



City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Meeting Agenda

City Council

Tuesday, November 18, 2025

7:00 PM

Council Chambers

Regular Meeting

PUBLIC HEARING -2026 CITY BUDGET - 6:00 pm

Transcribed minutes are not taken for Work Sessions. Audio is available upon request.

PUBLIC HEARINGS

1. [Public Hearing - 2026 City Budget](#)

REGULAR AGENDA - 7:00 PM

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. ROLL CALL

IV. APPROVAL OF MINUTES

1. [Approval of Minutes for Regular Council Meeting of November 4, 2025](#)
2. [Approval of Minutes for Special Council Meeting of October 28, 2025](#)

V. PUBLIC BUSINESS FROM THE FLOOR

VI. CONSENT AGENDA

1. [Approval To Go Into Executive Session Re: 1\) Discussion of Implications for City Revenues and Litigation Strategy Regarding Trans Alaska Pipeline System Ad Valorem Tax Issues; 2\) Discussion of Ongoing Escaped Property Legal Issues; 3\) Discussion of Local Regulation and Assessment of Oil Spill Prevention and Response Property](#)
2. [Appointments to Planning and Zoning Commission- Applicants: Rhonda Wade and Don Haase](#)
3. [Appointment to the Valdez Consortium Library Board, Applicant: Celeste Hurst](#)

VII. NEW BUSINESS

1. [Approval of Write-Offs of Various City Fees and Forwarding to Collections Agency](#)

VIII. ORDINANCES

1. [#25-15 - Repealing Chapter 2.60 of the Valdez Municipal Code Titled Economic Diversification Commission. First Reading. Public Hearing.](#)

IX. RESOLUTIONS

1. [#25-53 - Authorizing the Negotiated Sale of Lots 4A, 6-7, and 9B, Block 33 Mineral Creek Subdivision, Formerly Known as the Pipeline Club Property](#)
2. [#25-54 - Amending the 2025 City Budget by Transferring \\$32,478 from General Fund to Harbor Fund to Replace Lost Revenue Resulting from the Commercial Fishing Vessel Moorage Waiver Relief Program](#)
3. [#25-55 - Amending the 2025 City Budget by Transferring \\$5,083,353 of Debt Service Fund Balance to the Projects Planning Reserve](#)

X. REPORTS

1. [Monthly Treasury Report: September 2025](#)
2. [Monthly Treasury Report: August 2025](#)

XI. CITY MANAGER / CITY CLERK / CITY ATTORNEY / MAYOR REPORTS

1. City Manager Report

1. [City Manager Written Report](#)

2. City Clerk Report

3. City Attorney Report

4. City Mayor Report

XII. COUNCIL BUSINESS FROM THE FLOOR

XIII. EXECUTIVE SESSION

XIV. RETURN FROM EXECUTIVE SESSION

XV. ADJOURNMENT



City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Legislation Text

File #: 25-0486, **Version:** 1

ITEM TITLE:

Public Hearing - 2026 City Budget

SUBMITTED BY: Nathan Duval, City Manager

FISCAL NOTES:

Expenditure Required: N/A

Unencumbered Balance: N/A

Funding Source: N/A

RECOMMENDATION:

N/A

SUMMARY STATEMENT:

Per Valdez Municipal Code 3.08.050, the City of Valdez holds a public hearing to receive testimony prior to final adoption, which will be via resolution on December 2, 2025



City of Valdez 2026 Budget Adoption Ledger

2026 Budget Ledger Table of Contents

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MEMORANDUM

To: Valdez City Council and Valdez Citizens
From: Nathan Duval, City Manager
Cc: City of Valdez Department Directors
Re: 2026 City of Valdez Budget
Date: November 18, 2025

CITY MANAGERS BUDGET MESSAGE

The 2026 Citywide budget represents total appropriations of \$72.16M on revenue of \$73.03M. The revenues above expenditures of \$867,150 will be contributed to the Valdez Permanent Fund. Appropriations are comprised of direct city operations (\$43.7M), education (\$12.7M), operational and administrative Reserves (\$7.9M), servicing debt (\$6.5M), community support (\$1.3M). The 2026 budget also includes \$9.3M in previously appropriated funds repurposed for projects and maintenance. The proposed budget aligns with the budget parameters resolution (Res 25-36). Approved by the Valdez City Council on August 19th, 2026. The budget is a direct reflection of the work program and priorities of the organization. The hierarchical order of the workplan is to:

1. Provide essential services to the community of Valdez,
2. Make progress toward achievement of Council Priorities, and
3. Work toward achievement of adopted master plan goals.

The mission of the City of Valdez is *to cultivate an environment of opportunity, sustained prosperity, and well-being for all people of Valdez*. All work activities relate to accomplishing this mission. The proposed budget reflects a sustained service level from the prior year. Inflationary increases are offset by reductions in department budgets where historical budgeting exceeds historical actual expenditures or where budgeted initiatives do not align with the workplan priorities listed above.

City administration and departments will continue to monitor the unknown future property tax scenarios and explore appropriate additional revenues or reduced expenditures to ensure financial stewardship with public funds. The settlement agreement with the Trans Alaska Pipeline System (TAPS) owner companies expires December 31, 2025. Valdez City Council and Legal department are actively working toward a long-term property valuation. Oil and Gas property tax accounts for 86% of all property taxes and 66% total city-wide revenues.

PROCESS

The *City of Valdez 2026 Budget* was presented for adoption to the City Council on December 2nd, 2025. A public hearing was conducted on November 18th. The document reflects the annual operating budget and formally sets appropriations (the legal authority to spend), for the twelve months beginning January 1, 2026. The budget's adoption is the culmination of a seven-month process that begins with department operations reports and progresses through council prioritization, director level coordination, staff development of department budgets, City Manager review, Museum Corporation annual meeting, and seven public workshops (see *Annual Budgeting Process*).

COUNCIL PRIORITIES AND STRATEGIC GOALS

Valdez City Council held the annual strategic planning retreat during a two-day professionally moderated work session in June. During these sessions, the Council reiterated its mission statement, discussed a multi-year financial planning model, prioritized 2026 objectives, and continued to build on the Comprehensive plan, known as *Plan Valdez*, adopted on November 2nd, 2021.

In partnership with the moderator the City Council revisited the 2025 Budget Parameters, refined and revisited Plan Valdez high priorities, and established the four top priorities for 2026. The council top priorities for 2026 are:

- **Housing:** *Increase housing stock by Fall 2027, utilizing the housing needs survey*
- **Childcare:** *Complete an operating, active, licensed childcare facility by Fall 2026*
- **Maintenance:** *Annually appropriate funds toward deferred maintenance on critical infrastructure*
- **Expanding:** *Outdoor Recreation, Tourism, Maritime and Community*

The Council provided specific targeted instructions to city staff through the adoption of the budget priorities resolution August 19th, 2025.

COUNCIL PRIORITIES

The City of Valdez continues to pursue policies to address the shortage of available housing as well as addressing home affordability through incentives and tax exemptions. To support development of housing supply, an incentive of \$10,000 per Dwelling Unit Constructed and funding for Land Development remains in held reserve in the form of previously appropriated funds. The FY26 budget assumes the maximum increase in the residential home exemption as well as all available optional exemptions. The presented budget includes funds for updating the

City's comprehensive plan as well as funds to pursue participation in a Mobile Home Replacement Program.

The city has received federal earmarks and childcare grants. The City, in conjunction with Valdez City Schools, participated in design and continues construction of a childcare facility to be ready in the fall of 2026. In addition, the City continues to partner with PWSC to offer courses to prepare a workforce to fill roles in the childcare industry. Previous appropriations to childcare were multi-year appropriations, and remaining balances of these accounts are sufficient to continue progress toward a fully functional childcare facility by the fall of 2026. The FY26 budget does not require any additional funds for childcare projects or incentives.

The FY26 budget appropriates \$9.3M in project funding to increase community connectivity and provide deferred maintenance. In addition to these funds \$1.8M is appropriated to the major equipment reserve.

The City utilized the Capital projects planning reserve (\$4.2M) as well as a transfer of remaining fund balance in the Debt Service Fund (\$5.1M) bolsters the projects reserve in FY2025 resulting in total appropriations to capital projects and maintenance of \$9.3M. For FY26 the project planning reserve appropriates \$7.0M to pavement management phase IV for work on Meals Avenue and Robe River Drive, \$1.0M for the fire/EMS radio tower project, \$750K to continue the nuisance abatement program through the scrap barge program, and \$550K to the major maintenance reserve for City facilities and parks. In addition to the capital projects appropriations the special revenue funds of Port and Harbor have budgeted revenues above expenditures of \$414K and \$63K. These funds will be appropriated to major maintenance reserves for Ports and Harbors projects.

2026 BUDGET SUMMARY

Basis of Accounting, the City of Valdez utilizes the modified accrual basis of accounting, ensuring compliance with Government Finance Officers Association (GFOA) guidelines. This method aligns with Generally Accepted Accounting Principles (GAAP) for governmental entities, recognizing revenues when they become measurable and available while recording expenditures when incurred. By adhering to these standards, the City maintains transparency, fiscal responsibility, and accountability in financial reporting.

Budget Structure, the basic structure of the 2026 Budget continues with the following conventions established over the past ten years:

- Property Tax of \$55.6M represents 92% of General Fund revenues and 66% of citywide revenues.
- 86% of the Property Tax revenue is attributable to the TAPS Marine Terminal and other Oil and Gas properties.
- Property tax is levied at a rate of twenty mills, which is the maximum allowed by state statute.
- The FY26 budget includes payment of bonded debt totaling \$6.7M.
- The general fund provides subsidies for special revenue funds where fees do not cover total fund expenses. The FY26 budget leaves utility rates unchanged and includes operating subsidies of \$1.2MM to the Utility Fund. The FY26 budget also includes a transfer of \$229K to the Airport Fund.
- The budget includes a contribution of \$867K to the Permanent Fund.

TRENDS AND FORECASTS

Inflation remained consistently above the 2% target in 2025. While inflation has remained persistently elevated it has become steadier and more predictable. The 2026 budget was crafted to reflect an Alaska CPI-based employee wage increase of 2.3% and lower expected heating oil, gasoline, and utility expenses.

The City continues to receive a high yield on its cash reserves. Changes in the composition of the City's central treasury will continue to return higher than usual returns, however, decreased fund balances and reduced short-term yields offset these excess returns. The FY26 budget acknowledges the variable nature of these rates and uses the City of Valdez central treasury maturity and coupon schedule as well as a conservative 3.25% estimate for yield on money market funds.

Personnel Costs remain the City's largest expense category, with Full-Time Equivalent (FTE) Payroll totaling 34% of citywide appropriations, an increase over last year's 33%. The presented budget allocates 137.38 FTE employees, no change over the previous year. Management will continue to explore attrition planning and reallocation of positions, as well as conducting a thorough review of service levels and related metrics to ensure that staff levels are both sustainable and right sized to Council objectives and available resources.

Intergovernmental Revenues in the FY26 budget anticipate a continuation of the State of Alaska school-debt reimbursement program. The FY25 budget also anticipates no change to revenue from the State of Alaska Community Assistance Program, payments in-lieu of taxes, and National Forest receipts.

Notwithstanding these programs, the Council acknowledges the broader trend of reduced state and federal funding, as well as a greater expectation of self-reliance among political subdivisions. Council continues to task its state and federal lobbyists with

monitoring and advocacy for all funding sources, including the National Forest Secure Rural Schools program, the Shared Fisheries Tax, and other Federal and State grant and revenue sharing programs.

Reliance on Property Tax provides a measure of stability to the City's primary revenue stream. The expiration of the previous TAPS settlement is the largest risk the City faces. Administration and the City legal team is working closely with stakeholders to resolve the revenue picture post 2025. The FY26 budget utilizes previously accepted revenue projection method where the prior year tax roll is budgeted with no forecasted increase to oil and gas or residential property tax valuations. There remain hazards embedded in this topic, closely monitoring legislation and litigation efforts related to oil & gas taxation remain at the forefront of revenue strategy.

Citywide Revenue is concentrated among very few, stable sources, although management anticipates revenue variation until the completion of an updated valuation agreement related to the Trans Alaska Pipeline System (TAPS). Additional property, previously anticipated to be collected via VMC 3.30, was added to the statewide property tax roll. This resulted in increased revenue of \$4.2M, and continued litigation on similar revenues in jeopardy. The City Council and Management recognize the significance of the end of the TAPS valuation agreement and are actively engaged in strategy related to planning for FY26. Moderate near-term revenue variance is due to the 1.5% permanent fund appropriation (\$4.3M) and decreased interest income. The permanent fund appropriation is based on the most recently audited Permanent Fund Balance and is expected to continue to Increase for FY27. Decreased interest income is two parts, the first being lower interest rates and secondly decreased fund balance due to the expenditure of bond proceeds and other large Capital Projects.

RECOMMENDED VS ADOPTED BUDGETS

The City Council removed a funding request from the Valdez Convention and Visitors Bureau (VCVB) of \$562K. The City Council requested a completed FY24 Financial Audit, and new budget from the VCVB be presented not to exceed the projected Public Accommodation Tax revenue. Pursuant to this request, \$505K is appropriated to reserve pending council direction.

Nominal changes related to other Community Service Organization requests were also incorporated into the adopted budget

Finally, the City Council approved reducing the appropriation to the repayment reserve by \$867K to contribute to the Permanent Fund.

PROCEDURAL CHANGES

The council authorized revenues to exceed expenses and directed the excess revenues for contribution to the permanent fund.

CONCLUSION

I would like to thank the Finance Department for establishing a process that is both thorough and expedient, City Directors for compiling clear work plans and resource requests, and City Council for their efforts to ensure stewardship of the City's resources. The adopted FY26 budget, and its preceding process reflects our community's values; and I am thrilled and proud to implement this budget, and all its exciting initiatives, over the next fiscal year. The following pages contain high-level summaries, history and analysis, detailed appropriations, and department-by-department work plans. I welcome your feedback and/or inquiries about any aspect of the City budget.



Nathan Duval, City Manager

Annual Budgeting Process

Operating Budget and Capital Budgeting (Process Combined 2025)

PRIORITIZATION

July	Public workshop(s) are held to establish citywide priorities Council priorities are communicated to staff via City Manager memo	↓	Future Projects Evaluated for best financing option	March
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PRELIMINARY BUDGET DEVELOPMENT

August	Budget Priorities Resolution Adopted Department Directors create preliminary department budgets	↓	Capital Facilities Dir. (CFD) solicits stakeholders for project requests CFD establishes preliminary ranking for City Manager review	February
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CITY MANAGER (CM) REVIEW

September	CM reviews department budgets with Directors and staff CM authorizes recommended budget for Council consideration	↓	CM conducts citywide stakeholder meetings to allocate City funding CM authorizes final projects prioritization for Council consideration	September
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CITY COUNCIL REVIEW

October	Several public workshops are held to review citywide budgets Council directs final budget revisions for adoption	↓	Public workshops are held to review and finalize approved projects CM directs final project prioritization for adoption	October
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ADOPTION

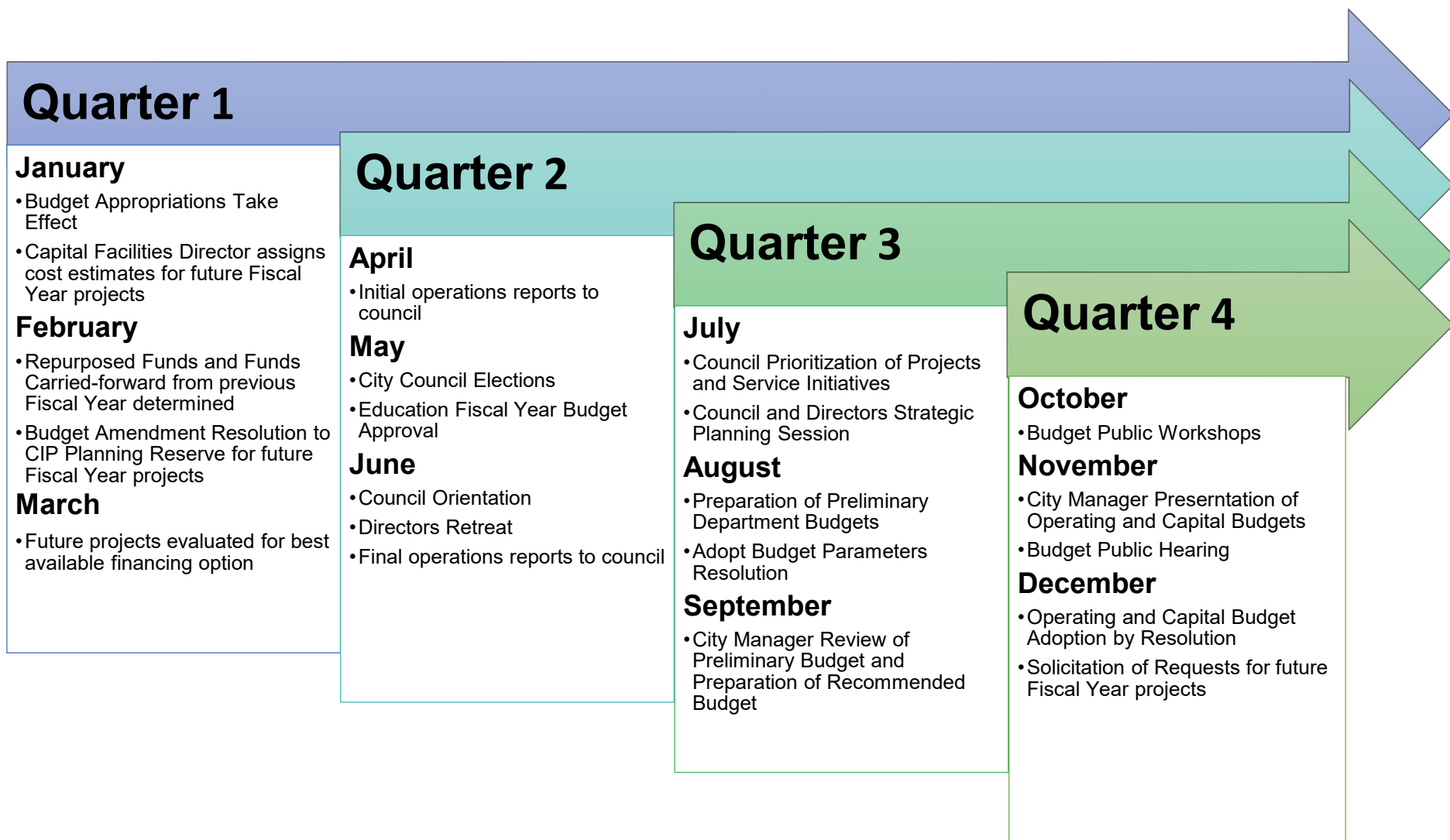
December	Council holds final public hearing prior to adoption Council adopts annual budget via Resolution	↓	Council holds final public hearing prior to adoption Council adopts annual budget via Resolution	December
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MONITORING AND REVISION

Ongoing / Quarterly	Appropriations are set and controlled at the general ledger line-item level, rather than the fund- or department-level Expenses are continuously monitored by Departments and Finance staff via ERP software and monthly department budget reports Intra-departmental adjustments must be authorized by City Manager Finance prepares quarterly internal financial statements to Council showing year-to-date budget / actual figures CM and Directors provide quarterly work-plan status to Council Inter-departmental adjustments must be authorized by Council	↓	Appropriations are set and controlled at the general ledger line-item level, rather than the fund- or department-level New and/or unanticipated projects are considered by Council on a case-by-case basis Major Maintenance funding may be adjusted by CM on a limited basis Capital Project funding revision must be authorized by Council Project financial summaries are provided to Council Monthly	Ongoing / Quarterly
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Indicates Public Engagement

