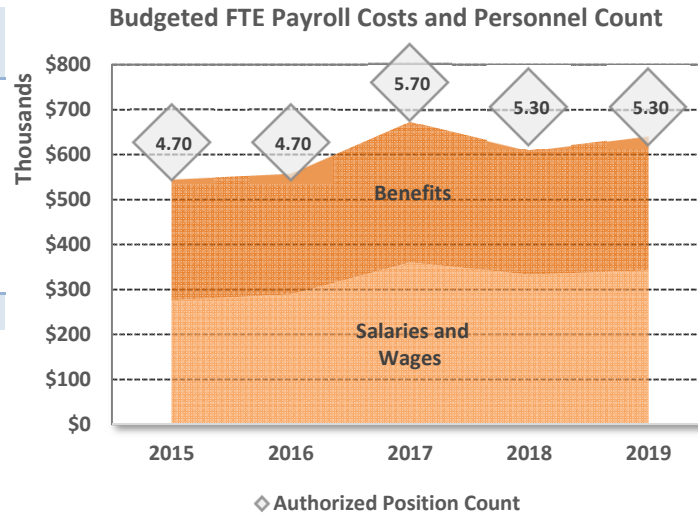


PARKS & RECREATION

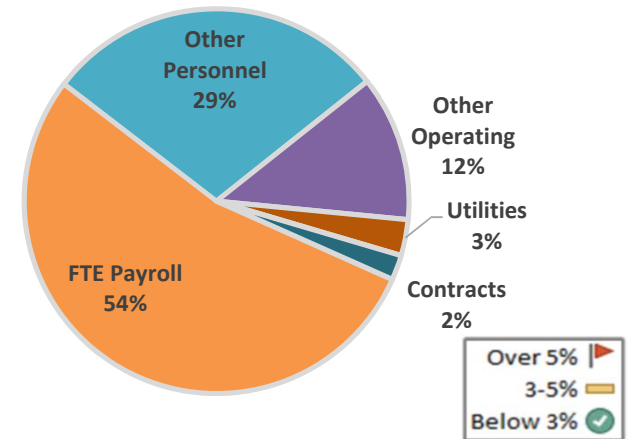
Mission:

Parks and Recreation is an essential service that enhances the quality of life for the community of Valdez, its citizens, and visitors by promoting good personal health; providing opportunities to interact within families, work groups, and neighborhoods; serving as a stimulus for tourism; and fostering community pride.

	FTE
DIRECTOR	0.70
REC COORD-AQUATICS	1.00
REC COORD-INDOOR	1.00
REC COORD-OUTDOOR	1.00
REC COORD-REC CENTER	1.00
ADMIN ASSISTANT	0.60
Grand Total	5.30



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	406,815	444,932	561,100	538,000	610,061	642,074	32,013	5.2%
Other Operating	82,152	62,293	253,861	113,365	119,115	146,220	27,105	22.8%
Other Personnel	210,467	216,248	299,104	297,630	321,230	345,020	23,790	7.4%
Contracts	6,116	5,446	51,241	7,675	7,675	25,095	17,420	227.0%
Utilities	29,756	20,629	27,623	26,000	30,000	36,000	6,000	20.0%
Grand Total	735,305	749,548	1,192,929	982,670	1,088,081	1,194,410	106,328	9.8%

PARKS & RECREATION

Ongoing Responsibility

Continue to foster community pride through high quality, intentional and professional lead programs.

Enhance the quality and variety of swimming opportunities at the Aquatics Center.

Enhancing personal health of the citizens of Valdez through targeted indoor and outdoor programming, while creating opportunities for individuals and families to share in both leisure and recreation opportunities at our various facilities with an emphasis on programming at the Recreation Community center.

Work Plan

Continue to expand programming for the Community Center (formerly Teen Center).

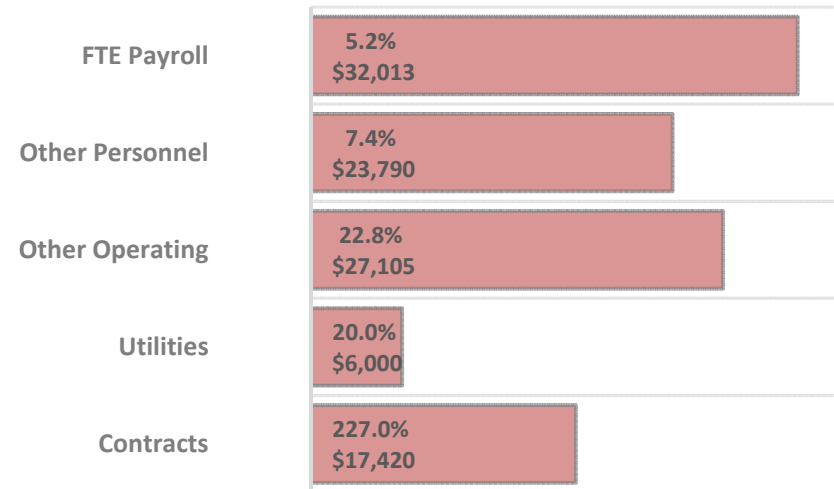
Continue to provide quality programs for all ages – develop programs for those user groups not currently participating.

Continue towards completion of Parks & Rec Master Plan.

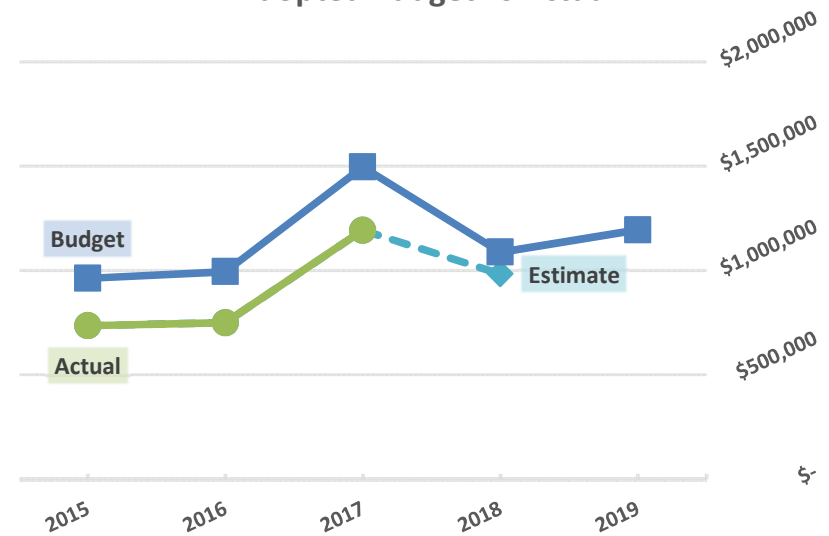
Continue to provide consistent/sustainable programming amongst seasonal facilities and programs including: summer camps, open gyms, rock wall and the ski hill.

Revisions to aquatic program and offerings

2018 to 2019 Budget Changes



Adopted Budget vs Actual

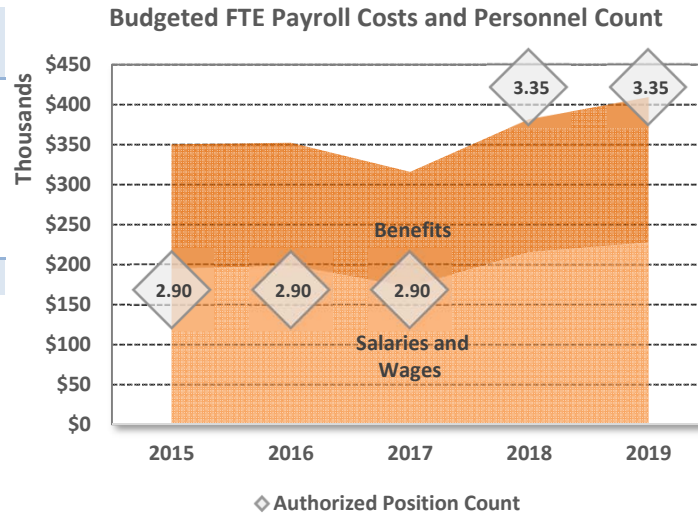


PORT

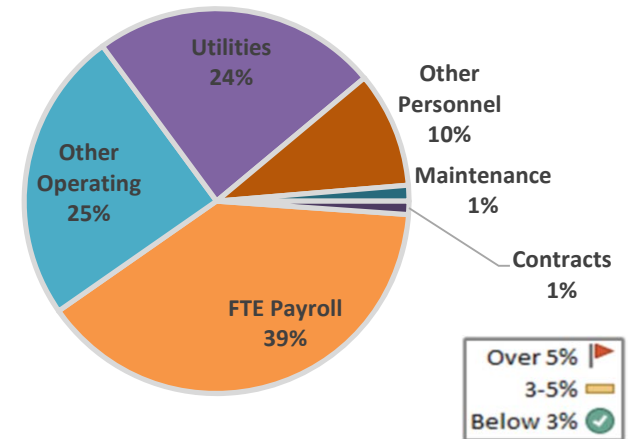
Mission:

The mission of the Port Department is to be a significant contributor to the community's economic development and a catalyst for job and business creation by operating and maintaining the Kelsey Dock and Container Terminal using the most efficient and effective methods possible and by maintaining existing business partnerships while searching for new ones.

	FTE
DIRECTOR	0.45
OPERATIONS MANAGER	0.75
MAINTENANCE MANAGER	0.70
SECURITY & MAINT TECH	0.70
ADMIN ASSISTANT	0.75
Grand Total	3.35



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	329,867	322,553	296,994	372,000	381,974	409,466	27,492	▶	7.2%
Other Operating	53,601	117,591	125,273	103,443	106,878	256,560	149,682	▶	140.0%
Other Personnel	54,890	56,553	75,585	90,052	92,408	101,676	9,268	▶	10.0%
Contracts	79,627	16,637	19,165	24,590	27,590	11,435	(16,155)	✓	-58.6%
Maintenance	7,952	7,077	10,983	20,100	22,895	13,935	(8,960)	✓	-39.1%
Utilities	193,958	144,754	263,311	190,600	248,600	251,000	2,400	✓	1.0%
Grand Total	719,895	665,166	791,312	800,785	880,345	1,044,072	163,727	▶	18.6%

PORT

Work Plan

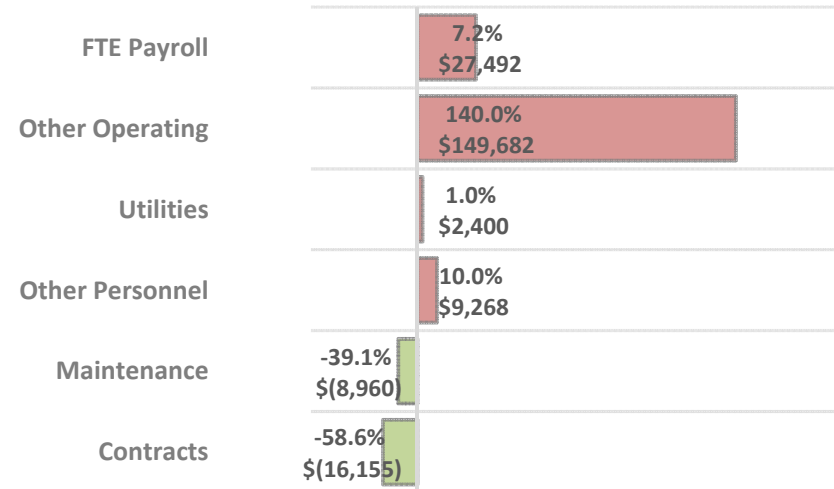
Create a Cruise Ship Service & Operations Plan.

Design and implement an integrated Ports & Harbors marketing and business development plan to leverage the waterfront facilities to further balance Port Revenues.

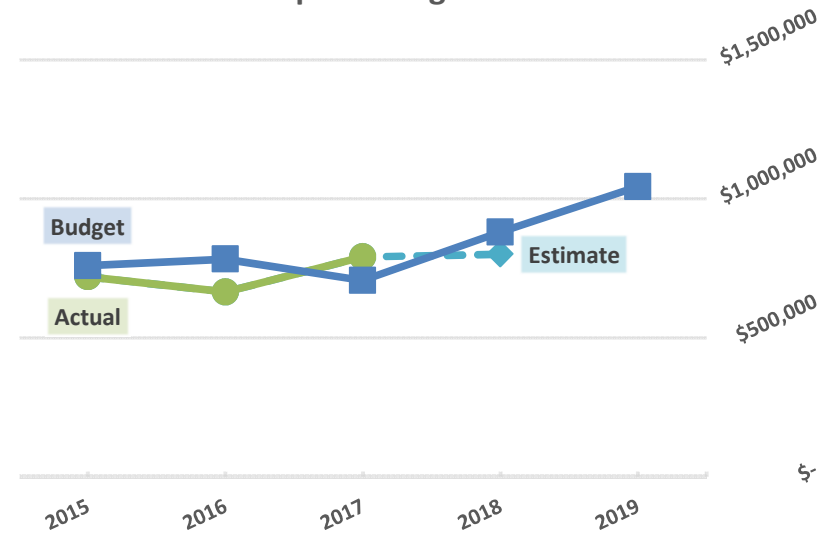
Develop a Port Wide Emergency Response Plan for all developed facilities.

Streamline and modernize billing and reporting processes.

2018 to 2019 Budget Changes



Adopted Budget vs Actual

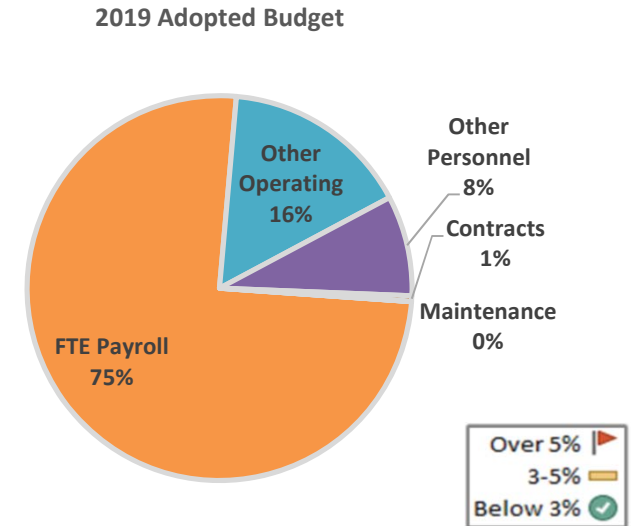
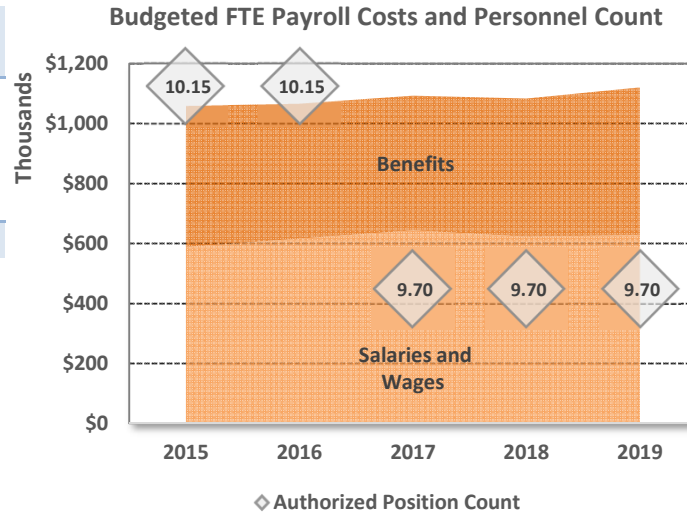


PUBLIC SAFETY

Mission:

Our mission is to provide excellent service and protection, through leadership and partnership with the community.

	FTE
CHIEF	0.35
TECH SUPERVISER	1.00
TECHNICIAN	8.00
ADMIN ASSISTANT	0.35
Grand Total	9.70



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	1,006,603	895,112	1,013,435	1,050,000	1,083,434	1,121,459	38,025	3.5%	
Other Operating	52,252	50,736	41,228	52,150	212,940	235,690	22,750	10.7%	
Other Personnel	96,520	124,712	103,641	138,043	124,985	125,666	681	0.5%	
Contracts	6,831	5,708	7,650	6,980	6,980	7,030	50	0.7%	
Maintenance	-	-	-	-	-	-	-	0.0%	
Grand Total	1,162,206	1,076,268	1,165,954	1,247,173	1,428,339	1,489,846	61,506	4.3%	

PUBLIC SAFETY

Work Plan

Maintain comprehensive training standards aimed at professional development and succession planning.

Audit 2014/2015 case files.

Begin using NIBRS as a Federal reporting method.

Complete the upgrade of the Emergency Dispatch Center.

Dedicate two TAC's to complete necessary duties.

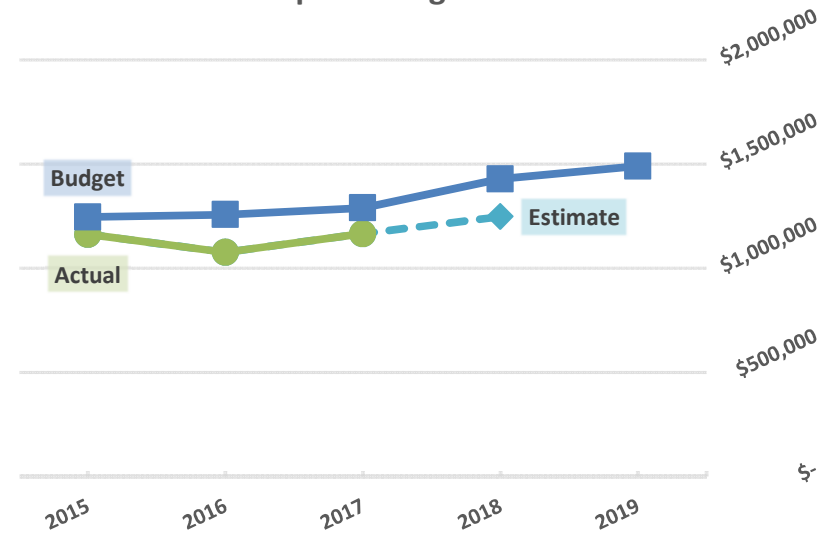
Enhance the pre-trial services offered by the Valdez Jail.

Institute a "monthly in-house procedures" training program.

2018 to 2019 Budget Changes

FTE Payroll	3.5% \$38,025
Other Operating	10.7% \$22,750
Other Personnel	0.5% \$681
Contracts	0.7% \$50
Maintenance	0.0% \$-

Adopted Budget vs Actual

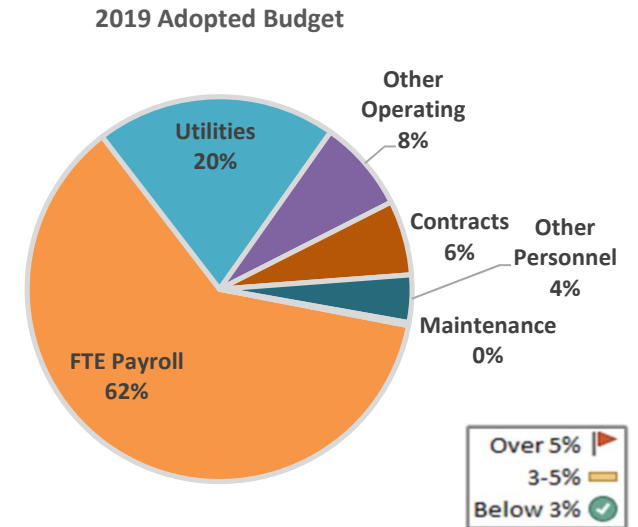
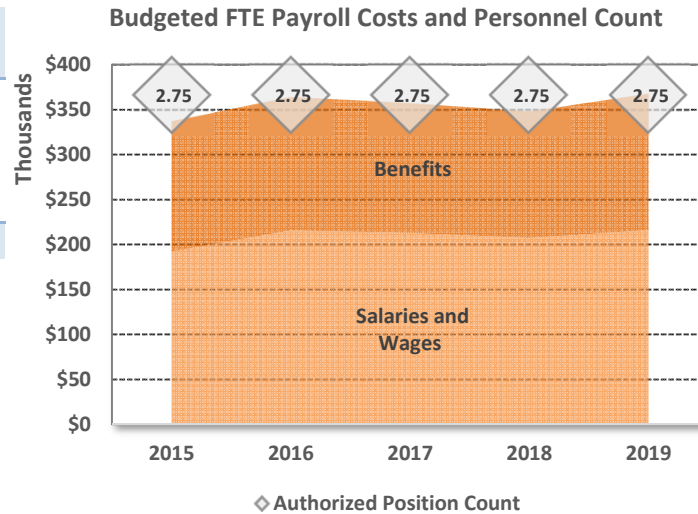


SEWER

Mission:

Operate and Maintain the City's wastewater treatment and collection system, including sewage pump stations, the treatment plant, lagoons, aeration system and Laboratory.

	FTE
DIRECTOR	0.25
UTILITY SUPERVISOR	0.50
UTILITY TECH	1.50
OPERATOR	0.50
Grand Total	2.75



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes		
	2015	2016	2017		2018	2019	Dollar		Percent
FTE Payroll	315,440	326,429	333,036	348,128	348,128	367,810	19,682	▲	5.7%
Other Operating	48,283	43,410	44,109	50,775	45,503	46,370	867	✓	1.9%
Other Personnel	18,698	15,489	20,388	19,206	22,740	23,940	1,200	▲	5.3%
Contracts	16,149	25,316	30,760	21,300	32,300	37,500	5,200	▲	16.1%
Maintenance	1,269	1,019	1,437	1,500	1,500	1,500	-	✓	0.0%
Utilities	113,196	103,736	117,911	121,000	121,000	121,000	-	✓	0.0%
Grand Total	513,034	515,400	547,640	561,909	571,171	598,120	26,949	■	4.7%

SEWER

Ongoing Responsibility

Ensure that the sewer collection and treatment system complies with all State and Federal regulations.

