

**City of Valdez
Agreement for Professional Services**

THIS AGREEMENT between the CITY OF VALDEZ, ALASKA, ("City") and ARCADIS US, INC. ("Consultant") is effective on the 22nd day of April, 2019.

All work under this agreement shall be referred to by the following:

**Project: Pavement Management Plan – Phase 1
Project No: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400**

Consultant's project manager under this agreement is Ron Rozak.

Consultant's project manager may not be changed without the written consent of the City.

City's project manager is Nathan Duval.

ARTICLE 1. Scope of Work

1.1 The scope of work to be performed hereunder is more completely described in Appendix A which is incorporated herein by reference.

ARTICLE 2. Compensation

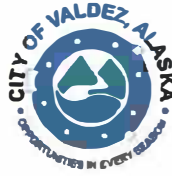
2.1 Compensation shall be paid in accordance with the Basis of Compensation Schedule attached hereto as Appendix B and incorporated herein by reference.

ARTICLE 3. Period of Performance

3.1 The Consultant agrees to commence work under this agreement only as authorized by and in accordance with written notice to proceed and to complete the work in accordance with the Scope of Work (Appendix A).

3.2 The period of performance under this agreement shall end and Consultant shall have completed all work under this agreement by September 30, 2019. Work shall proceed in accordance with the schedule set forth in Appendix A.

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



ARTICLE 4. Subconsultants

4.1 The Consultant shall be responsible for the performance of all services required under this agreement.

ARTICLE 5. Insurance

5.1 In accordance with the provision contained in the General Conditions (Appendix C), the following minimum limits of insurance coverage are required:

<u>Type of Insurance</u>	<u>Limits of Liability</u>	
	<u>Each Occurrence</u>	<u>Aggregate</u>
Workers' Compensation	Statutory	Statutory
Employers' General	\$100,000	\$300,000
Commercial General Liability	\$100,000	\$300,000
Comprehensive Automobile Liability	\$100,000	\$300,000
Professional Liability	\$500,000	\$500,000

ARTICLE 6. Appendices

6.1 The following appendices are attached to this agreement and incorporated herein:

<u>Appendix</u>	<u>Title</u>
A	Scope of Work
B	Basis of Compensation
C	General Conditions

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



IN WITNESS WHEREOF, the parties to this presence have executed this CONTRACT in two (2) counterparts, each of which shall be deemed an original, in the year and day first mentioned above.

ARCADIS US, INC.

BY: [Signature]

DATE: April 22, 2019

TITLE: Alaska Operations Leader

FEDERAL ID #: 57-0373224

880 H Street, Suite 101

Mailing Address

Anchorage, AK 99501

City, State, Zip Code

[Signature]
Signature of Company Secretary or Attest

Date: April 22, 2019

CITY OF VALDEZ, ALASKA

APPROVED:

[Signature]
Roxanne Murphy, Interim City Manager

Date: 4/24/19

ATTEST:

[Signature]
Sheri L. Pierce, MMC, City Clerk

Date: 4/24/19

RECOMMENDED:

[Signature]
Nathan Duval, Capital Facilities Director
Scott Benda, Acting

Date: 4/23/19

APPROVED AS TO FORM:

Brena, Bell & Clarkson, P.C.



[Signature]
Jon S. Wakeland

Date: 4/24/19

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



Appendix A

Scope of Work

BASIC SERVICES

Provide management services for defining the scope, preparing a request for proposal, and overseeing pavement repair activities for various City of Valdez streets during the 2019 construction season.

The scope of work is more specifically described in the attached proposal dated April 16, 2019, which is incorporated herein by reference.

Appendix B

Basis of Compensation

On completion of work and submission of invoices, the City shall pay to consultant the compensation as follows:

Payment shall be made based on the proposed fee and shall not exceed \$50,565 per the proposal attached to Appendix A of this Agreement, without prior authorization by the City as required in Section V of the General Conditions (Appendix C).

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



Appendix C General Conditions

I. Definitions:

Basic Services: The identified work elements set forth in this Agreement for which the Consultant will receive prime compensation.

Change: An addition to, or reduction of, or other revision in the scope, complexity, character, or duration of the services or other provisions of this Agreement.