Annual Budgeting Process by Calendar Quarter



Position Summary Schedule

Authorized Position Count						
	2022	2023	2024	2025	2026	
Administration	30	30	30	30	30	    
ADMINISTRATION	2.8	2.8	2.8	2.8	2.8	
CITY CLERK	5	5	5	5	5	
CITY COUNCIL	0	0	0	0	0	
COMMUNITY DEVELOPMENT	7	7	7	7	7	
ECONOMIC DEVELOPMENT	2.2	1.2	1.2	1.2	1.2	
FINANCE	6	6	6	6	6	
HUMAN RESOURCES	2	2	2	2	2	
INFORMATION SERVICES	5	6	6	6	6	
Emergency Services	37	38	38	39	39	   
ANIMAL CONTROL	3.2	3.2	3.2	3.2	3.2	
EMERGENCY MANAGEMENT	1	1.5	1.5	2	2	
FIRE/EMS	11	11	11	11	11	
LAW ENFORCEMENT	12.3	12.8	12.8	13.3	13.3	
PUBLIC SAFETY	9.5	9.5	9.5	9.5	9.5	
Facilities, Fleet & Infrastructure	37	36.5	36.5	37	37	  
BUILDING MAINTENANCE	8.5	8.5	8.5	8.5	8.5	
ENGINEERING	7	6.5	5.5	5.5	5.5	
SEWER	2.75	2.75	2.75	2.75	2.75	
SOLID WASTE	6.75	6.75	6.75	6.75	6.75	
STREETS/SHOP	9.25	9.25	10.25	10.75	10.75	
WATER	2.75	2.75	2.75	2.75	2.75	
Parks, Recreation & Cultural Services	17.98	18.38	18.38	18.38	18.38	   
CIVIC CENTER	4.6	4.6	4.6	4.6	4.6	
LIBRARY	4.98	4.98	4.98	4.98	4.98	
PARK MAINTENANCE	4.65	5.05	5.05	5.05	5.05	
PARKS & RECREATION	3.75	3.75	3.75	3.75	3.75	
Ports & Harbor	12	12	12	13	13	 
AIRPORT	0.9	0.9	0.9	0.9	1.1	
HARBOR	7.95	7.95	7.95	7.95	7.45	
PORT	3.15	3.15	3.15	4.15	4.45	
Grand Total	133.98	134.88	134.88	137.38	137.38	   

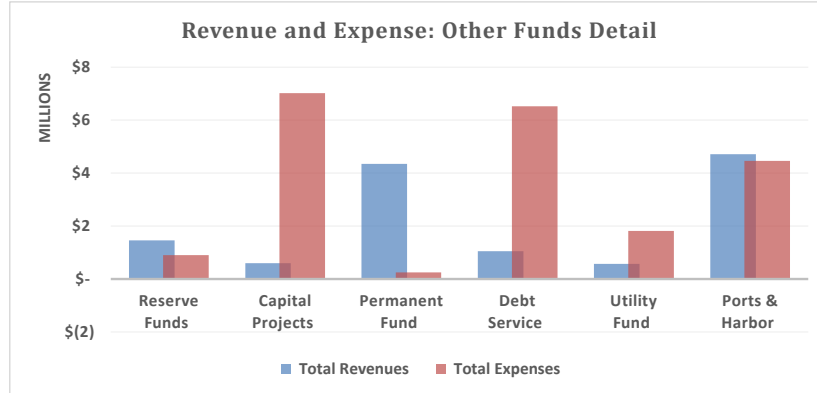
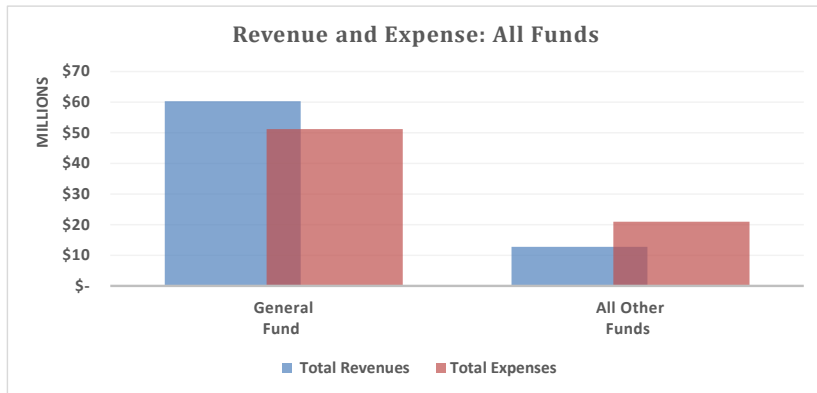


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Financial Schedule

All Values in Millions

	General Fund	Reserve Funds	Capital Projects	Permanent Fund	Debt Service	Utility Fund	Ports & Harbor	Other Funds*	Grand Total
Beginning Fund Balance	19.1	65.0	22.3	290.1	-	3.0	9.5	25.6	434.6
Property Taxes	55.6	-	-	-	-	-	-	-	55.6
Other	4.7	1.5	0.6	4.4	1.0	0.6	4.7	-	17.5
Total Revenues	60.3	1.5	0.6	4.4	1.0	0.6	4.7	-	73.03
Transfer In (Out)	(7.6)	(0.6)	6.4	(3.2)	5.5	-	(0.5)	-	-
Operating Subsidy	(1.5)	-	-	-	-	1.2	0.2	-	-
Net of Transfer/Subsidy	(9.1)	(0.6)	6.4	(3.2)	5.5	1.2	(0.2)	-	-
Division									
Administration	13.4	5.6	-	0.3	-	-	-	-	19.2
Facilities, Fleet & Infrastructure	10.1	(5.1)	7.0	-	6.5	1.8	-	-	20.3
Parks, Recreation & Cultural Services	4.2	-	-	-	-	-	-	-	4.2
Ports & Harbor	-	0.5	-	-	-	-	4.5	-	4.9
Support	13.9	-	-	-	-	-	-	-	13.9
Emergency Services	9.6	-	-	-	-	-	-	-	9.6
Total Expenses	51.2	0.9	7.0	0.3	6.5	1.8	4.5	-	72.16
Net Increase (Reduction)	-	-	-	0.87	-	-	-	-	0.87
Ending Fund Balance	19.1	65.0	22.3	291.0	-	3.0	9.5	25.6	435.5



Indicates Major Fund

*Other Funds include: Health Insurance, Hospital Special Revenue, and Museum

Financial Schedule by Category

All Values in Millions

	General Fund	Reserve Funds	Capital Projects	Permanent Fund	Debt Service	Utility Fund	Ports & Harbor	Other Funds*	Grand Total
Beginning Fund Balance	19.1	65.0	22.3	290.1	-	3.0	9.5	25.6	434.6
Property Taxes	55.6	-	-	-	-	-	-	-	55.6
Other	4.7	1.5	0.6	4.4	1.0	0.6	4.7	-	17.5
Total Revenues	60.3	1.5	0.6	4.4	1.0	0.6	4.7	-	73.0
Transfer In (Out)	(7.6)	(0.6)	6.4	(3.2)	5.5	-	(0.5)	-	-
Operating Subsidy	(1.5)	-	-	-	-	1.2	0.2	-	-
Net of Transfer/Subsidy	(9.1)	(0.6)	6.4	(3.2)	5.5	1.2	(0.2)	-	-
Expense Category									
FTE Payroll	21.5	-	-	-	-	1.0	2.1	-	24.7
Education	12.7	-	-	-	-	-	-	-	12.7
Other Operating	3.4	4.3	-	0.0	-	0.1	0.6	-	8.4
Debt Service	-	-	-	-	6.5	-	-	-	6.5
CSO	1.3	-	-	-	-	-	-	-	1.3
Legal	4.5	-	-	-	-	-	-	-	4.5
Contracts	3.7	-	-	0.3	-	0.0	0.4	-	4.4
Other Personnel	2.7	-	-	-	-	0.1	0.6	-	3.4
Equipment	-	3.1	-	-	-	-	-	-	3.1
Utilities	1.2	-	-	-	-	0.6	0.8	-	2.5
Events	0.2	-	-	-	-	-	-	-	0.2
Projects	-	(6.5)	7.0	-	-	-	-	-	0.5
Total Expenses	51.2	0.9	7.0	0.3	6.5	1.8	4.5	-	72.2
Net Increase (Reduction)	-	-	-	0.9	-	-	-	-	0.9
Ending Fund Balance	19.1	65.0	22.3	291.0	-	3.0	9.5	25.6	435.5

*Other Funds include: Health Insurance, Hospital Special Revenue, and Museum

Financial Schedule by Division

All Values in Millions

	General Fund	Reserve Funds	Capital Projects	Permanent Fund	Debt Service	Utility Fund	Ports & Harbor	Other Funds*	Grand Total
Beginning Fund Balance	19.1	65.0	22.3	290.1	-	3.0	9.5	25.6	434.6
Property Taxes	55.6	-	-	-	-	-	-	-	55.6
Other	4.7	1.5	0.6	4.4	1.0	0.6	4.7	-	17.5
Total Revenues	60.3	1.5	0.6	4.4	1.0	0.6	4.7	-	73.0
Transfer In (Out)	(7.6)	(0.6)	6.4	(3.2)	5.5	-	(0.5)	-	-
Operating Subsidy	(1.5)	-	-	-	-	1.2	0.2	-	-
Net of Transfer/Subsidy	(9.1)	(0.6)	6.4	(3.2)	5.5	1.2	(0.2)	-	-
Division									
Administration	13.4	5.6	-	0.3	-	-	-	-	19.2
Facilities, Fleet & Infrastructure	10.1	(5.1)	7.0	-	6.5	1.8	-	-	20.3
Parks, Recreation & Cultural Services	4.2	-	-	-	-	-	-	-	4.2
Ports & Harbor	-	0.5	-	-	-	-	4.5	-	4.9
Support	13.9	-	-	-	-	-	-	-	13.9
Emergency Services	9.6	-	-	-	-	-	-	-	9.6
Total Expenses	51.2	0.9	7.0	0.3	6.5	1.8	4.5	-	72.2
Net Increase (Reduction)	-	-	-	0.9	-	-	-	-	0.9
Ending Fund Balance	19.1	65.0	22.3	291.0	-	3.0	9.5	25.6	435.5

Indicates Major Fund

*Other Funds include: Health Insurance, Hospital Special Revenue, and Museum



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FUND NAME	General Fund
DEPT NAME	All
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Taxes	001-0000-31100	Real Property Taxes - Current	(48,919,428)	(49,620,912)	(51,056,922)	(55,569,441)	(51,145,130)	(55,569,441)
	001-0000-31400	Public Accommodation Tax	(559,726)	(600,574)	(569,595)	(505,000)	(580,000)	(505,000)
	001-0000-31700	Cruise Ship Passenger Tax	(61,845)	(69,560)	(107,570)	(127,060)	(116,358)	(138,600)
	001-0000-31900	Penalty & Interest on Delinque	(72,285)	(38,873)	(35,193)	(7,500)	(3,000)	(3,000)
	001-0000-31950	Reimbursement of Foreclosure C	(471)	(8,125)	(10,286)	-	-	-
Federal and State Grants	001-0000-33416	Jail Grant	(490,929)	(588,858)	(650,232)	(629,023)	(631,000)	(605,000)
	001-0000-33417	Misc Library Grants	(4,337)	-	-	-	-	-
	001-0000-33418	Library Consortium Grant	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
	001-0000-33419	Library Grant	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
	001-0000-33427	Police Grant		(10,545)	-	-	-	-
	001-0000-33430	SOA DNR Forestry Grant	(5,000)	-	(6,300)	(9,900)	(6,500)	(6,300)
PILT	001-0000-33302	PILT - Federal	(651,022)	(763,175)	(805,367)	(840,000)	(805,000)	(799,700)
	001-0000-33620	PILT - North Pacific Rim Housi	(1,360)	(1,707)	(2,601)	(1,700)	(1,700)	(1,700)
	001-0000-33640	PILT - Alaska Housing Finance	(3,597)	(1,773)	(3,935)	(3,052)	(3,900)	(3,000)
	001-0000-33920	Harbor Residential Surcharge	(4,181)	(6,070)	(4,189)	(13,500)	(5,000)	(10,100)
State Shared Revenue	001-0000-31600	Telephone & Electric Coop Tax	(194,331)	(183,377)	(183,859)	(186,000)	(183,860)	(186,000)
	001-0000-33550	State Revenue Sharing Program	(169,007)	(126,039)	(121,496)	(100,000)	(100,000)	(115,000)
	001-0000-33592	National Forest Receipts	(1,420,362)	(1,457,044)	(1,310,777)	(21,801)	(1,312,000)	(1,055,734)
Recreational Activities	001-0000-34704	Alison Point Camping Fees	-	(500)	-	-	-	-
	001-0000-34713	Teen Center Snak Bar/Vending	(14,267)	(12,723)	(8,199)	(4,425)	(9,557)	(8,900)
	001-0000-34714	Teen Center Rentals	(4,889)	(6,297)	(4,452)	(4,905)	(4,800)	(6,200)
	001-0000-34715	Park & Recreation Revenue	(26,750)	(36,182)	(17,275)	(26,953)	(35,528)	(32,100)
	001-0000-34716	Teen Council Revenue	(15)	(20)	-	-	-	-
	001-0000-34720	Pool Revenue	(22,585)	(26,715)	(25,175)	(18,492)	(27,597)	(27,300)
	001-0000-34722	Ski Hill Revenue	(1,431)	-	-	-	-	-
Misc Revenue	001-0000-34204	Police Donations	(1,009)	(1,141)	(425)	-	-	-
	001-0000-34218	911 Surcharge		(68,241)	(47,989)	(46,752)	(45,000)	(46,752)
	001-0000-34556	Animal Maintenance Fees	(1,071)	(255)	(645)	(125)	(900)	(250)

FUND NAME	General Fund
DEPT NAME	All
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Misc Revenue	001-0000-34766	Library Donations	-	(7,781)	(11,996)	(10,000)	-	(5,000)
	001-0000-35200	PVMC Reserve Transfer	(55,100)	-	-	-	-	-
	001-0000-36110	Interest Income	295,704	(1,229,557)	(950,467)	(277,350)	(863,203)	(428,989)
	001-0000-36140	Interest Charges on A/R and Ci	(2,891)	(6,477)	(8,719)	(1,800)	-	(2,000)
	001-0000-36440	Animal Control Donations/ Misc	(210)	(1,554)	(2,808)	(3,000)	(1,500)	(2,000)
	001-0000-39500	Revenue/Expense Clearing	(2,048)	(4,132)	0	-	-	-
	001-0000-39510	Other Misc Revenue	(335)	(4,487)	(46)	-	-	-
	001-0000-39520	Reimbursements of Expenditures	(102,468)	(100,656)	(69,898)	-	-	-
	001-0000-39530	Restitutions/Insurance Settlem			(32,233)			
	001-0000-39550	P-Card Revenue Share	(17,141)	(20,609)	(21,978)	(24,488)	(21,978)	(24,500)
	001-0000-39600	Recovery of Written Off Accoun	(2,989)	718	-	-	-	-
	001-0000-39610	Cash Over/Short	(17)	32	16	-	-	-
Sales	001-0000-34020	Civic Center Rental Fees	(29,019)	(48,911)	(50,293)	(63,708)	(48,000)	(61,600)
	001-0000-34034	Civic Center Catering	(22,791)	(42,397)	(35,786)	(52,136)	(42,000)	(53,700)
	001-0000-34036	Civic Center Movies	(59,667)	(58,298)	(53,913)	(52,168)	(55,000)	(50,000)
	001-0000-34038	Civic Center Concessions	(44,380)	(46,521)	(45,001)	(45,740)	(53,608)	(41,000)
	001-0000-34122	Appraisal Reimbursement	(10,805)	(8,837)	(14,000)	(10,000)	(10,000)	(10,000)
	001-0000-34133	Copy Sales (BlueLine Only)	(372)	(200)	(91)	-	(250)	-
	001-0000-34136	Gravel Sales	(19,400)	(25,967)	(12,000)	(12,000)	(12,500)	(12,000)
	001-0000-34210	Police Misc Revenue	-	(10)	-	-	-	-
	001-0000-34212	Police Fingerprint/Pictures	(2,260)	(2,720)	(2,150)	(1,000)	(2,500)	-
	001-0000-34220	Fire Misc Training Revenue	(340)	(200)	-	-	-	-
	001-0000-34515	Ambulance Service	(14,120)	(46,253)	(125,151)	(117,000)	(60,000)	(125,000)
	001-0000-34544	Animal Shelt Engraving	(410)	(430)	(428)	(300)	(400)	(250)
	001-0000-34550	Animal Adoption Fees	(3,770)	(5,243)	(8,314)	(4,000)	(3,950)	(4,000)
	001-0000-34553	Animal Cremations	(1,882)	(3,235)	(3,105)	(3,400)	(3,500)	(3,000)
	001-0000-34725	Valdez Cemetery Fees	(100)	(15,125)	(2,350)	-	(500)	(1,000)
	001-0000-34760	Library Sales	(1,985)	(2,836)	(2,802)	(2,800)	(2,500)	(3,000)
	001-0000-36200	Property Rentals	(218,937)	(137,545)	(196,295)	(191,334)	(248,000)	(190,200)
	001-0000-36210	Equipment Rental	(10,980)	(200)	-	-	-	-
Utilities	001-0000-34430	Dumpsters	(64,250)	(64,435)	(59,830)	(63,428)	(64,425)	(62,500)
	001-0000-34442	Solid Waste Revenue	(85,379)	(61,121)	(54,826)	(36,251)	(70,500)	(45,000)
	001-0000-34444	Recycling	(115)	(33)	(1)	-	-	-

FUND NAME	General Fund
DEPT NAME	All
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Licenses and Permits	001-0000-32110	Liquor Licenses	(15,500)	(9,600)	(3,650)	(12,125)	(9,600)	(10,900)
	001-0000-32200	Other Licenses	(205)	(410)	(95)	(240)	(100)	(250)
	001-0000-32210	Building Permits	(1,260)	(1,400)	(1,225)	(740)	(1,100)	(1,000)
	001-0000-34554	Animal Licenses	(500)	(470)	(415)	(300)	(500)	(400)
Fines and Forfeitures	001-0000-34100	Ordinance Violations	(1,780)	(1,979)	(4,424)	(2,189)	-	-
	001-0000-34552	Animal Fines/Impounds	(1,180)	(970)	(1,740)	(1,000)	(1,500)	(500)
	001-0000-35120	Library Fines	(140)	(112)	(306)	(207)	-	-
Grand Total			(53,149,420)	(55,609,167)	(56,769,302)	(59,124,833)	(56,614,444)	(60,278,366)