Work Plan

Evaluate deferred maintenance and CIP needs.

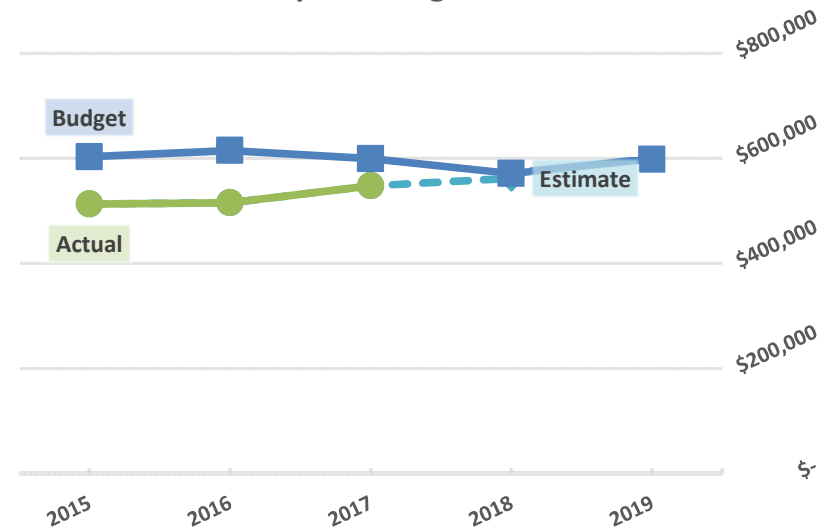
Evaluate service and rate structure and cost.

Maintain and cross train certifications.

2018 to 2019 Budget Changes

FTE Payroll	5.7% \$19,682
Utilities	0.0% \$-
Other Operating	1.9% \$867
Contracts	16.1% \$5,200
Other Personnel	5.3% \$1,200
Maintenance	0.0% \$-

Adopted Budget vs Actual

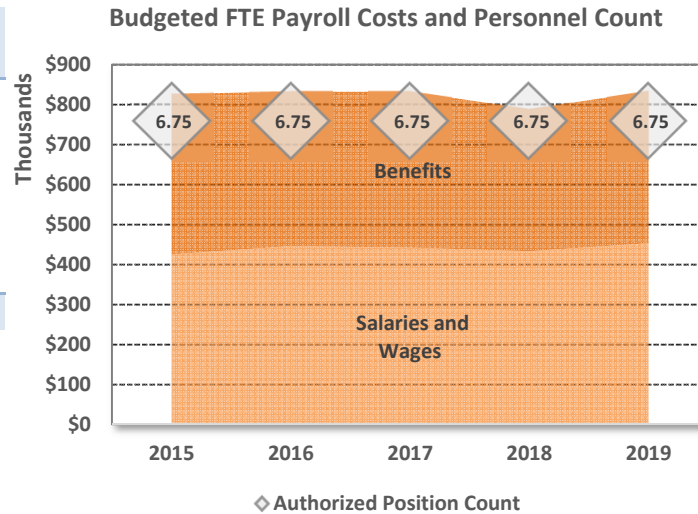


SOLID WASTE

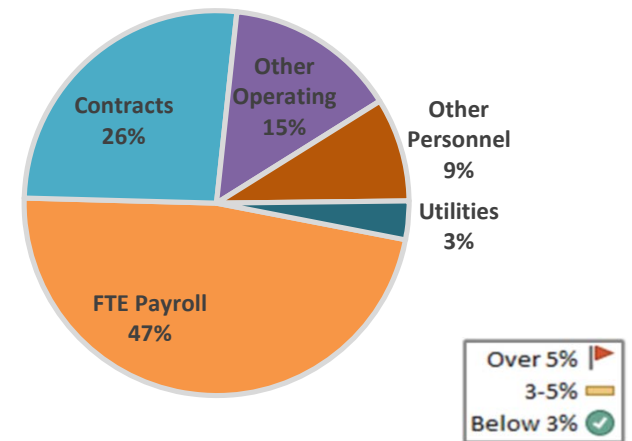
Mission:

To provide a service to the residents of Valdez by collecting the refuse and recyclables from both commercial facilities and residential units, and to operate the baler facility and the landfills in compliance of all state and federal permit requirements.

	FTE
DIRECTOR	0.25
BALER FOREMAN	1.00
LANDFILL FOREMAN	1.00
SOLID WASTE TECH III	1.00
SOLID WASTE TECH I	3.00
OPERATOR	0.50
Grand Total	6.75



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	638,520	710,971	761,922	788,510	788,510	834,034	45,524	5.8%
Other Operating	216,076	203,355	164,288	221,585	247,635	253,885	6,250	2.5%
Other Personnel	133,499	135,281	133,752	146,254	154,199	153,348	(851)	-0.6%
Contracts	175,231	309,105	265,924	440,000	509,197	462,683	(46,514)	-9.1%
Utilities	49,640	45,092	49,567	57,000	58,000	57,000	(1,000)	-1.7%
Grand Total	1,212,965	1,403,804	1,375,454	1,653,349	1,757,541	1,760,950	3,409	0.2%

SOLID WASTE

Ongoing Responsibility

The Solid Waste unit also manages the household hazardous waste collection event, and assists with snow removal efforts.

Work Plan

Evaluation and identification of options and opportunities for recycling solid waste materials.

Evaluation of baler, landfill, and collection operations for overtime staffing options and efficiencies.

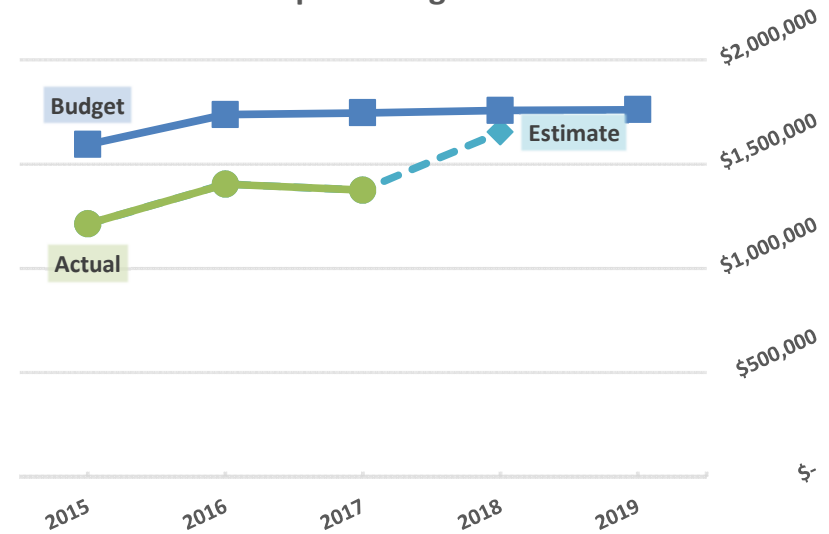
Modification of State of Alaska DEC Solid Waste permit.

Training and education of staff in operations and management of solid waste.

2018 to 2019 Budget Changes

FTE Payroll	5.8% \$45,524
Contracts	-9.1% \$(46,514)
Other Operating	2.5% \$6,250
Other Personnel	-0.6% \$(851)
Utilities	-1.7% \$(1,000)

Adopted Budget vs Actual

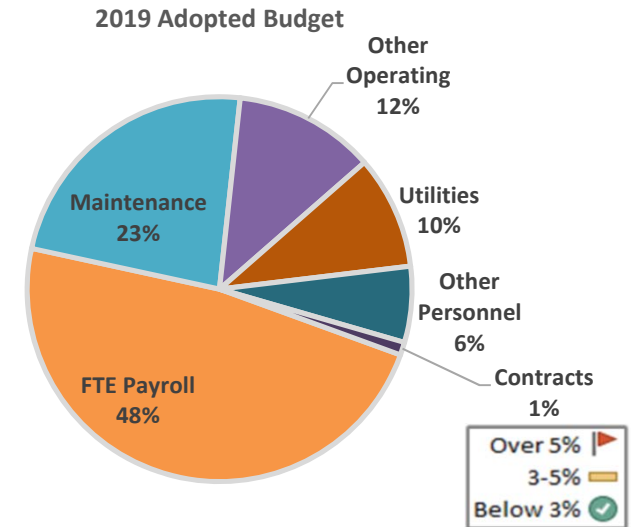
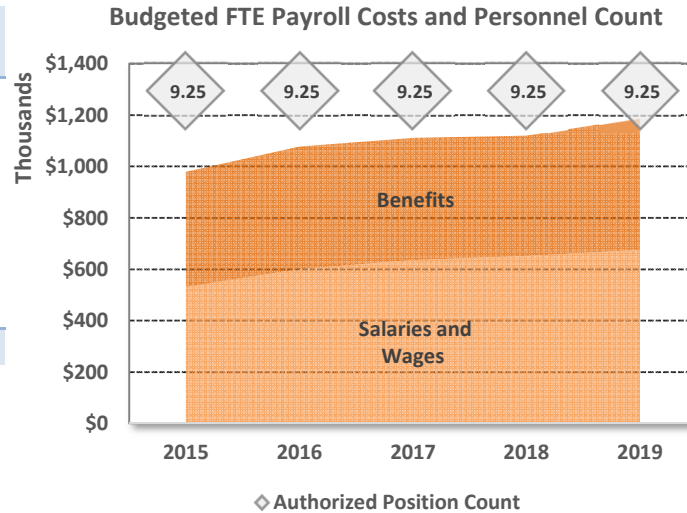


STREETS/SHOP

Mission:

To provide safe and properly maintained streets, sidewalks and signs, to operate the City's fleet of snow removal equipment to safely and efficiently remove snow from City streets, to support other departments as needed with their many City associated tasks and events, manage and maintain City vehicle and equipment fleet to ensure safety and value, and to assist in the maintenance and repair of city water, sewer, and storm drain systems.

	FTE
DIRECTOR	0.25
OPERATIONS MANAGER	1.00
SHOP FOREMAN	1.00
STREETS FOREMAN	1.00
MECHANIC	1.00
OPERATOR	4.00
ADMIN ASSISTANT	1.00
Grand Total	9.25



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	893,482	968,817	1,076,334	1,119,672	1,119,672	1,188,436	68,764	6.1%
Other Operating	286,249	259,103	277,937	281,080	284,340	294,345	10,005	3.5%
Other Personnel	91,418	112,910	88,580	121,962	146,987	158,261	11,274	7.7%
Contracts	50,321	27,010	22,518	10,000	27,000	27,000	-	0.0%
Utilities	216,206	190,316	209,441	263,000	278,000	237,000	(41,000)	-14.7%
Maintenance	425,192	377,282	480,748	579,000	599,000	579,000	(20,000)	-3.3%
Grand Total	1,962,868	1,935,438	2,155,559	2,374,714	2,454,999	2,484,043	29,044	1.2%

STREETS/SHOP

Ongoing Responsibility

The shop crew manages and maintains the light duty and heavy duty fleet to provide city departments with safe and reliable equipment.

Work Plan

Continued asphalt crack-sealing.

Continued training and cross-training.

Develop Pavement Management Plan and Concrete Replacement Plan.

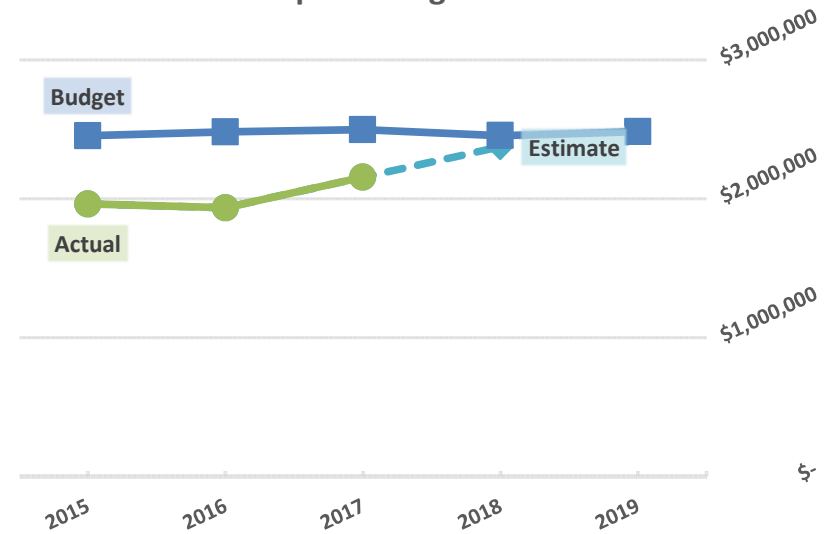
Expanded mowing and brush-cutting on City rights-of-way.

Training of crew in use of new asphalt recycling equipment.

2018 to 2019 Budget Changes

FTE Payroll	6.1%	\$68,764
Maintenance	-3.3%	\$(20,000)
Other Operating	3.5%	\$10,005
Utilities	-14.7%	\$(41,000)
Other Personnel	7.7%	\$11,274
Contracts	0.0%	\$-

Adopted Budget vs Actual

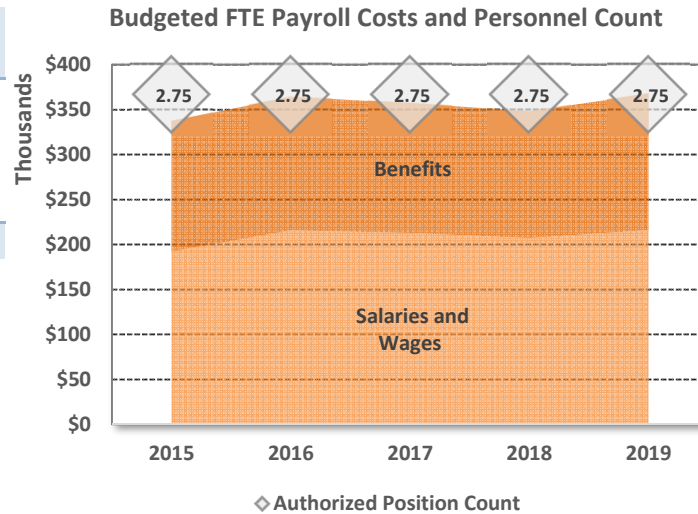


WATER

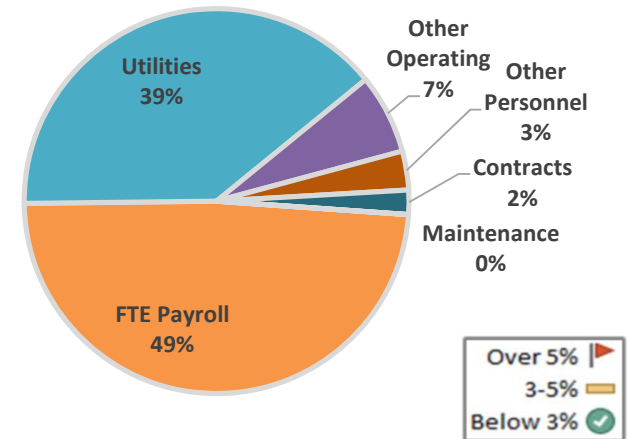
Mission:

Operate and maintain the City's three water systems to ensure safe drinking water, regulatory agency compliance, fire protection, and uninterrupted service.

	FTE
DIRECTOR	0.25
UTILITY SUPERVISOR	0.50
UTILITY TECH	1.50
OPERATOR	0.50
Grand Total	2.75



2019 Adopted Budget



	Actual Expenditure			Estimate 2018	Adopted Budget		2018 to 2019 Budget Changes	
	2015	2016	2017		2018	2019	Dollar	Percent
FTE Payroll	315,443	326,433	333,040	348,129	348,129	367,810	19,681	5.7%
Other Operating	54,842	48,183	59,941	50,692	49,189	50,615	1,426	2.9%
Other Personnel	22,073	23,617	22,008	15,995	27,353	24,736	(2,617)	-9.6%
Contracts	5,735	6,668	12,664	10,200	15,500	15,300	(200)	-1.3%
Utilities	251,179	268,407	307,521	297,000	295,000	297,000	2,000	0.7%
Maintenance	-	-	-	-	-	-	-	0.0%
Grand Total	649,272	673,308	735,174	722,016	735,171	755,461	20,290	2.8%

WATER

Ongoing Responsibility

Maintain a Certified Lab for testing drinking water.

Work Plan

Assist with development of new well.

Continue operating and maintaining water systems to ensure the highest quality drinking water.

Evaluate deferred maintenance and CIP need.

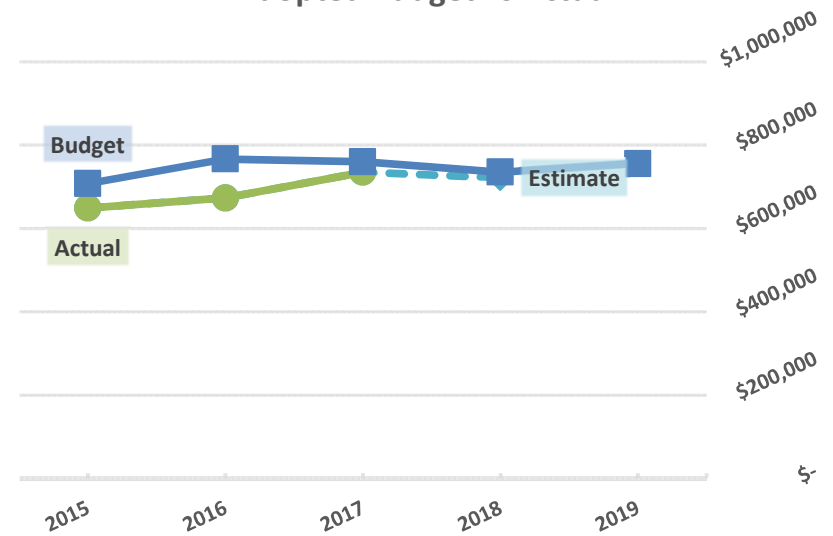
Evaluate service and rate structure, and cost recovery goals.

Maintain and cross-train certifications.

2018 to 2019 Budget Changes

FTE Payroll	5.7%	\$19,681
Utilities	0.7%	\$2,000
Other Operating	2.9%	\$1,426
Other Personnel	-9.6%	\$(2,617)
Contracts	-1.3%	\$(200)
Maintenance	0.0%	\$-

Adopted Budget vs Actual





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Financial Summaries

General Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
FTE Payroll	10,631,953	10,933,246	12,378,281	12,979,756	13,895,428	15,020,082
Education	10,707,990	10,644,412	10,486,453	10,444,634	10,444,634	10,478,000
Transfer	21,533,822	25,271,537	29,266,522	-	10,492,799	5,338,897
Other Operating	1,976,876	2,216,141	2,366,035	2,786,239	3,106,233	3,328,604
Contracts	1,610,612	1,569,619	1,739,554	1,844,714	1,858,194	2,660,957
CSO	2,089,525	2,356,118	2,471,473	2,642,099	2,422,099	2,659,567
Other Personnel	1,562,349	1,545,160	1,522,744	1,807,233	1,928,289	2,059,704
Legal	3,192,127	2,103,288	1,050,060	1,500,000	1,500,000	1,650,000
Operating Subsidy	1,328,002	1,086,929	1,159,855	-	1,186,216	1,445,951
Maintenance	600,235	563,873	694,771	784,000	842,264	850,468
Utilities	712,716	653,222	727,112	834,710	917,010	811,410
Extraordinary	-	7,308,500	-	-	-	-
CSOs and Events	130,733					
Grand Total	56,076,941	66,252,046	63,862,858	35,623,385	48,593,166	46,303,641

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Taxes	(48,989,111)	(44,097,788)	(44,303,752)	(44,352,307)	(43,425,100)	(44,327,100)
PILT	(744,474)	(741,695)	(751,532)	(769,054)	(704,397)	(731,300)
Service Charges and Sales	(460,750)	(422,141)	(476,433)	(411,463)	(411,200)	(378,050)
Federal and State Grants	(522,224)	(382,260)	(393,449)	(377,449)	(377,449)	(377,449)
State Shared Revenue	(3,986,356)	(2,101,251)	(231,160)	(1,619,174)	(195,000)	(350,711)
Misc Revenue	(405,084)	(683,915)	(762,358)	(330,322)	(249,441)	(258,750)
Utilities	(160,306)	(175,776)	(166,333)	(153,600)	(138,800)	(150,000)
Recreational Activities	(35,532)	(40,285)	(46,488)	(35,265)	(33,500)	(28,000)
Fines and Forfeitures	(16,729)	(14,924)	(11,592)	(13,746)	(19,900)	(20,000)
Licenses and Permits	(14,830)	(17,682)	(15,100)	(19,600)	(13,500)	(12,500)
Extraordinary	-	(32,796,418)	-	-	-	-
Transfer From Permanent Fur	(2,704,803)	(2,606,458)	(2,600,000)	-	(2,800,000)	-
Transfer	(500,000)	-	(228,009)	-	-	-
Carry Forward (Budget Only)	-	-	-	-	-	-
Grand Total	(58,540,200)	(84,080,594)	(49,986,205)	(48,081,980)	(48,368,287)	(46,633,860)

Airport Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Airport	249,926	239,046	244,388	354,582	375,118	377,498
FTE Payroll	72,432	72,241	71,856	131,000	133,975	139,751
Utilities	96,501	78,158	80,783	114,500	117,000	117,000
Other Operating	42,975	41,717	52,840	59,279	73,615	66,825
Contracts	34,453	42,335	35,242	43,815	43,040	47,220
Maintenance	1,946	3,448	2,558	3,500	4,500	4,150
Other Personnel	1,618	1,146	1,109	2,488	2,988	2,552
Total Expenses	249,926	239,046	244,388	354,582	375,118	377,498