City's Project Manager: City's representative in charge of the project(s) and the consultant's primary point of contact for notice(s) to proceed, invoices, correspondence and interface with the City.

Consultant's Project Manager: The Consultant's representative in charge of the project(s) who is directly responsible and engaged in performing the required services.

Extra Services: Any services or actions required of the Consultant above and beyond provisions of this Agreement.

Funding Agency(s): The agency(s) of the federal, state or municipal government which furnishes funds for the Consultant's compensation under this Agreement.

Optional Services: Identifiable and/or indeterminate work elements set forth in this Agreement, which are separate and distinct from those covered by the prime compensation, which the City has the option to authorize.

Prime Compensation: The dollar amount paid to the Consultant for basic services set forth in this Agreement. Prime compensation does not include payment for any optional or extra services.

Scope of Work: Basic and optional services required of the Consultant by provisions of this Agreement.

Subconsultant: Any person, firm, corporation, joint venture, partnership or other entity engaged through or by Consultant.

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



II. Information and Services from Others:

Provisions of information, data, budget, standards, and other materials by the City does not warrant their accuracy or quality nor provide approval of omissions or oversights or of any non-compliance with applicable regulation.

The City may, at its election, or in response to a request from the Consultant, furnish information or services from other Consultants. If, in the Consultant's opinion, such information or services are inadequate, the Consultant must notify the City of the specific service or material deemed inadequate and the extent of the inadequacy prior to use in the performance of this Agreement. Unless so notified by the Consultant, the City may assume the information or services provided are adequate.

III. Indemnification

To the fullest extent permitted by law, the Consultant shall indemnify, defend, and hold harmless the City from and against any claim of, or damages, losses, expenses and liability (including but not limited to fees and charges of engineers, architects, attorneys, and other professionals, and court, mediation and/or arbitration costs) for negligent acts, errors, and omissions of the Consultant, Subconsultant, persons or organizations directly or indirectly employed or engaged by Consultant or Subconsultant under this Agreement. The Consultant is not required to indemnify, defend, or hold harmless the City for a claim of, or liability for the independent negligent acts, errors, and omissions of the City. If there is a claim of, or liability for a joint negligent act, error, or omission of the Consultant and the City, the indemnification, defense, and hold harmless obligation of this provision shall be apportioned on a comparative fault basis. In this provision, "Consultant" and "City" include the employees, agents, and contractors who are directly responsible, respectively, to each. In this provision, "independent negligent acts, errors, and omissions" means negligence other than in the City's selection, administration, monitoring, or controlling of the Consultant, or in approving or accepting the Consultant's work.

IV. Insurance:

The Consultant shall purchase and maintain professional liability insurance coverage with limits not less than those specified herein for the duration of the Agreement. The professional liability insurance shall be maintained in force for one year following the date of final payment for the work performed herein. The amount of the contract may be renegotiated if the insurance premiums for the following year are raised over those in force when the contract was let. Should the professional liability insurance become unavailable during the one year period following the date of final payment, the insurance coverage may be renegotiated between the owner and the Consultant. Insurance coverage shall provide for negligent acts, errors or omissions which the Consultant, employees of the Consultant or Subconsultant may make which

Agreement for Professional Services
Project: Pavement Management Plane – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



produce loss or liability to the Owner and for the protection against loss which results from reliance on the Consultant's products, reports or a combination thereof. Failure to comply with the provision for maintaining the insurance in effect for one year following the date of final payment may be cause for the Owner to refrain from dealing with the Consultant in the future.

V. Payments:

The City shall pay to the Consultant the amount of any changes in the cost of insurance that are attributable to the Scope of Work created by change orders.

Payments shall be made in accordance with Appendix B. Consultant shall submit progress invoices to City in duplicate showing the itemized services performed during the invoice period and the charges therefore.

All progress invoices shall be prepared as a percentage of the work is completed except contracts performed on "time and expenses" basis which invoiced amounts shall not exceed the actual charges to the invoice date.

Under no circumstances will City pay for charges in excess of any lump-sum or not-to-exceed contract amount incurred prior to written authorization by City for an increase in the contract amount. Written request for an increase in the contract amount shall be given to City with sufficient notice to allow City to issue formal approval prior to the incurring of excess charges without delay to the work.