FUND NAME	General Fund
DEPT NAME	Administration
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5100-41100	Salaries and Wages	277,149	389,592	372,612	461,153	362,659	378,832
	001-5100-41300	Benefits	129,786	184,625	207,365	201,056	211,520	220,100
Other Personnel	001-5100-41150	Temporary Wages	2,401	-	-	-	-	-
	001-5100-41200	Overtime	-	-	-	-	-	1,306
	001-5100-45800	Travel & Transportation	9,039	14,920	36,086	15,000	26,000	49,500
	001-5100-45900	Training	5,341	2,850	7,104	4,000	12,175	6,625
	001-5100-46400	Dues & Subscriptions	2,049	3,495	5,452	1,500	9,955	2,600
	001-5100-46500	Clothing	114	421	331	500	1,050	1,000
Other Operating	001-5100-45300	Communications/Postage	27,313	29,421	27,060	40,000	40,689	39,989
	001-5100-45400	Advertising & Promotion	9,379	3,852	10,707	5,600	5,600	9,300
	001-5100-45500	Reproduction & Copying	2,117	2,356	1,891	2,000	2,400	4,900
	001-5100-46100	Office Supplies	10,453	7,928	9,906	10,000	12,000	11,000
	001-5100-46120	Operating Supplies	8,155	7,109	5,661	12,200	12,200	13,050
	001-5100-46260	Vehicle & Equipment Fuels	-	-	-	-	-	1,400
	001-5100-47430	Office/Capital Expense 1-5K	2,559	-	-	-	-	-
	001-5100-48500	Contingencies	8,403	7,346	-	-	30,000	20,000
Contracts	001-5100-43200	Professional Fees & Services	-	-	10,931	113,600	76,600	29,200
	001-5100-43400	Contractual Services	46,262	80,278	46,145	-	7,000	6,900
Grand Total			540,521	734,194	741,251	866,609	809,848	795,702

FUND NAME	General Fund
DEPT NAME	Animal Control
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-3400-41100	Salaries and Wages	218,912	241,177	228,292	245,586	269,272	263,174
	001-3400-41300	Benefits	152,193	170,737	175,282	196,586	201,963	225,263
Other Personnel	001-3400-41150	Temporary Wages	17,086	34,941	49,390	37,596	37,596	46,168
	001-3400-41200	Overtime	12,775	14,047	15,035	12,000	16,485	16,955
	001-3400-43404	Volunteer Services	1,101	1,319	277	1,300	1,500	1,500
	001-3400-45800	Travel & Transportation	986	13,597	10,114	7,176	6,800	3,000
	001-3400-45900	Training	4,013	1,497	5,448	1,400	1,620	3,795
	001-3400-46400	Dues & Subscriptions	56	341	124	498	476	200
	001-3400-46500	Clothing	3,002	2,996	2,979	3,000	3,000	3,900
Other Operating	001-3400-43424	Permits	-	-	-	-	-	300
	001-3400-45300	Communications/Postage	1,287	2,476	1,400	2,400	2,990	1,590
	001-3400-45400	Advertising & Promotion	3,679	6,286	1,783	1,100	2,200	1,600
	001-3400-45500	Printing	1,439	1,303	904	1,700	2,220	2,220
	001-3400-46120	Operating Supplies	24,160	19,386	28,845	27,000	31,400	25,950
	001-3400-46260	Vehicle & Equipment Fuels	5,679	4,759	3,818	4,500	5,000	5,000
	001-3400-47430	Office/Capital Expense 1-5K	1,472	2,101	1,866	-	-	-
Contracts	001-3400-43200	Professional Fees & Services	17,326	20,298	19,955	30,100	26,500	31,000
	001-3400-43400	Contractual Services	10,323	-	-	-	-	-
Grand Total			475,487	537,262	545,512	571,942	609,021	631,615

FUND NAME	General Fund
DEPT NAME	Building Maintenance
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-4200-41100	Salaries and Wages	709,032	712,914	761,130	788,331	861,058	859,159
	001-4200-41300	Benefits	488,387	492,738	571,368	634,229	594,737	648,510
Other Personnel	001-4200-41150	Temporary Wages	119,679	68,206	87,118	83,807	83,807	115,430
	001-4200-41200	Overtime	77,212	52,484	44,326	49,454	49,454	51,559
	001-4200-45800	Travel & Transportation	1,298	8,371	941	773	5,500	6,500
	001-4200-45900	Training	3,083	4,123	2,514	3,000	14,550	14,750
	001-4200-46400	Dues & Subscriptions	249	469	640	267	875	500
	001-4200-46500	Clothing	4,903	2,656	2,373	4,075	4,075	5,125
Other Operating	001-4200-44420	Equipment Rental	4,977	1,488	360	1,000	1,000	1,000
	001-4200-45300	Communications/Postage	17,428	14,371	14,732	15,600	15,600	15,600
	001-4200-45500	Reproduction & Copying	481	565	544	700	700	700
	001-4200-46100	Office Supplies	5,029	2,486	1,464	2,700	2,700	2,700
	001-4200-46120	Operating Supplies	197,032	148,321	177,533	188,278	201,585	226,925
	001-4200-46260	Vehicle & Equipment Fuels	25,295	20,922	19,053	25,000	25,000	25,000
	001-4200-46700	Parts & Supplies for Equipment	9,960	8,250	19,923	23,500	20,000	20,000
	001-4200-47300	Other Capital Equipment 5-10K	-	-	7,202	-	-	-
	001-4200-47430	Office/Capital Expense 1-5K	31,859	23,977	14,871	23,607	10,300	-
Contracts	001-4200-43400	Contractual Services	530,971	228,531	241,356	256,150	256,150	276,200
	001-4200-44230	Janitorial Services	295,701	326,272	274,269	292,454	292,454	299,254
Utilities	001-4200-46200	Heating	684,030	600,433	507,035	530,000	660,500	585,000
	001-4200-46220	Electricity	559,472	525,333	502,763	571,139	571,139	571,139
Grand Total			3,766,075	3,242,910	3,251,514	3,494,064	3,671,183	3,725,050

FUND NAME	General Fund
DEPT NAME	City Clerk
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5350-41100	Salaries and Wages	413,629	474,517	465,023	495,187	469,953	464,570
	001-5350-41300	Benefits	238,477	282,152	297,501	336,529	314,511	349,916
Other Personnel	001-5350-41150	Temporary Wages	319	-	-	-	-	14,592
	001-5350-41200	Overtime	1,024	-	91	600	2,191	1,599
	001-5350-45800	Travel & Transportation	10,855	24,751	22,451	26,000	28,600	31,200
	001-5350-45900	Training	5,596	10,018	10,452	10,250	10,250	15,200
	001-5350-46400	Dues & Subscriptions	1,567	1,728	2,006	2,350	2,116	2,365
	001-5350-46500	Clothing	250	-	1,151	500	500	1,250
Other Operating	001-5350-43350	Elections	12,004	15,863	14,274	17,290	12,400	13,500
	001-5350-45300	Communications/Postage	1,292	1,377	1,341	1,272	1,500	1,500
	001-5350-45400	Advertising & Promotion	855	1,184	447	2,000	2,000	2,000
	001-5350-46100	Office Supplies	1,524	3,522	1,884	3,500	3,700	3,700
	001-5350-46950	Records Management	1,472	8,276	785	11,735	11,735	12,000
	001-5350-47430	Office/Capital Expense 1-5K	-	-	-	5,000	10,200	-
Contracts	001-5350-43200	Professional Fees & Services	1,768	1,483	5,090	12,000	12,000	8,000
	001-5350-43400	Contractual Services	6,067	6,067	7,387	7,387	7,387	7,387
Grand Total			696,697	830,937	829,884	931,600	889,044	928,779

FUND NAME	General Fund
DEPT NAME	City Council
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Other Personnel	001-5300-45800	Travel & Transportation	14,086	31,154	48,459	48,900	48,900	49,000
	001-5300-45900	Training	1,525	1,950	5,307	2,950	3,500	4,000
	001-5300-46400	Dues & Subscriptions	8,623	6,174	5,874	6,150	6,150	5,837
	001-5300-46500	Clothing	851	120	743	1,050	1,050	1,050
Other Operating	001-5300-45300	Communications/Postage	79	-	-	-	-	-
	001-5300-45400	Advertising & Promotion	70,564	56,724	71,235	92,000	90,600	109,700
	001-5300-46100	Office Supplies	255	344	1,249	1,500	1,500	4,500
	001-5300-46950	Stipened	13,050	13,300	16,182	16,800	18,000	18,000
	001-5300-47430	Office/Capital Expense 1-5K	-	-	-	1,500	1,500	-
	001-5300-48500	Contingencies	13,009	7,805	5,000	30,000	50,000	50,000
Contracts	001-5300-43200	Professional Fees & Services	170,100	177,528	217,868	267,291	253,800	318,700
	001-5300-43302	Professional Fees: Gas Line De	9,598	-	-	-	-	-
Grand Total			301,741	295,099	371,917	468,141	475,000	560,787

FUND NAME	General Fund
DEPT NAME	Civic Center
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-6400-41100	Salaries and Wages	290,028	299,448	336,023	348,049	349,221	367,090
	001-6400-41300	Benefits	188,159	209,565	260,062	283,363	278,474	316,989
Other Personnel	001-6400-41150	Temporary Wages	48,881	59,010	61,320	78,000	80,521	80,456
	001-6400-41200	Overtime	5,728	4,232	6,088	7,500	10,660	10,905
	001-6400-45800	Travel & Transportation	2,453	2,486	3,053	7,819	6,500	13,500
	001-6400-45900	Training	1,061	1,252	2,557	4,000	6,500	4,875
	001-6400-46400	Dues & Subscriptions	891	2,452	3,619	7,500	9,783	3,590
	001-6400-46500	Clothing	680	691	-	-	500	1,100
Other Operating	001-6400-44425	Movie Rental & Freight	28,467	29,219	29,109	28,000	42,000	38,000
	001-6400-45300	Communications/Postage	3,300	4,305	5,441	5,000	9,600	9,260
	001-6400-45400	Advertising & Promotion	4,635	4,199	7,000	12,300	12,300	22,100
	001-6400-45500	Reproduction & Copying	175	117	834	1,050	1,900	1,900
	001-6400-46100	Office Supplies	382	537	589	850	1,000	1,000
	001-6400-46120	Operating Supplies	25,219	21,670	28,010	2,000	27,300	32,000
	001-6400-46350	Concessions	22,545	29,135	31,138	28,000	35,500	30,500
	001-6400-46700	Parts & Supplies for Equipment	1,117	1,736	2,454	3,800	4,000	3,500
	001-6400-47300	Other Capital Equipment 5-10K	7,594	-	-	25,000	25,000	-
	001-6400-47430	Office/Capital Expense 1-5K	21,188	1,846	-	-	-	-
Contracts	001-6400-43200	Professional Fees & Services	4,175	7,744	-	-	-	-
	001-6400-43400	Contractual Services	996	1,960	6,466	13,800	8,500	26,500
Grand Total			657,673	681,606	783,761	856,031	909,259	963,264

FUND NAME	General Fund
DEPT NAME	Community Development
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5500-41100	Salaries and Wages	597,953	688,725	756,915	794,239	797,199	839,056
	001-5500-41300	Benefits	352,669	401,168	464,419	515,498	495,806	544,537
Other Personnel	001-5500-41150	Temporary Wages	33,169	4,670	-	3,000	10,488	11,144
	001-5500-41200	Overtime	1,372	1,404	2,761	3,850	3,850	20,803
	001-5500-45800	Travel & Transportation	13,415	11,196	23,631	25,000	35,500	28,000
	001-5500-45900	Training	10,226	6,814	12,558	14,000	16,335	17,250
	001-5500-46400	Dues & Subscriptions	2,481	3,981	2,891	3,610	3,610	3,550
	001-5500-46500	Clothing	689	1,433	1,478	1,300	1,300	2,350
Other Operating	001-5500-45300	Communications/Postage	2,098	3,214	4,324	3,112	3,112	3,112
	001-5500-45400	Advertising & Promotion	5,586	5,409	8,189	12,000	12,000	12,000
	001-5500-45500	Reproduction & Copying	1,386	1,285	1,568	3,000	4,000	4,000
	001-5500-46100	Office Supplies	466	1,001	922	700	700	700
	001-5500-46120	Operating Supplies	7,670	6,712	15,992	10,400	10,400	10,400
	001-5500-46260	Vehicle & Equipment Fuels	1,048	471	617	500	750	750
	001-5500-47430	Office/Capital Expense 1-5K	-	1,360	7,377	-	-	-
Contracts	001-5500-43200	Professional Fees & Services	55,557	13,950	27,008	111,345	51,000	80,000
	001-5500-43400	Contractual Services	109,896	326,946	88,347	244,973	180,000	141,000
Grand Total			1,195,681	1,479,736	1,418,996	1,746,527	1,626,050	1,718,652

FUND NAME	General Fund
DEPT NAME	CSO
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
CSO	001-0700-48600	Valdez Arts Council	-	15,000	20,000	20,000	20,000	20,000
	001-0730-48600	Valdez Adventure Alliance	69,215	67,784	67,784	65,750	65,750	67,000
	001-0740-48600	SWAN	37,800	37,800	37,800	37,800	37,800	37,800
	001-0750-48600	Day Care Program	75,000					
	001-0760-48600	Valdez Torpedoes Swim Club				25,000	25,000	25,000
	001-0820-48600	Valdez Senior Center	265,000	265,000	266,000	266,000	266,000	287,200
	001-0830-48600	Advocates for Victims of Violence	45,000	45,000	45,000	45,000	45,000	45,000
	001-0855-48600	KCHU	-	50,000				50,000
	001-0860-48600	Food Bank	40,000	60,000	65,000	60,000	60,000	60,000
	001-0865-48600	Connections to Care	4,000	7,500	5,000	5,200	5,200	7,500
	001-0870-48600	Copper River Basin Child Adv Ctr	11,400	11,400	12,000	25,000	25,000	25,000
	001-0880-48600	Avalanche Center	50,000	50,000	50,000	50,000	50,000	79,500
	001-0895-48600	Valdez Preschool		4,000		30,000	30,000	-
	001-new2-48600	Friends of Valdez Animal Shelter						20,000
Grand Total			597,415	613,484	568,584	629,750	629,750	724,000

FUND NAME	General Fund
DEPT NAME	Economic Development
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5400-41100	Salaries and Wages	134,770	150,565	144,448	169,346	166,409	167,793
	001-5400-41300	Benefits	79,538	85,941	86,444	98,687	95,896	106,073
Other Personnel	001-5400-41150	Temporary Wages	3,981	4,761	-	-	-	-
	001-5400-45800	Travel & Transportation	5,790	12,646	23,633	27,000	33,000	37,000
	001-5400-45900	Training	957	729	675	-	1,000	1,500
	001-5400-46400	Dues & Subscriptions	3,664	1,200	1,092	800	800	4,000
	001-5400-46500	Clothing	300	300	229	350	350	600
Other Operating	001-5400-45300	Communication/Postage	1,475	880	641	500	500	700
	001-5400-45400	Advertising & Promotion	-	36,774	10,183	13,000	13,000	52,500
	001-5400-45500	Reproduction & Copying	1,070	-	981	-	-	-
	001-5400-46100	Office Supplies	138	459	163	250	250	500
	001-5400-46120	Operating Supplies	22,185	5,709	10,212	11,500	11,500	10,000
	001-5400-47430	Office/Capital Expense 1-5K	-	-	-	-	5,000	-
Contracts	001-5400-43400	Contractual Services	30,350	89,778	180,615	162,000	162,000	118,000
Events	001-5400-46950	Events	198,463	190,169	123,400	130,796	130,796	128,998
Support	001-5400-48600	Contributions-VCVB 2022+	446,245	531,245	531,245	546,650	546,650	-
	001-5400-48610	Contributions - VFDA 2022+	398,284	158,381	120,906	139,415	139,415	73,242
Grand Total			1,327,210	1,269,535	1,234,868	1,300,294	1,306,566	700,906

FUND NAME	General Fund
DEPT NAME	Education
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Education	001-0100-48600	Contributions	10,862,874	11,005,195	11,188,393	11,249,589	11,249,589	11,717,492
	001-0100-48610	Dual Credit Program	110,000	93,478	74,826	130,000	130,000	130,000
	001-0100-48620	Contributions - PWSC	820,000	820,000	820,000	820,000	820,000	820,000
Grand Total			11,792,874	11,918,673	12,083,219	12,199,589	12,199,589	12,667,492

FUND NAME	General Fund
DEPT NAME	Emergency Management
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-3550-41100	Salaries and Wages	138,708	187,007	203,914	202,607	241,200	232,439
	001-3550-41300	Benefits	39,337	101,263	118,394	125,159	143,034	156,881
Other Personnel	001-3550-41200	Overtime	3,897	-	-	225	-	-
	001-3550-45800	Travel & Transportation	8,428	10,055	7,996	5,312	18,500	17,500
	001-3550-45900	Training	45,323	23,192	63,442	14,302	50,800	10,800
Other Operating	001-3550-45300	Communications/Postage	727	1,816	1,955	2,180	7,000	8,400
	001-3550-45400	Advertising & Promotion	4,985	3,212	3,391	-	15,000	10,000
	001-3550-45500	Printing	-	3,150	-	3,084	6,000	3,500
	001-3550-46120	Operating Supplies	245,825	92,265	20,961	8,822	29,450	17,100
	001-3550-46260	Vehicle & Equipment Fuels	2,147	5,215	4,382	2,554	6,000	6,000
	001-3550-46400	Dues & Subscriptions	50	-	65	345	200	2,200
	001-3550-47300	Other Capital Equipment 5-10K	7,152	10,498	6,167	-	9,500	-
Contracts	001-3550-43400	Contractual Services	16,324	24,669	36,321	26,858	101,500	114,000
Grand Total			512,904	462,343	466,988	391,447	628,184	578,820

FUND NAME	General Fund
DEPT NAME	Engineering
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5780-41100	Salaries and Wages	551,539	514,884	590,853	535,062	619,710	595,506
	001-5780-41300	Benefits	334,424	328,525	380,589	393,583	386,729	422,060
Other Personnel	001-5780-41150	Temporary Wages	7,409	-	-	-	-	-
	001-5780-41200	Overtime	12,087	18,205	19,794	16,436	17,409	18,240
	001-5780-45800	Travel & Transportation	1,133	7,442	-	1,300	6,500	6,500
	001-5780-45900	Training	1,745	450	145	2,100	5,000	5,000
	001-5780-46400	Dues & Subscriptions	135	270	396	750	1,000	1,000
	001-5780-46500	Clothing	1,686	1,481	1,479	2,000	2,000	3,050
Other Operating	001-5780-43424	Permits	-	-	-	200	-	-
	001-5780-45300	Communications/Postage	4,202	3,241	4,219	4,000	4,200	4,200
	001-5780-45500	Reproduction & Copying	1,498	821	553	1,750	1,750	1,750
	001-5780-46100	Office Supplies	735	565	795	1,000	1,200	1,200
	001-5780-46120	Operating Supplies	1,109	1,499	6,858	2,000	2,000	2,000
	001-5780-46260	Vehicle & Equipment Fuels	6,937	5,179	3,152	3,500	5,500	5,500
Contracts	001-5780-43200	Professional Fees & Services	3,673	2,370	4,808	-	2,500	2,500
	001-5780-43400	Contractual Services	69,396	43,182	34,948	50,000	50,000	65,000
Grand Total			997,708	928,115	1,048,589	1,013,681	1,105,498	1,133,506