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Airport	(159,633)	(138,200)	(130,674)	(141,136)	(124,470)	(112,700)
Property Rentals	(154,113)	(126,793)	(122,918)	(123,800)	(123,818)	(104,600)
Administration	(4,814)	(10,539)	(7,070)	(1,350)	-	(7,400)
Services	(706)	(869)	(652)	(15,986)	(652)	(700)
Other	-	-	(35)	-	-	-
Total Revenues	(159,633)	(138,200)	(130,674)	(141,136)	(124,470)	(112,700)
Total Subsidy	90,293	100,846	113,714	213,446	250,648	264,798

Harbor Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Harbor	1,111,467	1,001,266	1,039,700	1,169,029	1,360,092	1,703,574
FTE Payroll	584,010	538,015	558,099	619,936	695,920	868,852
Utilities	151,495	176,658	190,522	223,532	235,000	272,000
Other Personnel	131,223	133,566	135,238	114,849	183,181	219,994
Other Operating	154,355	91,809	75,096	123,626	141,491	204,228
Contracts	66,025	43,183	57,423	61,001	66,000	100,000
Maintenance	24,358	18,036	23,321	26,085	38,500	38,500
Total Expenses	1,111,467	1,001,266	1,039,700	1,169,029	1,360,092	1,703,574

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Harbor	(1,555,433)	(1,635,620)	(1,539,682)	(1,796,500)	(1,807,743)	(2,157,053)
Wet Slips	(890,741)	(943,641)	(897,418)	(1,049,535)	(1,040,340)	(1,378,503)
Capital	(268,818)	(318,751)	(239,997)	(324,303)	(334,928)	(327,024)
Upland	(198,332)	(187,329)	(181,082)	(201,727)	(225,740)	(199,896)
Utilities	(125,113)	(136,590)	(164,343)	(171,307)	(154,805)	(199,189)
Services	(46,800)	(17,160)	(19,785)	(17,511)	(26,950)	(27,041)
Administration	(25,551)	(32,150)	(36,520)	(32,117)	(24,980)	(25,400)
Property Rentals	-	-	-	-	-	-
Other	(78)	-	(537)	-	-	-
Total Revenues	(1,555,433)	(1,635,620)	(1,539,682)	(1,796,500)	(1,807,743)	(2,157,053)

Total Subsidy (Profit)	(443,967)	(634,354)	(499,982)	(627,471)	(447,651)	(453,479)
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Port Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Port	719,895	665,166	791,312	800,785	880,345	1,044,072
FTE Payroll	329,867	322,553	296,994	372,000	381,974	409,466
Other Operating	53,601	117,591	125,273	103,443	106,878	256,560
Utilities	193,958	144,754	263,311	190,600	248,600	251,000
Other Personnel	54,890	56,553	75,585	90,052	92,408	101,676
Maintenance	7,952	7,077	10,983	20,100	22,895	13,935
Contracts	79,627	16,637	19,165	24,590	27,590	11,435
Total Expenses	719,895	665,166	791,312	800,785	880,345	1,044,072

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Port	(711,464)	(482,499)	(862,732)	(726,382)	(696,107)	(691,300)
VCT Dock Services	(302,385)	(208,174)	(367,206)	(301,326)	(283,320)	(292,300)
VCT Upland Services	(234,792)	(128,991)	(336,362)	(279,934)	(270,228)	(233,200)
Property Rentals	(70,174)	(64,522)	(64,522)	(60,000)	(57,600)	(66,400)
Kelsey Dock Services	(46,671)	(31,936)	(44,837)	(31,900)	(32,040)	(41,000)
Services	(41,973)	(27,540)	(33,938)	(38,400)	(38,410)	(34,400)
Administration	(14,909)	(20,926)	(15,249)	(14,322)	(14,000)	(23,600)
Events	(460)	(410)	(618)	(500)	(509)	(400)
Other	(101)	-	-	-	-	-
Discontinued	-	-	-	-	-	-
Total Revenues	(711,464)	(482,499)	(862,732)	(726,382)	(696,107)	(691,300)

Total Subsidy	8,431	182,666	(71,419)	74,403	184,238	352,772
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Utility Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Sewer	513,034	515,400	547,640	561,909	571,171	598,120
FTE Payroll	315,440	326,429	333,036	348,128	348,128	367,810
Utilities	113,196	103,736	117,911	121,000	121,000	121,000
Other Operating	48,283	43,410	44,109	50,775	45,503	46,370
Contracts	16,149	25,316	30,760	21,300	32,300	37,500
Other Personnel	18,698	15,489	20,388	19,206	22,740	23,940
Maintenance	1,269	1,019	1,437	1,500	1,500	1,500
Water	649,272	673,308	735,174	722,016	735,171	755,461
FTE Payroll	315,443	326,433	333,040	348,129	348,129	367,810
Utilities	251,179	268,407	307,521	297,000	295,000	297,000
Other Operating	54,842	48,183	59,941	50,692	49,189	50,615
Other Personnel	22,073	23,617	22,008	15,995	27,353	24,736
Contracts	5,735	6,668	12,664	10,200	15,500	15,300
Maintenance	-	-	-	-	-	-
Grand Total	1,162,307	1,188,708	1,282,814	1,283,925	1,306,342	1,353,581

Utility Fund Summary

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Sewer	(290,036)	(283,143)	(267,089)	(280,500)	(280,500)	(280,100)
Sewer User Fees	(288,536)	(283,143)	(265,589)	(280,000)	(280,000)	(280,000)
Sewer Connect Fees	(1,500)	-	(1,500)	(500)	(500)	(100)
Wastewater Clean Up Fees	-	-	-	-	-	-
Water	(260,334)	(249,064)	(276,386)	(259,450)	(259,450)	(234,100)
Water Service Fee	(254,873)	(235,067)	(264,775)	(255,000)	(255,000)	(230,000)
Water/ Meter Fees	(4,671)	(9,521)	(6,703)	(4,000)	(4,000)	(4,000)
VCT Water Service	(564)	-	(4,332)	(250)	(250)	(100)
Reimbursment of Expenditu	-	-	(232)	-	-	-
VCT Water Waiver	-	-	-	-	-	-
City Dock Water	(228)	(4,176)	(345)	(200)	(200)	-
Other Misc Revenue	1	-	-	-	-	-
City Dock Water Waiver	-	-	-	-	-	-
Other Services & Sales	-	(300)	-	-	-	-
Grand Total	(550,369)	(532,207)	(543,475)	(539,950)	(539,950)	(514,200)
Total Subsidy	611,937	656,501	739,339	743,975	766,392	839,381

Clinic Fund Summary

Expenses	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Gilson Medical Clinic	93,102	74,436	90,522	79,450	108,642	88,450
Contracts	-	-	-	-	-	-
FTE Payroll	9,983	692	-	-	-	-
Maintenance	55,570	53,352	58,011	52,000	66,611	55,000
Other Operating	4,940	2,814	5,844	6,000	8,138	7,000
Other Personnel	656	26	-	-	-	-
Utilities	21,952	17,552	26,667	21,450	33,893	26,450
Grand Total	93,102	74,436	90,522	79,450	108,642	88,450

Revenues	Actual			Estimate	Adopted	
	2015	2016	2017	2018	2018	2019
Gilson Medical Clinic	(143,839)	(147,448)	(145,747)	(144,000)	(142,524)	(144,200)
Interest Charges on AR	(105)	(280)	(347)	(800)	(200)	(200)
Interest Gilson Medical C	(1,340)	(2,515)	(2,914)	(1,200)	(423)	(2,000)
Property Rentals	(142,394)	(144,653)	(142,486)	(142,000)	(141,901)	(142,000)
Grand Total	(143,839)	(147,448)	(145,747)	(144,000)	(142,524)	(144,200)

Total Subsidy (Profit)	(50,737)	(73,012)	(55,225)	(64,550)	(33,883)	(55,750)
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Housing Fund Summary

Expenses	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
VHIA	-	-	-	-	-	-
Contracts	-	-	-	-	-	-
FTE Payroll	-	-	-	-	-	-
Other Operating	-	-	-	-	-	-
Other Personnel	-	-	-	-	-	-
Grand Total	-	-	-	-	-	-

Revenues	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
Finance	-	(20,279)	(23,099)	(14,500)	-	(20,000)
Interest Income	-	(20,279)	(23,099)	(14,500)	-	(20,000)
Grand Total	-	(20,279)	(23,099)	(14,500)	-	(20,000)

Total Subsidy (Profit)	-	(20,279)	(23,099)	(14,500)	-	(20,000)
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Debt Service Fund Summary

Expenses	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
Debt Service	9,088,740	4,387,950	4,109,230	1,791,651	1,791,651	1,785,401
Contracts		-	-			
Debt Service	9,088,740	4,387,950	4,109,230	1,791,651	1,791,651	1,785,401
Grand Total	9,088,740	4,387,950	4,109,230	1,791,651	1,791,651	1,785,401

Revenues	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
Finance	(1,870,037)	(1,783,078)	(1,609,113)	(1,522,397)	(1,467,126)	(1,185,798)
Harbor Debt Repayment	(205,850)	(210,650)	(210,050)	(207,150)	(184,250)	(210,375)
Interest Income	9,374	(17,148)	(191,146)	(66,000)	(33,629)	(90,000)
Mid-School Bond Repaym	(1,580,220)	(1,480,839)	(1,117,610)	(1,190,138)	(1,190,138)	(804,423)
School Debt Repayment	(93,340)	(74,441)	(90,307)	(59,109)	(59,109)	(81,000)
Grand Total	(1,870,037)	(1,783,078)	(1,609,113)	(1,522,397)	(1,467,126)	(1,185,798)

Permanent Fund Summary

Expenses	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
Permanent Fund	149,697	143,475	248,246	301,000	303,000	310,000
Contracts	149,526	143,246	247,481	300,000	300,000	300,000
Other Operating	171	230	765	1,000	3,000	10,000
Grand Total	149,697	143,475	248,246	301,000	303,000	310,000

Revenues	Actual			Estimate 2018	Adopted	
	2015	2016	2017		2018	2019
Permanent Fund	(1,711,466)	(12,876,367)	(25,481,693)	(3,000,000)	(3,000,000)	(3,081,000)
Grand Total	(1,711,466)	(12,876,367)	(25,481,693)	(3,000,000)	(3,000,000)	(3,081,000)



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Detailed Ledgers

FUND NAME	General Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0000-30001	Carry Forward (Budget Only)	-	-	-	-	-	-
001-0000-31100	Real Property Taxes - Current	(48,529,359)	(43,602,321)	(43,842,159)	(43,920,497)	(43,000,000)	(43,900,000)
001-0000-31126	Real Property Prior Years	-	-	-	-	-	-
001-0000-31400	Hotel & Motel Tax	(409,848)	(426,549)	(398,262)	(400,000)	(400,000)	(400,000)
001-0000-31410	Hotel & Motel Tax Penalty & In	(101)	(8,921)	(1,043)	(100)	(100)	(100)
001-0000-31600	Telephone & Electric Coop Tax	(198,965)	(200,095)	(202,890)	(207,247)	(195,000)	(200,000)
001-0000-31700	Cruise Ship Passenger Tax	-	-	-	(1,710)	-	(2,000)
001-0000-31900	Penalty & Interest on Delinque	(49,803)	(59,996)	(58,759)	(30,000)	(25,000)	(25,000)
001-0000-31920	P&I TAPS Supplemental 07-09	-	-	-	-	-	-
001-0000-31950	Reimbursement of Foreclosure C	-	-	(3,529)	-	-	-
001-0000-32100	City Business Licenses	(10)	(10)	-	-	(1,000)	-
001-0000-32110	Liquor Licenses	(12,300)	(15,050)	(10,800)	(16,700)	(10,000)	(10,000)
001-0000-32200	Other Licenses	(335)	(335)	(2,351)	(100)	(200)	(200)
001-0000-32210	Building Permits	(2,145)	(2,227)	(1,659)	(2,500)	(2,000)	(2,000)
001-0000-32212	Septic Reviews	-	-	-	-	-	-
001-0000-33111	Homeland Security	-	-	-	-	-	-
001-0000-33114	Homeland Security Hazard Mitig	-	-	-	-	-	-
001-0000-33115	LEPC Grant 06	-	-	-	-	-	-
001-0000-33119	USDA Economic Recovery Grant	-	-	-	-	-	-
001-0000-33120	Marine First Responder Grant	-	-	-	-	-	-
001-0000-33302	PILT - Federal	(739,897)	(732,147)	(741,041)	(763,562)	(700,000)	(725,000)
001-0000-33401	ACMP Special Project Grant	-	-	-	-	-	-
001-0000-33402	AK Cadastral Survey	-	-	-	-	-	-
001-0000-33407	Citizen Corp Grant/EMPG Grant	-	-	-	-	-	-
001-0000-33408	Coastal Zone Management Grant	-	-	-	-	-	-

FUND NAME	General Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0000-33409	Day Care Grant	-	-	-	-	-	
001-0000-33410	Emergency Mgmt Grant	-	-	-	-	-	
001-0000-33413	Fire Department Grant	-	-	-	-	-	
001-0000-33416	Jail Grant	(499,874)	(354,749)	(363,249)	(354,749)	(354,749)	(354,749)
001-0000-33417	Misc Library Grants	-	-	-	-	-	-
001-0000-33418	Library Consortium Grant	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
001-0000-33419	Library Grant	(6,650)	(6,860)	(7,000)	(7,000)	(7,000)	(7,000)
001-0000-33420	Litter Prevention Grant (ALPAR	(2,200)	(2,000)	(2,200)	(2,200)	(2,200)	(2,200)
001-0000-33427	Police Grant	-	(5,151)	-	-	-	
001-0000-33430	SOA DNR Forestry Grant	-	-	(7,500)	-	-	
001-0000-33550	State Revenue Sharing Program	(274,118)	(181,620)	-	(174,372)	-	(150,711)
001-0000-33592	National Forest Receipts	(1,579,352)	(1,332,631)	(28,270)	(1,237,555)	-	-
001-0000-33620	PILT - North Pacific Rim Housi	(1,052)	(4,856)	(4,984)	(2,166)	-	(2,000)
001-0000-33640	PILT - Alaska Housing Finance	-	(975)	(1,949)	-	(1,000)	(1,000)
001-0000-33920	Harbor Residential Surcharge	(3,525)	(3,718)	(3,558)	(3,326)	(3,397)	(3,300)
001-0000-34020	Civic Center Rental Fees	(49,217)	(35,463)	(45,279)	(40,000)	(55,000)	(40,000)
001-0000-34034	Civic Center Catering	(32,071)	(11,539)	(16,578)	(15,000)	(20,000)	(19,000)
001-0000-34036	Civic Center Movies	(88,824)	(93,754)	(94,723)	(79,000)	(80,000)	(80,000)
001-0000-34038	Civic Center Concessions	(60,980)	(67,103)	(72,602)	(57,000)	(53,000)	(54,000)
001-0000-34040	Fuel	(782)	(782)	-	-	-	-
001-0000-34100	Ordinance Violations	(10,046)	(10,002)	(8,016)	(10,000)	(15,000)	(15,000)
001-0000-34122	Appraisal Reimbursement	-	-	(1,500)	-	-	-
001-0000-34130	Planning & Zoning Application	-	-	-	-	-	-
001-0000-34132	Land Lease Application Fee	-	-	-	-	-	-
001-0000-34133	Copy Sales (BlueLine Only)	(797)	(256)	(731)	(550)	(500)	(500)

FUND NAME	General Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0000-34136	Gravel Sales	(9,155)	(9,029)	(45,908)	(9,600)	(9,000)	(9,000)
001-0000-34140	Pay Phone Commisions	-	-	-	-	-	-
001-0000-34150	Gas Line Reimbursement	-	-	-	-	-	-
001-0000-34160	Other Services & Sales	(7,931)	-	(26)	-	-	-
001-0000-34204	Police Donations	-	(100)	-	-	-	-
001-0000-34206	Inmate Medical Payments	(2,189)	-	-	(18,562)	-	-
001-0000-34210	Police Misc Revenue	(165)	(103)	(80)	(50)	(250)	(100)
001-0000-34212	Police Fingerprint/Pictures	(2,170)	(2,455)	(2,780)	(2,300)	(2,250)	(2,300)
001-0000-34214	Vehicle Inspection Fee	-	(4,000)	-	-	(2,500)	-
001-0000-34216	Police Process Service	(170)	(75)	-	-	-	-
001-0000-34218	911 Surcharge	(18,039)	(18,011)	(27,498)	(7,492)	-	-
001-0000-34220	Fire Misc Training Revenue	(17,265)	(340)	(540)	(200)	-	-
001-0000-34222	EMS - Seat Belt Citation	(15)	-	-	-	-	-
001-0000-34430	Dumpsters	(50,372)	(54,875)	(50,405)	(49,500)	(53,000)	(50,000)
001-0000-34434	Port Refuse VCT Domestic	(3,360)	(480)	(240)	-	(500)	-
001-0000-34438	Port Refuse City Dock	(1,080)	-	-	-	-	-
001-0000-34442	Solid Waste Revenue	(104,233)	(119,619)	(115,464)	(104,100)	(85,000)	(100,000)
001-0000-34444	Recycling	(480)	(20)	(224)	-	(300)	-
001-0000-34515	Ambulance Service	(44,620)	(32,787)	(20,774)	(35,000)	(25,000)	(25,000)
001-0000-34544	Animal Shelt Engraving	-	-	(1,020)	(1,000)	(1,000)	(750)
001-0000-34550	Animal Adoption Fees	(2,755)	(2,880)	(3,280)	(3,200)	(3,000)	(3,000)
001-0000-34551	Animal Boarding	-	(7,965)	(19,543)	(7,000)	(15,500)	-
001-0000-34552	Animal Fines/Impounds	(4,108)	(2,655)	(1,595)	(2,600)	(1,900)	(2,000)
001-0000-34553	Animal Cremations		(795)	(1,990)	(2,000)	(2,000)	(2,000)
001-0000-34554	Animal Licenses	(40)	(60)	(290)	(300)	(300)	(300)

FUND NAME	General Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0000-34556	Animal Maintenance Fees		(75)	(885)	(1,000)	(800)	(800)
001-0000-34702	Glacier Campground Revenue	-	-	-	-	-	-
001-0000-34704	Alison Point Camping Fees	(3,569)	(5,535)	-	-	(2,000)	(2,000)
001-0000-34706	Parks & Rec - Rental Fees	-	(360)	-	-	(1,000)	(1,000)
001-0000-34708	Park & Recraetion Special Even	-	-	-	-	-	-
001-0000-34710	Park & Recraetion Misc.	-	-	-	-	-	-
001-0000-34713	Teen Center Snak Bar/Vending	(4,083)	(3,777)	(3,347)	(2,000)	(4,500)	(4,500)
001-0000-34714	Teen Center Rentals	(5,743)	(6,877)	(3,937)	(6,000)	(4,500)	(4,500)
001-0000-34715	Park & Recreation Revenue	(10,755)	(12,325)	(25,974)	(16,000)	(11,000)	(11,000)
001-0000-34716	Teen Council Revenue	-	-	-	-	-	-
001-0000-34720	Pool Revenue	(11,382)	(11,412)	(13,230)	(11,000)	(11,000)	(6,000)
001-0000-34722	Ski Hill Revenue	-	(360)	-	(265)	(500)	-
001-0000-34725	Valdez Cemetery Fees	-	(200)	-	-	-	(200)
001-0000-34760	Library Sales	(3,161)	(3,575)	(3,237)	(3,500)	(3,700)	(3,700)
001-0000-34766	Library Donations	(11,275)	(11,561)	(10,049)	(6,000)	(6,000)	(6,000)
001-0000-34950	Misc Sales	-	(1,200)	(30)	(1)	-	-
001-0000-34952	Civic Center Misc.	-	-	(1,060)	-	-	-
001-0000-35120	Library Fines	(2,560)	(2,267)	(1,982)	(1,146)	(3,000)	(3,000)
001-0000-35200	PVMC Reserve Transfer	-	-	-	-	-	-
001-0000-35510	Bremner Street Assessments	-	-	(3,128)	-	-	-
001-0000-35520	Harbor Area LID (Water/ Sewer)	-	-	-	-	-	-
001-0000-36110	Interest Income	(97,946)	189,665	(644,284)	(300,000)	(238,941)	(250,000)
001-0000-36112	Interest Income TAPS Sup 07-09	(200,028)	(289,193)	-	-	-	-
001-0000-36113	Interest Income TAPS 06	-	-	-	-	-	-
001-0000-36130	Gains/Losses on Investments	-	-	-	-	-	-

FUND NAME	General Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0000-36140	Interest Charges on A/R and Ci	(2,307)	(1,614)	(2,038)	(1,700)	(1,500)	(1,700)
001-0000-36200	Property Rentals	(134,380)	(137,350)	(144,752)	(137,500)	(137,500)	(137,500)
001-0000-36210	Equipment Rental	(4,900)	-	-	-	-	-
001-0000-36440	Animal Control Donations/ Misc	(1,549)	(1,160)	(1,063)	(150)	(500)	(250)
001-0000-39200	Land Sales	-	-	-	-	-	-
001-0000-39210	Sale of Equipment	-	(10,910)	-	-	-	-
001-0000-39352	PY Property Tax Adj	-	-	-	-	-	-
001-0000-39360	TAPS Settlement		(32,796,418)				
001-0000-39500	Revenue/Expense Clearing	(67,831)	(13,112)	(3,164)	(3,000)	-	-
001-0000-39510	Other Misc Revenue	(3,421)	(53,638)	(1,765)	(7,500)	(1,000)	-
001-0000-39520	Reimbursements of Expenditures	(1,979)	(483,855)	(67,531)	(3,437)	-	-
001-0000-39600	Recovery of Written Off Accoun	(740)	(1,399)	(1,220)	(177)	(1,000)	-
001-0000-39610	Cash Over/Short	31	139	267	134	300	-
001-0050-39150	Transfer From Permanent Fund	(2,704,803)	(2,606,458)	(2,600,000)	-	(2,800,000)	-
Grand Total		(56,106,278)	(83,693,689)	(49,758,196)	(48,081,980)	(48,368,287)	(46,633,860)