On "time and expenses" contract amounts, compensation for work included in the Scope of Work shall be for direct labor costs and the actual cost of reimbursable expenses. Direct labor costs shall be as shown on the current Standard Labor Rates for the Consultant, a copy of which is attached as Appendix D, times a factor of n/a, for services rendered by principals and employees of the firm. Reimbursable expenses mean the actual expenses incurred directly or indirectly in connection with the Project for: transportation and subsistence incidental thereto; obtaining bids or proposals from contractor(s); furnishing and maintaining field office facilities; toll telephone calls and telegrams; reproduction of reports, drawings, specifications, and similar project-related items and, if authorized in advance by City, overtime work requiring higher than regular rates. Reimbursable expenses shall also include the amount billed to Consultant by Subconsultant employed by consultant for such Subconsultants' services and reimbursable expenses times a factor of 1.05.

The sum of payments shall not exceed the allowable compensation stated in this Agreement. In the event items on an invoice are disputed, payment on those items will be withheld until the dispute is resolved.

The Consultant shall submit a final invoice and required documentation for services authorized by each Notice to Proceed within Ninety (90) days after final acceptance by

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



the City. The City will not be held liable for payment of invoices submitted after this time unless prior written approval has been given.

VI. Changes:

Changes in the Scope of Work or of services may only be made by written amendment signed by both City and Consultant.

If at any time the City through its authorized representatives, either orally or in writing, requests or issues instructions for extra services or otherwise directs actions which conflict with any provisions of this Agreement, the Consultant shall, within ten (10) days of receipt and prior to pursuing such instructions, notify the City in writing, and to the extent possible, describe the scope and estimated cost of any extra services. Unless so notified by the Consultant, the City may assume such instructions have not changed any provisions of this Agreement nor require additional compensation. No additional payments shall be made to the Consultant without such notice.

VII. Audits and Records:

The Consultant shall maintain records of all performances, communications, documents, and correspondence pertinent to this Agreement, and the City or its authorized representatives shall have the right to examine such records and accounting procedures and practices.

The materials described in the Article shall be made available at the business office of the Consultant, at all reasonable times, for inspection, audit or reproduction by City or any funding agency, for a minimum of three years from the date (a) of final payment under this Agreement (b) final payment upon claims or disputes, and for such longer period, if any, as may be required by applicable statute or other provisions of this Agreement.

VIII. Inspections:

The City, or any funding agency, has the right to inspect, in the manner and at reasonable times it considers appropriate during the period of this Agreement, all facilities, materials and activities of the Consultant in the performance of this Agreement.

IX. Termination or Suspension:

This Agreement may be terminated by either party upon ten (10) day's written notice if the other party fails substantially to perform in accordance with its terms through no fault of the party initiating the termination (default termination). If the City terminates this Agreement, the City will pay the Consultant a sum equal to the percentage of work completed that can be substantiated by the Consultant and the City. If the City becomes aware of any fault

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



or defect in the work of the Consultant or nonconformance with this Agreement, the City will give prompt written notice thereof to the consultant. Should the Consultant's services remain in nonconformance with this Agreement, the percentage of total compensation attributable to the nonconforming work may be withheld.

The City at any time may terminate (convenience termination) or suspend this Agreement for its own needs or convenience. In the event of a convenience termination or suspension for more than three months, the Consultant will be compensated for authorized services and authorized expenditures performed to the date of receipt of written notice of termination plus reasonable termination expenses. NO fee or other compensation for the uncompleted portion of the services will be paid, except for already incurred indirect costs which the Consultant can establish and which would have been compensated for over the life of this Agreement, but because of the convenience termination would have to be absorbed by the Consultant without further compensation.

If state or federal funds support this Agreement, settlement in the event of default or convenience termination must be approved by the City and any appropriate state or federal agency.

X. Officials Not to Benefit:

No member of or delegate to Congress, United States Commissioner or other officials of federal, state or local government shall be admitted to any share or part of this Agreement or any benefit to arise therefrom. The Consultant warrants that it has not employed or retained any organization or person, other than a bona fide employee working for the Consultant, to solicit or secure this Agreement and that it has not paid or agreed to pay any consideration contingent upon or resulting from this Agreement.