FUND NAME	General Fund
DEPT NAME	Finance
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5200-41100	Salaries and Wages	400,200	500,773	547,339	564,527	577,017	596,628
	001-5200-41300	Benefits	254,012	318,874	369,561	402,447	383,392	430,665
Other Personnel	001-5200-41150	Temporary Wages	-	-	1,620	-	-	-
	001-5200-41200	Overtime	15,758	4,226	5,607	5,000	10,757	9,236
	001-5200-45800	Travel & Transportation	1,084	9,014	5,985	12,800	12,095	11,895
	001-5200-45900	Training	2,686	4,799	3,635	5,000	5,500	5,500
	001-5200-46400	Dues & Subscriptions	1,210	650	2,893	3,000	4,217	2,917
	001-5200-46500	Clothing	-	-	-	247	300	1,200
Other Operating	001-5200-45300	Communications/Postage	1,788	1,028	794	1,500	1,500	1,500
	001-5200-45400	Advertising & Promotion	2,539	3,073	7,280	6,500	7,000	7,000
	001-5200-45500	Reproduction & Copying	597	1,565	1,340	2,200	2,200	2,200
	001-5200-46120	Operating Supplies	3,260	5,385	2,859	5,500	2,600	2,800
	001-5200-47430	Office/Capital Expense 1-5K	-	8,285	-	-	-	-
Contracts	001-5200-43200	Professional Fees & Services	89,617	71,615	103,863	150,000	118,150	199,000
	001-5200-43400	Contractual Services	123,436	61,370	91,364	193,800	71,500	122,800
Grand Total			896,187	990,656	1,144,141	1,352,521	1,196,228	1,393,341

FUND NAME	General Fund
DEPT NAME	Fire/EMS
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-3200-41100	Salaries and Wages	1,074,809	1,117,004	1,149,326	1,188,448	1,180,906	1,214,603
	001-3200-41300	Benefits	691,600	769,298	826,846	907,445	870,933	951,827
Other Personnel	001-3200-41150	Temporary Wages	47,166	56,631	88,427	88,500	90,912	98,061
	001-3200-41200	Overtime	165,173	195,026	184,820	176,869	214,137	177,627
	001-3200-43404	Volunteer Services	42,545	52,739	43,470	48,000	48,000	49,500
	001-3200-45800	Travel & Transportation	41,608	52,975	38,574	46,500	50,000	50,500
	001-3200-45900	Training	36,140	84,000	49,928	60,000	60,000	63,900
	001-3200-46400	Dues & Subscriptions	3,048	3,462	2,216	3,900	3,900	5,000
	001-3200-46500	Clothing	8,265	10,602	13,224	11,500	11,500	13,150
Other Operating	001-3200-44310	Vehicle Maintenance	1,194	2,472	170	2,950	3,000	3,500
	001-3200-45300	Communications/Postage	5,818	6,632	11,900	10,500	11,100	11,100
	001-3200-45400	Advertising & Promotion	2,591	3,994	1,977	4,500	4,700	5,500
	001-3200-45500	Printing	941	1,048	643	1,850	2,000	2,000
	001-3200-45910	DNR Fire Assist Training Grant	5,000	-	6,300	-	-	-
	001-3200-46100	Office Supplies	744	1,528	1,253	1,600	1,600	1,600
	001-3200-46120	Operating Supplies	139,005	114,350	119,194	117,500	117,500	193,500
	001-3200-46260	Vehicle & Equipment Fuels	17,816	13,711	11,320	9,200	10,000	10,000
	001-3200-46420	Public Awareness	2,153	4,011	1,818	2,100	2,500	2,500
	001-3200-46950	Misc Supplies	1,811	-	-	-	-	-
	001-3200-47300	Other Capital Equipment 5-10K	5,232	19,090	16,125	44,000	44,000	20,000
	001-3200-47430	Office/Capital Expense 1-5K	25,560	43,996	78,312	103,500	103,500	-
Contracts	001-3200-43200	Professional Fees & Services	65,216	56,526	49,024	56,000	56,000	56,000
	001-3200-43400	Contractual Services	-	11,846	29,666	53,000	37,000	108,000
Grand Total			2,383,435	2,620,940	2,724,532	2,937,862	2,923,188	3,037,868

FUND NAME	General Fund
DEPT NAME	Human Resources
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5150-41100	Salaries and Wages	201,290	233,238	242,327	258,153	259,700	261,721
	001-5150-41300	Benefits	121,191	133,191	145,223	165,546	147,935	164,478
Other Personnel	001-5150-41200	Overtime	311	70	-	-	-	-
	001-5150-41550	Wellness Program	13,250	17,086	15,338	18,000	20,000	36,440
	001-5150-45800	Travel & Transportation	10,821	12,736	15,880	14,000	27,700	14,550
	001-5150-45900	Training	6,060	8,314	9,282	10,000	11,890	12,000
	001-5150-46400	Dues & Subscriptions	1,260	1,537	1,083	1,800	2,745	1,744
	001-5150-46500	Clothing	100	100	-	100	100	400
Other Operating	001-5150-45300	Communication and Postage	1,279	1,366	1,366	1,500	1,800	1,800
	001-5150-46100	Office Supplies	379	948	227	1,200	2,000	1,000
	001-5150-46120	Operating Supplies	-	-	10	-	-	-
	001-5150-46950	Recruitment	30,185	22,510	2,562	15,000	20,000	15,000
	001-5150-47500	Employee Recognition	3,479	1,445	1,785	3,500	3,500	3,500
	001-5150-47600	Safety Recognition	5,548	3,143	1,261	5,000	5,000	6,500
	001-5150-48500	Contingencies	-	68	-	-	-	-
Contracts	001-5150-43200	Professional Fees & Services	6,253	5,291	4,767	6,500	10,000	7,500
	001-5150-43400	Contractual Services	20,996	12,998	16,403	9,000	10,000	44,000
Grand Total			422,401	454,039	457,514	509,299	522,370	570,632

FUND NAME	General Fund
DEPT NAME	Information Services
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-5050-41100	Salaries and Wages	521,885	539,713	567,043	653,059	642,853	657,921
	001-5050-41300	Benefits	297,863	310,394	361,043	452,058	413,418	449,080
Other Personnel	001-5050-41150	Temporary Wages	-	16,334	-	-	-	-
	001-5050-45800	Travel & Transportation	24,184	13,123	21,558	3,000	34,000	29,000
	001-5050-45900	Training	21,487	19,073	18,399	19,000	28,000	23,000
	001-5050-46500	Clothing	994	466	1,214	1,100	1,100	2,000
Other Operating	001-5050-45300	Communications/Postage	275,294	272,285	273,870	276,000	276,000	282,300
	001-5050-46110	Data Processing	2,825	-	350	2,000	4,000	1,000
	001-5050-46120	Operating Supplies	3,421	1,871	3,809	4,000	4,000	4,000
	001-5050-46260	Vehicle & Equipment Fuels	318	294	323	150	-	-
	001-5050-46700	Parts & Supplies for Equipment	13,236	14,778	10,692	10,000	15,000	15,000
	001-5050-48500	Contingencies	4,990	3,148	5,498	5,000	6,000	6,000
Contracts	001-5050-43400	Contractual Services	32,413	51,374	151,555	60,000	50,000	40,000
Grand Total			1,198,909	1,242,853	1,415,353	1,485,367	1,474,371	1,509,301

FUND NAME	General Fund
DEPT NAME	Insurance
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Contracts	001-5700-43200	Professional Fees & Services	36,000	36,000	36,000	37,500	37,500	37,500
Other Operating	001-5700-45200	Insurance	441,809	475,362	555,494	596,467	596,467	623,276
	001-5700-45210	Insurance Contingencies	-	-	1,810	-	25,000	20,000
Grand Total			477,809	511,362	593,304	633,967	658,967	680,776

FUND NAME	General Fund
DEPT NAME	Law
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Legal	001-5600-43200	Professional Fees & Services	2,135,625	2,777,790	7,118,992	3,381,242	4,500,000	4,500,000
Grand Total			2,135,625	2,777,790	7,118,992	3,381,242	4,500,000	4,500,000

FUND NAME	General Fund
DEPT NAME	Law Enforcement
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-3500-41100	Salaries and Wages	1,250,633	1,364,970	1,459,011	1,494,017	1,679,850	1,629,163
	001-3500-41300	Benefits	778,306	861,528	949,329	1,008,767	1,065,846	1,127,999
Other Personnel	001-3500-41150	Temporary Wages	-	2,444	9,765	17,500	12,500	13,335
	001-3500-41200	Overtime	158,986	175,606	202,368	143,096	162,734	144,218
	001-3500-45800	Travel & Transportation	28,317	32,472	34,436	27,000	32,000	30,500
	001-3500-45900	Training	10,536	36,450	19,654	22,000	27,000	31,000
	001-3500-46400	Dues & Subscriptions	2,157	1,710	3,251	2,000	2,310	2,360
	001-3500-46500	Clothing	6,246	10,476	29,185	17,900	17,900	20,500
Other Operating	001-3500-45300	Communications/Postage	20,339	17,247	19,326	18,500	20,100	20,100
	001-3500-45400	Advertising & Promotion	7,997	10,038	11,533	12,650	12,650	33,150
	001-3500-45500	Reproduction & Copying	1,775	661	3,428	4,000	4,500	4,500
	001-3500-46120	Operating Supplies	30,624	39,300	45,850	42,700	42,700	64,200
	001-3500-46260	Vehicle & Equipment Fuels	43,080	38,770	34,118	37,500	42,000	42,000
	001-3500-46950	Miscellaneous Supplies	7,800	-	-	-	7,000	10,000
	001-3500-47300	Other Capital Equipment 5-10K	-	6,500	-	-	-	-
	001-3500-47430	Office/Capital Expense 1-5K	25,441	32,493	18,223	60,000	60,500	-
Contracts	001-3500-43200	Professional Fees & Services	17,464	16,978	18,734	20,400	20,800	21,000
	001-3500-43400	Contractual Services	90,574	99,371	69,646	204,500	204,500	69,000
Grand Total			2,480,274	2,747,014	2,927,857	3,132,530	3,414,890	3,263,025

FUND NAME	General Fund
DEPT NAME	Library
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-6100-41100	Salaries and Wages	303,047	357,905	369,589	366,526	411,353	420,217
	001-6100-41300	Benefits	139,395	188,943	205,042	203,059	296,817	335,481
Other Personnel	001-6100-41150	Temporary Wages	9,171	8,717	20,637	30,970	24,346	25,402
	001-6100-41200	Overtime	2,877	2,661	5,018	2,100	2,179	2,285
	001-6100-45800	Travel & Transportation	2,197	2,638	2,601	5,479	5,500	5,500
	001-6100-45900	Training	690	442	300	1,403	1,500	1,500
	001-6100-46400	Dues & Subscriptions	429	422	548	600	600	600
	001-6100-46500	Clothing	281	430	552	489	500	1,400
Other Operating	001-6100-45300	Communications/Postage	1,595	586	2,620	1,309	1,300	1,300
	001-6100-45400	Advertising & Promotion	662	754	235	993	1,000	1,000
	001-6100-45500	Reproduction & Copying	551	797	1,016	1,000	1,000	1,000
	001-6100-46100	Office Supplies	920	3,880	4,501	3,900	4,100	3,500
	001-6100-46120	Operating Supplies	38,657	36,475	56,316	51,800	51,800	51,200
	001-6100-47430	Office/Capital Expense 1-5K	-	2,028	4,910	-	-	-
Contracts	001-6100-43400	Contractual Services	7,693	9,864	13,441	23,340	23,400	24,900
Grand Total			508,164	616,541	687,326	692,968	825,395	875,285

FUND NAME	General Fund
DEPT NAME	Museum
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Museum	001-0400-48600	Contributions	490,000	535,000	535,000	535,000	535,000	535,000
Grand Total			490,000	535,000	535,000	535,000	535,000	535,000

FUND NAME	General Fund
DEPT NAME	Park Maintenance
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-6500-41100	Salaries and Wages	327,104	359,001	311,001	336,210	398,258	411,322
	001-6500-41300	Benefits	220,905	257,993	230,594	231,095	290,218	324,635
Other Personnel	001-6500-41150	Temporary Wages	49,500	32,520	71,899	89,000	92,855	83,420
	001-6500-41200	Overtime	14,068	13,631	6,209	4,000	12,188	10,740
	001-6500-43404	Volunteer Services	75	144	596	300	1,000	1,000
	001-6500-45800	Travel & Transportation	3,983	1,860	2,949	2,808	6,450	4,000
	001-6500-45900	Training	3,893	449	3,118	3,400	3,400	3,400
	001-6500-46400	Dues & Subscriptions	-	-	-	-	-	475
	001-6500-46500	Clothing	2,302	2,791	2,116	2,550	2,900	3,500
Other Operating	001-6500-44320	Building & Grounds Maintenance	42,008	53,994	55,202	55,000	60,000	76,000
	001-6500-44420	Equipment Rental	1,811	2,390	1,349	2,000	2,000	2,000
	001-6500-45300	Communications/Postage	610	608	1,346	1,336	1,320	1,320
	001-6500-45400	Advertising & Promotion	-	704	1,077	-	1,000	-
	001-6500-45550	Reproduction & Copying	-	-	-	1,000	1,000	-
	001-6500-46100	Office Supplies	1,854	28	376	400	400	400
	001-6500-46120	Operating Supplies	23,459	19,016	20,761	23,000	33,000	20,000
	001-6500-46260	Vehicle & Equipment Fuels	12,094	8,849	9,085	9,500	9,500	9,500
	001-6500-46700	Parts & Supplies for Equipment	6,539	2,109	2,772	3,500	3,500	3,500
	001-6500-47300	Other Capital Equipment 5-10K	16,387	15,394	-	-	-	-
	001-6500-47430	Office/Capital Expense 1-5K	17,572	30,348	-	9,805	7,000	-
Contracts	001-6500-43400	Contractual Services	243,657	207,742	233,314	231,390	231,390	231,340
Grand Total			987,821	1,009,570	953,764	1,006,294	1,157,379	1,186,552

FUND NAME	General Fund
DEPT NAME	Parks & Recreation
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-6200-41100	Salaries and Wages	254,270	306,788	381,180	414,327	313,845	281,163
	001-6200-41300	Benefits	185,845	212,930	293,413	362,163	274,726	288,574
Other Personnel	001-6200-41150	Temporary Wages	326,822	363,251	359,439	369,000	393,391	372,470
	001-6200-41200	Overtime	4,038	4,147	6,323	7,000	4,909	6,579
	001-6200-43404	Volunteer Services	300	-	150	1,000	2,600	2,600
	001-6200-45800	Travel & Transportation	5,738	11,693	21,367	10,000	23,000	16,800
	001-6200-45900	Training	4,287	6,257	8,110	8,000	12,100	14,000
	001-6200-46400	Dues & Subscriptions	2,264	2,495	3,500	1,657	2,802	4,250
	001-6200-46500	Clothing	4,037	4,206	6,864	4,500	4,500	6,250
Other Operating	001-6200-43424	Permits	400	400	500	1,800	500	500
	001-6200-44420	Equipment Rental	841	889	1,039	3,387	2,500	2,000
	001-6200-45300	Communications/Postage	3,600	3,262	4,558	4,000	5,420	5,420
	001-6200-45400	Advertising & Promotion	27,778	24,949	4,676	20,000	18,500	20,000
	001-6200-45500	Reproduction & Copying	2,819	494	2,229	1,200	4,000	4,000
	001-6200-46100	Office Supplies	1,518	2,083	2,278	2,500	4,000	3,000
	001-6200-46120	Operating Supplies	36,833	45,709	43,537	52,100	52,100	55,100
	001-6200-46260	Vehicle & Equipment Fuels	705	299	238	100	1,500	1,500
	001-6200-46350	Concessions	10,640	9,294	8,648	10,800	10,800	10,800
	001-6200-47300	Other Capital Equipment 5-10K	-	-	-	-	7,000	-
	001-6200-47430	Office/Capital Expense 1-5K	-	4,399	5,665	-	13,000	-
Contracts	001-6200-43400	Contractual Services	57,268	35,589	40,833	65,000	71,600	24,600
Events	001-6200-47500	Events		-	51,169	54,400	54,400	49,000
Grand Total			930,003	1,039,133	1,245,717	1,392,934	1,277,194	1,168,606

FUND NAME	General Fund
DEPT NAME	Public Safety
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-3150-41100	Salaries and Wages	754,505	828,072	855,569	899,607	943,266	981,193
	001-3150-41300	Benefits	488,761	540,725	621,300	717,729	665,642	757,862
Other Personnel	001-3150-41200	Overtime	87,201	112,634	187,615	196,976	179,680	213,407
	001-3150-45800	Travel & Transportation	22,572	24,495	16,828	28,446	32,854	19,876
	001-3150-45900	Training	9,416	7,668	24,802	10,305	15,100	11,900
	001-3150-46400	Dues & Subscriptions	-	361	1,189	1,200	1,200	1,200
	001-3150-46500	Clothing	3,129	3,150	3,494	5,300	5,300	6,800
Other Operating	001-3150-45300	Communications/Postage	6,541	9,200	7,779	8,818	8,160	8,824
	001-3150-45400	Advertising & Promotion	1,371	2,127	2,477	3,600	3,600	2,850
	001-3150-46100	Office Supplies	1,733	1,456	1,249	1,100	1,100	852
	001-3150-46120	Operating Supplies	23,516	27,251	29,404	34,852	28,700	40,350
Contracts	001-3150-43200	Professional Fees & Services	7,235	8,402	1,991	8,360	8,360	9,180
	001-3150-43400	Contractual Services	3,473	3,786	3,908	3,300	3,472	3,910
Grand Total			1,409,452	1,569,327	1,757,605	1,919,593	1,896,434	2,058,205

FUND NAME	General Fund
DEPT NAME	Solid Waste
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-7300-41100	Salaries and Wages	528,412	537,771	587,353	614,486	619,249	643,845
	001-7300-41300	Benefits	351,615	391,973	438,896	496,558	477,118	530,966
Other Personnel	001-7300-41150	Temporary Wages	46,341	56,416	34,980	69,475	69,475	72,743
	001-7300-41200	Overtime	60,221	85,639	63,590	92,813	92,813	84,466
	001-7300-45800	Travel & Transportation	1,595	5,340	-	4,560	4,560	2,200
	001-7300-45900	Training	793	3,088	514	2,075	2,075	875
	001-7300-46400	Dues & Subscriptions	1,646	290	235	130	130	775
	001-7300-46500	Clothing	4,771	4,258	4,456	4,923	4,923	5,973
Other Operating	001-7300-43424	Permits	5,000	5,000	5,000	5,000	5,000	5,000
	001-7300-45300	Communications/Postage	20,876	23,715	16,881	20,400	20,400	25,000
	001-7300-45400	Advertising & Promotion	47	-	293	1,100	1,100	1,000
	001-7300-45500	Reproduction & Copying	-	175	259	100	100	300
	001-7300-46100	Office Supplies	117	17	-	200	200	200
	001-7300-46120	Operating Supplies	54,305	40,947	58,188	114,850	114,850	92,150
	001-7300-46260	Vehicle & Equipment Fuels	96,717	66,622	61,619	85,000	85,000	72,000
	001-7300-46700	Parts & Supplies for Equipment	11,443	46,392	25,156	15,000	15,000	22,000
	001-7300-46950	Miscellaneous Supplies	-	-	-	20,000	20,000	-
	001-7300-47300	Other Capital Equipment 5-10K	-	-	-	-	-	92,000
	001-7300-47430	Office/Capital Expense 1-5K	-	57,112	52,920	118,600	118,600	-
Contracts	001-7300-43400	Contractual Services	205,599	154,266	128,744	306,000	306,000	295,500
Grand Total			1,389,498	1,479,021	1,479,082	1,971,270	1,956,593	1,946,993