FUND NAME	General Fund
DEPT NAME	Administration
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5100-41100	Salaries and Wages	314,841	423,743	403,136	210,000	292,313	298,597
001-5100-41150	Temporary Wages	83,250	9,244	-	-	-	-
001-5100-41200	Overtime	135	226	133	1,777	1,777	2,693
001-5100-41300	Benefits	154,269	199,852	128,525	115,000	169,438	175,538
001-5100-41550	Wellness Program	-	14,500	14,833	43,250	43,250	43,250
001-5100-43200	Professional Fees & Services	6,512	5,769	-	-	-	-
001-5100-43400	Contractual Services	-	-	-	-	-	-
001-5100-45300	Communications/Postage	38,965	35,462	39,487	38,000	38,855	39,000
001-5100-45400	Advertising & Promotion	31,534	26,687	23,747	24,000	24,475	24,600
001-5100-45500	Reproduction & Copying	13,833	12,080	11,143	12,500	12,500	13,000
001-5100-45800	Travel & Transportation	65,426	21,312	13,990	26,000	26,000	26,000
001-5100-45900	Training	3,432	8,677	1,333	6,000	6,000	6,000
001-5100-46100	Office Supplies	20,173	12,523	14,332	15,000	15,000	15,000
001-5100-46120	Operating Supplies	-	-	1,162	-	-	-
001-5100-46200	Heating	42,113	30,900	47,154	40,000	65,000	55,000
001-5100-46220	Electricity	94,779	101,864	115,256	105,000	115,000	105,000
001-5100-46260	Vehicle & Equipment Fuels	344	-	63	500	500	500
001-5100-46400	Dues & Subscriptions	1,340	2,820	440	2,000	2,000	2,000
001-5100-46500	Clothing	(90)	200	-	150	150	225
001-5100-47300	Other Capital Equipment	-	-	5,715	-	-	-
001-5100-47430	Office/Capital Expense	-	2,187	4,149	-	-	2,000
001-5100-48500	Contingencies	19,400	33,782	463	5,000	15,000	15,000
Grand Total		890,256	941,829	825,062	644,177	827,258	823,403

FUND NAME	General Fund
DEPT NAME	Animal Control
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-3400-41100	Salaries and Wages	85,598	110,518	153,294	164,085	164,085	181,314
001-3400-41150	Temporary Wages	21,801	30,042	23,863	19,500	19,500	19,699
001-3400-41200	Overtime	9,990	14,795	8,188	12,267	9,267	12,940
001-3400-41300	Benefits	48,380	60,753	96,296	137,837	137,837	153,437
001-3400-43200	Professional Fees & Services	2,087	2,465	1,219	2,725	2,725	2,725
001-3400-43400	Contractual Services	2,000	1,876	2,232	2,500	2,500	5,500
001-3400-43404	Volunteer Services	1,279	2,488	1,021	2,500	2,500	2,500
001-3400-43424	Permits	-	-	-	-	-	-
001-3400-45300	Communications/Postage	3,034	2,474	3,078	2,500	2,700	3,000
001-3400-45400	Advertising & Promotion	3,049	2,423	4,542	4,500	4,500	4,500
001-3400-45500	Printing	260	883	770	3,300	3,300	5,800
001-3400-45800	Travel & Transportation	2,115	7,817	4,502	8,000	7,000	11,000
001-3400-45900	Training	250	1,274	850	1,450	2,450	2,150
001-3400-46120	Operating Supplies	25,032	19,840	20,681	21,500	21,500	25,000
001-3400-46200	Heating	19,255	22,553	27,140	28,500	28,500	28,500
001-3400-46220	Electricity	15,782	13,535	16,308	17,500	17,500	17,500
001-3400-46260	Vehicle & Equipment Fuels	3,437	2,174	2,571	4,500	5,000	5,000
001-3400-46400	Dues & Subscriptions	125	125	195	485	485	490
001-3400-46420	Public Awareness	-	145	-	400	400	400
001-3400-46500	Clothing	3,352	2,131	2,292	3,000	3,000	4,000
001-3400-47300	Other Capital Equipment	-	-	-	-	-	21,100
001-3400-47430	Office/Capital Expense	-	1,769	10,338	6,000	13,500	11,200
Grand Total		246,826	300,079	379,378	443,049	448,249	517,755

FUND NAME	General Fund
DEPT NAME	Building Maintenance
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-4200-41100	Salaries and Wages	428,117	429,210	468,400	556,858	556,858	575,296
001-4200-41150	Temporary Wages	51,108	54,343	31,567	88,605	88,605	73,305
001-4200-41200	Overtime	18,600	20,971	27,788	35,000	37,300	38,717
001-4200-41300	Benefits	284,246	278,255	333,461	417,627	417,627	454,225
001-4200-43400	Contractual Services	173,713	143,117	199,840	254,000	255,704	267,704
001-4200-43424	Permits	-	-	50	-	-	-
001-4200-44230	Janitorial Services	139,391	160,944	183,540	200,000	207,264	233,468
001-4200-44420	Equipment Rental	1,413	1,253	170	2,000	3,100	3,100
001-4200-45300	Communications/Postage	14,796	14,575	19,080	23,000	25,340	25,340
001-4200-45400	Advertising & Promotion	2,125	490	-	-	-	-
001-4200-45500	Reproduction & Copying	3,383	2,951	2,182	3,500	4,736	4,736
001-4200-45800	Travel & Transportation	2,390	4,289	4,071	7,900	7,900	12,900
001-4200-45900	Training	3,906	6,778	8,559	9,000	9,000	10,800
001-4200-46100	Office Supplies	1,130	1,301	1,921	3,000	2,050	2,500
001-4200-46120	Operating Supplies	122,711	109,625	130,189	180,000	182,469	185,092
001-4200-46200	Heating	19,854	16,576	22,620	32,960	32,960	22,960
001-4200-46220	Electricity	13,537	15,382	15,058	15,450	15,450	15,450
001-4200-46260	Vehicle & Equipment Fuels	13,243	9,283	11,711	12,000	27,000	15,600
001-4200-46400	Dues & Subscriptions	430	1,483	1,346	1,900	1,900	1,900
001-4200-46500	Clothing	2,418	2,143	2,704	4,075	4,075	4,075
001-4200-46700	Parts & Supplies for Equipment	7,221	19,821	14,371	15,000	15,000	15,000
001-4200-46950	Miscellaneous Supplies	-	2,324	-	-	-	-
001-4200-47300	Other Capital Equipment	-	5,953	15,809	15,000	15,000	-
001-4200-47430	Office/Capital Expense	-	12,417	18,585	30,000	35,400	35,900
001-4200-48500	Contingencies	-	-	-	-	-	-
Grand Total		1,303,732	1,313,487	1,513,021	1,906,875	1,944,739	1,998,068

FUND NAME	General Fund
DEPT NAME	City Clerk
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5350-41100	Salaries and Wages	220,088	232,721	324,229	324,424	342,424	347,695
001-5350-41150	Temporary Wages	-	-	10,912	2,807	-	-
001-5350-41200	Overtime	10,387	4,344	3,983	6,289	6,289	6,161
001-5350-41300	Benefits	131,230	130,436	212,551	235,426	235,426	251,122
001-5350-43200	Professional Fees & Services	2,421	2,509	1,611	3,000	3,000	3,000
001-5350-43350	Elections	6,062	14,662	7,160	7,500	7,500	16,000
001-5350-43400	Contractual Services	-	-	7,510	7,510	7,510	7,510
001-5350-45300	Communications/Postage	1,650	1,583	2,378	1,900	1,900	1,900
001-5350-45400	Advertising & Promotion	-	-	-	-	-	2,000
001-5350-45500	Reproduction & Copying	-	-	-	-	-	-
001-5350-45800	Travel & Transportation	20,222	17,204	16,657	18,000	18,000	18,000
001-5350-45900	Training	8,158	7,247	5,044	6,000	6,000	6,000
001-5350-46100	Office Supplies	1,226	461	823	2,600	2,600	2,600
001-5350-46400	Dues & Subscriptions	1,395	1,224	1,314	1,500	1,500	1,500
001-5350-46500	Clothing	150	150	150	250	250	250
001-5350-46950	Records Management	2,073	2,244	4,284	5,000	5,000	5,000
001-5350-47300	Other Capital Equipment	-	-	-	9,800	9,800	-
001-5350-47430	Office/Capital Expense	1,000	531	989	2,000	2,000	3,500
Grand Total		406,063	415,317	599,597	634,006	649,200	672,238

FUND NAME	General Fund
DEPT NAME	City Council
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5300-43200	Professional Fees & Services	145,753	153,241	164,395	172,000	172,000	172,000
001-5300-43302	Professional Fees: Gas Line De	9,921	13,462	1,120	-	20,000	10,000
001-5300-43400	Contractual Services	-	-	-	-	-	-
001-5300-45300	Communications/Postage	3,649	3,812	3,940	3,500	3,500	3,500
001-5300-45400	Advertising & Promotion	60,834	58,048	56,491	55,500	55,500	55,500
001-5300-45800	Travel & Transportation	37,842	11,985	11,337	20,000	20,000	20,000
001-5300-45900	Training	900	2,250	1,859	5,000	5,000	5,000
001-5300-46100	Office Supplies	1,033	1,303	986	1,500	1,500	1,500
001-5300-46200	Heating	2,893	2,687	2,950	4,000	4,000	3,000
001-5300-46220	Electricity	-	-	-	-	-	-
001-5300-46400	Dues & Subscriptions	8,021	6,587	6,447	7,500	7,500	7,500
001-5300-46500	Clothing	-	-	-	1,000	1,000	1,000
001-5300-46950	Stipened	-	-	6,300	11,250	11,250	11,250
001-5300-47300	Other Capital Equipment	-	-	-	-	-	-
001-5300-47430	Office/Capital Expense	-	-	-	-	-	-
001-5300-48500	Contingencies	5,652	6,362	13,351	60,000	60,000	60,000
Grand Total		276,498	259,736	269,176	341,250	361,250	350,250

FUND NAME	General Fund
DEPT NAME	Civic Center
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-6400-41100	Salaries and Wages	207,505	243,026	219,106	240,000	245,797	249,547
001-6400-41150	Temporary Wages	51,089	40,939	54,562	50,000	51,170	65,925
001-6400-41200	Overtime	7,728	7,284	6,681	12,000	12,383	12,109
001-6400-41300	Benefits	150,170	168,832	158,810	195,000	201,600	217,793
001-6400-43200	Professional Fees & Services	1,169	672	1,278	1,168	1,168	1,795
001-6400-43400	Contractual Services	4,120	12,484	9,324	12,250	12,250	12,800
001-6400-43424	Permits	-	-	-	-	-	-
001-6400-44320	Building & Grounds Maintenance	-	-	-	-	-	-
001-6400-44410	Lease Expense	-	-	-	-	-	-
001-6400-44425	Movie Rental & Freight	42,284	57,504	47,191	50,000	54,000	54,000
001-6400-45300	Communications/Postage	6,937	7,539	7,515	8,500	8,925	9,885
001-6400-45400	Advertising & Promotion	3,800	3,212	5,910	5,000	5,500	5,500
001-6400-45500	Reproduction & Copying	1,461	1,571	1,775	1,925	1,925	1,925
001-6400-45800	Travel & Transportation	462	622	-	2,500	2,500	2,500
001-6400-45900	Training	100	217	1,233	1,200	1,200	1,200
001-6400-46100	Office Supplies	862	876	937	1,155	1,155	1,155
001-6400-46120	Operating Supplies	27,457	18,495	17,641	12,500	12,500	12,500
001-6400-46200	Heating	55,841	42,150	42,800	50,000	75,000	67,500
001-6400-46220	Electricity	87,062	83,780	72,543	95,000	100,000	87,500
001-6400-46350	Concessions	32,432	28,071	40,570	31,500	31,500	31,500
001-6400-46400	Dues & Subscriptions	470	470	212	580	580	580
001-6400-46500	Clothing	476	773	491	500	500	500
001-6400-46700	Parts & Supplies for Equipment	882	928	1,732	1,100	1,100	1,100
001-6400-47300	Other Capital Equipment	-	16,941	6,139	-	-	8,800
001-6400-47430	Office/Capital Expense	12,069	3,932	3,235	-	-	-
001-6400-49550	Civic Events Ins Clearing				-	-	-
Grand Total		694,377	740,318	699,683	771,878	820,753	846,114

FUND NAME	General Fund
DEPT NAME	Community Development
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5500-41100	Salaries and Wages	365,324	376,308	400,627	362,908	486,793	548,821
001-5500-41150	Temporary Wages	-	-	9,642	34,000	-	33,129
001-5500-41200	Overtime	3,871	2,364	6,401	2,865	5,000	7,206
001-5500-41300	Benefits	215,766	215,422	246,306	235,000	337,645	379,385
001-5500-43200	Professional Fees & Services	33,636	62,818	59,651	115,000	90,000	488,900
001-5500-43310	ACMP Special Project Grant	-	-	-	-	-	-
001-5500-43400	Contractual Services	26,537	20,475	51,338	85,929	60,000	90,000
001-5500-43402	Contractual Cadastral Survey	-	-	-	-	-	-
001-5500-43424	Permits	-	-	-	-	-	-
001-5500-44410	Lease Expense	-	-	-	-	-	-
001-5500-45300	Communications/Postage	1,252	1,536	1,731	1,500	1,600	1,800
001-5500-45400	Advertising & Promotion	1,233	8,699	10,086	3,000	8,500	3,400
001-5500-45500	Reproduction & Copying	4,619	6,632	3,152	4,000	10,000	5,000
001-5500-45800	Travel & Transportation	14,755	20,508	20,018	24,850	24,850	24,850
001-5500-45900	Training	6,041	2,733	10,536	8,787	8,787	8,500
001-5500-46100	Office Supplies	476	929	1,638	2,280	1,300	2,900
001-5500-46120	Operating Supplies	4,758	3,247	15,946	7,288	11,000	9,000
001-5500-46260	Vehicle & Equipment Fuels	869	453	427	400	1,800	1,500
001-5500-46400	Dues & Subscriptions	1,101	1,275	2,294	1,625	1,625	1,200
001-5500-46500	Clothing	-	100	618	750	750	350
001-5500-46700	Parts & Supplies for Equipment	-	-	-	-	-	-
001-5500-46950	Unreimbursed Grant Expense	80	-	-	-	-	-
001-5500-47300	Other Capital Equipment				-	-	7,000
001-5500-47430	Office/Capital Expense	-	5,445	-	-	1,800	1,500
001-5500-49520	Marine First Responder Grant	-	-	-	-	-	-
Grand Total		680,321	728,944	840,412	890,182	1,051,450	1,614,441

FUND NAME	General Fund
DEPT NAME	CSO
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0150-48600	Dual Credit Program	-	-	60,936	65,000	70,000	70,000
001-0500-48600	Prince William Sound College	743,243	758,273	810,000	750,000	750,000	820,000
001-0700-48600	Valdez Arts Council	15,000	15,000	15,000	15,000	15,000	15,000
001-0710-48600	Stepping Stones Daycare						91,030
001-0730-48600	Levitation 49	-	150,000	150,000	83,450	83,450	77,675
001-0750-48600	Valdez Youth Court						7,700
001-0810-48600	Valdez Conv. and Vis. Bureau	488,782	446,245	446,245	446,245	446,245	446,245
001-0820-48600	Valdez Senior Center	250,000	290,000	264,000	489,000	264,000	265,000
001-0830-48600	Advocates for Victims of Violence	40,000	40,000	45,000	45,000	45,000	45,000
001-0840-48600	Valdez Fisheries Dvlp. Assoc.	-	110,000	110,000	110,000	110,000	214,417
001-0850-48600	Connecting Ties	7,000	-	-	62,904	62,904	32,000
001-0855-48600	KCHU	-	-	5,000	-	-	-
001-0860-48600	Food Bank	49,000	49,500	45,292	35,000	35,000	35,000
001-0870-48600	Copper River Basin Child Adv Ctr	-	-	10,400	10,900	10,900	10,900
001-0880-48600	Avalanche Center	20,000	40,000	52,500	52,500	52,500	52,500
001-0890-48600	Valdez Imagination Library	1,500	2,100	2,100	2,100	2,100	2,100
001-6800-48600	Valdez Museum	475,000	455,000	455,000	475,000	475,000	475,000
Grand Total		2,089,525	2,356,118	2,471,473	2,642,099	2,422,099	2,659,567

FUND NAME	General Fund
DEPT NAME	Economic Development
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5400-41100	Salaries and Wages	-	24,615	61,601	140,000	155,443	175,156
001-5400-41200	Overtime	1,494	5,947	580	2,000	-	4,434
001-5400-41300	Benefits	1,062	16,203	32,898	95,000	103,927	123,509
001-5400-43400	Contractual Services	205,131	215,391	96,621	31,327	-	95,000
001-5400-45300	Communications/Postage	-	-	1,027	1,000	1,400	6,000
001-5400-45400	Advertising & Promotion	3,431	954	1,087	5,000	5,000	20,000
001-5400-45500	Reproduction & Copying	-	-	255	-	1,000	2,000
001-5400-45800	Travel & Transportation	38,894	19,111	17,298	20,000	12,000	25,000
001-5400-45900	Training	200	1,095	3,830	4,250	4,250	-
001-5400-46100	Office Supplies	90	105	1,089	750	750	750
001-5400-46120	Operating Supplies	1,381	12,519	6,133	14,000	14,000	20,000
001-5400-46260	Vehicle & Equipment Fuels	-	-	354	-	-	2,000
001-5400-46400	Dues & Subscriptions	385	299	620	2,000	2,000	2,000
001-5400-46500	Clothing	-	-	50	100	100	200
001-5400-46950	Events	-	145,669	45	268,500	268,500	239,408
001-5400-47430	Office/Capital Expense	-	-	-	50,000	50,000	53,000
001-5400-48500	Contingencies	-	10,000	330	-	5,000	5,000
Grand Total		252,069	451,907	223,818	633,927	623,370	773,457

FUND NAME	General Fund
DEPT NAME	Education
REV/EXP	EXP
Account Number	Account Title

		Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
001-0100-48600	Contributions	10,707,990	10,644,412	10,486,453	10,444,634	10,444,634	10,478,000
Grand Total		10,707,990	10,644,412	10,486,453	10,444,634	10,444,634	10,478,000

FUND NAME	General Fund
DEPT NAME	Engineering
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5780-41100	Salaries and Wages	295,979	331,845	337,377	310,000	379,650	553,550
001-5780-41150	Temporary Wages	4,326	642	-	-	-	-
001-5780-41200	Overtime	7,359	11,851	15,038	14,679	14,679	20,754
001-5780-41300	Benefits	141,880	162,833	211,830	215,000	264,817	394,026
001-5780-43200	Professional Fees & Services	-	-	-	-	-	-
001-5780-43400	Contractual Services	45,642	52,545	108,626	65,000	100,000	400,000
001-5780-43424	Permits	-	-	-	-	-	-
001-5780-44410	Lease Expense	-	-	-	-	-	-
001-5780-45300	Communications/Postage	3,652	4,556	4,604	4,000	5,000	7,183
001-5780-45400	Advertising & Promotion	-	-	415	-	-	-
001-5780-45500	Reproduction & Copying	5,646	5,635	7,468	4,000	6,600	5,660
001-5780-45800	Travel & Transportation	1,034	2,669	2,413	2,500	7,000	5,800
001-5780-45900	Training	647	2,631	1,819	1,000	6,000	3,800
001-5780-46100	Office Supplies	5,480	2,650	1,346	1,500	3,000	2,500
001-5780-46120	Operating Supplies	1,144	2,865	501	5,200	4,000	3,200
001-5780-46260	Vehicle & Equipment Fuels	2,549	2,624	2,238	2,000	5,000	4,200
001-5780-46400	Dues & Subscriptions	129	440	440	500	1,300	1,000
001-5780-46500	Clothing	1,212	1,496	1,550	1,800	1,800	1,800
001-5780-47300	Other Capital Equipment	-	-	-	-	-	-
001-5780-47430	Capital Equipment	-	1,161	-	-	-	-
Grand Total		516,679	586,443	695,664	627,179	798,846	1,403,474

FUND NAME	General Fund
DEPT NAME	Finance
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5200-41100	Salaries and Wages	416,353	442,666	422,701	456,796	456,796	452,906
001-5200-41150	Temporary Wages	-	-	-	-	-	-
001-5200-41200	Overtime	9,176	8,210	5,305	4,600	6,500	6,867
001-5200-41300	Benefits	261,863	278,027	254,732	290,000	291,968	308,089
001-5200-43200	Professional Fees & Services	104,605	114,855	110,888	82,000	118,000	93,000
001-5200-43212	Professional fees 07-09 TAPS	-	-	-	-	-	-
001-5200-43400	Contractual Services	140,531	182,382	253,429	70,000	105,000	125,500
001-5200-45300	Communications/Postage	824	812	1,220	850	876	850
001-5200-45400	Advertising & Promotion	329	1,195	2,582	1,500	5,200	6,200
001-5200-45500	Reproduction & Copying	3,061	4,865	3,599	8,466	8,466	7,780
001-5200-45800	Travel & Transportation	5,726	4,834	845	3,500	5,100	8,000
001-5200-45900	Training	7,278	1,369	9,627	2,000	13,600	11,794
001-5200-46120	Operating Supplies	2,813	3,055	2,372	5,400	3,600	5,100
001-5200-46400	Dues & Subscriptions	1,113	219	634	750	969	1,029
001-5200-46500	Clothing	-	-	-	300	300	350
001-5200-47300	Other Capital Equipment	-	-	-	-	-	-
001-5200-47430	Office/Capital Expense	3,753	3,000	1,403	-	-	-
Grand Total		957,426	1,045,488	1,069,337	926,162	1,016,375	1,027,465