XI. Independent Consultant:

Except in those instances specifically provided for herein, the Consultant and any of its agents and employees shall act in an independent capacity and not as agents of the City in the performance of the Agreement.

XII. Ownership of Work Products:

Work products produced under this Agreement, except items which have preexisting copyrights, are the property of the City. Payments to the Consultant for services hereunder includes full compensation for all work products, field notes, interim work, reports, and other materials produced by the Consultant and its Subconsultants pertaining to this Agreement. Any re-use the City might make of these work products shall be at the City's own risk and the Consultant shall not incur any liability for the City's re-use of the work products on any project for which they were not intended.

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



XIII. Subconsultants, Successors and Assigns:

The City must concur in the selection of all Subconsultants for professional services to be engaged in performance of this Agreement.

As soon as practicable after the award of the contract, the Consultant shall furnish to the City in writing the names of the proposed Subconsultants for each of the principal portions of the work. The City shall promptly notify the Consultant if it has reasonable objection to any of the proposed Subconsultants. Failure of the City to give prompt notification shall constitute notice of no reasonable objection. The Consultant shall not contract with any Subconsultant to whom the City has made reasonable objection.

If this Agreement includes named firms or individuals, then such firms or individuals shall be employed for the designated services, unless the Agreement is changed by amendment.

The Consultant shall not assign, sublet or transfer any interest in this Agreement without the prior written consent of the City.

The Consultant binds itself, its partners, its Subconsultants, assigns and legal representatives to this Agreement and to the successors, assigns and legal representatives of the City with respect to all covenants of this Agreement.

The Consultant shall include provisions appropriate to effectuate the purposes of this Appendix C in all subcontracts executed to perform services under this Agreement in which subcontract amount exceeds \$40,000.

XIV. Claims and Disputes:

If the Consultant becomes aware, or reasonably should have become aware of any act or occurrence which may form the basis of a claim, the consultant shall immediately inform the City's Project Manager. If the matter cannot be resolved within seven (7) days, the Consultant shall within the next fourteen (14) days submit written notice of the facts which may form the basis of the claim.

In addition, all claims by the Consultant for additional compensation or an extension of the time for performance of any dispute regarding a question of fact or interpretation of this Agreement shall be presented in writing by the Consultant to the City's Project Manager with the next sixty (60) days unless the Project Manager agrees in writing to an

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



extension of time for good cause shown. Good cause shown includes time for the Consultant to prepare the claim, and the City's Project Manager will grant an extension of not more than sixty (60) days for preparation of the claim. The Consultant agrees that unless these written notices are provided, the Consultant shall not be entitled to additional time or compensation for such act, event or condition. The Consultant shall in any case continue diligent performance under this Agreement. The Consultant shall in any case continue to expeditiously accomplish disputed services pending future resolution of the Consultant's claim unless notified by the City to stop work on the disputed matter.

In presenting any claim, the Consultant shall specifically include, to the extent then possible, the following:

- The provisions of this Agreement that apply to the claim and under which it is made.
- The specific relief requested including any additional compensation claimed and the basis upon which it was calculated and/or the additional time requested and the basis upon which it was calculated.
- The claim will be acknowledged in writing by the City's Project Manager. If the claim is not disposed of within sixty (60) days of acknowledgement, provided additional time is not granted in writing by the City's Contract Officer, the claim will be decided by the City's Contract Officer. The Contract Officer reserves the right to make a written request to the Consultant at any time for additional information that the Consultant may possess to support the claims(s). The Consultant agrees to provide the City such additional information within thirty (30) days of receipt for such a request. The City's Contract Officer will allow a reasonable time extension for good cause if presented in writing prior to the expiration of the thirty (30) days. Failure to furnish such additional information constitutes a waiver of claim.
- The Consultant will be furnished a written, signed copy of the Contract Officer's decision within ninety (90) days of receipt of all necessary information from the Contractor upon which to base the decision. The Contract Officer's decision is final and conclusive unless, within thirty (30) days of receipt of the decision, the Consultant delivers a notice of appeal to the City Manager. The notice of appeal shall include specific exceptions to the City's decision including specific provision of this Agreement which the Consultant intends to rely upon on appeal. General assertions that the City's decision is contrary to law or to fact are not sufficient.