FUND NAME	General Fund
DEPT NAME	Streets/Shop
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	001-4400-41100	Salaries and Wages	778,377	828,458	964,394	1,016,694	1,044,713	1,078,127
	001-4400-41300	Benefits	506,184	566,927	681,618	761,507	754,077	834,758
Other Personnel	001-4400-41150	Temporary Wages	-	30,493	16,227	-	-	-
	001-4400-41200	Overtime	107,080	97,465	66,550	94,362	149,406	121,343
	001-4400-45800	Travel & Transportation	604	539	769	2,000	12,690	5,000
	001-4400-45900	Training	700	-	2,377	3,500	3,500	4,000
	001-4400-46400	Dues & Subscriptions	711	369	237	500	500	1,060
	001-4400-46500	Clothing	3,702	4,609	6,124	5,600	5,600	7,600
Other Operating	001-4400-43424	Permits	9,734	9,410	10,009	11,000	11,000	11,000
	001-4400-44420	Equipment Rental	-	-	-	1,500	1,500	-
	001-4400-45300	Communications/Postage	18,663	11,913	19,754	23,000	23,000	25,000
	001-4400-45400	Advertising & Promotion	1,017	-	1,410	825	825	300
	001-4400-45500	Reproduction & Copying	566	789	526	600	600	600
	001-4400-46100	Office Supplies	569	590	541	700	700	700
	001-4400-46120	Operating Supplies	117,441	129,731	145,292	155,500	155,500	190,600
	001-4400-46260	Vehicle & Equipment Fuels	6,311	6,021	7,661	11,500	11,500	8,000
	001-4400-46700	Parts & Supplies for Equipment	103,153	97,666	123,554	108,000	108,000	120,350
	001-4400-47300	Other Capital Equipment 5-10K	-	-	-	-	-	9,900
	001-4400-47430	Office/Capital Expense 1-5K	-	4,600	-	-	-	-
Contracts	001-4400-43200	Professional Fees & Services	-	10,019	-	-	-	-
	001-4400-43400	Contractual Services	31,979	54,415	49,424	140,000	140,000	54,000
	001-4400-44225	Rural Snow Removal	967,399	842,929	845,605	900,000	900,000	850,000
Grand Total			2,654,189	2,696,946	2,942,074	3,236,788	3,323,111	3,322,337

FUND NAME	Airport Fund
DEPT NAME	(Multiple Items)
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Property Rentals	510-0000-36200	Property Rentals	(148,434)	(183,108)	(183,532)	(160,000)	(147,674)	(168,000)
Administration	510-0000-36110	Interest Income	6,628	(62,313)	(72,357)	(25,000)	(61,133)	(36,394)
	510-0000-36140	Interest Charges on A/R and Ci	(853)	(2,954)	463	(1,000)	-	(1,000)
Services	510-0000-34134	Airport Vending Leases	(684)	(3,705)	(6,023)	(6,000)	(4,491)	(6,000)
Operating Subsidy	510-0050-39100	Transfer from General Fund	(309,506)	(287,656)	(229,016)	(196,300)	(196,300)	(229,221)
Grand Total			(452,850)	(539,736)	(490,465)	(388,300)	(409,598)	(440,615)

FUND NAME	Airport Fund
DEPT NAME	Airport
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	510-4600-41100	Salaries and Wages	79,490	83,969	76,103	81,353	85,021	99,981
	510-4600-41300	Benefits	52,723	54,094	52,475	59,725	58,522	77,614
Other Personnel	510-4600-41200	Overtime	1,863	1,684	1,310	-	2,286	-
Other Operating	510-4600-44320	Building & Grounds Maintenance	2,056	1,555	295	2,100	2,100	1,900
	510-4600-44400	Rent	44,139	44,139	44,139	44,139	44,139	44,139
	510-4600-45300	Communications/Postage	403	484	931	550	1,800	1,800
	510-4600-46120	Operating Supplies	1,583	180	1,769	4,000	4,900	4,350
	510-4600-46260	Vehicle & Equipment Fuels	1,205	1,490	1,102	3,000	5,500	5,500
	510-5700-45200	Insurance	7,373	8,244	9,491	10,000	10,331	10,331
Contracts	510-4600-43400	Contractual Services	47,410	47,160	47,160	50,000	50,000	50,000
Utilities	510-4600-46200	Heating	68,490	70,472	68,099	70,000	77,500	77,500
	510-4600-46220	Electricity	64,600	57,404	52,360	57,000	67,500	67,500
Grand Total			371,336	370,873	355,233	381,867	409,598	440,615

FUND NAME	Port Fund
DEPT NAME	(Multiple Items)
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
VCT Dock Services	401-0000-36222	VCT Wharfage Discount VCT 20%	177	-	-	-	-	-
	401-0000-36228	VCT Water Connect	(625)	(650)	(450)	-	(650)	(500)
	401-0000-36310	VCT Port Dockage	(283,202)	(312,672)	(189,460)	(128,527)	(289,790)	(300,000)
	401-0000-36320	VCT Dockage Surcharge	(735)	(1,494)	(758)	(969)	(117)	(1,250)
	401-0000-36322	VCT Dockage Discount 20%	4,168	-	-	-	-	-
	401-0000-36340	VCT Wharfage	(287,525)	(363,596)	(236,524)	(237,014)	(225,000)	(310,000)
	401-0000-36346	VCT Wharfage -HazMat	(49,705)	(28,038)	(26,609)	(3,201)	(30,000)	(25,000)
VCT Upland Services	401-0000-36358	VCT Electricity Billed	(45,380)	(41,477)	(35,989)	(25,711)	(40,000)	(40,000)
	401-0000-36360	VCT Parking with Electric	(401,962)	(681,890)	(64,174)	(210,899)	(270,000)	(400,000)
	401-0000-36362	VCT Parking	(10,588)	(2,310)	(218)	-	(500)	-
	401-0000-36366	VCT Storage	(2,839)	(2,862)	(5,471)	(4,003)	(5,300)	(3,000)
	401-0000-36230	VCT Vendor Permit Fee	-	-	-	-	-	-
	401-0000-36250	Stevedoring Permit	(8,953)	(13,170)	(13,170)	(16,313)	(15,000)	(15,000)
	401-0000-39510	Other Misc Revenue - Port	(11,092)	(6,880)	(29,445)	(3,018)	(3,892)	(10,000)
Kelsey Dock Services	401-0000-36332	KD Dockage	(73,876)	(86,332)	(75,564)	(101,403)	(40,000)	(82,500)
	401-0000-36374	KD Water Connect	(750)	(900)	(750)	(82)	(300)	(250)
	401-0000-36382	KD Fuel	(671)	-	(597)	-	-	(300)
Leases and Agreements	401-0000-36200	Property Rentals	(4,300)	(4,600)	(4,700)	(2,610)	(3,600)	(4,000)
	401-0000-36220	VCT Use Agreement	(63,300)	(63,654)	(67,065)	(73,439)	(67,065)	(68,000)
	401-0000-36224	Warehouse Rent	(32,360)	(28,083)	(29,583)	(22,620)	(31,200)	(28,000)
	401-0000-36226	Tideland Lease	-	-	-	-	-	-
Security	401-0000-34210	Unarmed Security Guard	(65,835)	(120,330)	(147,090)	(102,818)	(100,000)	(160,000)
	401-0000-34220	Armed Security Guard	(207,900)	(94,600)	(85,500)	(64,108)	(100,000)	(87,500)
	401-0000-36387	Terminal Closure				(20,663)	(50,000)	(15,000)
Other	401-0000-33118	Remote Thermal Imaging Project	-		-	-	-	-
	401-0000-36240	Waterfront Commercial Work Per	-	-	-	-	-	-
	401-0000-39520	Reimbursements of Expenditures	9,787	-	-	-	-	-
Taxes	401-0000-36389	Cruise ship passenger head fee				(83,044)	(95,000)	(135,000)
Events	401-0000-36204	KD Plaza Rentals	(3,200)	(1,900)	(2,750)	(1,468)	(2,000)	(2,000)
Operating Subsidy	401-0050-39100	Transfer from General Fund	(237,098)	-		(188,408)	-	-
Grand Total			(2,045,577)	(2,419,243)	(1,523,976)	(1,640,587)	(1,733,264)	(2,083,122)

FUND NAME	Port Fund
DEPT NAME	(Multiple Items)
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	401-4500-41100	Salaries and Wages	250,802	297,170	264,217	368,573	360,927	390,576
	401-4500-41300	Benefits	197,635	216,997	197,179	266,469	305,438	351,216
Other Personnel	401-4500-41150	Temporary Wages	73,377	28,246	57,092	20,000	84,216	105,698
	401-4500-41200	Overtime	125,552	66,144	74,009	45,000	124,339	95,586
	401-4500-45800	Travel & Transportation	17,418	13,538	18,269	28,000	24,000	38,000
	401-4500-45900	Training	7,226	2,236	1,899	2,500	8,200	4,500
	401-4500-46400	Dues & Subscriptions	17,198	3,807	3,472	5,300	5,300	5,840
	401-4500-46500	Clothing	2,679	2,380	1,982	3,250	3,250	3,500
Other Operating	401-4500-44310	Vehicle Maintenance	409	900	-	150	500	500
	401-4500-44320	Building & Grounds Maintenance	31,406	39,279	11,916	9,500	41,500	54,750
	401-4500-45300	Communications/Postage	6,681	9,387	8,917	2,600	16,400	17,200
	401-4500-45400	Advertising & Promotion	1,073	1,645	-	850	2,600	2,800
	401-4500-45500	Reproduction & Copying	307	375	300	1,450	850	850
	401-4500-46100	Office Supplies	1,257	824	863	38,000	1,450	2,300
	401-4500-46120	Operating Supplies	26,802	21,911	39,506	10,000	42,500	30,000
	401-4500-46260	Vehicle & Equipment Fuels	9,751	11,085	5,600	3,500	10,000	10,000
	401-4500-46700	Parts & Supplies for Equipment	3,994	2,112	3,206	-	6,000	4,500
	401-4500-47300	Other Capital Equipment 5-10K	-	10,691	-	-	-	7,500
	401-4500-47430	Office/Capital Expense 1-5K	9,961	2,128	6,082	17,500	-	-
	401-4500-54000	Misc. Marketing	8,918	19,880	14,128	55,850	17,500	35,000
	401-5700-45200	Insurance	47,859	50,383	53,712	21,000	55,853	54,345
Contracts	401-4500-43200	Professional Fees & Services	3,701	466	625	78,000	21,200	56,200
	401-4500-43400	Contractual Services	67,846	33,449	47,519	38,000	78,000	63,000
Utilities	401-4500-46220	Electricity	344,736	484,425	201,898	250,000	330,000	335,000
Transfer	401-0050-49140	Transfer to Reserve Fund			347,833	193,991	193,991	414,260
Grand Total			1,256,588	1,319,459	1,360,221	1,459,483	1,734,014	2,083,122

FUND NAME	Harbor Fund
DEPT NAME	(Multiple Items)
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Wet Slips	402-0000-34000	Berth Rental	(939,471)	(939,202)	(958,831)	(1,001,045)	(955,811)	(1,088,247)
	402-0000-34002	Transient Berth Fees	(349,700)	(307,549)	(258,914)	(255,116)	(321,800)	(250,000)
Taxes	402-3340-33530	Raw Fish Tax	(736,568)	(834,112)	(273,264)	(200,000)	(425,749)	(365,742)
	402-3340-33540	Shared Fisheries Business Tax	(22,152)	(36,745)	(15,287)	(7,251)	(29,935)	(7,250)
Services	402-0000-34008	Shower Fees	(22,981)	(20,867)	(25,043)	(26,528)	(22,082)	(25,500)
	402-0000-34160	Other Services & Sales	-	-	(21,760)	(18,095)	(16,116)	(15,000)
	402-0000-34950	Other Harbor Revenue	(97,790)	(59,949)	(11,603)	(6,689)	(45,923)	(5,000)
	402-0000-34009	Laundry Fees			(31,840)	(37,847)	(30,000)	(35,000)
	402-0000-34060	Commercial Passenger Fee			(35,279)	(54,190)	(22,000)	(50,000)
Upland	402-0000-34004	Grid Use	(2,450)	(1,428)	(4,709)	(3,450)	(3,600)	(2,496)
	402-0000-34006	Boat Lift Fees	(123,638)	(133,174)	(130,134)	(110,124)	(118,260)	(125,000)
	402-0000-34030	Launch Fees	(18,836)	(18,336)	(18,529)	(18,331)	(19,643)	(19,000)
	402-0000-34032	Hoist and Crane Fees	(13,460)	(13,420)	(11,440)	(9,000)	(13,506)	(8,000)
	402-0000-34040	Boat Storage	(96,463)	(106,520)	(98,914)	(108,651)	(104,524)	(100,000)
	402-0000-34050	Maintenance Pad Fee	(25,330)	(19,815)	(25,050)	(31,205)	(20,408)	(22,500)
Administration	402-0000-34024	Slip Listing Fee	(8,050)	(6,600)	(5,600)	(5,000)	(5,350)	(4,000)
	402-0000-36110	Interest Income	35,018	(114,999)	(137,111)	(121,834)	(115,064)	(58,113)
	402-0000-36140	Harbor A/R Int/ Late Charges	(5,559)	(4,655)	(4,672)	(5,000)	(4,745)	(4,105)
Other	402-0000-36240	Waterfront Commercial Work Per	(3,500)	(3,100)	(3,600)	(3,000)	(3,100)	(3,000)
	402-0000-39520	Reimbursement of Expenditures	50,554	23,439	(11,793)	(10,948)	-	(5,000)
	402-0000-39600	Recovery of Written Off Accoun	(343)	(1,300)	(650)	-	(500)	-
	402-0000-39610	Cash Over/Short	(20)	(40)	(3)	(4)	-	-
Service Charges and Sales	402-0000-34070	Fuel Flowage Fee				(21,814)	-	(27,108)
Utilities	402-0000-34010	Electricity	(241,797)	(207,204)	(189,722)	(195,179)	(218,200)	(200,000)
Operating Subsidy	402-0050-39100	Transfer from General Fund	(16,850)	-				-
Grand Total			(2,639,385)	(2,805,575)	(2,273,749)	(2,250,301)	(2,496,317)	(2,420,061)

FUND NAME	Harbor Fund
DEPT NAME	(Multiple Items)
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	402-4300-41100	Salaries and Wages	517,459	617,845	647,524	667,616	705,439	647,315
	402-4300-41300	Benefits	353,863	463,292	509,958	539,661	544,664	553,062
Other Personnel	402-4300-41150	Temporary Wages	241,821	269,170	332,282	308,249	331,549	289,963
	402-4300-41200	Overtime	34,878	51,721	54,944	35,112	48,355	46,325
	402-4300-45800	Travel & Transportation	12,201	16,381	8,024	9,095	11,000	10,000
	402-4300-45900	Training	5,949	4,482	2,202	6,200	7,100	5,000
	402-4300-46400	Dues & Subscriptions	2,383	2,914	2,839	2,853	3,520	1,985
	402-4300-46500	Clothing	4,475	8,387	6,411	7,335	8,450	8,450
Other Operating	402-4300-43424	Permits	-	-	-	-	-	-
	402-4300-44310	Vehicle Maintenance	294	465	553	986	1,000	1,000
	402-4300-44320	Building & Grounds Maintenance	38,790	42,435	50,956	1,200	65,200	60,000
	402-4300-44420	Equipment Rental	768	1,249	50	-	2,000	2,000
	402-4300-45300	Communications/Postage	18,181	12,583	16,487	8,200	20,300	15,700
	402-4300-45400	Advertising & Promotion	2,439	3,293	8,236	4,000	8,700	8,700
	402-4300-45500	Reproduction & Copying	1,503	1,591	1,445	-	4,000	5,500
	402-4300-45650	Harbormaster Conference	-	13,953	-	3,260	-	15,000
	402-4300-46100	Office Supplies	5,595	5,317	1,963	43,673	5,000	5,000
	402-4300-46120	Operating Supplies	45,794	40,005	39,449	13,557	46,900	35,700
	402-4300-46260	Vehicle & Equipment Fuels	6,882	9,367	11,671	8,837	15,000	15,000
	402-4300-46610	Hazmat Supplies	7,892	8,383	4,778	45,555	10,000	5,000
	402-4300-46700	Parts & Supplies for Equipment	39,384	31,565	40,506	-	56,500	59,500
	402-4300-47300	Other Capital Equipment 5-10K	9,954	-	10,349	-	-	-
	402-4300-47430	Office/Capital Expense 1-5K	6,536	3,899	17,108	58,259	-	-
	402-5700-45200	Insurance	49,423	52,110	55,736	73,770	58,259	58,259
Contracts	402-4300-43200	Professional Fees & Services	47,784	48,908	47,233	128,314	85,000	65,000
	402-4300-43400	Contractual Services	124,278	140,908	98,466	-	133,680	119,850
Utilities	402-4300-44110	Water	-	-	-	-	-	-
	402-4300-44120	Sewer	-	-	-	-	-	-
	402-4300-46200	Heating	25,603	24,879	24,586	24,270	26,500	26,500
	402-4300-46220	Electricity	312,334	276,522	260,958	277,175	298,200	296,800
Transfer	402-0050-49140	Transfer to Reserve Fund	1,000,000	-	160,285	-	-	63,452
Grand Total			2,916,464	2,151,625	2,414,998	2,267,177	2,496,317	2,420,061

FUND NAME Utility Fund
DEPT NAME All
REV/EXP REV

		2022	2023	2024	2025	2025	2026
		Actual	Actual	Actual	Estimate	Budget	Budget
Service Charges and Sales	403-0000-34016 Water Service Fee	(262,521)	(257,749)	(257,391)	(250,000)	(255,337)	(255,000)
	403-0000-34420 Sewer User Fees	(259,738)	(254,495)	(254,131)	(250,000)	(263,268)	(245,400)
	403-0000-34014 Water/ Meter Fees	(2,120)	(4,015)	(3,245)	(3,000)	(2,744)	(3,200)
	403-0000-34110 VCT Water Service	(59)	(1,728)	(1,250)	-	(1,500)	-
	403-0000-34220 City Dock Water	(1,628)	(2,332)	(2,548)	-	-	-
	403-0000-34410 Sewer Connect Fees	(100)	(500)	-	-	(150)	-
	403-0000-39510 Other Misc Revenue	(35)	-	-	-	-	-
	403-0000-39520 Reimbursment of Expenditures	6,547	1,219	-	-	-	-
Interest	403-0000-36110 Interest Income	13,041	(134,310)	(158,819)	(60,000)	(116,112)	(67,879)
	403-0000-36140 Interest Charges on A/R and Ci	(2,138)	(2,347)	(3,007)	(3,400)	-	(2,500)
Grand Total		(508,752)	(656,258)	(680,391)	(566,400)	(639,111)	(573,979)