FUND NAME	General Fund
DEPT NAME	Fire/EMS
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-3200-41100	Salaries and Wages	791,528	794,880	836,614	880,000	883,121	905,769
001-3200-41150	Temporary Wages	19,684	36,553	33,070	45,000	62,737	7,902
001-3200-41200	Overtime	79,351	89,811	102,213	90,000	94,118	99,847
001-3200-41201	Overtime Homeland Security	-	-	-	-	-	-
001-3200-41300	Benefits	494,013	486,785	550,941	585,000	587,672	643,289
001-3200-43200	Professional Fees & Services	13,540	12,174	6,401	18,000	15,500	34,250
001-3200-43400	Contractual Services	11,905	8,876	7,203	20,000	31,450	16,500
001-3200-43404	Volunteer Services	51,924	51,288	19,338	44,000	44,855	106,000
001-3200-43424	Permits	-	-	-	-	-	-
001-3200-44310	Vehicle Maintenance	1,008	1,297	2,788	1,500	1,500	1,000
001-3200-44410	Lease Expense	-	-	-	-	-	-
001-3200-45300	Communications/Postage	4,687	4,904	5,283	5,000	5,820	8,400
001-3200-45400	Advertising & Promotion	715	672	-	750	750	3,000
001-3200-45500	Printing	3,503	3,333	3,658	3,600	4,884	5,000
001-3200-45800	Travel & Transportation	22,798	21,453	35,885	33,000	35,000	35,000
001-3200-45900	Training	26,495	22,044	22,420	20,000	32,000	32,000
001-3200-45910	DNR Fire Assist Training Grant	-	-	7,500	6,750	-	-

FUND NAME	General Fund
DEPT NAME	Fire/EMS
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-3200-46100	Office Supplies	598	859	672	600	600	600
001-3200-46120	Operating Supplies	53,238	69,350	87,487	90,000	92,950	94,800
001-3200-46200	Heating	9,101	8,530	9,247	9,000	14,000	10,000
001-3200-46220	Electricity	6,579	6,944	6,444	7,000	8,000	7,000
001-3200-46260	Vehicle & Equipment Fuels	11,677	11,401	12,769	12,000	12,000	15,000
001-3200-46400	Dues & Subscriptions	-	2,065	2,180	2,450	2,450	2,450
001-3200-46420	Public Awareness	1,874	1,859	1,793	2,500	3,000	4,500
001-3200-46500	Clothing	3,268	7,196	4,692	5,500	5,500	5,500
001-3200-46700	Parts & Supplies for Equipment	-	-	349	-	-	-
001-3200-46950	Misc Supplies	-	1,580	395	3,000	8,000	8,000
001-3200-47300	Other Capital Equipment	6,966	6,080	41,200	24,700	24,900	7,000
001-3200-47430	Office/Capital Expense	6,380	36,522	24,320	11,000	11,000	15,500
Grand Total		1,620,828	1,686,456	1,824,861	1,920,350	1,981,807	2,068,307

FUND NAME	General Fund
DEPT NAME	Hospital
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-0200-41100	Salaries and Wages	125,597	15,677	-			
001-0200-41150	Temporary Wages	-	-	-			
001-0200-41200	Overtime	12,476	892	-			
001-0200-41300	Benefits	72,770	12,578	-			
001-0200-43400	Contractual Services	-	-	-			
001-0200-44225	Rural Snow Removal	-	-	-			
001-0200-45300	Communications/Postage	-	-	-			
001-0200-45800	Travel & Transportation	-	-	-			
001-0200-45900	Training	-	-	-			
001-0200-46120	Operating Supplies	-	-	-			
001-0200-46950	PVMC Partnership Program	-	-	20,000			
001-0200-47300	Other Capital Equipment	-	-	-			
001-0200-48600	Contributions	130,000	130,000	130,000	130,000	130,000	130,000
Grand Total		340,843	159,147	150,000	130,000	130,000	130,000

FUND NAME	General Fund
DEPT NAME	Human Resources
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5150-41100	Salaries and Wages	-	-	184,101	189,158	189,158	189,180
001-5150-41200	Overtime	-	-	208	1,500	3,000	1,616
001-5150-41300	Benefits	-	-	102,660	110,455	110,455	115,723
001-5150-43200	Professional Fees & Services	-	-	7,039	9,000	9,000	9,000
001-5150-43400	Contractual Services	-	-	-	12,000	-	6,000
001-5150-45300	Communications/Postage	-	-	441	300	1,000	1,000
001-5150-45400	Advertising & Promotion	-	-	-	-	1,000	1,000
001-5150-45500	Reproduction & Copying	-	-	-	-	11,000	9,500
001-5150-45800	Travel & Transportation	-	-	1,277	5,000	10,250	8,500
001-5150-45900	Training	-	-	11,393	3,000	7,900	5,000
001-5150-46100	Office Supplies	-	-	1,897	2,000	5,000	3,000
001-5150-46120	Operating Supplies	-	-	4,061	-	-	-
001-5150-46400	Dues & Subscriptions	-	-	199	400	400	450
001-5150-46500	Clothing	-	-	-	100	100	100
001-5150-46950	Recruitment	-	-	37,798	40,500	30,000	40,000
001-5150-47300	Other Capital Equipment	-	-	-	-	-	-
001-5150-47500	Employee Recognition	-	-	3,390	5,000	5,000	5,000
001-5150-48500	Contingencies	-	-	5,633	7,000	10,000	10,000
Grand Total		-	-	360,096	385,413	393,263	405,069

FUND NAME	General Fund
DEPT NAME	Information Services
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5050-41100	Salaries and Wages	328,454	328,819	425,359	400,000	500,378	453,153
001-5050-41150	Temporary Wages	-	-	-	-	-	-
001-5050-41200	Overtime	2,691	3,620	120	3,600	3,600	1,805
001-5050-41300	Benefits	188,907	182,618	250,957	230,000	316,658	288,536
001-5050-43400	Contractual Services	16,635	11,389	94,304	175,000	20,885	21,375
001-5050-45300	Communications/Postage	82,292	123,033	113,720	125,000	136,457	251,800
001-5050-45400	Advertising & Promotion	-	756	-	50	50	50
001-5050-45800	Travel & Transportation	13,380	24,165	6,972	23,000	23,090	26,220
001-5050-45900	Training	11,721	10,518	12,319	8,100	15,215	20,000
001-5050-46110	Data Processing	10,358	9,980	6,352	10,000	10,300	10,000
001-5050-46120	Operating Supplies	1,200	1,322	4,155	1,275	1,275	2,635
001-5050-46260	Vehicle & Equipment Fuels	160	153	181	300	300	300
001-5050-46500	Clothing	112	191	248	300	300	1,500
001-5050-46700	Parts & Supplies for Equipment	17,417	9,911	7,367	10,800	10,800	16,000
001-5050-47300	Other Capital Equipment	-	-	-	-	-	-
001-5050-47430	Office/Capital Expense	-	4,152	-	-	-	7,000
001-5050-48500	Contingencies	-	-	-	-	6,000	6,000
Grand Total		673,326	710,626	922,054	987,425	1,045,308	1,106,374

FUND NAME	General Fund
DEPT NAME	Insurance
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-5700-43200	Professional Fees & Services	30,000	30,000	15,000	-	30,000	
001-5700-45200	Insurance	164,362	164,690	190,609	250,666	250,066	273,575
001-5700-45210	Insurance Contingencies	12,363	28,222	23,234	15,000	18,000	18,000
Grand Total		206,725	222,912	228,843	265,666	298,066	291,575

FUND NAME	General Fund
DEPT NAME	Law
REV/EXP	EXP
Account Number	Account Title

		Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
001-5600-43200	Professional Fees & Services	3,192,127	2,103,288	1,050,060	1,500,000	1,500,000	1,650,000
001-5600-49525	TAPS Settlement Payment		7,308,500	-			
Grand Total		3,192,127	9,411,788	1,050,060	1,500,000	1,500,000	1,650,000

FUND NAME	General Fund
DEPT NAME	Law Enforcement
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-3500-41100	Salaries and Wages	938,476	904,915	1,008,177	1,050,000	1,068,108	1,171,814
001-3500-41150	Temporary Wages	4,170	4,563	-	500	5,550	7,561
001-3500-41200	Overtime	141,315	150,286	98,026	110,000	129,458	137,370
001-3500-41300	Benefits	521,901	512,674	589,159	670,000	678,545	789,915
001-3500-43200	Professional Fees & Services	7,355	7,592	4,866	9,450	9,450	15,500
001-3500-43308	K-9 Maintenance	-	-	-	-	-	-
001-3500-43400	Contractual Services	4,402	3,436	4,963	5,000	14,000	18,000
001-3500-43424	Permits	-	-	-	-	-	-
001-3500-45300	Communications/Postage	7,401	9,344	14,046	23,594	23,594	26,300
001-3500-45400	Advertising & Promotion	11,069	8,539	9,526	7,000	9,375	8,375
001-3500-45500	Reproduction & Copying	4,754	2,659	5,707	6,000	6,600	6,600
001-3500-45800	Travel & Transportation	28,014	23,363	24,910	28,000	40,000	35,500
001-3500-45900	Training	5,473	8,962	9,436	18,500	20,400	29,950
001-3500-46120	Operating Supplies	37,904	38,073	38,633	38,550	38,550	38,550
001-3500-46260	Vehicle & Equipment Fuels	25,259	22,338	26,704	35,000	40,000	40,000
001-3500-46400	Dues & Subscriptions	1,282	1,519	1,605	1,715	1,715	1,715
001-3500-46500	Clothing	11,550	15,546	10,049	10,000	10,000	10,000
001-3500-46950	Miscellaneous Supplies	15,039	17,050	1,405	15,000	15,000	15,000
001-3500-47300	Other Capital Equipment	-	-	3,838	14,000	14,000	5,000
001-3500-47430	Office/Capital Expense	20,492	12,879	-	5,000	5,000	5,000
Grand Total		1,785,858	1,743,737	1,851,050	2,047,309	2,129,345	2,362,150

FUND NAME	General Fund
DEPT NAME	Library
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-6100-41100	Salaries and Wages	194,396	207,259	218,323	276,000	276,533	288,380
001-6100-41150	Temporary Wages	6,117	7,596	6,541	12,700	12,739	8,531
001-6100-41200	Overtime	-	-	956	963	963	1,084
001-6100-41300	Benefits	111,467	115,551	117,316	210,000	210,918	227,758
001-6100-43400	Contractual Services	8,488	8,679	9,016	9,200	9,200	9,555
001-6100-43424	Permits	-	-	-	-	-	-
001-6100-45300	Communications/Postage	5,881	6,496	6,661	6,710	6,710	7,340
001-6100-45400	Advertising & Promotion	1,255	1,633	910	1,750	1,750	1,750
001-6100-45500	Reproduction & Copying	2,699	2,735	2,782	2,800	2,800	2,300
001-6100-45800	Travel & Transportation	936	2,255	1,859	1,500	1,500	2,500
001-6100-45900	Training	693	354	716	1,000	1,000	1,500
001-6100-46100	Office Supplies	3,075	3,462	4,454	7,300	7,300	5,000
001-6100-46120	Operating Supplies	32,205	33,686	35,961	31,950	31,950	34,000
001-6100-46200	Heating	15,043	12,627	21,001	16,000	25,000	18,000
001-6100-46220	Electricity	30,036	31,006	31,991	30,000	39,000	32,000
001-6100-46400	Dues & Subscriptions	375	375	375	375	375	375
001-6100-46500	Clothing	-	-	210	300	300	350
001-6100-47300	Other Capital Equipment	-	-	-	-	-	-
001-6100-47430	Office/Capital Expense	-	-	-	-	-	-
Grand Total		412,666	433,714	459,072	608,548	628,037	640,423

FUND NAME	General Fund
DEPT NAME	Park Maintenance
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-6500-41100	Salaries and Wages	107,030	114,305	108,876	105,000	127,064	173,026
001-6500-41150	Temporary Wages	50,142	60,411	98,019	77,000	77,234	78,401
001-6500-41200	Overtime	8,834	8,638	9,124	10,300	10,298	11,649
001-6500-41300	Benefits	88,148	112,088	107,128	77,000	104,695	147,529
001-6500-43400	Contractual Services	159,894	156,142	174,346	218,000	218,000	233,535
001-6500-43404	Volunteer Services	492	2,466	38	1,500	1,500	1,000
001-6500-44320	Building & Grounds Maintenance	35,653	25,647	30,482	5,000	36,000	38,000
001-6500-44420	Equipment Rental	2,839	4,982	4,114	11,000	11,000	11,000
001-6500-45300	Communications/Postage	-	2,602	500	900	900	900
001-6500-45400	Advertising & Promotion	252	2,568	5,001	6,500	6,500	2,000
001-6500-45550	Reproduction & Copying	-	-	-	900	900	900
001-6500-45800	Travel & Transportation	-	-	993	900	1,800	2,200
001-6500-45900	Training	-	1,554	486	600	1,200	1,200
001-6500-46100	Office Supplies	548	1,468	589	600	600	600
001-6500-46120	Operating Supplies	20,104	27,184	25,685	16,650	16,650	18,775
001-6500-46200	Heating	1,152	5,652	7,176	3,300	6,000	6,000
001-6500-46220	Electricity	4,088	3,000	2,791	35,000	5,600	6,000
001-6500-46260	Vehicle & Equipment Fuels	6,998	6,068	7,546	7,000	7,000	7,000
001-6500-46400	Dues & Subscriptions	-	-	-	-	-	-
001-6500-46500	Clothing	1,533	3,581	3,677	1,700	1,700	1,700
001-6500-46700	Parts & Supplies for Equipment	2,755	3,505	1,443	3,000	3,000	3,000
001-6500-47300	Other Capital Equipment	37,205	15,074	36,772	29,500	29,500	23,000
001-6500-47430	Office/Capital Expense	1,955	19,129	2,690	4,000	4,000	4,000
Grand Total		529,624	576,064	627,475	615,350	671,141	771,415

FUND NAME	General Fund
DEPT NAME	Parks & Recreation
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-6200-41100	Salaries and Wages	244,767	271,488	328,126	295,000	333,486	342,371
001-6200-41150	Temporary Wages	187,352	188,280	267,014	265,000	288,600	315,026
001-6200-41200	Overtime	5,958	8,213	13,913	12,095	12,095	6,284
001-6200-41300	Benefits	162,047	173,445	232,974	243,000	276,575	299,703
001-6200-43400	Contractual Services	6,116	5,446	51,241	7,675	7,675	25,095
001-6200-43404	Volunteer Services	472	200	343	600	600	1,250
001-6200-43424	Permits	325	-	325	325	325	400
001-6200-44410	Lease Expense	-	-	-	-	-	-
001-6200-44420	Equipment Rental	752	1,332	2,179	2,270	2,270	4,700
001-6200-45300	Communications/Postage	8,281	8,810	10,030	13,740	13,740	13,200
001-6200-45400	Advertising & Promotion	13,039	12,163	11,434	19,740	19,740	18,380
001-6200-45500	Reproduction & Copying	4,383	4,713	5,324	4,740	4,740	4,740
001-6200-45800	Travel & Transportation	7,876	11,311	4,631	9,925	9,925	10,223
001-6200-45900	Training	4,680	4,991	6,877	5,950	5,950	6,128
001-6200-46100	Office Supplies	4,802	2,991	4,011	4,750	4,750	4,750
001-6200-46120	Operating Supplies	34,641	27,896	37,618	38,000	43,750	45,000
001-6200-46200	Heating	18,500	9,223	12,743	13,000	15,000	18,000
001-6200-46220	Electricity	11,256	11,405	14,880	13,000	15,000	18,000
001-6200-46260	Vehicle & Equipment Fuels	29	82	161	700	700	5,000
001-6200-46350	Concessions	4,705	3,036	3,086	3,600	3,600	4,500
001-6200-46400	Dues & Subscriptions	1,525	1,560	1,914	2,060	2,060	2,060
001-6200-46500	Clothing	2,603	1,694	4,414	2,000	2,000	4,050
001-6200-46950	Teen Council Expense	579	350	135	500	500	-
001-6200-47300	Other Capital Equipment	4,046	921	9,572	5,000	5,000	6,000
001-6200-47430	Office/Capital Expense	6,572	-	13,646	20,000	20,000	39,550
001-6200-47500	Events	-	-	156,341			-
Grand Total		735,305	749,548	1,192,929	982,670	1,088,081	1,194,410

FUND NAME	General Fund
DEPT NAME	Public Safety
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-3150-41100	Salaries and Wages	609,436	542,923	620,279	600,000	623,210	628,152
001-3150-41150	Temporary Wages	8,280	26,762	3,195	-	-	-
001-3150-41200	Overtime	56,820	72,087	70,618	105,000	91,938	87,919
001-3150-41300	Benefits	397,166	352,190	393,157	450,000	460,224	493,307
001-3150-43200	Professional Fees & Services	4,144	2,454	4,982	3,140	3,140	3,260
001-3150-43400	Contractual Services	2,686	3,255	2,668	3,840	3,840	3,770
001-3150-43424	Permits	-	-	-	-	-	-
001-3150-44320	Building & Grounds Maintenance	-	-	-	-	-	-
001-3150-45300	Communications/Postage	13,097	13,809	13,604	15,700	176,490	176,340
001-3150-45400	Advertising & Promotion	-	2,218	1,624	2,300	2,300	2,400
001-3150-45800	Travel & Transportation	23,806	17,178	19,620	21,200	21,200	25,000
001-3150-45900	Training	2,353	4,618	6,747	7,512	7,512	8,412
001-3150-46100	Office Supplies	1,261	106	1,030	2,000	2,000	2,000
001-3150-46120	Operating Supplies	32,464	31,885	24,970	32,150	32,150	28,350
001-3150-46400	Dues & Subscriptions	138	331	662	331	335	335
001-3150-46500	Clothing	5,124	3,736	2,799	4,000	4,000	4,000
001-3150-46700	Parts & Supplies for Equipment	-	-	-	-	-	-
001-3150-47400	Other Capital Equipment	-	-	-	-	-	23,000
001-3150-47430	Office/Capital Expense	5,430	2,717	-	-	-	3,600
Grand Total		1,162,206	1,076,268	1,165,954	1,247,173	1,428,339	1,489,846

FUND NAME	General Fund
DEPT NAME	Solid Waste
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-7300-41100	Salaries and Wages	364,741	419,294	432,676	433,479	433,479	453,466
001-7300-41150	Temporary Wages	37,420	35,687	34,656	38,342	38,342	39,108
001-7300-41200	Overtime	84,170	93,069	81,700	94,852	94,852	100,649
001-7300-41300	Benefits	273,778	291,676	329,246	355,031	355,031	380,568
001-7300-43200	Professional Fees & Services	-	-	-	-	-	-
001-7300-43400	Contractual Services	175,231	309,105	265,924	440,000	509,197	462,683
001-7300-43424	Permits	3,413	3,413	3,528	5,000	5,000	5,000
001-7300-44420	Equipment Rental	-	-	-	-	-	-
001-7300-45300	Communications/Postage	5,969	5,490	5,374	5,835	5,835	5,835
001-7300-45400	Advertising & Promotion	536	645	-	800	1,000	1,000
001-7300-45500	Reproduction & Copying	-	-	-	-	-	-
001-7300-45800	Travel & Transportation	5,472	1,654	4,912	3,800	10,245	5,480
001-7300-45900	Training	2,646	573	6,884	2,950	3,950	1,200
001-7300-46100	Office Supplies	276	189	300	300	300	300
001-7300-46120	Operating Supplies	50,245	77,398	73,370	87,500	97,500	87,500
001-7300-46200	Heating	3,735	-	5,104	9,000	10,000	9,000
001-7300-46220	Electricity	45,905	45,092	44,464	48,000	48,000	48,000
001-7300-46260	Vehicle & Equipment Fuels	50,370	45,666	44,885	54,000	58,000	54,000
001-7300-46400	Dues & Subscriptions	1,007	1,002	1,323	1,410	1,910	1,910
001-7300-46500	Clothing	2,785	3,297	4,278	4,900	4,900	5,000
001-7300-46700	Parts & Supplies for Equipment	8,446	17,378	18,737	15,000	18,000	17,000
001-7300-46950	Miscellaneous Supplies	17,847	20,876	14,079	20,000	28,000	28,000
001-7300-47300	Other Capital Equipment	4,075	-	-	-	-	-
001-7300-47430	Office/Capital Expense	74,900	32,300	4,016	33,150	34,000	55,250
Grand Total		1,212,965	1,403,804	1,375,454	1,653,349	1,757,541	1,760,950