Agreement for Professional Services
Project: Pavement Management Plan – Phase 1
Project No.: 19-001-5780
Contract No.: 1503
Cost Code: 001-5780-43400



- The decision of the City Manager will be rendered within 120 days of notice of appeal and the decision constitutes the exhaustion of contractual and administrative remedies.

XV. Extent of Agreement:

This Agreement, including appendices, represents the entire and integrated Agreement between the City and the Consultant and supersedes all prior negotiations, representations or agreements, either written or oral.

Nothing contained herein may be deemed to create any contractual relationship between the City and any Subconsultants or material suppliers; nor may anything contained herein be deemed to give any third party a claim or right of action against the City or the Consultant that does not otherwise exist without regard to this Agreement.

This Agreement may be changed only by written amendment executed by both the City and the Consultant.

All communications that affect this Agreement must be made or confirmed in writing.

The Consultant receiving final payment will execute a release, if required, relinquishing in full all claims against the City arising out of or by reason of the services and work products furnished under this Agreement.

The Consultant shall pay all federal, state and local taxes incurred by the Consultant and shall require payment of such taxes by any Subconsultant or any other persons in the performance of this Agreement.

XVI. Governing Laws:

This Agreement is governed by the laws of the State of Alaska and such federal and local laws and ordinances as are applicable to work performed. Any litigation arising out of the terms of this Agreement shall be brought in the Third Judicial District, Superior or District Court at Valdez.

XVII. Minimum Wages:

Minimum wages as determined by the Department of Labor shall be paid to all persons performing work on this Contract.

April 16, 2019

Nate Duval, Capital Facilities Director
City of Valdez
212 Chenega Ave.
Valdez, AK 99686

**RE: City of Valdez Pavement Management Plan Phase 1 – 2019 Pavement Maintenance
Proposal for Project/Construction Management Services**

Dear Mr. Duval,

This proposal provides project management services for defining the scope, preparing a Request for Proposal (RFP), and overseeing pavement repair activities for various City streets during the 2019 construction season. We understand you (Nate Duval) will be our primary contact with the City for the administration, communications, and delivery of our services.

Project Staffing:

- Ron Rozak, PE, will perform most of the necessary services and be the representative for on- site activities.
- Arcadis' Anchorage personnel, Joyce Kuhn and/or Allison Murrell will provide limited project administration support
- Arcadis senior personnel might assist with preparing or reviewing the RFP for solicitation of contractor services.

Valdez Project Office: Ron will use existing field office space, at no additional cost, that Arcadis is providing for the New Boat Harbor project. An allowance for one month of office rent is included for Pavement Management services that might extend beyond Arcadis' contract date on the Boat Harbor project.

Scope of Work: Arcadis proposes to perform the following project management and construction phase tasks as needed or directed to accomplish the pavement maintenance work:

1. Confirm project areas, proposal work criteria and order of priorities with City:
 - a. Dylan Dr – Richardson Hwy to Eagle Ave with approaches
 - b. River Dr – Richardson Hwy to Eagle Ave with approaches and limited base repair
 - c. Meals Ave – Egan Dr to Pioneer Dr east lane
 - d. East Hanagita St – at Meals Ave and from the Y approximately 450' toward Senior Center
 - e. East Kobuk Dr and Kennicott Ave
 - f. Clifton Dr from Coast Guard toward Civic Center
 - g. Fairbanks Ave intersection near Fire Station
2. Perform reconnaissance on the project areas and define/refine minimum scope, requirements, special conditions:
 - a. Obtain as-builts, ROW, aerial/GIS maps from COV
 - b. Identify begin and end of pavement/transition areas, lane location
 - c. Measure existing mainline pavement width
 - d. Identify/sketch approaches, concerns, special conditions/provisions
 - e. Locate/measure potential subgrade repair areas
 - f. Request utility locates at subgrade repair areas
 - g. Traffic control, flagging, Public Notification
 - h. Street maintenance, SWPPP