FUND NAME	Utility Fund
DEPT NAME	Sewer
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	403-7200-41100	Salaries and Wages	253,033	256,298	273,052	279,820	289,062	291,811
	403-7200-41300	Benefits	141,660	162,399	183,313	195,705	194,168	213,444
Other Personnel	403-7200-41200	Overtime	14,907	11,871	9,362	24,273	24,273	18,870
	403-7200-45800	Travel & Transportation	5,607	459	7,121	7,000	7,000	7,900
	403-7200-45900	Training	1,800	-	1,824	1,800	1,800	1,800
	403-7200-46400	Dues & Subscriptions	106	106	106	212	212	692
	403-7200-46500	Clothing	1,968	1,957	1,862	2,000	2,000	2,450
Other Operating	403-5700-45200	Insurance	11,721	13,081	15,191	3,328	3,328	2,060
	403-7200-43424	Permits	7,920	7,920	14,849	15,000	15,000	15,000
	403-7200-44320	Building & Grounds Maintenance	600	-	824	1,000	1,000	1,000
	403-7200-45300	Communications/Postage	6,147	7,975	8,928	13,600	13,600	13,750
	403-7200-45400	Advertising & Promotion	192	-	135	300	300	200
	403-7200-46100	Office Supplies	-	89	96	100	100	100
	403-7200-46120	Operating Supplies	19,510	17,711	21,961	11,000	11,000	19,000
	403-7200-46260	Vehicle & Equipment Fuels	8,175	6,708	5,102	8,500	8,500	8,500
	403-7200-46700	Parts & Supplies for Equipment	9,891	10,000	14,971	10,000	10,000	10,000
	403-7200-47430	Office/Capital Expense 1-5K	-	-	3,229	-	-	-
Contracts	403-7200-43200	Professional Fees & Services	400	400	-	400	400	500
	403-7200-43400	Contractual Services	30,119	22,652	15,344	112,500	112,500	24,500
Utilities	403-7200-46200	Heating	1,213	334	171	3,000	3,000	8,000
	403-7200-46220	Electricity	170,218	155,493	124,969	200,000	200,000	185,000
Grand Total			685,186	675,452	702,410	889,538	897,243	824,578

FUND NAME	Utility Fund
DEPT NAME	Water
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
FTE Payroll	403-7100-41100	Salaries and Wages	253,034	256,299	273,055	279,821	289,062	291,811
	403-7100-41300	Benefits	158,064	166,588	186,938	199,788	193,554	212,823
Other Personnel	403-7100-41200	Overtime	14,908	11,871	9,362	24,273	24,273	18,870
	403-7100-45800	Travel & Transportation	1,320	3,375	1,946	3,285	3,285	5,950
	403-7100-45900	Training	100	-	965	1,000	1,000	2,000
	403-7100-46400	Dues & Subscriptions	711	711	761	778	778	778
	403-7100-46500	Clothing	1,034	1,217	1,255	1,300	1,300	1,750
Other Operating	403-5700-45200	Insurance	11,721	13,081	15,191	3,328	13,313	18,126
	403-7100-43424	Permits	2,691	2,838	2,609	2,782	2,782	2,782
	403-7100-45300	Communications/Postage	8,111	8,374	9,916	13,400	13,400	13,400
	403-7100-45400	Advertising & Promotion	150	-	-	350	350	250
	403-7100-45500	Reproduction & Copying	747	676	759	1,000	1,000	1,000
	403-7100-46100	Office Supplies	43	100	96	100	100	100
	403-7100-46120	Operating Supplies	6,402	9,604	11,963	12,000	12,000	12,000
	403-7100-46260	Vehicle & Equipment Fuels	8,175	6,708	5,102	8,500	8,500	8,500
	403-7100-46700	Parts & Supplies for Equipment	10,299	19,645	15,013	11,000	11,000	16,000
	403-7100-47430	Office/Capital Expense 1-5K	4,140	1,012	-	-	-	-
Contracts	403-7100-43200	Professional Fees & Services	200	200	300	200	200	300
	403-7100-43400	Contractual Services	3,765	2,645	6,470	12,500	12,500	7,500
Utilities	403-7100-46200	Heating	3,857	3,573	3,999	5,000	5,000	5,000
	403-7100-46220	Electricity	352,707	352,145	326,080	390,000	390,000	370,000
Grand Total			842,179	860,662	871,779	970,405	983,398	988,940

FUND NAME	Permanent Fund
DEPT NAME	(Multiple Items)
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Interest	607-0000-36110	Interest Income	43,545	81,041	34,861	(4,316,259)	(4,316,259)	(4,351,750)
Grand Total			43,545	81,041	34,861	(4,316,259)	(4,316,259)	(4,351,750)

FUND NAME	Permanent Fund
DEPT NAME	All
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Contracts	607-1050-43200	Professional Fees & Services	260,769	258,313	237,106	227,797	267,800	250,000
Other Operating	607-1050-46950	Misc Meetings Exp	1,057	3,392	585	3,100	5,000	3,000
Grand Total			261,826	261,705	237,691	230,897	272,800	253,000

FUND NAME	Debt Service Fund
DEPT NAME	All
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Debt Service	205-0000-33580	School Debt Repayment	(309,213)	(91,334)	86,323	-	-	-
	205-0000-33581	Mid-School Bond Repayment	(4,393,978)	(1,524,750)	(1,527,092)	(1,049,272)	(1,519,745)	(1,049,272)
	205-0000-33582	Harbor Debt Repayment	-	(206,750)	(208,625)	(398,750)	-	-
	205-0000-36110	Interest Income	(98,304)	(329,593)	(298,597)	(140,519)	-	-
Grand Total			(4,801,495)	(2,152,427)	(1,947,991)	(1,588,541)	(1,519,745)	(1,049,272)

FUND NAME	Debt Service Fund
DEPT NAME	All
REV/EXP	EXP

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Debt Service	205-2050-47110	Principal	3,647,875	4,308,294	4,688,718	4,839,149	4,839,149	4,970,000
	205-2050-47120	Interest	934,262	2,264,229	1,881,964	1,724,880	1,724,880	1,557,067
Grand Total			4,582,138	6,572,522	6,570,682	6,564,029	6,564,029	6,527,067

FUND NAME	Capital Project Fund
DEPT NAME	All
REV/EXP	REV

			2022	2023	2024	2025	2025	2026
			Actual	Actual	Actual	Estimate	Budget	Budget
Interest	310-0000-36110	Interest Income	(221,228)	(2,451,011)	(1,560,389)	(475,000)	(1,315,806)	(600,062)
	310-0000-36140	Interest Charges on AR	(5,137)	(7,404)	(10,507)	(11,000)	-	-
Transfer	310-0050-39140	Transfer from Reserve				(6,110,340)	(5,500,000)	(7,025,127)
Grand Total			(226,364)	(2,458,416)	(1,570,896)	(6,596,340)	(6,815,806)	(7,625,189)

FUND NAME	Capital Project Fund
DEPT NAME	All
REV/EXP	EXP

			2022	2023	2024	2025	2026
			Actual	Actual	Actual	Budgeted	Budgeted
Projects	310-1118-58000	STRE Pavement Mgt Ph IV-V	531,288			2,000,000	7,025,127
	310-1110-58000	STRE Pavement Mgt Ph II	253,338				
	310-1115-58000	STRE Pavement Mgt PH III	841,038				
	310-1200-58000	Citywide Pavement & Utilities	39,167				
	310-1400-58000	STRE East Hanagita Realignment	250,515				
	310-1634-58000	New Fire Station	524,251				
	310-2536-58000	Sewer Force Main Assesment	350,242				
	310-2536-58010	Sewer Force MainReplacement	41,546				
	310-2538-58000	WASE WATE New Well #5	357,929				
	310-3340-58000	Child Care Renovation				2,500,000	
	310-3500-58000	BUIL Citywide Wayfinding	59,088				
	310-3600-58000	BUIL Coast Guard city Sign	12,500				
	310-5410-49500	CDBG Grant Expense	850,000				
	310-5410-49510	CDBG Grant Match Expense	212,500				
	310-6441-58000	HARB SBH H-K Repl	525,521				
	310-6450-58000	New Harbor Planning	669,748				
	310-6450-58010	New Harbor GO 2015	708				
	310-8160-49500	PARK Meals Hill Greatland	73,993				
	310-9165-58000	BUIL SENI Expa	44,249				
	310-9310-58000	MKG Medical Clinic Backup Gene	3,234				
	310-9513-58010	PORT KELS Dolphin Replacement				1,000,000	
	310-9516-58000	SCHO HERM Exterior Upgr Ph II	379,271	290,152	9,596,445		
Transfer	310-0050-49100	Transfer to General Fund	130,000	90,000	1,804,972	1,315,806	600,062
Grand Total			6,150,126	380,152	11,401,417	6,815,806	7,625,189

GL	Reserve Fund Revenue Appropriations	Adopted Budget
350-0000-36110	Interest Income	(1,462,577)
350-0200-36415	PVMC Transfer for Physicians	(60,000)
	Total	(1,522,577)
GL	Reserve Fund Expense Appropriations	Adopted Budget
350-0319-5800	Projects Planning Reserve	(9,325,127)
350-0600-39220	Nuisance Abatement Program	750,000
350-0310-55000.2006	Fire/Radio Tower	1,000,000
350-0310-55000.1500	Major Maintenance Reserve	550,000
350-0650-55000	Repayment Reserve	2,584,033
350-0400-58000	Major Equipment Reserve	1,881,129
350-5050-55000	Technology Reserve	1,224,594
350-0450-55000	Energy Assistance Program	700,000
350-0320-55000	Leave Liability Reserve	300,000
350-0317-58000	Port Major Maint & Replace	414,260
350-0050-39110	Harbor Major Maint & Replace	63,452
350-0202-55000	Council Contingency	505,000
350-0350-55000	Budget Variance Reserve	250,000
350-5550-55000	Beautification Committee	5,000
350-0200-55000	Physicians Assistance	60,000
	Total	962,341

GL	Transfer from	GL2	Transfer to	Amount
001-0050-49140	General Fund	350-0050-39100	Reserve Fund	5,987,179
001-0050-49130	General Fund	205-0050-39100	Debt Service Fund	5,477,795
001-0050-49120	General Fund	403-0050-39100	Utility Fund	1,239,538
001-0050-49150	General Fund	607-0050-49150	Permanent Fund	1,120,150
607-0050-49100	Permanent Fund	001-0050-39150	General Fund	4,351,750
350-0050-49125	Reserve Fund	310-0050-39140	Capital Facilities	7,025,127
001-0050-49118	General Fund	510-0050-39100	Airport Fund	229,221
310-0050-49100	Capital Project Fund	001-0050-39125	General Fund	600,062
402-0050-49140	Harbor Fund	350-0050-39110	Reserve Fund	63,452
401-0050-49140	Port Fund	350-0050-39106	Reserve Fund	414,260
	Total			26,508,534



Legislation Text

File #: 25-0490, **Version:** 1

ITEM TITLE:

Approval of Minutes for Regular Council Meeting of November 4, 2025

SUBMITTED BY: Elise Sorum-Birk, Deputy City Clerk

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Review and approve minutes.

SUMMARY STATEMENT:

The minutes from the Regular Meeting held on November 4, 2025 are attached for review and approval.

City of Valdez

*212 Chenega Ave.
Valdez, AK 99686*



DRAFT- Meeting Minutes

Tuesday, November 4, 2025

7:00 PM

Regular Meeting

Council Chambers

City Council

REGULAR AGENDA - 7:00 PM**I. CALL TO ORDER**

Mayor Pro Tempore Love called the meeting to order at 7:00 p.m.

II. PLEDGE OF ALLEGIANCE**III. ROLL CALL**

Present: 5 - Council Member Austin Love
Council Member Jimmy Devens
Council Member Olivia Foster
Council Member Joy Witte
Council Member Lester Greene

Excused: 2 - Mayor Dennis Fleming
Council Member Joseph Lally

Also Present: Deputy City Clerk Elise Sorum-Birk
Assistant City Manager Jordan Nelson
City Attorney Jack Wakeland
Records Manager Katie Carr

IV. PUBLIC BUSINESS FROM THE FLOOR**V. CONSENT AGENDA**

- 1. Proclamation Recognizing Animal Shelter Appreciation Week**
- 2. Approval To Go Into Executive Session Re: 1) Discussion of Implications for City Revenues and Litigation Strategy Regarding Trans Alaska Pipeline System Ad Valorem Tax Issues; 2) Discussion of Ongoing Escaped Property Legal Issues; 3) Discussion of Local Regulation and Assessment of Oil Spill Prevention and Response Property**

MOTION: Council Member Devens moved, seconded by Council Member Foster, to approve the consent agenda.

VOTE ON MOTION:

Yays: 5 - Love, Devens, Foster, Witte and Greene

Excused: 2 - Fleming and Lally

MOTION CARRIED.

Mayor Pro Tempore Love read the Animal Shelter Appreciation Week Proclamation into the record and shelter staff members Alyssa Schaeffer and Rhiannon Pierce were present.

VI. NEW BUSINESS

1. Approval of the Providence Valdez Medical Center 2026 Operating and Capital Projects Budget

MOTION: Council Member Foster moved, seconded by Council Member Devens, to approve the Providence Valdez Medical Center 2026 Operating and Capital Projects Budget.

Chief Financial Officer Lindsie King and Interim Hospital Administrator Pauline Doucet responded to council question about the proposed budget including the following topics:

- Status of recruitment for a new hospital administrator.
- Impacts of staffing levels and current vacancies on budget and operations.
- Meaning of Patient Charge Ratios (reimbursement rates).
- Counseling Center budget changes, capacity and reimbursement model.
- Balance of hospital reserve account and days of cash on hand.
- Need for a new slit lamp (used in removal of foreign material from eyes).
- Implications and limitations of the planned integrated nurse call system update.
- Timelines for multi-year capital improvement projects.
- Importance of Critical Access Hospital federal designation.

Council Member Foster expressed appreciation for the key role played by the facility in ensuring community health and wellbeing. Foster also thanked Pauline Doucet for serving as interim administrator.

Mayor Pro Tem Love echoed Foster's sentiments and praised hospital administration for continuing to operate in a financially sustainable way.

VOTE ON MOTION:

Yays: 5 - Love, Devens, Foster, Witte and Greene

Excused: 2 - Fleming and Lally

MOTION CARRIED.

VII. RESOLUTIONS

1. #25-51 - Authorizing a Lease with Central Environmental, Inc. for an Approximately .85-acre Portion of USS 439 (Pipeyard) Owned by the City of Valdez

MOTION: Council Member Devens moved, seconded by Council Member Greene, to approve Resolution 25-51.

Council Member Foster expressed appreciation for inclusion of applicant in the scrap barge project.

Council Member Greene stated his support for the item.

VOTE ON MOTION:

Yays: 5 - Love, Devens, Foster, Witte and Greene

Excused: 2 - Fleming and Lally

MOTION CARRIED.

2. #25-52 - Authorizing the Donation of Two Matrice 210 Drones to the City of Skagway Public Safety

MOTION: Council Member Devens moved, seconded by Council Member Foster, to approve Resolution 25-52.

Council Member Devens praised the city for staying ahead with technology and for helping another community in the state.

Council Member Witte stated her opposition to the resolution and noted she would have favored the drones being disposed of via public auction to provide additional revenue for the city. She urged administration to further evaluate value of items being disposed of.

Council Member Greene voiced support for the donation.

VOTE ON MOTION:

Yays: 4 - Love, Devens, Foster and Greene

Nays: 1 - Witte

Excused: 2 - Fleming and Lally

MOTION CARRIED.

VIII. REPORTS**1. 2025 Economic Development Report**

Council Member Foster asked about ongoing city's current efforts related to child care and Director Barberio provided details. Foster expressed a desire for a follow-up report on efforts being made toward achieving the more wholistic goals outlined by the Child Care Crisis Task Force and emphasized the continued importance of council focus on the issue. Assistant City manager Nelson confirmed that the report being discussed only covered a portion of efforts and administration would provide additional information on the topic.

Mayor Pro Tempore Love inquired about plans for the second iteration of the small business conference and business builder workshop in the coming year. Director Barberio and Assistant City Manager Nelson spoke to the success of the 2025 events, including relationships built and connection created between businesses.

The planned third phase of the wayfinding project was discussed, as was a desire to ensure that needs of local oil and gas employers were met when considering workforce development.

IX. CITY MANAGER / CITY CLERK / CITY ATTORNEY / MAYOR REPORTS**1. City Manager Report**

Assistant City Manager Jordan Nelson noted that a written report from City Manager Duval was included in the packet and offered to try to answer any questions. Nelson shared that the energy assistance program was underway, thanked the front office for their work and encouraged residents to apply.

2. City Clerk Report

Deputy City Clerk Elise Sorum-Birk highlighted upcoming scheduled events, shared her experience attending an information governance conference and noted the Beautification Commission's plan to expand the length of application period for the 2026 matching grant program.

3. City Attorney Report

City Attorney Jack Wakeland noted an email report had been provided and that additional updates related to ongoing litigation and negotiations would be provided in executive session.

4. City Mayor Report**X. COUNCIL BUSINESS FROM THE FLOOR**

Council Member Devens noted that it was a high demand period for the food bank and encouraged residents to help by donating non-perishable items.

XI. EXECUTIVE SESSION

Mayor Pro Tempore Love recessed the meeting into executive session at 7:50 p.m.

XII. RETURN FROM EXECUTIVE SESSION

Upon returning from executive session Mayor Pro Tempore noted that advice was provided to legal counsel on the topics noticed for executive session.

XIII. ADJOURNMENT

The meeting was adjourned at 8:27 p.m.



Legislation Text

File #: 25-0492, **Version:** 1

ITEM TITLE:

Approval of Minutes for Special Council Meeting of October 28, 2025

SUBMITTED BY: Elise Sorum-Birk, Deputy City Clerk

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Review and approve minutes.

SUMMARY STATEMENT:

The minutes from the Special Meeting held on October 28, 2025 are attached for review and approval.

City of Valdez

*212 Chenega Ave.
Valdez, AK 99686*



Action Summary

Tuesday, October 28, 2025

6:00 PM

Special Meeting

Council Chambers

City Council

SPECIAL MEETING AGENDA - 6:00 PM

I. CALL TO ORDER

Mayor Fleming called the special meeting to order at 6:01 p.m.

II. ROLL CALL

Present: 6 - Mayor Dennis Fleming
Council Member Austin Love
Council Member Jimmy Devens
Council Member Olivia Foster
Council Member Joseph Lally
Council Member Joy Witte

Excused: 1 - Council Member Lester Greene
Also Present: City Clerk Sheri Pierce
City Manager Nathan Duval
Administrative Assistant Katie Carr

III. NEW BUSINESS

1. Approval of Snow Removal Contract for Areas 1 & 3 to Mega Trucking, LLC

MOTION: Council Member Lally moved, seconded by Council Member Foster, to approve Snow Removal Contract for Areas 1 and 3 to Mega Trucking, LLC.

VOTE ON MOTION:

Yays: 6 - Fleming, Love, Devens, Foster, Lally and Witte
Excused: 1 - Greene
MOTION CARRIED.

IX. ADJOURNMENT

The meeting was adjourned at 6:03 p.m.



Legislation Text

File #: 25-0488, **Version:** 1

ITEM TITLE:

Approval To Go Into Executive Session Re: 1) Discussion of Implications for City Revenues and Litigation Strategy Regarding Trans Alaska Pipeline System Ad Valorem Tax Issues; 2) Discussion of Ongoing Escaped Property Legal Issues; 3) Discussion of Local Regulation and Assessment of Oil Spill Prevention and Response Property

SUBMITTED BY: Jake Staser, City Attorney

FISCAL NOTES:

Expenditure Required: n/a
Unencumbered Balance: n/a
Funding Source: n/a

RECOMMENDATION:

Approve.