FUND NAME	General Fund
DEPT NAME	Streets/Shop
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
001-4400-41100	Salaries and Wages	528,069	583,956	636,009	651,845	651,845	675,360
001-4400-41150	Temporary Wages	5,615	16,528	16,057	22,542	22,542	30,171
001-4400-41200	Overtime	78,651	85,916	63,002	90,000	101,814	101,912
001-4400-41300	Benefits	365,413	384,861	440,325	467,827	467,827	513,077
001-4400-43200	Professional Fees & Services	-	-	-	-	-	-
001-4400-43400	Contractual Services	50,321	27,010	22,518	10,000	27,000	27,000
001-4400-43424	Permits	9,060	9,159	9,984	10,000	10,145	10,145
001-4400-44225	Rural Snow Removal	425,192	377,282	480,748	579,000	599,000	579,000
001-4400-44420	Equipment Rental	270	796	2,134	2,000	3,000	3,000
001-4400-45300	Communications/Postage	22,959	22,201	18,628	20,500	21,000	21,000
001-4400-45400	Advertising & Promotion	625	247	670	540	725	725
001-4400-45500	Reproduction & Copying	874	874	874	1,125	1,125	1,125
001-4400-45800	Travel & Transportation	3,998	6,295	5,236	6,000	9,469	13,016
001-4400-45900	Training	186	840	800	40	9,650	8,150
001-4400-46100	Office Supplies	806	824	432	850	850	850
001-4400-46120	Operating Supplies	155,355	127,819	134,526	137,000	137,000	142,000
001-4400-46200	Heating	127,902	108,285	125,496	170,000	185,000	145,000
001-4400-46220	Electricity	44,336	38,012	36,971	46,000	46,000	43,000
001-4400-46225	Street Lights	43,968	44,019	46,974	47,000	47,000	49,000
001-4400-46260	Vehicle & Equipment Fuels	10,062	9,681	9,672	11,000	12,000	12,000
001-4400-46400	Dues & Subscriptions	270	384	485	380	512	512
001-4400-46500	Clothing	2,697	2,947	3,000	3,000	3,000	4,500
001-4400-46700	Parts & Supplies for Equipment	82,238	87,502	93,138	93,500	93,500	103,500
001-4400-47300	Other Capital Equipment	-	-	7,880	-	-	-
001-4400-47430	Office/Capital Expense	4,000	-	-	4,565	4,995	-
Grand Total		1,962,868	1,935,438	2,155,559	2,374,714	2,454,999	2,484,043

FUND NAME	Airport Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
510-0000-34132	Land Lease Application Fee - A	-	-	-	-	-	-
510-0000-34134	Airport Vending Leases	(706)	(869)	(652)	(15,986)	(652)	(700)
510-0000-34160	Other Services & Sales	-	-	(35)	-	-	-
510-0000-34950	Airport Misc.	-	-	-	-	-	-
510-0000-36110	Interest Income	(2,681)	(7,524)	(4,622)	-	-	(4,900)
510-0000-36140	Interest Charges on A/R and Ci	(2,133)	(3,015)	(2,448)	(1,350)	-	(2,500)
510-0000-36200	Property Rentals	(154,113)	(126,793)	(122,918)	(123,800)	(123,818)	(104,600)
510-0000-39510	Other Misc Revenue	-	-	-	-	-	-
510-0050-39125	Transfer from Capital Facility	-	-	-	-	-	-
510-0050-39140	Transfer from Reserve	-	-	-	-	-	-
Grand Total		(159,633)	(138,200)	(130,674)	(141,136)	(124,470)	(112,700)

FUND NAME	Airport Fund
DEPT NAME	Airport
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
510-4600-41100	Salaries and Wages	44,384	45,273	44,944	75,000	76,662	79,512
510-4600-41150	Temporary Wages	-	-	-	-	-	-
510-4600-41200	Overtime	1,618	1,146	1,109	2,488	2,988	2,552
510-4600-41201	Overtime Homeland Security	-	-	-	-	-	-
510-4600-41300	Benefits	28,048	26,969	26,913	56,000	57,314	60,240
510-4600-41301	Benefits-Homeland Security	-	-	-	-	-	-
510-4600-43200	Professional Fees & Services	-	-	-	-	-	-
510-4600-43400	Contractual Services	34,453	42,335	35,242	43,815	43,040	47,220
510-4600-43424	Permits	-	-	-	-	-	-
510-4600-44320	Building & Grounds Maintenance	1,946	3,448	2,558	3,500	4,500	4,150
510-4600-44400	Rent	34,103	33,932	36,237	40,828	40,829	40,829
510-4600-44420	Equipment Rental	-	-	-	1,000	3,000	3,000
510-4600-45300	Communications/Postage	1,742	1,781	1,418	1,500	4,860	1,500
510-4600-45500	Reproduction & Copying	852	531	928	1,300	3,100	3,100
510-4600-46120	Operating Supplies	1,711	2,269	9,041	6,851	13,000	9,350
510-4600-46200	Heating	48,378	27,220	34,110	52,000	52,000	52,000
510-4600-46220	Electricity	48,124	50,938	46,673	62,500	65,000	65,000
510-4600-46260	Vehicle & Equipment Fuels	3,405	2,194	3,198	4,000	5,000	5,000
510-4600-47300	Other Capital Equipment	-	-	-	-	-	-
510-5700-45200	Insurance	1,162	1,011	2,018	3,800	3,826	4,046
Grand Total		249,926	239,046	244,388	354,582	375,118	377,498

FUND NAME	Harbor Fund
DEPT NAME	Harbor
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
402-0000-34000	Berth Rental	(565,055)	(558,934)	(530,511)	(678,286)	(710,225)	(970,129)
402-0000-34002	Transient Berth Fees	(325,686)	(384,707)	(366,907)	(371,249)	(330,115)	(408,374)
402-0000-34004	Grid Use	(2,815)	(3,884)	(1,147)	(828)	(2,500)	(2,169)
402-0000-34006	Boat Lift Fees	(66,735)	(64,305)	(70,155)	(71,710)	(84,240)	(68,227)
402-0000-34008	Shower Fees	(9,520)	(9,736)	(9,604)	(9,936)	(13,200)	(11,426)
402-0000-34010	Electricity	(120,013)	(132,470)	(160,123)	(167,747)	(150,125)	(192,909)
402-0000-34012	Electric Installation Fees	(5,100)	(4,120)	(4,220)	(3,560)	(4,680)	(6,280)
402-0000-34024	Slip Listing Fee	(11,519)	(12,588)	(13,814)	(14,150)	(6,900)	(7,350)
402-0000-34030	Launch Fees	(19,910)	(18,094)	(20,153)	(22,238)	(25,000)	(21,000)
402-0000-34032	Hoist and Crane Fees	(12,970)	(9,370)	(10,830)	(18,825)	(21,000)	(21,000)
402-0000-34040	Boat Storage	(82,183)	(72,211)	(64,302)	(72,906)	(80,000)	(73,000)
402-0000-34050	Maintenance Pad Fee	(13,720)	(19,465)	(14,495)	(15,220)	(13,000)	(14,500)
402-0000-34160	Other Services & Sales	-	-	(108)	-	-	-
402-0000-34950	Other Harbor Revenue	(37,280)	(7,424)	(10,181)	(7,575)	(13,750)	(15,615)
402-0000-36110	Interest Income	(11,930)	(17,452)	(18,670)	(16,145)	(16,145)	(16,050)
402-0000-36140	Harbor A/R Int/ Late Charges	(2,103)	(2,110)	(4,036)	(1,822)	(1,935)	(2,000)
402-0000-36226	Tideland Lease	-	-	-	-	-	-
402-0000-36240	Waterfront Commercial Work Per	-	-	-	-	-	-
402-0000-39100	Recvd from General Fund	-	-	-	-	-	-
402-0000-39510	Harbormaster Convention Revenu	-	-	-	-	-	-
402-0000-39520	Reimbursment of Expenditures	-	-	(19)	-	-	-

FUND NAME	Harbor Fund
DEPT NAME	Harbor
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
402-0000-39530	Restitutions/Insurance Settlem	-	-	-	-	-	
402-0000-39600	Recovery of Written Off Accoun	(78)	-	(460)	-	-	
402-0000-39610	Cash Over/Short	(0)	-	50	-	-	
402-0000-39955	Other Misc Revenue	-	-	-	-	-	-
402-3340-33530	Raw Fish Tax	(230,134)	(290,247)	(200,438)	(301,159)	(301,159)	(293,964)
402-3340-33540	Shared Fisheries Business Tax	(38,684)	(28,504)	(39,559)	(23,144)	(33,769)	(33,060)
Grand Total		(1,555,433)	(1,635,620)	(1,539,682)	(1,796,500)	(1,807,743)	(2,157,053)

FUND NAME	Harbor Fund
DEPT NAME	Harbor
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
402-4300-41100	Salaries and Wages	351,099	319,334	319,135	345,975	387,740	479,247
402-4300-41150	Temporary Wages	110,735	104,780	98,854	87,039	122,755	155,871
402-4300-41200	Overtime	7,664	12,525	18,755	12,658	20,706	22,509
402-4300-41300	Benefits	232,911	218,682	238,964	273,961	308,180	389,605
402-4300-43200	Professional Fees & Services	-	-	-	-	-	-
402-4300-43400	Contractual Services	66,025	43,183	57,423	61,001	66,000	100,000
402-4300-43404	Volunteer Services	-	-	-	-	-	-
402-4300-43424	Permits	-	-	-	-	-	-
402-4300-44110	Water	-	-	-	-	-	-
402-4300-44120	Sewer	-	-	-	-	-	-
402-4300-44225	Rural Snow Removal	-	-	-	-	-	-
402-4300-44310	Vehicle Maintenance	443	375	103	104	500	600
402-4300-44320	Building & Grounds Maintenance	24,358	18,036	23,321	26,085	38,500	38,500
402-4300-44420	Equipment Rental	-	-	535	300	500	500
402-4300-45210	Insurance Contingencies	-	-	-	-	-	-
402-4300-45300	Communications/Postage	10,764	8,602	8,118	14,304	14,860	12,680
402-4300-45400	Advertising & Promotion	2,326	2,969	2,138	14,816	20,500	22,000
402-4300-45500	Reproduction & Copying	3,807	3,267	3,140	3,454	4,300	4,300
402-4300-45650	Harbormaster Conference	-	-	-	-	-	-
402-4300-45800	Travel & Transportation	9,063	9,547	10,169	7,996	18,000	21,000
402-4300-45900	Training	1,499	4,448	4,529	1,577	12,200	14,450

FUND NAME	Harbor Fund
DEPT NAME	Harbor
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
402-4300-46100	Office Supplies	4,646	3,649	2,728	3,967	5,600	5,500
402-4300-46110	Data Processing	-	-				
402-4300-46120	Operating Supplies	10,871	10,694	8,563	11,875	15,000	26,725
402-4300-46200	Heating	7,627	6,222	7,002	12,900	16,250	22,000
402-4300-46220	Electricity	143,867	170,435	183,520	210,632	218,750	250,000
402-4300-46260	Vehicle & Equipment Fuels	1,582	4,497	3,967	5,193	7,000	10,000
402-4300-46400	Dues & Subscriptions	930	800	1,249	2,845	6,520	3,165
402-4300-46500	Clothing	1,332	1,466	1,683	2,734	3,000	3,000
402-4300-46610	Hazmat Supplies	2,802	364	1,740	2,269	3,000	3,000
402-4300-46700	Parts & Supplies for Equipment	18,608	23,825	18,273	24,113	28,000	29,600
402-4300-46950	Miscellaneous Supplies	-	-	-	-	-	-
402-4300-47300	Other Capital Equipment	-	7,967	-	7,500	6,500	50,935
402-4300-47430	Office/Capital Expense	5,223	-	4,416	3,000	3,000	4,076
402-4300-48600	Contributions				-	-	-
402-5700-45200	Insurance	93,282	25,602	21,376	32,731	32,731	34,312
402-5700-48500	Contingencies - Harbor Ins	-	-	-			-
Grand Total		1,111,467	1,001,266	1,039,700	1,169,029	1,360,092	1,703,574

FUND NAME	Port Fund
DEPT NAME	Port
REV/EXP	REV

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
401-0000-33118	Remote Thermal Imaging Project	-	-	-	-	-	-
401-0000-34210	Unarmed Security Guard	(5,493)	(2,080)	(3,348)	(3,700)	(3,700)	(3,600)
401-0000-34220	Armed Security Guard	(36,480)	(25,460)	(30,590)	(34,700)	(34,710)	(30,800)
401-0000-36110	Interest Income	(4,734)	(12,191)	(6,939)	-	-	(7,900)
401-0000-36140	Interest-A/R Pen	(1,968)	(1,367)	(551)	(322)	-	(1,200)
401-0000-36200	Property Rentals	-	-	-	(2,400)	-	-
401-0000-36204	KD Plaza Rentals	(460)	(410)	(618)	(500)	(509)	(400)
401-0000-36220	VCT Use Agreement	(27,274)	(35,722)	(35,722)	(28,800)	(28,800)	(32,900)
401-0000-36222	VCT Wharfage Discount VCT 20%	36,337	26,299	49,176	35,000	35,800	37,200
401-0000-36224	Warehouse Rent	(42,900)	(28,800)	(28,800)	(28,800)	(28,800)	(33,500)
401-0000-36226	Tideland Lease	-	-	-	-	-	-
401-0000-36228	VCT Water Connect	(135)	(45)	(270)	(250)	(190)	(100)
401-0000-36230	VCT Vendor Permit Fee	-	-	-	-	-	-
401-0000-36240	Waterfront Commercial Work Per	-	-	-	-	-	-
401-0000-36250	Stevedoring Permit	-	-	-	(6,800)	(6,800)	(6,800)
401-0000-36310	VCT Port Dockage	(160,857)	(85,340)	(136,039)	(141,201)	(124,000)	(127,400)
401-0000-36320	VCT Dockage Surcharge	(396)	(715)	(373)	(1,008)	(500)	(400)
401-0000-36322	VCT Dockage Discount 20%	22,363	12,789	25,031	25,333	24,800	20,000
401-0000-36330	VCT Dockage Waiver	-	-	-	-	-	-
401-0000-36332	KD Dockage	(46,291)	(31,367)	(42,986)	(31,200)	(31,200)	(40,200)
401-0000-36334	KD Dockage Discount 20%	-	-	-	-	-	-
401-0000-36336	KD Dockage Waiver	-	-	-	-	-	-
401-0000-36338	VCT Wharfage-Board Feet	-	-	-	-	-	-
401-0000-36340	VCT Wharfage	(176,261)	(133,569)	(253,263)	(179,000)	(179,000)	(187,600)
401-0000-36342	VCT Wharfage - Pulp Logs	-	-	-	-	-	-
401-0000-36344	VCT Wharfage - Wood Chips	-	-	-	-	-	-

FUND NAME	Port Fund
DEPT NAME	Port
REV/EXP	REV

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
401-0000-36346	VCT Wharfage -HazMat	(23,436)	(27,496)	(49,566)	(40,200)	(40,200)	(33,400)
401-0000-36348	VCT Wharfage - Petro Product	-	(16)	-	-	-	-
401-0000-36350	VCT Wharfage Wood Chip Discoun	-	-	-	-	-	-
401-0000-36352	VCT Wharfage Waiver	-	-	-	-	-	-
401-0000-36354	KD Wharfage	-	-	-	-	-	-
401-0000-36356	KD Wharfage Waiver	-	-	-	-	-	-
401-0000-36358	VCT Electricity Billed	(32,522)	(29,660)	(34,205)	(32,000)	(32,000)	(32,100)
401-0000-36360	VCT Parking with Electric	(146,588)	(41,520)	(243,160)	(180,000)	(180,000)	(143,700)
401-0000-36362	VCT Parking	-	-	-	(9,734)	-	-
401-0000-36364	VCT Demurrage	(54,452)	(56,889)	(57,719)	(57,000)	(57,000)	(56,300)
401-0000-36366	VCT Storage	(1,229)	(922)	(1,229)	(1,200)	(1,228)	(1,100)
401-0000-36368	VCT Pulp Logs Storage	-	-	-	-	-	-
401-0000-36370	VCT Long Term Storage	-	-	-	-	-	-
401-0000-36372	VCT Water Connect Waiver	-	-	-	-	-	-
401-0000-36374	KD Water Connect	-	(90)	(90)	-	(90)	-
401-0000-36376	KD Water Connect Waiver	-	-	-	-	-	-
401-0000-36378	VCT Fuel	-	(81)	(1,853)	-	(30)	(600)
401-0000-36380	VCT Fuel Waiver	-	-	-	-	-	-
401-0000-36382	KD Fuel	(381)	(479)	(1,761)	(700)	(750)	(800)
401-0000-36384	KD Fuel Waiver	-	-	-	-	-	-
401-0000-36386	Port Lease NPI	-	-	-	-	-	-
401-0000-36388	VCT Fire Personnel	-	-	-	-	-	-
401-0000-36390	VCT Apparatus	-	-	(99)	-	-	-
401-0000-39510	Other Misc Revenue - Port	(8,207)	(7,367)	(7,758)	(7,200)	(7,200)	(7,700)
401-0000-39520	Reimbursements of Expenditures	(101)	-	-	-	-	-
Grand Total		(711,464)	(482,499)	(862,732)	(726,382)	(696,107)	(691,300)

FUND NAME	Port Fund
DEPT NAME	Port
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
401-4500-41100	Salaries and Wages	192,788	196,584	175,743	210,000	215,548	227,561
401-4500-41101	Wages Homeland Sec	-	-	-	-	-	-
401-4500-41150	Temporary Wages	19,900	27,840	39,286	31,874	32,130	46,355
401-4500-41200	Overtime	21,249	18,292	21,259	30,475	30,475	24,106
401-4500-41201	Overtime Homeland Security	-	-	-	-	-	-
401-4500-41300	Benefits	137,079	125,969	121,252	162,000	166,425	181,905
401-4500-41301	Benefits-Homeland Security	-	-	-	-	-	-
401-4500-43200	Professional Fees & Services	-	-	-	-	-	-
401-4500-43400	Contractual Services	79,627	16,637	19,165	24,590	27,590	11,435
401-4500-43424	Permits	-	-	-	-	-	-
401-4500-44225	Rural Snow Removal	-	-	-	-	-	-
401-4500-44310	Vehicle Maintenance	150	24	189	700	750	2,000
401-4500-44320	Building & Grounds Maintenance	7,952	7,077	10,983	20,100	22,895	13,935
401-4500-45300	Communications/Postage	6,545	6,706	7,814	7,900	7,900	7,900
401-4500-45400	Advertising & Promotion	1,260	1,011	1,745	1,400	1,900	8,075
401-4500-45500	Reproduction & Copying	3,990	3,431	3,173	3,000	3,000	3,000
401-4500-45800	Travel & Transportation	9,540	7,639	9,256	17,000	18,700	19,400
401-4500-45900	Training	2,638	1,179	3,601	6,800	7,200	6,975

FUND NAME	Port Fund
DEPT NAME	Port
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
401-4500-46100	Office Supplies	524	268	387	400	400	500
401-4500-46120	Operating Supplies	12,495	12,257	13,080	20,372	26,685	50,910
401-4500-46200	Heating	1,964	1,316	2,066	600	3,600	1,000
401-4500-46220	Electricity	191,994	143,437	261,245	190,000	245,000	250,000
401-4500-46260	Vehicle & Equipment Fuels	3,454	2,637	2,677	4,000	5,000	5,000
401-4500-46400	Dues & Subscriptions	1,063	1,141	1,396	1,843	1,843	2,780
401-4500-46500	Clothing	500	462	787	2,060	2,060	2,060
401-4500-46700	Parts & Supplies for Equipment	1,026	750	656	1,000	1,000	1,000
401-4500-46950	Miscellaneous Supplies	-	-	-	-	-	-
401-4500-47300	Other Capital Equipment	-	4,110	-	5,900	5,900	9,800
401-4500-47430	Office/Capital Expense	949	5,468	3,829	9,228	4,300	9,900
401-4500-54000	Misc. Marketing	1,982	2,070	3,833	18,000	18,500	125,070
401-5700-45200	Insurance	21,226	78,859	87,889	31,543	31,543	33,405
Grand Total		719,895	665,166	791,312	800,785	880,345	1,044,072

FUND NAME	Utility Fund
DEPT NAME	(All)
REV/EXP	REV

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
403-0000-34014	Water/ Meter Fees	(4,671)	(9,521)	(6,703)	(4,000)	(4,000)	(4,000)
403-0000-34016	Water Service Fee	(254,873)	(235,067)	(264,775)	(255,000)	(255,000)	(230,000)
403-0000-34030	Wastewater Clean Up Fees	-	-	-	-	-	-
403-0000-34110	VCT Water Service	(564)	-	(4,332)	(250)	(250)	(100)
403-0000-34111	VCT Water Waiver	-	-	-	-	-	-
403-0000-34160	Other Services & Sales	-	(300)	-	-	-	-
403-0000-34220	City Dock Water	(228)	(4,176)	(345)	(200)	(200)	-
403-0000-34221	City Dock Water Waiver	-	-	-	-	-	-
403-0000-34410	Sewer Connect Fees	(1,500)	-	(1,500)	(500)	(500)	(100)
403-0000-34420	Sewer User Fees	(288,536)	(283,143)	(265,589)	(280,000)	(280,000)	(280,000)
403-0000-36110	Interest Income	(8,884)	(23,035)	(12,498)	(10,000)	(1,425)	(10,000)
403-0000-36140	Interest Charges on A/R and Ci	(1,155)	(1,215)	(1,344)	(1,000)	-	(1,000)
403-0000-39510	Other Misc Revenue	1	-	-	-	-	-
403-0000-39520	Reimbursement of Expenditures	-	-	(232)	-	-	-
403-0050-39125	Transfer from Capital Facility	-	-	-	-	-	-
403-0050-39140	Transfer from Reserve Fund	-	-	-	-	-	-
Grand Total		(560,408)	(556,457)	(557,317)	(550,950)	(541,375)	(525,200)