3. Evaluate QA and QC inspection/testing requirements and recommend responsible party
 - a. Milling, grinding, planning, micro-surfacing compliance
 - b. Classified fill and leveling course gradation, thickness, compaction
 - c. Hot mix asphalt QA/QC at plant and project areas; core samples and analysis
 - d. On-site inspection: full time, spot, hold & notify
 - e. Remedy for defective work
4. Estimate quantities and prepare ROM costs to establish overall budget for the RFP
5. Draft RFP documents (City provide GIS maps with Project Areas/limits); review with City
6. Finalize RFP documents and performance for COV to assemble in package for bid notice
7. Develop Proposal evaluation/scoring matrix; review with City
8. Conduct mandatory pre-bid site visits
9. Attend bid/proposal opening; assist with evaluation and recommendation to Council
10. Attend Council meeting (if requested)
11. Oversee project area layout, milling/grinding, rolling, and paving mainline and approaches
12. Maintain daily record and photos of work performed and quantities
13. Review interim and final pay application(s) and prepare recommendation(s) to City
14. Conduct final inspection with Contractor and City representatives

Schedule: The duration of these services is estimated to be three to four months based on the following assumptions:

- April 22 – Arcadis receives authorization to proceed
- May 07 – Arcadis delivers RFP documents to City for assembling bidder notice
- May 09 – City advertises for proposals (assume 2-week bid period; no addendum)
- May 17 – Mandatory site visits
- May 23 – City receives Contractor proposals
- May 24 – Award memo/package to Clerk for Council agenda (May 27 is Memorial Day)
- Jun 04 – Council approval (if any delays above, approve at June 18 meeting)
- Jun 12 – Contract executed/Notice to Proceed (If Council approves June 18 June, execute/NTP on June 26)
- July 19 – Work Substantially Complete (If NTP on June 26, Complete on August 2)
- July 26 – Review Contractor's final pay application (If NTP on June 26, review final pay app on August 9)

Proposed Cost: Arcadis proposes to perform the above services on Time and Materials (T&M) basis not to exceed \$50,565 without authorization. Our breakdown for estimated costs of labor and expenses is provided below. Only actual labor and expenses, at rates quoted, utilized on the project will be invoiced to the City.

- | | |
|--|----------|
| • Ron Rozak: 90 hours pre-construction and 140 hours construction phase = 230 hours @ \$170/hour | \$39,100 |
| • Arcadis senior management personnel: 16 hours at billing rates; estimate average \$170/hour | \$2,720 |
| • Administrative personnel: 10 hours/month May-July = 30 hours at billing rates, average \$85/hour | \$2,550 |
| • Field office: 1 month @ \$1200/month | \$1,200 |
| • Lodging: 20 days @ \$100/day | \$2,000 |
| • Per Diem: 20 days @ \$60/day | \$1,200 |
| • Vehicle: 30 days @ \$50/day | \$1,500 |
| • 5% administrative markup on expenses | \$295 |

Assumptions and Limitations:

- This fee estimate covers proposed activities during the above schedule dates.
- Full-time site observations, subgrade compaction testing, sampling and testing of classified fill, leveling course and AC pavement, and inspections or other activities requiring certifications or special qualifications are not included.
- No additional costs are included for field office and Ron's lodging through June 30, 2019. Costs for one month of office, daily rates for lodging and per diem after June 30, 2019, and vehicle rates are presented.
- Although we have tried to be conservative in our estimate of the time and expenses to accomplish the above work, our services are dependent on the contractor's activities and schedule and the degree of observation or inspection needed to provide quality assurance, which might change and affect the level or duration of our services. Our proposal is based on a reasonable approach to oversee the contractor's work. Ron anticipates working 90 hours through May and 140 hours during estimated three to four weeks that the contractor would perform site work in June and July.
- Arcadis will inform the City as soon as we become aware of events out of our control that may cause the level and cost for our services to exceed the contract scope and amount.

We appreciate the opportunity to continue providing construction management support to the City of Valdez. If there is additional information we can provide, please contact me or Ron Rozak at 907.382.2933.

Sincerely,



Kent Crandall, AIA
Alaska Operations Leader