SUMMARY STATEMENT:

Alaska Statute AS 44.62.310 provides an exception to the Alaska Open Meetings law (AS 44.62.310) which allows the City Council to meet in executive session for the purpose of discussion related to:

1. Matters which involve litigation and where matters of which the immediate knowledge would clearly have an adverse effect upon the finances of the City.
2. Matters which by law, municipal charter, or ordinance are required to be confidential.

Any formal action related to the discussion requiring a motion and vote of the governing body must be done in open session.



Legislation Text

File #: 25-0489, **Version:** 1

ITEM TITLE:

Appointments to Planning and Zoning Commission- Applicants: Rhonda Wade and Don Haase

SUBMITTED BY: Elise Sorum-Birk, Deputy City Clerk

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Review and appoint applicants.

SUMMARY STATEMENT:

The City Clerk's Office advertised three vacancies on the Planning and Zoning Commission and received the following applications (attached) for appointment, each for a three-year term expiring November 30, 2028:

- Rhonda Wade
- Don Haase

One additional regular vacancy remains to be filled.

Application Form

Profile

How did you learn about this vacancy?

- ☒ Word of Mouth
- ☒ I am a Current Board/Committee/Commission Member

Don

First Name

Haase

Last Name

Email Address

Valdez Mailing Address (PO BOX # or HCI BOX #)

Home Address

Suite or Apt

City

State

Postal Code

Primary Phone

Alternate Phone

NANA Worley

Employer

Electrical Designer

Occupation

Which Boards would you like to apply for?

Planning & Zoning Commission: Submitted

Question applies to multiple boards

Required Time Commitment: All board/committee members and commissioners are expected to (1) be physically present at most, if not all, board/committee or commission meetings and (2) review agenda materials prior to arriving for the meeting to be best prepared for discussion and decision making. Are you aware of the time commitment involved in serving on this particular board, committee, or commission? Are you willing and able to commit to regular meetings plus work sessions every month for your full term?

Yes. I have served on this commission for several years and have rarely missed a meeting. I read my packet and prepare questions before each meeting.

Question applies to multiple boards

Regular attendance at meetings by commissioners/board members is crucial to the commission/board's ability to conduct business. Attendance for commissioners/board members is tracked. Under current City Council policy, the seat of a board/committee member or commissioner will be considered vacant following three consecutive absences from regular meetings. At that time, the member will be asked to either resign or be removed by formal action of Council to allow other interested citizens a chance to serve. Are you committed to in-person attendance at most, if not all, commission/board meetings? Do you understand you must provide your commission/board staff as much notice as possible if you must be absent to ensure a quorum is available to conduct commission/board business?

Yes

Interests & Experience

Why are you interested in serving on a City of Valdez board or commission?

I love living here and want to support the Valdez community. I have owned property in Valdez for over 30 years in various parts of town, from the trailer parks to 10-mile, the downtown core and rural locations.

Please outline your education, work, and volunteer experience which will assist you in serving on a City of Valdez board/commission.

BA, Grand Valley State University, Michigan. Employed by various engineering contractors at the Valdez Marine Terminal 30+ years. Member of Planning and Zoning Commission since 2004.

Upload a Resume or Letter of Interest

Application Form

Profile

How did you learn about this vacancy?

☒ I am a Current Board/Committee/Commission Member

Rhonda Wade
First Name Last Name

Email Address

Valdez Mailing Address (PO BOX # or HCI BOX #)

Home Address Suite or Apt
City State Postal Code
Primary Phone Alternate Phone

R&R Testing Services Inc. Technician
Employer Occupation

Which Boards would you like to apply for?

Planning & Zoning Commission: Submitted

Question applies to multiple boards
Required Time Commitment: All board/committee members and commissioners are expected to (1) be physically present at most, if not all, board/committee or commission meetings and (2) review agenda materials prior to arriving for the meeting to be best prepared for discussion and decision making. Are you aware of the time commitment involved in serving on this particular board, committee, or commission? Are you willing and able to commit to regular meetings plus work sessions every month for your full term?
Yes

Question applies to multiple boards

Regular attendance at meetings by commissioners/board members is crucial to the commission/board's ability to conduct business. Attendance for commissioners/board members is tracked. Under current City Council policy, the seat of a board/committee member or commissioner will be considered vacant following three consecutive absences from regular meetings. At that time, the member will be asked to either resign or be removed by formal action of Council to allow other interested citizens a chance to serve. Are you committed to in-person attendance at most, if not all, commission/board meetings? Do you understand you must provide your commission/board staff as much notice as possible if you must be absent to ensure a quorum is available to conduct commission/board business?

Yes

Interests & Experience

Why are you interested in serving on a City of Valdez board or commission?

I have been serving on P&Z for numerous years and would like to continue providing feedback and contributions to future growth, developments and policy for Valdez.

Please outline your education, work, and volunteer experience which will assist you in serving on a City of Valdez board/commission.

I have served on P&Z and previously EDC for numerous years. See enclosed resume for more info.

[resumesrh.pdf](#)

Upload a Resume or Letter of Interest

Qualifications: Over 25 years experience in the commercial diving industry concentrating on tankers and support fleet for the Trans Alaska Pipeline in Port Valdez as well as a background in media/broadcast production and residential construction including equipment operator.

EDUCATION

Auburn Academy, Auburn, Washington
Walla Walla College, Walla Walla, Washington
Prince William Sound Community College, Valdez, Alaska
University of Alaska Anchorage

CURRENT POSITIONS

President/Technician - R&R Testing Services, Inc
Manager/Field Supervisor - R&R Diving Services
Residential Contractor, Manager & Equipment Operator - Nordic Village Supply/Nordic Supply LLC
Assistant Manager - Orca Bay Trading Post
Location Scout & Production Coordinator
Martial Arts & Self Defense Instructor - Valdez Martial Arts
MAJOR in the 49th Military Police Brigade - Alaska State Defense Force (Reserve)
Director/Instructor - Alaska On Target (Non-profit firearms training club)
Planning & Zoning Commissioner for City of Valdez
Certified NRA Firearms Instructor & Chief Range Safety Officer

EXPERIENCE

1986-Present Works for R&R Diving Services as a supervisor, diver and tender. R&R is responsible for diving operations in support of the Trans Alaska Pipeline's fleet of tankers, tugs and support vessels. Additionally, R&R has responded to numerous incidents throughout the Prince William Sound area including the EXXON VALDEZ disaster. Projects frequently involve boat salvage & repair, inspections and safety support, as well as stunt and security work for film production companies. Duties have included diving, organizing and supervising crews and assisting in general management of R&R Diving.

1989-Present Co-founder of R&R Testing Services and serves as current president. Performs office functions and works as a field technician administering alcohol and drug screening tests to tanker & tug crews, commercial boat operators and others.

1989-Present Works for Nordic Village Supply as heavy equipment operator for winter snow removal and as a residential contractor holding a Residential Endorsement.

2003-2017 Member of the 49th Military Police Brigade, Alaska State Defense Force holding the rank of Major. The mission of the Alaska State Defense Force is to maintain an organized, trained military force, capable of timely and effective response to state emergencies, or, on other occasions deemed appropriate by the Governor, to provide military assistance to civil and military authorities in the preservation of life, property, and public safety. As a member of this unit, training has included special weapons tactics with the Valdez Police Department as well as joint sessions with the Alaska National Guard.

1990-Present 4th Degree Black Belt Martial Arts Instructor with experience in competition, public and private training of traditional martial arts as well as self defense and awareness classes. Operator of Valdez Martial Arts.

1995-1999 Worked part-time for the Prince William Sound Community College media department. This department taught classes relating to television production and broadcast communications as well as produced a live news and information show for local television. Initially worked as a staff assistant & videographer gathering information, interviewing and operating studio equipment. Subsequently, took over management of the production department. Duties included producing, directing, editing and anchoring the news show and occasionally assisting in the instruction of production classes.

2009-Present Director and primary instructor of Alaska On Target which is a non-profit firearms training and education club.

1992-Present Freelance location scout who has worked with numerous production companies as a production assistant, assistant to art director, photographer, stunt-double, safety, security, first aid and consultant. Assignments have included organizing local crews, locating and gathering equipment required, familiarizing cast and crew with local area and providing safety support & security for various projects as well as assisting in production.

Major Television, Film & Print Credits

-Rescue 911 - Arnold Shapiro Productions	-Extreme Ski Movies- John Sandy Productions
-Toyota 4-Runner Commercial	-NORTH - Castle Rock Entertainment
-Miller Beer Commercial - HKM Productions	-UNCIVILIZED - Chrysalis Productions
-DETAILS Magazine- Conde Nast Publications	-ON DEADLY GROUND - Warner Bros. Studios
-Mountain Dew - Propaganda Films	-Isuzu Print Campaign
-Fisherman's Friend Cough Drops - David Sussan & Co.	-Life in Alaska Documentary - RSA Independent
	-Pepsi-Sierra Mist Commercial - HSI Productions

SPECIALIZED TRAINING & CERTIFICATIONS

Open Water Scuba(NAUI) and Commercial Scuba Diver(CSD)

CSD I - Search and Recovery

CSD II - Team Supervisor

CSD III - U/W Burning

Community CPR & First Aid

Helicopter Egress - Water

F/V Oil Spill Response - Near-shore & 24 Hour Hazwoper

Visual Inspector of High Pressure Cylinders

International Martial Arts Federation Certificates of 1st , 2nd , 3rd & 4th Degree Black Belt

Taekwondo Martial Arts Instructor-Jack Hwang Institute of Taekwondo & Self Defense

Awareness & Defense Tactics for Emergency Response

Tactical Firearms Training & Concealed Weapons Permit

Aviation Ground School & Flight Training

Alco-Sensor III Instructor, Alco-Sensor IV Technician and Drug Screening Technician

NRA Certified Firearms Instructor & Range Safety Officer

United States Concealed Carry Association (USCCA) Certified Instructor

General Contractor w/Residential Endorsement licensed in the State of Alaska

DHS Community Emergency Response Team (CERT) IS-317 - Certified

Alaska Department of Fish & Game Hunter Education Basic Hunter Education Instructor

MEMBER

National Association of Commercial Scuba Divers

Association of Diving Contractors International (cert. #5429)

International Martial Arts Federation

49th Military Police Brigade, Alaska State Defense Force

National Rifle Association

United States Concealed Carry Association (USCCA)



Legislation Text

File #: 25-0491, **Version:** 1

ITEM TITLE:

Appointment to the Valdez Consortium Library Board, Applicant: Celeste Hurst

SUBMITTED BY: Elise Sorum-Birk, Deputy City Clerk

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Appoint applicant.

SUMMARY STATEMENT:

The City Clerk's Office advertised for two partial vacancies on the Library Board following the resignation of two members.

The following individual has applied to serve:

- Celeste Hurst

If appointed, Hurst will serve a partial term expiring August 31, 2026.

One additional vacancy remains, also for a partial term ending August 31, 2026.

Application materials are attached.

Application Form

Profile

How did you learn about this vacancy?

☒ Word of Mouth

Celeste

First Name

Hurst

Last Name

Email Address

Valdez Mailing Address (PO BOX # or HCI BOX #)

Home Address

City

Primary Phone

Alternate Phone

Suite or Apt

State

Postal Code

Self

Employer

Store owner

Occupation

Which Boards would you like to apply for?

Library Board: Submitted

Question applies to multiple boards

Required Time Commitment: All board/committee members and commissioners are expected to (1) be physically present at most, if not all, board/committee or commission meetings and (2) review agenda materials prior to arriving for the meeting to be best prepared for discussion and decision making. Are you aware of the time commitment involved in serving on this particular board, committee, or commission? Are you willing and able to commit to regular meetings plus work sessions every month for your full term?

yes

Question applies to multiple boards

Regular attendance at meetings by commissioners/board members is crucial to the commission/board's ability to conduct business. Attendance for commissioners/board members is tracked. Under current City Council policy, the seat of a board/committee member or commissioner will be considered vacant following three consecutive absences from regular meetings. At that time, the member will be asked to either resign or be removed by formal action of Council to allow other interested citizens a chance to serve. Are you committed to in-person attendance at most, if not all, commission/board meetings? Do you understand you must provide your commission/board staff as much notice as possible if you must be absent to ensure a quorum is available to conduct commission/board business?

yes

Interests & Experience

Why are you interested in serving on a City of Valdez board or commission?

I love Valdez and the library and the staff and want to help as much as possible.

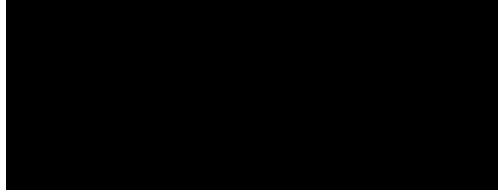
Please outline your education, work, and volunteer experience which will assist you in serving on a City of Valdez board/commission.

I work as an artist and store owner, using my work as a way to build community. I recently did a paint by number mural in partnership with a bunch of parents and kids in the community in the library's basement.

[24_resume.pdf](#)

Upload a Resume or Letter of Interest

Celeste Addison Hurst



EXPERIENCE

Front Desk Receptionist, St. E's Urgent Care • Dayton, Ohio

07/15 - 06/16

Checked in and triaged patients, answered calls, handled billing inquiries, and managed administrative tasks. Ensured smooth patient flow through the clinic and efficient communication with patients.

Front Desk Receptionist, Schiller Barns and Maloney • Louisville, Kentucky

01/17 - 03/18

Handled client inquiries, took detailed messages, managed faxes, forwarded emails, and provided welcoming customer service to all guests.

Customer Service, Latte Dah • Valdez, Alaska

09/19 - 03/20 and 09/21 - 03/22

Greeted customers, managed orders, and maintained a clean and organized work environment. Demonstrated strong communication and multitasking skills in a customer-centric role.

Office Manager, Glacier Automotive • Valdez, Alaska

06/20 - 4/23

Scheduled clients, managed technician schedules, ordered inventory, processed payments, managed social media, resolved conflicts, and directed staff to enhance service and maintain a productive workplace.

Career Scale Specialist, Learn Grant Writing • Valdez, Alaska

03/22 - 6/22

Qualify leads, scheduled 15-minute calls with prospective customers to identify if they were a good fit for the Collective and addressed whatever had them on the fence, managed chatbot conversations on the website daily, communicated with prospective customers that reached out via email, managed DM Instagram conversations and help with story posting. Improved existing Standard Operating Procedures (SOPs) and developed new SOPs as needed to document my work, aggregated feedback from Unicorn career calls to inform marketing and outreach content. Utilized Asana project management to manage projects, developed educational material, including presentations, sales scripts, and case studies to be included in the company SOP playbook, and provided additional support to projects as the CEO and COO needed.

Bartender, The Fat Mermaid • Valdez, Alaska*05/01/2023 - 10/26/2024*

Provided excellent service to patrons, handled cash transactions, crafted drinks, and ensured a safe and welcoming environment. Developed strong multitasking and customer service skills in a high-paced setting.

Store Owner, The Gift Shop • Valdez, Alaska*06/24 - Present*

Manage all aspects of store operations, including inventory management, advertising, customer service, and sourcing items to sell. Regularly delegate tasks to employees, handle payroll, and oversee financial activities to maintain effective business operations.

PROJECTS

Celeste Addison Art*2017 - Present*

Launched a micro-business focusing on customer service and marketing for art sales, refining skills in digital marketing and business management.

SKILLS

- **Management:** Delegation, payroll, inventory control
- **Customer Service:** Conversation skills, public speaking, conflict resolution
- **Marketing:** Email and social media marketing, SEO
- **Technical:** Scheduling, multitasking, problem solving, grant writing

LANGUAGES

English

American Sign Language



Legislation Text

File #: 25-0493, **Version:** 1

ITEM TITLE:

Approval of Write-Offs of Various City Fees and Forwarding to Collections Agency

SUBMITTED BY: Jordan Nelson, Finance Director

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Authorize write-off of identified delinquent fees exceeding \$500, and forwarding to collections agency pursuant to City Code 2.20.010 and 2.20.020

SUMMARY STATEMENT:

The attached lists show various delinquencies for non-payment of fees, staff will present this list annually for council consideration.

The Finance Director is authorized by City Code to Write-Off delinquent amounts less than \$500.

Council authorization is required for Write-Offs exceeding \$500.

The Collections Agency (Cornerstone) retains 35% of delinquent fees collected.

2.20.010 The City Finance Director shall:

1. Diligently collect all money due the city and shall maintain records as necessary to pursue the collection of delinquent accounts and shall act under such laws or ordinances as now or hereafter exist delegating collection authority to the city's fiscal agent. The city finance director shall pursue the object of this subsection with impartiality and dispatch.

2.20.020 The City Finance Director shall:

1. Have authority to write off, compromise, or correct, from time to time, such unpaid and outstanding accounts receivable, taxes, and delinquent checks, as may be in dispute, uncollectible, or uneconomical to pursue. When a single write-off, compromise, or correction involves an amount in excess of five hundred dollars, it shall require the approval of the city council. A single write-off larger than five hundred dollars shall not be arbitrarily divided to avoid council approval thereof. A listing of all accounts written off will be provided to the council along with the regular financial reports provided by administration;

City of Valdez
2025 June Write-Off List
<\$500 for Council Approval

Account	Name	Description	Year	Amount	Comment
Utilities					
1982.02	Donna Dunning	Utilities	2024	\$301.98	Recommend Collections
3158.01	Peter Pan Seafoods LLC	Utilities	2023/2024	\$111.31	Company Dissolved: Recommend no collection action.
10200.01	Charles Neidel	Residential Dumpster & Interest	2023-2025	\$128.75	Recommend Collections
Accounts Receivable					
1774	Clayton Wenner	Baler Charges	2025	\$20.90	Recommend Collections
1759	Fairy Dust Formals and More	Civic Center Rental	2025	\$102.75	Recommend Collections
1308	Henry Anderson	Baler Charges	2025	\$189.20	Recommend Collections
1436	Test the Waters	Pool Rental	2025	\$435.00	Recommend Collections
Harbor					
91	David Banning	Summer Storage	2024	\$34.24	Recommend Collection
3638	Nicole Schulz	Launching without Paying	2024	\$42.52	Recommend Collection
2311	Clancy Tooke	Launching without Paying	2024	\$42.52	Recommend Collection
3565	Charles Shimek	Launching without Paying	2024	\$42.89	Recommend Collection
1498	Robert Saxton	Launching without Paying	2024	\$43.27	Recommend Collection
1421	Bradley Russell	Transient Moorage, Electricity	2024	\$162.27	Recommend Collection
3399	Billy Baird	Boat Lift Fees, Winter Storage	2024	\$339.31	Recommend Collection
Port					
260	Shaun Gray	Kelsey Plaza Rental 06/21/2024	2024	\$166.50	Recommend Collection

Write-Off	\$111.31
Collection	\$2,052.10
Grand Total	<u><u>\$2,163.41</u></u>

City of Valdez
2025 June Write-Off List
>\$500 for Council Approval

Account	Name	Description	Year	Amount	Comment
Property Tax					
8110-000-076-1	Martha Carillo	Property Taxes	2014-2024	\$5,724.85	Inactive trailer -Small claim service failed-Write-off
8110-000-033-1	Harold Wilson	Property Taxes	2011-2022	\$713.02	
7100-005-008-0	City of Valdez	Property Taxes	2021-2024	\$16,043.27	Properties acquired via foreclosure. Write-off clears the balance from property accounts, tax obligation remains.
7130-011-002-0	City of Valdez	Property Taxes	2022-2024	\$2,638.83	
Utilities					
1929.01	Peter Pan Seafoods LLC	Utilities	2023/2024	\$2,423.27	Company dissolved: Recommend no collection action.
1944.01	Peter Pan Seafoods LLC	Utilities	2023/2024	\$10,019.13	
2058.01	Peter Pan Seafoods LLC	Utilities	2023/2024	\$7,490.23	
5482.01	Tiffeni Major	Dumpster & Interest	2025	\$599.55	Recommend Collection
Harbor					
1752	Ian Wetherhorn	Transient Moorage	2023	\$316.26	Recommned Collection
		Berth Fees, Transient Moorage, Launch Fees, Boat Move, Labor, Summer Storage, Pad Fees, Boat Lift			Recommned Collection
2326	Christian Kompkoff		2024	\$527.09	
3063	William Urschel	Transient Moorage	2024	\$688.74	Recommned Collection

Write-Off \$45,052.60

Collection \$2,131.64

Grand Total \$47,184.24



Legislation Text

File #: ORD 25-0015, **Version:** 1

ITEM TITLE:

#25-15 - Repealing Chapter 2.60 of the Valdez Municipal Code Titled Economic Diversification Commission. First Reading. Public Hearing.