FUND NAME	Utility Fund
DEPT NAME	Sewer
REV/EXP	EXP

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
403-5700-45200	Insurance	5,226	6,872	6,013	7,105	1,603	
403-7200-41100	Salaries and Wages	194,640	203,851	203,551	207,266	207,266	216,091
403-7200-41150	Temporary Wages	-	-	-	-	-	-
403-7200-41200	Overtime	12,755	12,699	13,901	13,000	14,308	14,908
403-7200-41300	Benefits	120,800	122,578	129,484	140,862	140,862	151,719
403-7200-43200	Professional Fees & Services	70	140	400	300	300	500
403-7200-43400	Contractual Services	16,079	25,176	30,360	21,000	32,000	37,000
403-7200-43424	Permits	2,121	2,271	1,930	5,220	5,450	7,920
403-7200-44310	Vehicle Maintenance	-	-	-	-	-	-
403-7200-44320	Building & Grounds Maintenance	1,269	1,019	1,437	1,500	1,500	1,500
403-7200-44420	Equipment Rental	-	-	-	-	-	-
403-7200-45300	Communications/Postage	10,010	10,674	10,808	11,050	11,050	11,050
403-7200-45400	Advertising & Promotion	75	200	200	200	200	200
403-7200-45500	Reproduction & Copying	-	-	-	-	-	-
403-7200-45800	Travel & Transportation	3,206	-	3,233	3,000	5,120	5,320
403-7200-45900	Training	1,400	1,400	1,650	1,700	1,700	1,700
403-7200-46100	Office Supplies	100	100	100	100	100	100
403-7200-46120	Operating Supplies	8,869	10,078	11,828	12,600	12,600	12,600
403-7200-46200	Heating	716	1,236	210	1,000	1,000	1,000
403-7200-46220	Electricity	112,480	102,500	117,702	120,000	120,000	120,000
403-7200-46260	Vehicle & Equipment Fuels	3,857	3,395	3,660	4,500	4,500	4,500
403-7200-46400	Dues & Subscriptions	-	204	204	106	212	212
403-7200-46500	Clothing	1,337	1,187	1,400	1,400	1,400	1,800
403-7200-46700	Parts & Supplies for Equipment	9,025	9,820	9,570	10,000	10,000	10,000
403-7200-47300	Other Capital Equipment	9,000	-	-	-	-	-
403-7200-47430	Office/Capital Expense	-	-	-	-	-	-
Grand Total		513,034	515,400	547,640	561,909	571,171	598,120

FUND NAME	Utility Fund
DEPT NAME	Water
REV/EXP	EXP

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
403-5700-45200	Insurance	5,226	6,872	6,013	7,105	5,502	6,928
403-7100-41100	Salaries and Wages	194,641	203,853	203,553	207,267	207,267	216,091
403-7100-41150	Temporary Wages	-	-	-	-	-	-
403-7100-41200	Overtime	12,755	12,699	13,901	13,000	14,308	14,908
403-7100-41300	Benefits	120,802	122,580	129,486	140,862	140,862	151,719
403-7100-43200	Professional Fees & Services	140	70	200	200	500	300
403-7100-43400	Contractual Services	5,595	6,598	12,464	10,000	15,000	15,000
403-7100-43424	Permits	841	691	1,768	2,382	2,382	2,382
403-7100-44310	Vehicle Maintenance	-	-	-	-	-	-
403-7100-44320	Building & Grounds Maintenance	-	-	-	-	-	-
403-7100-44420	Equipment Rental	27	-	-	-	-	-
403-7100-45300	Communications/Postage	12,194	8,395	9,480	11,805	11,805	11,805
403-7100-45400	Advertising & Promotion	78	275	273	250	250	250
403-7100-45500	Reproduction & Copying	600	625	625	550	650	650
403-7100-45800	Travel & Transportation	5,215	7,069	5,149	1,055	6,815	5,930
403-7100-45900	Training	2,290	2,200	1,375	350	4,640	2,240
403-7100-46100	Office Supplies	96	100	100	100	100	100
403-7100-46120	Operating Supplies	11,611	16,448	25,978	12,000	12,000	12,000
403-7100-46200	Heating	4,739	3,420	4,113	7,000	5,000	7,000
403-7100-46220	Electricity	246,440	264,987	303,408	290,000	290,000	290,000
403-7100-46260	Vehicle & Equipment Fuels	3,834	3,420	3,660	4,500	4,500	4,500
403-7100-46400	Dues & Subscriptions	935	890	683	690	690	758
403-7100-46500	Clothing	879	760	900	900	900	900
403-7100-46700	Parts & Supplies for Equipment	11,540	11,358	12,044	12,000	12,000	12,000
403-7100-47300	Other Capital Equipment	8,796	-	-	-	-	-
403-7100-47430	Office/Capital Expense	-	-	-	-	-	-
Grand Total		649,272	673,308	735,174	722,016	735,171	755,461

FUND NAME	Gilson Med Clinic Fund
DEPT NAME	Gilson Medical Clinic
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
515-0000-36110	Interest Gilson Medical Clinic	(1,340)	(2,515)	(2,914)	(1,200)	(423)	(2,000)
515-0000-36140	Interest Charges on AR	(105)	(280)	(347)	(800)	(200)	(200)
515-0000-36200	Property Rentals	(142,394)	(144,653)	(142,486)	(142,000)	(141,901)	(142,000)
Grand Total		(143,839)	(147,448)	(145,747)	(144,000)	(142,524)	(144,200)

FUND NAME	Gilson Med Clinic Fund
DEPT NAME	Gilson Medical Clinic
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
515-5260-41100	Salaries and Wages	6,445	449	-	-	-	-
515-5260-41150	Temporary Wages	-	-	-	-	-	-
515-5260-41200	Overtime	656	26	-	-	-	-
515-5260-41300	Benefits	3,538	243	-	-	-	-
515-5260-43200	Professional Fees & Services	-	-	-	-	-	-
515-5260-43400	Contractual Services	-	-	-	-	-	-
515-5260-44110	Water	340	339	337	450	450	450
515-5260-44225	Rural Snow Removal	-	-	-	-	-	-
515-5260-44230	Janitorial Services	54,823	53,352	58,011	52,000	66,611	55,000
515-5260-44320	Building & Grounds Maintenance	746	-	-	-	-	-
515-5260-45300	Communications/Postage	-	-	-	-	-	-
515-5260-46120	Operating Supplies	4,940	2,814	5,844	6,000	8,138	7,000
515-5260-46200	Heating	9,784	7,489	11,303	10,000	16,643	12,000
515-5260-46220	Electricity	11,828	9,723	15,027	11,000	16,800	14,000
515-5260-46260	Vehicle & Equipment Fuels	-	-	-	-	-	-
515-5260-46500	Clothing	-	-	-	-	-	-
515-5260-46700	Parts & Supplies for Equipment	-	-	-	-	-	-
Grand Total		93,102	74,436	90,522	79,450	108,642	88,450

FUND NAME	VHIA Fund
DEPT NAME	(All)
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
360-0050-49111	Transfer out to Reserve	-	-	500,000	-	-	-
360-5450-41100	Salaries and Wages	-	-	-	-	-	-
360-5450-41300	Benefits	-	-	-	-	-	-
360-5450-43400	Contractual Services	-	-	-	-	-	-
360-5450-45400	Advertising & Promotion	-	-	-	-	-	-
360-5450-45800	Travel & Transportation	-	-	-	-	-	-
360-5450-46950	Weatherization Program	-	-	-	-	-	-
360-5450-48500	Contingency/Program Funding	-	-	-	-	-	-
Grand Total		-	-	500,000	-	-	-

FUND NAME	Debt Service Fund
DEPT NAME	(All)
REV/EXP	REV
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
205-0000-33580	School Debt Repayment	(93,340)	(74,441)	(90,307)	(59,109)	(59,109)	(81,000)
205-0000-33581	Mid-School Bond Repayment	(1,580,220)	(1,480,839)	(1,117,610)	(1,190,138)	(1,190,138)	(804,423)
205-0000-33582	Harbor Debt Repayment	(205,850)	(210,650)	(210,050)	(207,150)	(184,250)	(210,375)
205-0000-36110	Interest Income	9,374	(17,148)	(191,146)	(66,000)	(33,629)	(90,000)
Grand Total		(1,870,037)	(1,783,078)	(1,609,113)	(1,522,397)	(1,467,126)	(1,185,798)

FUND NAME	Debt Service Fund
DEPT NAME	Debt Service
REV/EXP	EXP
Account Number	Account Title

GL ACCOUNT	CODE NAME	Actual			Estimate	Adopted Budget	
		2015	2016	2017	2018	2018	2019
205-2050-43200	Professional Services		-	-			
205-2050-47110	Principal	1,450,000	2,135,000	2,220,876	941,264	941,264	961,658
205-2050-47113	Prepayment and Defeasance	5,501,215	-				
205-2050-47120	Interest	2,137,525	2,252,950	1,888,354	850,387	850,387	823,743
Grand Total		9,088,740	4,387,950	4,109,230	1,791,651	1,791,651	1,785,401



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FUND NAME	Permanent Fund
DEPT NAME	Permanent Fund
REV/EXP	REV

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
607-0000-36110	Interest Income	(7,490)	6,635	(25,481,693)	(3,000,000)	(3,000,000)	(3,081,000)
607-0000-36120	Settlement - Prior Years		(14,666)				
607-0000-39520	Reimbursment of Expenditures	(12,274)					
607-1001-36110	Realized Gains - APCM	(1,268,596)	(739,494)				
607-1001-36130	Gains/Losses APCM	884,029	(50,910)				
607-1002-36110	Realized Earnings - Baird		(515,312)				
607-1002-36130	Unrealized Gains - Baird		(18,168)				
607-1003-36110	Realized Gains - Vanguard	(3,294,240)	(3,286,741)				
607-1003-36112	Realized Gains- Vanguard Int'l	(1,090,694)	(391,222)				
607-1003-36114	Realized Gains- Vanguard Int'l	(1,425,217)	(456,870)				
607-1003-36116	Realized Gains TIPS	(131,865)	8,607				
607-1003-36130	Gains/Losses Vanguard	2,600,445	(964,262)				
607-1003-36132	Gains/Losses Vanguard Int'l Va	1,610,335	(327,038)				
607-1003-36134	Gains/Losses Vanguard Int'l Gr	995,322	82,722				
607-1003-36136	Gains/losses TIPS	271,384	(397,920)				
607-1004-36110	Realized Gains - Morgan Stanle		(142,739)				
607-1004-36114	Realized Gains/Loss RBC	(176,140)	(10,432)				
607-1004-36116	Realized Mid Cap Vanguard	(155,208)	(317,296)				
607-1004-36120	Unrealized - Morgan Stanley		(258,287)				
607-1004-36134	Unrealized Gain/Loss RBC	565,908	(1,290,795)				
607-1004-36136	Unrealized Gain/Loss Mid Cap V	389,916	(1,696,600)				
607-1005-36111	Realized Gains Loss - Brandes	(188,845)	(360,313)				
607-1005-36130	Unrealized Gains/Losses Brande	317,866	(345,764)				
607-1006-36110	Realized earnings - UBS-TPF	(641,563)	(605,922)				
607-1006-36130	Unrealized Revenue	(967,035)	(314,335)				
607-1007-36110	Realizaed Gain/Loss Standish	(51,330)					
607-1007-36130	Unrealized Gain/Loss Standish	63,827	(469,242)				
Grand Total		(1,711,466)	(12,876,367)	(25,481,693)	(3,000,000)	(3,000,000)	(3,081,000)

FUND NAME	Permanent Fund
DEPT NAME	Permanent Fund
REV/EXP	EXP

Account Number	Account Title	Actual			Estimate	Adopted Budget	
GL ACCOUNT	CODE NAME	2015	2016	2017	2018	2018	2019
607-1050-43200	Professional Fees & Services	149,526	143,246	247,481	300,000	300,000	300,000
607-1050-46950	Misc Meetings Exp	171	230	765	1,000	3,000	10,000
Grand Total		149,697	143,475	248,246	301,000	303,000	310,000

Reserve Funds Summary

	2018 Estimated Ending Balance	2019 Budgeted Appropriation	2019 Beginning Fund Balance
Administrative	1,793,947	4,304,725	6,098,672
Beautification Committee	194,669		194,669
Benefits	(909)		(909)
Budget Variance Reserve	134,927		134,927
Council Contingency	91,762	58,238	150,000
Energy Assistance Program	78,932	880,000	958,932
Leave Liability Reserve	1,043	285,487	286,530
Nuisance Abatement Program	493,793		493,793
Permanent Fund Reserve	-	3,081,000	3,081,000
Qaniq Challenge	3,785		3,785
Run Series Expenditure	2,106		2,106
School Budgetary Stabilization	500,000		500,000
SHARP III	290,000		290,000
Special Events Reserve	3,840		3,840
Emergency Prep	1,340,461	250,000	1,590,461
Alaska Shield Drill CY Grant	6,989		6,989
Alaska Shield Exercise COV \$\$	9,917		9,917
Benefits - Incident	(1,484)		(1,484)
Benefits - Preparedness	13,653		13,653
Dike Repairs	262,403	250,000	512,403
Emergency Preparedness	1,028,506		1,028,506
EMPG Benefits	(5,130)		(5,130)
EMPG Salaries and wages	15,884		15,884
Overtime - Incident	(5,277)		(5,277)
Snow Removal Plan Implementati	15,000		15,000

	2018 Estimated Ending Balance	2019 Budgeted Appropriation	2019 Beginning Fund Balance
Equipment	4,499,601	3,545,172	8,044,773
IT Rebuild 2018	195		195
Major Equipment Reserve	4,520,903	2,842,874	7,363,777
Technology Reserve	(21,497)	702,298	680,801
Flood Mitigation	4,288,868		4,288,868
Flood Mitigation Maintenance	4,052,351		4,052,351
Master Planning	236,518		236,518
Landfill Closure	2,659,466		2,659,466
Landfill Closure Reserve	2,659,466		2,659,466
Maintenance	22,275,918	763,479	23,039,397
COV Properties Conc/Asph Repair	50,000		50,000
Harbor Major Maint & Replace	6,039,559	453,479	6,493,038
Major Maintenance Reserve	15,405,351	60,000	15,465,351
Master Planning	73,847		73,847
Road and Sidewalk repairs	207,725	250,000	457,725
Sewer & Lift Station Repairs	499,437		499,437
Planning	2,580,982		2,580,982
Land Development	1,927,965		1,927,965
Master Planning	653,018		653,018
Grand Total	39,439,243	8,863,376	48,302,619

2018 Technology Reserve Capital Equipment Detail

Description	Quantity	Cost Each	Technology Life Cycle	2018	2019	Projected 2020	Projected 2021	Projected 2022	Projected 2023
Desktop Computers	170	1,200	3	68,000	68,000	68,000	68,000	68,000	68,000
High-end Computers	4	2,000	3	2,667	2,667	2,667	2,667	2,667	2,667
PD Laptops	6	3,000	4	4,500	4,500	4,500	4,500	4,500	4,500
Checkout Laptops	3	1,500	3	1,500	1,500	1,500	1,500	1,500	1,500
High-end Laptops	3	1,800	3	1,800	1,800	1,800	1,800	1,800	1,800
iPhones	50	400	2	10,000	10,000	10,000	10,000	10,000	10,000
iPads	60	350	3	7,000	7,000	7,000	7,000	7,000	7,000
iPads - cellular	30	500	4	3,750	3,750	3,750	3,750	3,750	3,750
UPS	150	140	5	4,200	4,200	4,200	4,200	4,200	4,200
Computers Subtotal				103,417	103,417	103,417	103,417	103,417	103,417
Servers									
VM HOSTS	3	8,500	3	25,500			25,500		
Backup Host	1	13,000	4	13,000				13,000	
VM Storage	1	51,000	4	51,000				51,000	
Domain Controller - Physical	1	3,000	4	3,000				3,000	
Disaster Recovery	1	16,000	4	16,000				16,000	
Granicus Encoder	1	4,500	3		4,500			4,500	
Records Servers	1	20,500	3						
Tsunami warning computer console	1	1,800	4	1,800				1,800	
Camera DVR system	1	15,500	3		15,500			15,500	
Port Camera DVR/PC system	1	15,500	4		15,500				15,500
Public Safety Recording	1	122,000	5	122,000					80,000
Public Safety Video server	1	11,000	3	11,000			11,000		
Server subtotal				243,300	35,500	-	36,500	104,800	95,500
Network									
Firewall	2	15,000	4		30,000	30,000			
Host / Storage Cisco Switches	2	12,312		24,624				24,624	
Camera	20	500		10,000	10,000		15,000		
Wifi Aps	18	400	4	7,200	7,200	7,200			14,000
Network Subtotal				387,793	47,200	37,200	15,000	160,249	215,508

2018 Technology Reserve Capital Equipment Detail

Annual Software Maintenance	Dept	Renewal Date	Technology Life Cycle	2018	2019	Projected 2020	Projected 2021	Projected 2022	Projected 2023
MS Volume Agreement	IT	May		64,973	64,973	64,973	40,000	35,000	35,000
Virtualization	IT			49,641			49,641		
Backup Software	IT			22,528			22,528		
Spillman - CAD/Fire/LRMS System	PS	May		27,700	61,000	61,000	61,000	61,000	61,000
Emergency Reporting - Fire Package	FD			2,128	2,200				
Fingerprint Scanner	PS	Nov		2,262	2,262	2,262	2,262	2,262	2,262
PD Voice Recorder	PS	June		2,470	2,470	2,470	2,470	2,470	2,470
Radio Maintenance	PS	Jan		3,650	3,650	3,650	3,650	3,650	3,650
911 Monitoring	PS	Sept		41,932	40,000	40,000	40,000	40,000	40,000
Pet Health Services	PS	June		1,800	1,800	1,800	1,800	1,800	1,800
Mobile Forecsics Software	PS	June		4,400	4,400	4,400	4,400	4,400	4,400
GIS Software	IT	March		16,250	16,250	16,250	16,250	16,250	16,250
Financial System w/ Tax	FIN	Jan		35,400	40,000	40,000	40,000	40,000	40,000
File Sharing	IT	Sept		2,050	2,050	2,050	2,050	2,050	2,050
Website Software	IT	Feb		5,475	5,600	5,600	5,600	5,600	5,600
Switch Warranty	IT	Feb		21,826					
Spam Filtering	IT	Feb		1,298	3,600	3,600	3,600	3,600	3,600
Firewall Warranty & Features	IT	May		10,800	12,900	12,900	12,900	12,900	12,900
Mobile Device Management	IT	Feb		3,550	4,000	4,000	4,000	4,000	4,000
Adobe Creative Cloud	IT	Feb		3,400	3,400	3,400	3,400	3,400	3,400
IT Ticket System	IT	Dec		597	3,500	3,500	3,500	3,500	3,500
Human Resource Management System	HR	Feb		14,900	24,500	24,500	24,500	24,500	24,500
PRCS Scheduling	PR	May		2,778	5,225	5,225	5,225	5,225	5,225
PRCS Meeting Matrix	CIV	Oct		360	370	370	370	370	370
PRCS Movie	CIV	March		1,000	1,500	1,500	1,500	1,500	1,500
Maintenance Connection	ENG	Sept		53,620	27,500	27,852	27,852	27,852	27,852
AutoCAD Lite	ENG	April		1,550	1,550	1,550	1,550	1,550	1,550
Marina Software support	HARB	Aug		900	13,000	13,000	13,000	13,000	13,000
Crane Software	HARB	June		500	500	500	500	500	500
Large Scanner/Plotter Support	CD	Jan		1,380	1,380	1,380	1,380	1,380	1,380
Library Patron Software	LIB	July		1,840	1,840	1,840	1,840	1,840	1,840
Doors Support	PORT	Nov		6,690	6,690	6,690	6,690	6,690	6,690
Adobe Professional Upgrade	IT	March		34,000			34,000		
Records Management	CLRK	July		23,481	23,481	23,481	23,481	23,481	23,481
DVR Software	PD			4,900	2,000				
Agenda Management	CLRK	Aug		12,900	12,900	12,900	12,900	12,900	12,900
Software Maintenance Subtotal				484,928	396,491	392,643	473,839	362,670	362,670

2018 Technology Reserve Capital Equipment Detail

			2018	2019	Projected 2020	Projected 2021	Projected 2022	Projected 2023
Grand Total			1,219,438	582,607	533,259	628,756	731,136	777,095
				2.5%	5.0%	7.5%	10.0%	12.5%
	Average	702,298	1,219,438	597,172	559,922	675,912	804,249	874,232
New departmental IT Requests for 2019								
			151,931					
Total 2019 contribution to Reserve Fund								
		702,298						
Impact on 2018-2022 Budgets								
			1,371,369	597,172	559,922	675,912	804,249	874,232

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Civic Center 6400													
26' SCISSOR LIFT 1930		14,800	05										
GRAND PIANO		100,000	83										
RANGE		14,000	07										
RANGE		14,000	07										
CONVECTION OVEN		16,000	07										
WALKIN FRIGERATOR		10,000	07										
DISHWASHER		17,203	10		20,000								
STEAMER OVEN		19,000	07										
STACKING CHAIR REPLACEMENT	13	30,000	14										
REACH -IN FREEZER SYSTEM		16,226	10		20,000								
SPEAKERS		13,916	08										
CONSOLE/PROJECTOR		44,994	15				47,000						
SERVER	14	21,000	14				21,000						
LENSES Moved to their budget 9000		5,233	08										
SOUND SYSTEM		9,763	08					20,000					
3D DIGITAL CINEMA PROJECTION		26,777	10		28,000								
SCREEN was in 2018 46,440		35,730	08										
CATERING DISHWARE SET		22,000	11								27,500		
DANCE FLOOR		17,898	14										
STAGING		36,501	14										
TOTAL CIVIC CENTER		485,041			-	68,000	-	68,000	20,000	-	-	27,500	-
Fire Department 3200													
TANKER -Pierce/Peterbilt T4 (1110)	12	399,915	12										
PUMPER /TANKER -Pierce E4 (2625)	11	595,677	12										
PUMPER /TANKER-Pierce/Veloccity E2 (0666)		511,671	10										
AMBULANCE -Ford 350 4X4 EMS4 (2858)		149,639	07				200,000						
AMBULANCE -Ford F 550 EMS 2 (5267)		179,286	16										
TRUCK, Ford 4X4 CREW CAB UTL1 (8123)	07	34,238	06	60,000									
RESCUE/PUMPER TRUCK ENG-1 (6768)	15	758,235	16										
PUMPER TRUCK ENG 14 E-One (4886) 17 money 2018		271,169	95										
AMBULANCE, Ford 350 4X4 EMS1 (7226)	10	167,290	10							200,000			
BREATHING AIR COMPRESSOR W.STATS		15,951	06			21,000							
REPEATER/PAGER SYSTEM had 40,000		33,795	10						40,000				
THERMAL IMAGING DETECTOR UT		25,000	98			30,000							
EXPEDITION, CHIEF (5697)	11	56,000	12				75,000						
INTUBATION MANNEKIN		13,966	16										
TRUCK GMC Squad One (3886)		110,580	05		210,000								
TANKER /PUMPER Peterbilt T-3 (7057)	08	237,534	09										
JAWS OF LIFE		64,992	14										
WASHER/DRYER		18,977	14										
AIR PACK FILLING STATION		14,511	14										
SCBA		265,386	16										
DEFIBRILLATORS		58,232	13					69,000					
MOTOROLA RADIO SYSTEM		446,270	15/16/17										
TOTAL FIRE DEPARTMENT		4,428,314			60,000	210,000	51,000	275,000	69,000	40,000	200,000	-	-

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY 2023	FY2024	FY2025	FY2026	FY2027	FY2028
Police Department 3500													
CHEVY TAHOE PATROL -142 (6386)	14	54,640	15			72,000						72,000	
CHEVY TAHOE PATROL -141 (5049)	14	58,028	15			72,000						72,000	
EXPEDITION PATROL -132 (6549)		54,999	13	72,000						72,000			
CHEVY EXPRESS VAN -Jailer (3457)		82,952	17										
CHEVY CREWCAB 2500 182 (4505)		69,800	18						72,000				
EXPEDITION- 261 CSO (1836)		45,838	06										
EXPEDITION- 131 PATROL (6548)		54,999	13	72,000						72,000			
EXPEDITION ANIMAL CONTROL (6834)		39,697	11		75,000								
DUP BASE STATION		9,834	00										
DISPATCH CONSOLE UPDATE		400,000	18										
RANGE TRAILER (0783)		35,000	04										
MURV VAN (4751)		91,120	03										
CHEVY TAHOE PATROL 181 (3844)		69,740	18					100,000					
CHEVY TAHOE Chief #171 (0686)		69,314	17					72,000					
CHEVY TAHOE-161 PATROL (3636)	15	65,114	16				72,000						72,000
MED ENG LLC EOD TAC 6 SUIT		13,127	18										
MED ENG LLC EOD 10 SUIT		32,776	18										
CELLEBRITE UNIV FORENSIC EXTRACTION DEVICE		26,283	18										
CAT TOWER CAGE BANKS				27,000									
BEAR TRAP REPLACEMENT				14,500									
TRUCK- 1/2 TON CREW CAB- CODE ENFORCEMENT				49,869									
SPEED AWARENESS RADAR TRAILER				25,000									
TOTAL POLICE DEPARTMENT		1,201,075		260,369	75,000	144,000	72,000	172,000	179,000	144,000	-	144,000	72,000

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY 2023	FY2024	FY2025	FY2026	FY2027	FY2028
Streets 4400													
LOADER 966K #170 (1200)		368,893	13		394,600							394,600	
BACKHOE LOADER 450F (0567)		183,469	15										
COMPACTOR BOMAG (1290)	10	46,500	06		65,000								
TRUCK-FUEL Ford F250 4X4 (0519)	10	24,302	11			35,000							
TRUCK Ford SUPERCAB 4X4 Joe (3453)		23,432	09		38,000								
TRUCK Ford F250 4X4 Service Body (8556)	14	28,185	15							43,500			
TRUCK Ford F150 Ed (3902)		28,412	14						35,000				
TRUCK Ford F350 W/UTILITY BODY (8795)	12	67,355	12				67,355						
TRUCK CHEVROLET 3500 SERVICE TRUCK Dan (6594)		49,431	15							50,000			
TRUCK International VACTOR 2100 (6200)	12	350,440	13							350,440			
SNOW BLOWER - mounted on 1997 966F		176,200	05										
SNOW BLOWER - Mounted on 1998 966F		153,800	04										
LOADER 966F - (2231) With 2005 Blower #114		226,138	97										
LOADER 966F - (2863) With 2004 Blower #111		232,000	98										
LOADER 966K - (0456) #166	11	336,203	12	350,000							394,600		
LOADER 966M -(0784) #174	14	382,465	15				394,600						
LOADER 966M (1067) #178		308,031	15				394,600						
LOADER 966M -(2633) #181		326,097	17						394,600				
LOADER 966K (0804) #168	12	368,564	13		394,600							394,600	
LOADER 966K - (0455) #167	11	336,203	12	350,000							394,600		
LOADER 966G - (1206) #150 Mower unit		260,648	05										
GRADER 14M -(1323) #173		480,845	14								547,000	547,000	
GRADER 14M- (0884) #169		466,056	12						547,000				
GRADER 14H - (1937) #152 (new in 19) 547,000.		327,940	06										
EXCAVATOR 319 DLW/ TRAILER (1099) #163		281,994	09						300,000				
AIR COMPRESSOR W/1000 HOSE		14,155	99					22,000					
TRAILER MESSAGE BOARD		11,226	13						13,000				
TRAILER MESSAGE BOARD		11,226	13						13,000				
DOZER CAT D7 (1001) # 146	02	250,000	00		300,000								
ROLLER PULL BEHIND/ Woobley		18,000	04										
LOADER 966H (1739) #156 Ordered		295,709	08								394,600		
GRADER 14M (0716) # 157		370,215	08		547,000								547,000
SWEEPER, Whirlwind (1423)	16	305,728	17									325,000	
TRUCK Peterbilt W/ STELLER (7259)	09	228,262	10	275,000									
EXPEDITION- Ford PW (6906)		47,765	10										
GRADER 14M (1044) #162		404,000	09			547,000							
FORKLIFT MITSUBUSHI		35,000	15										
TRUCK International W/ STELLAR (water)	11	98,330	12				130,000						
EXPEDITION - Ford (Admin) (8198)			03										
CRANE OVERHEAD BRIDGE		36,149	13										
LOADER MOWER -Diamond Boom		61,877	14							61,877			
TRACKLESS SIDEWALK MACHINE		148,199	14						150,000				
TRAILER- Asphalt Patch Spaulding		48,984	15										
TRAILER-TILT TRAILKING TKT24		25,090	15										
ESCAPE Ford (0833) (Red Loaner)		18,023	05										
ASPHALT RECYCLER		138,463	18										
COMPACTOR-Volvo Double drum	16	38,102	16										
SNOW BLADES (2)	16	33,813	17										
TILT TRAILERTrail King (2975)	16	12,800	17										
EXCAVATOR pending	16	335,000											
FECON BRUSH HEAD		45,620	18										
GRADE BUCKET Ordered		13,500											
SANDER-HENDERSEN				60,000									
TOTAL STREET/Streets/Shop DEPARTMENT		8,648,889		1,035,000	1,739,200	582,000	986,555	22,000	1,452,600	505,817	1,730,800	1,661,200	547,000

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY 2023	FY2024	FY2025	FY2026	FY2027	FY2028
Harbor 4300													
TRUCK Ford F-350 FLATBED (6139)		37,128	12				40,000						
EXPEDITION Ford (4920)			01										
BOBCAT S-100 (0462)		34,985	11		50,000								
BOBCAT S-100 (1105)		37,705	13				50,000						
BOAT Munson 21'		10,000	86										
VAC TRAILER Surplus 18		28,000	97										
TRUCK -GMC 3500 CREW CAB (1026)		57,685	15							60,000			
MARINE TRAVELLIFT (0505)		275,250	05							350,000			
BOAT Southern Skimmer		8,641	97	34,000									
BOAT - Landing Craft		98,151	15										
LOADER 908		134,669	18										165,000
BOAT-CONVEYER/DEBRIS-TRASH													
BOAT-PUMP OUT/SUPPORT SKIFF				157,650									
VAN-EXPRESS VAN				44,000									
MAN LIFT-GENIE Z45/25J				85,000									
TOTAL HARBOR DEPARTMENT		834,267		320,650	50,000	-	90,000	-	-	410,000	-	-	165,000
Port 4500													
BOBCAT S-100 (0460)		34,589	11		50,000								
BOBCAT S-100 Move to Harbor (1106)		37,392	13				50,000						
TRUCK Ford F-250 (1698)		27,537	12						45,000				
TRUCK Ford F-150 (0902)		31,074	08		50,000								
LIGHT PLANT Wacker Neuson (1731)		10,300	17										
LOADER- 906M Ordered													120,000
TOTAL PORT DEPARTMENT		130,592		-	100,000	-	50,000	-	45,000	-	-	-	120,000
Capital Facilities 5780													
ESCAPE Ford Green (0518)		24,453	13					27,000					
ESCAPE Ford Blue (7799)		23,385	18										27,000
ESCAPE Ford White (3851)		24,787	15							27,000			
ESCAPE-Ford				28,000									
CHEVY TAHOE				45,000									
Ford F-150 Scott (2763)		26,775	11			39,000							
TOTAL CAPITAL FACILITIES DEPARTMENT		99,400		73,000	-	39,000	-	27,000	-	27,000	-	-	27,000
Building & Maint 4200													
TRUCK-Chevy 2500 Mike (8537)		48,061	18										50,000
TRUCK Chevy With Bugger (1365)		13,893	92	50,000									
TRUCK-Ford F-350 Crew Cab (0282)		39,005	13					47,000					
VAN- Chevy Express (7220)		39,992	14						45,000				
TRUCK Ford F-350 (2318)		31,812	08	50,000									
BOBCAT-5600 TOOL CAT (4081)		66,140	09	75,000									
LOADER 906M #179 (0861)		94,662	16					120,000					
MAN LIFT-GENIE Z45/25J (4900)		77,235	15							85,000			
FORKLIFT FG25		29,630	14										
TOTAL BUILDING MAINT DEPARTMENT		440,430		175,000	-	-	-	167,000	45,000	85,000	-	-	50,000
Community Development 5500													
ESCAPE Ford (3850)		24,787	15							27,000			
COMMUNITY DEVELOPMENT DEPARTMENT		24,787		-	-	-	-	-	-	27,000	-	-	-

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY 2023	FY2024	FY2025	FY2026	FY2027	FY2028
Parks & Rec 6200 & 6500													
CHIPPER PORTABLE WOOD/BRUSH	13	27,950	08							27,950			
TRUCK, Ford F-350 CrewCab (8236)		39,837	15							45,000			
GROOMER PISTEN BULLY (0668)		151,263	05	280,000									
GROOMER PISTEN BULLY / Trailer (1711)		236,200	12								280,000		
EXPEDITION Ford 122 in 19 (7769)			00										
TRUCK Chevy 2500 CrewCab (9923)		40,202	18										47,000
TRUCK Ford F-350 (1697)		33,624	12				47,000						
TRACTOR John Deere (2051)		43,843	09						55,000				
TRAILER, Trail King TKT14 (6613)		12,800	15							12,800			
TRUCK Ford F-350 Crew Cab shared (9924)		45,867	16								47,000		
EXCAVATOR, 304E Mini (2134)	15	54,174	14								57,000		
TRAILER DUMP -BigTex 14,000LB (6781)		10,794	17									12,000	
VAN-FORD TRANSIT 15 PASSENGER				60,000									
TOTAL PARKS & REC		696,554		340,000	-	-	47,000	-	55,000	85,750	384,000	12,000	47,000
Water 7100													
ENGINE 195 BHP		24,000	81										
TURBINE LINE SHAFT 4 ST		12,000	89										
ENGINE 250 BHP John Deere DIESEL		30,000	99										
TURBINE 150 HP ELECTRIC		20,000	03										
MOTOR 200 HP ELECTRIC		10,000	81										
GENERATOR 60KW MD60R0781		15,000	75										
GENERATOR UNIT - 60KW RR Well House		21,543	05										
PUMP 6" PORTABLE GODWIN		13,000	96										
TRUCK GMC 3500 DOUBLECAB (8981)		48,351	15							55,000			
TOTAL WATER DEPARTMENT		193,894		-	-	-	-	-	-	55,000	-	-	-
Sewer 7200													
GENERATOR Luggier DIESEL		20,000	00										
GENERATOR		16,000	99										
GENERATOR		20,000	99										
VAN Chevy Express (6584)		55,965	17									57,000	
LOADER 906H (0421) #161		72,409	09										
PUMP Godwin (6241)		32,722	10										
HOSE REEL SYSTEM LOW PROFILE		94,896	10										
SEWER TRACK CAMERA		51,650	17										
TOTAL SEWER DEPARTMENT		363,642		-	-	-	-	-	-	-	-	57,000	-

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Solid Waste 7300													
TRUCK CAT 730 EJECTOR	13	318,500	08					320,000					
TRASH TRUCK -HEIL/MAC REARLOAD (4995)		218,129	11	250,000								250,000	
TRUCK-Chevy 2500 crewCab (7840)		40,910	18										48,000
TRASH TRUCK-Labrie/Whittke Front load		293,300	18								308,000		
TRASH TRUCK- Labrie/ Peterbilt Front load (3774)	14	279,262	15					308,000					
LOADER 904B #160 (0912)		83,111	07										
TRUCK Ford F-250 Super cab (8237)		34,985	15							45,000			
CONVEYOR CB-72-47.5-10		63,159	14						70,000				
BALER-L100S BADGER		483,602	09						550,000				
TRASH TRUCK- CCC/HEIL REAR LOADING (6568)		202,980	04										
BALER-TC-710		11,132	10										
TRASH TRUCK- HEIL/PETERBILT FRONT LOAD (8458)		211,700	08										
DOZER D8L #158 (0977) order 18 Compactor	08	110,000	84										
TRUCK Ford F-550W/ STELLER (4941) Mini Heil 45000		41,885	08	120,000									
TRUCK Peterbilt W/ STELLER (1533)		158,829	09			240,000							
COLLECTION BOX ON F550 45,000 to Mini		43,190	10										
LOADER- 906H2 - #175 (2617)		87,143	14			120,000							
BALER- Cardboard PTR		21,235	15										
OIL/WATER/SOLIDS SEPARATOR		39,235	16								40000		
INCINERATOR		19,923	16								22000		
LOADER FORKS		17,100	17										
TOTAL SOLID WASTE DEPARTMENT		2,276,174		370,000	-	360,000	-	628,000	620,000	45,000	370,000	250,000	48,000

MAJOR EQUIPMENT 2019

Item Description	yr p	Purch \$	Yr	FY2019	FY2020	FY2021	FY2022	FY 2023	FY2024	FY2025	FY2026	FY2027	FY2028	
Finance 5200														
FOLDING AND ENVELOPE INSERTING MACHINE		13,000	17		14,000			14,000			14,000			
TOTAL FINANCE DEPARTMENT		13,000		-	14,000	-	-	14,000	-	-	14,000	-	-	
Hospital / Economic Development														
BOBCAT TOOL CAT 5600 (3141)		59,412	13						60,000					
TRUCK Ford F-150 (3723)			04											
TRAILER-STAGE&LIGHTING				175,000										
TRUCK Ford 4x4 F250 (4058)		HD	06											
TOTAL HOSPITAL / ED DEPARTMENTS		59,412		175,000	-	-	-	-	60,000	-	-	-	-	
IT 5050														
ESCAPE Ford (0517) Van-Ford Transet (Escape to CF))		25,026	13	29,000					27,000					
TOTAL IT DEPARTMENT		25,026		29,000	-	-	-	-	27,000	-	-	-	-	
				2,838,019	2,256,200	1,176,000	1,588,555	1,119,000	2,523,600	1,584,567	2,526,300	2,124,200	1,076,000	
GRAND TOTALS "19" BASIS YEAR				2,838,019	2,312,605	1,234,800	1,707,697	1,230,900	2,839,050	1,822,252	2,968,403	2,549,040	1,318,100	
TOTALS INFLATED AFTER 2018@ 2.5% PER YEAR														
				100.00%	102.50%	105.00%	107.50%	110.00%	112.50%	115.00%	117.50%	120.00%	122.50%	
ANNUAL AVERAGE OVER TEN YEARS		2,082,087	GF Contribution											
NEW Additions (CASH)		850,019	GF Contribution											
2017 offset form ME Sales		(89,232)	Transfer							Green 2018, past. or combine				593,440
		2,842,874												
11/1/2018														

Glossary of Terms

Term	Description
Administration Division	A division comprised of the following departments: Administration (City Manager), City Clerk, City Council, Community Development, Economic Development, Finance, Health Insurance, Human Resources, Information Services, Insurance, and Law
Appropriation	Legal authority to spend
Capital Projects Fund	Accounts for financial resources to be used for the acquisition or construction of major capital facilities
CIP	Capital Improvement Program
Contracts	A budget expense category comprised of expenses related to contractual services and professional fees
CSO	Community Service Organization. CSOs comprise an expense department within the Support division. The City provides funding and in-kind services for non-profit organizations providing various services within the community.
Debt Service Fund	Accounts for all bonded indebtedness and intergovernmental loans
External Subsidiaries / Component Units	Entities owned by the City of Valdez, but which issue separate financial statements and budgets, are not managed by City staff, and have distinct governing bodies. The City does not set appropriations for these entities.
Extraordinary	A budget category to capture extraordinary, non-recurring revenue and/or expense related to TAPS settlement
Facilities, Fleet & Infrastructure Division	A division comprised of the following departments: Building Maintenance, Engineering, Gilson Medical Clinic, Sewer, Solid Waste, Water, and Streets/Shop
FLSA Compliance	Fair Labor Standards Act - Federal law regulating classifications and parameters of employment, and administered by the Department of Labor
FTE	Full Time Equivalent or Full Time Employee
FTE Payroll	A budget expense category comprised of all Salaries & Wages and Benefits expenses for full-time equivalent employees
General Fund	The principal fund reflecting general government activities, used to record inflows and outflows that are not associated with special-purpose funds
Governmental Funds	Used to account for activities funded by taxes, grants, and similar resources
Internal Operations / Departments	Units directly overseen by City Staff, representing the full scope of the City's services, for which Council sets annual appropriations, or which are used to allocate internal costs (e.g. Health Insurance).
Internal Service Fund	Used to track goods or services shifted between departments on a cost reimbursement basis.
Legal	A budget expense category comprised of all citywide contracted legal services
Maintenance	A budget expense category comprised of costs related to routine maintenance such as snow removal, janitorial and grounds maintenance
Major Funds	Funds whose revenues, expenses, assets, or liabilities are at least 10% of corresponding totals for all government or enterprise funds, and at least 5% of the aggregate amount for all government and enterprise funds
Mill Levy	The annual rate of taxation on real property within the city's taxing jurisdiction, expressed as a "mill rate"
Mill Rate	The amount of tax payable per dollar of assessed value of a property. One mill represents \$1 of tax for every \$1,000 of taxable value
MM	Abbreviation for either "Major Maintenance" or "Millions"

Glossary of Terms

Term	Description
Non-Major Funds	Funds whose revenues, expenses, assets, or liabilities are less than 10% of corresponding totals for all government or enterprise funds, and less than 5% of the aggregate amount for all government and enterprise funds
Ongoing Responsibility	Description of routine functions of a department
Operating Subsidy	Funds provided by General Fund to other funds to offset operating deficits
Other Operating	A budget expense category comprised of costs related to departmental operations, including all capital expenditures under \$10,000
Other Personnel	A budget expense category comprised of expenses related to personnel expenses other than Salaries & Wages and Benefits
Parks, Recreation & Cultural Services Division	A division comprised of the following departments: Civic Center, Library, Park Maintenance, and Parks & Recreation
Permanent Fund	A restricted endowment fund. The Valdez Permanent Fund was seeded with impact fees from the original TAPS bond issue. Administration of the City of Valdez permanent fund is articulated in Title 3 of the municipal code, and Chapter 6 of the Valdez City Charter.
Ports & Harbor Division	A division comprised of the following departments: Airport, Harbor, and Port
Proprietary Funds	Reflect business-type activities to parties outside the government, or internal allocation of select costs
Public Safety Division	A division comprised of the following departments: Animal Control, Fire/EMS, Law Enforcement, and Public Safety
Reserve Funds	Funds whose appropriations do not expire at the end of the budget-year, but instead carry forward to subsequent years.
Special Revenue Fund	Accounts for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.
Subsidy	Funds provided by General Fund to other funds to offset operating deficits
Support Division	A division comprised of City expenditures related to contributions to Education, Hospital, and Community Service Organizations
TAPS	Trans Alaska Pipeline System
Utilities	A budget category comprised of Heating and Electric related activity
VHIA	Valdez Housing Improvement Authority. This is a special revenue fund established in 2016, originally intended as a revolving-loan fund to address housing needs. The original funding is intact, and the program is not yet in effect.
Work Plan	Specific tasks or initiatives to be pursued during the budget year