SUBMITTED BY: Nathan Duval, City Manager

FISCAL NOTES:

Expenditure Required: N/A
Unencumbered Balance: N/A
Funding Source: N/A

RECOMMENDATION:

Adopt Ordinance #25-15 repealing chapter 2.60 of the Valdez Municipal Code titled Economic Diversification Commission.

SUMMARY STATEMENT:

In 2014 ordinance 14-3 created Chapter 2.60 of the Valdez Municipal Code and the corresponding Economic Diversification Commission. The commission began as an Interim Measure to address deficiencies identified in various strategic plans and economic studies.

While the commission began as an Interim Measure, the ordinance allowed for the commission to exist in perpetuity while also allowing for an alternative solution in the future.

Over the years, the commission has evolved in composition and size (see ordinances 21-10 & 24-09). Additionally, the Economic Development Department became a standalone department outside the Community Development Department. Many of the initial objectives and tasks of the commission are currently being achieved by the department staff such as developing a comprehensive economic strategic plan, gathering & tracking local baseline socioeconomic data, and oversight and participation in economic development opportunities.

Past commissioners have provided great support for various initiatives including but not limited to COVID economic recovery, various childcare initiatives, and approving the current economic strategic plan.

Having said that, interest in the commission has greatly diminished and it has been difficult to recruit members for the body. Even when the body has a full complement of members the meetings are often cancelled due to lack of quorum or lack of agenda items.

Eliminating the commission will provide efficiencies by reducing staff time commitments and reducing

or eliminating costs associated with meetings.

All the duties of the commission outlined in the ordinance will continue to be completed by the Economic Development Department with assistance from other relevant departments as needed.

Should the need arise to address specific economic development initiatives, Council can appoint a task force or make assignments to other existing commissions.

Administration is recommending removing this section of code and eliminating the commission.

CITY OF VALDEZ, ALASKA

ORDINANCE NO. 25-15

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, REPEALING CHAPTER 2.60 OF THE VALDEZ MUNICIPAL CODE TITLED ECONOMIC DIVERSIFICATION COMMISSION

WHEREAS, the Economic Development Commission was established in 2014 as an interim measure to address deficiencies identified in various strategic plans and economic studies; and

WHEREAS, today many of the initial objectives and tasks of the commission are currently being achieved by the Economic Development department staff such as developing a comprehensive economic strategic plan, gathering and tracking local baseline socioeconomic data, and oversight and participation in economic development opportunities for the community.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, that

Section 1: Chapter 2.60 of the Valdez Municipal Code titled Economic Diversification Commission is hereby repealed in its entirety

Section 2: This ordinance shall take effect immediately upon adoption by the City Council.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, this _____ day of _____, 2025.

CITY OF VALDEZ, ALASKA

Dennis Fleming, Mayor

ATTEST:

Sheri L. Pierce, CMC, City Clerk

APPROVED AS TO FORM:

Jake Stasser, City Attorney
Brena, Bell, & Walker, P.C.

First Reading:
Second Reading:
Ayes:
Noes:
Absent:
Abstain:

CITY OF VALDEZ, ALASKA
ORDINANCE NO. 24-09

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA,
AMENDING CHAPTER 2.60 OF THE VALDEZ MUNICIPAL CODE TITLED
ECONOMIC DIVERSIFICATION COMMISSION

WHEREAS, the City Council has established the Economic Diversification Commission to advise on issues relating to bolstering the local economy; and

WHEREAS, it is a challenge to recruit enough citizens to fill the number of volunteer seats on this commission; and

WHEREAS, reducing the number of members appointed will create flexibility and ensure that the Economic Diversification Commission is able to conduct city business with regularity; and

WHEREAS, there is no longer a need to prescribe which industry members of the Economic Diversification Commission are associated with; and

WHEREAS, establishing 3-year terms for this commission allows for continuity in recruitment; and

WHEREAS, the City Council desires that municipal code be written in a way that is clear to the reader and supports effective governance.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA that the following amendments are made to Title 2 of the Valdez Municipal Code:

Section 1. Chapter 2.60 of the Valdez Municipal Code is hereby amended to read as follows:

2.60 - ECONOMIC DIVERSIFICATION COMMISSION

Sections:

- 2.60.010 Establishment—Composition—Appointment of members.
- 2.60.020 Powers and duties.
- 2.60.030 Quorum and voting.
- ~~2.60.040 Limitations.~~
- 2.60.050 Definitions.

2.60.010 Establishment—Composition—Appointment of members.

A. ~~There is established an economic diversification commission which shall consist of seven members who shall be appointed by the city council. The terms of the commission members shall be for two years or until their successors have been appointed and approved. Vacancies shall be filled in the same manner as the commissioners are appointed.~~ The city economic diversification commission consists of five members appointed by the city council for staggered three-year terms.

B. ~~Appointment to the commission shall be adjusted by the mayor and city council to ensure continuity.~~ Vacancies shall be filled in the same manner as the commissioners are appointed.

Ordinance No. 24-09 Redline indicates new language/strikeout indicates deletion

Page 1

C. The commission shall elect its chair and chair pro tempore from among the appointed members.

~~G.~~ D. Members of the commission shall be diversified to the maximum extent possible. Composition of the commission should reflect a broad representation from a ~~broad~~ spectrum of industry sectors of the economy including but not limited to:

- ~~1. Accommodations.~~
- ~~2. Commercial fishers.~~
- ~~3. Contracting/trades.~~
- ~~4. Food and beverage.~~
- ~~5. Healthcare.~~
- ~~6. Micro business/sole proprietors.~~
- ~~7. Oil and gas.~~
- ~~8. Professional services (attorney, engineer, banker, real estate, media, etc.).~~
- ~~9. Retail.~~
- ~~10. Seafood processing.~~
- ~~11. Sport fisheries.~~
- ~~12. Summer tours and attractions.~~
- ~~13. Transportation.~~
- ~~14. Utilities.~~
- ~~15. Winter tours and attractions.~~

~~D. The commission shall elect its chairman from among the appointed members.~~

E. There may be an additional appointed ex officio position to represent the military members of the community. This position may be held by a local active-duty member of the United States Coast Guard or National Guard. This seat is a nonvoting, advisory position. (Ord. 21-10 § 1*; Ord. 14-03 (part))

2.60.020 Powers and duties.

The commission is an advisory commission to the city council. It shall:

- A. Have the authority to prepare and submit to the city council for its approval a comprehensive economic diversification strategy for the overall economic diversification of the community. The commission shall recommend modifications of such plan from time to time, as it deems in the city's interest.
- B. Prepare and recommend to the city council for approval reports and plans regarding socioeconomic data and specific sectors of the economy.
- C. As directed by the city council, review and make recommendations to the council for approval of strategic plans, plans of work and funding requests of agencies, organizations, and event sponsors.
- D. Review and make recommendations to the city council for approval on projects submitted for economic development grant funding opportunities.
- E. Receive, consider and evaluate public input, opinions and recommendations regarding economic diversification programs of the city and advise the city council of any findings or recommendations.
- F. Monitor progress and report to council the status of capital improvement projects, programs and activities outlined as goals, objectives or action items in the community's economic strategy.
- G. Have the authority to prepare and submit to council for approval regular quarterly or annual reports documenting economic trends in the community.
- H. Make recommendations to the city council regarding the economic diversification portion of the annual city budget.
- I. Meet at least once a month and cause minutes of each meeting to be recorded and ~~forwarded to the city council through the city manager~~ filed with the city clerk.
- J. Perform such other activities as may be requested of it by the city council.

2.60.030 Quorum and voting.

A quorum of the economic development commission for the conduct of any meeting, work session, or public hearing shall be a majority of the commission. No actions shall be taken by the commission except by concurrence of at least four three members.

2.60.040 Limitations.

~~The commission has only those powers and duties set forth in this chapter and those necessarily implied from those enumerated. In particular, the commission may not:~~

- ~~A. Expend or obligate city funds without prior approval of the city council; or~~
- ~~B. Act in any manner inconsistent with the requirements of Section 2.60.020.~~

2.60.050 Definitions.

For the purposes of this chapter, the following words and phrases shall have the meanings respectively ascribed to them by this section:

"Economic development" means the process by which the economy is caused to grow, or a sector of the economy is made more advanced.

"Economic diversification" means the process by which the economy is changed to increase the variety of goods or services produced or offered.

"Economy" means the process or system by which goods and services are produced, sold, and bought.

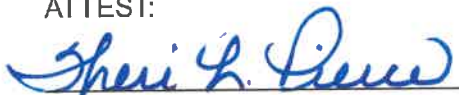
Section 2. This ordinance shall become effective immediately upon adoption by the City Council.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ,
ALASKA, this 16th day of April, 2024.

CITY OF VALDEZ, ALASKA


Sharon Scheidt, Mayor

ATTEST:


Sheri L. Pierce, MMC, City Clerk

APPROVED AS TO FORM:


Jake Stasser, City Attorney
Brena, Bell, & Clarkson, P.C

First Reading:

Second Reading: 4/16/24

Adoption: 4/16/24

Ayes: 6

Noes: 0

Absent: 1

Abstain: 0

CITY OF VALDEZ, ALASKA

ORDINANCE #21-10

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, AMENDING TITLE 2, CHAPTER 2.60 OF THE VALDEZ MUNICIPAL CODE, TITLED ECONOMIC DIVERSIFICATION COMMISSION

WHEREAS, city council and city staff have identified that industry seat limitations and three-year term lengths are barriers to recruitment and retention of commissioners to serve on the city economic diversification commission; and

WHEREAS, the city council functionally selects and appoints city commissioners.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, that the following amendments are made to Chapter 2.60 of the Valdez Municipal Code.

Section 1. Chapter 2.60 is hereby amended to read as follows.

**Chapter 2.60
ECONOMIC DIVERSIFICATION COMMISSION**

Sections:

- 2.60.010 Establishment—Composition—Appointment of members.
- 2.60.020 Powers and duties.
- 2.60.030 Quorum and voting.
- 2.60.040 Limitations.
- 2.60.050 Definitions.

2.60.010 Establishment—Composition—Appointment of members.

A. There is established an economic diversification commission which shall consist of seven members who shall be appointed by the mayor, ~~with the approval of the city council.~~ The terms of the commission members shall be for two three years or until their successors have been appointed and approved. ~~The term of two members shall expire each year with the additional term expiring every third year.~~ Vacancies shall be filled in the same manner as the commissioners are appointed.

B. Appointment to the commission shall be adjusted by the mayor and city council to ensure continuity. ~~In this regard, initial appointments may be made for terms other than three years, to ensure that the terms of no more than three members expire in any one year.~~

C. Members of the commission shall be diversified to the maximum extent possible. ~~and appointed to represent specific industry sectors of the economy. No two members may be appointed to serve concurrently from the same industry sector. Representatives will be selected from among the following industry sectors.~~ Composition of the

commission should reflect representation from a broad spectrum of industry sectors of the economy, including but not limited to:

1. Accommodations.
2. Commercial fishers.
3. Contracting/trades.
4. Food and beverage.
5. Healthcare.
6. Micro business/~~nonprofessional~~ sole proprietors.
7. Oil and gas.
8. Professional services (attorney, engineer, banker, real estate, media, etc.).
9. Retail.
10. Seafood processing.
11. Sport fisheries.
12. Summer tours and attractions.
13. Transportation.
14. Utilities.
15. Winter tours and attractions.

D. The commission shall elect its chairman from among the appointed members.

E. There may be an additional appointed ex officio position to represent the military members of the community. This position may be held by a local active-duty member of the United States Coast Guard or National Guard. This seat is a nonvoting, advisory position.

2.60.020 Powers and duties.

The commission is an advisory commission to the city council. It shall:

A. Have the authority to prepare and submit to the city council for its approval a comprehensive economic diversification strategy for the overall economic diversification of the community. The commission shall recommend modifications of such plan from time to time, as it deems in the city's interest;

B. Prepare and recommend to the city council for approval reports and plans regarding socioeconomic data and specific sectors of the economy;

- C. As directed by the city council, review and make recommendations to the council for approval of strategic plans, plans of work and funding requests of agencies, organizations, and event sponsors;
- D. Review and make recommendations to the city council for approval on projects submitted for economic development grant funding opportunities;
- E. Receive, consider and evaluate public input, opinions and recommendations regarding economic diversification programs of the city and advise the city council of any findings or recommendations;
- F. Monitor progress and report to council the status of capital improvement projects, programs and activities outlined as goals, objectives or action items in the community's economic strategy;
- G. Have the authority to prepare and submit to council for approval regular quarterly or annual reports documenting economic trends in the community;
- H. Make recommendations to the city council regarding the economic diversification portion of the annual city budget;
- I. Meet at least once a month and cause minutes of each meeting to be recorded and forwarded to the city council through the city manager;
- J. Perform such other activities as may be requested of it by the city council. (Ord. 14-03 (part))

2.60.030 Quorum and voting.

A quorum of the economic development commission for the conduct of any meeting or public hearing shall be a majority of the commission. No actions shall be taken by the commission except by concurrence of at least four members. (Ord. 14-03 (part))

2.60.040 Limitations.

The commission has only those powers and duties set forth in this chapter and those necessarily implied from those enumerated. In particular, the commission may not:

- A. Expend or obligate city funds without prior approval of the city council; or
- B. Act in any manner inconsistent with the requirements of Section 2.60.020. (Ord. 14-03 (part))

2.60.050 Definitions.

For the purposes of this chapter, the following words and phrases shall have the meanings respectively ascribed to them by this section:

"Economy" means the process or system by which goods and services are produced, sold, and bought.

"Economic development" means the process by which the economy is caused to grow, or a sector of the economy is made more advanced.

"Economic diversification" means the process by which the economy is changed to increase the variety of goods or services produced or offered.

Section 2. This ordinance shall take effect immediately following adoption by the City Council.

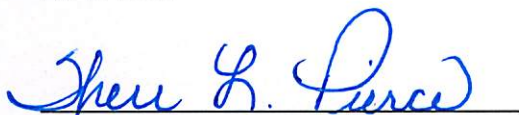
Section 3. Current Economic Diversification commissioners shall serve out the terms for which they were appointed. The two-year term length change outlined herein shall be incorporated for new appointments.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA THIS 5th DAY OF October, 2021.

CITY OF VALDEZ, ALASKA


Sharon Scheidt, Mayor

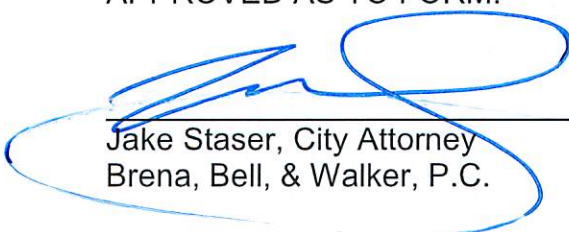
ATTEST:


Sheri L. Pierce, MMC, City Clerk



APPROVED AS TO FORM:

First Reading: 9/21/21
Second Reading: 10/5/21
Yeas: 7
Nays: 0
Absent: 0
Abstain: 0


Jake Staser, City Attorney
Brena, Bell, & Walker, P.C.



Legislation Text

File #: RES 25-0053, **Version:** 1

ITEM TITLE:

#25-53 - Authorizing the Negotiated Sale of Lots 4A, 6-7, and 9B, Block 33 Mineral Creek Subdivision, Formerly Known as the Pipeline Club Property

SUBMITTED BY: Nathan Duval, City Manager

FISCAL NOTES:

Expenditure Required: N/A

Unencumbered Balance: N/A

Funding Source: N/A

RECOMMENDATION:

Approve Resolution #25-53 Authorizing the Negotiated Sale of Lots 4A, 6-7, and 9B, Block 33 Mineral Creek Subdivision, Formerly Known as the Pipeline Club Property

SUMMARY STATEMENT:

The attached resolution authorizes the City Manager to enter into negotiations for the sale of the Pipeline Club property with interested parties and provides parameters for a sales agreement and development milestone.

The City has attempted to dispose of the property on two previous occasions via requests for proposals and has been unsuccessful in completing a transfer of ownership.

Discussion with the Council on October 21st of this year indicated an appetite to explore a negotiated sale with an interested party. Should negotiations with the party not be successful, the City Manager will initiate negotiations with other known or potentially interested buyers.

Ultimately, Council will have the final authority to approve a sales agreement and corresponding development plan.

Passage of this resolution requires an affirmative vote of 6 councilmembers pursuant to Valdez Municipal Code 4.04.070.

CITY OF VALDEZ, ALASKA

RESOLUTION #25-53

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, AUTHORIZING THE NEGOTIATED SALE AND DEVELOPMENT OF LOTS 4A, 6-7, AND 9B, BLOCK 33, MINERAL CREEK SUBDIVISION

WHEREAS, the City of Valdez is the owner of the following real property described as Lots 4A, 6-7, and 9B, Block 33, Mineral Creek Subdivision (or 120, 128 and 142 Egan Dr); and

WHEREAS, the parcels have been offered unsuccessfully for disposal twice via requests for proposal in October 2022 and September 2023 (see resolution 23-44); and

WHEREAS, the City Council seeks to encourage development within downtown Valdez through the negotiated sale, as discussed at their regular meeting on October 21, 2025; and

WHEREAS, the parcels are zoned General Commercial on the official zoning map of Valdez; and

WHEREAS, the 2021 Valdez Comprehensive Plan (Plan Valdez) shows the parcels as within the Town Center place type, which is intended to blend commercial, multi-family residential, cultural, institutional, and entertainment uses with an environment centered on walkability and strong connections to live, work, play destinations; and

WHEREAS, Plan Valdez describes the Town Center place type as encouraging compatible mixed-use buildings with retail/commercial on the ground floor and residential above with building frontages and entrances oriented to the street; and

WHEREAS, the Town Center place type encourages shared parking, located near the rear and side lots of buildings; and

WHEREAS, special consideration may be given to development proposals that provide solutions for City Council priorities of housing and/or childcare; and

WHEREAS, projects including long-term dwelling units as a component of the development may be eligible for the City of Valdez Housing Incentive Program.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, that

Section 1. The City Council has found that it is not in the public interest to offer Lots 4A, 6-7, & 9B, Block 33, Mineral Creek Subdivision at public sale.

Section 2. The City Council has found that it is in conformance with the 2021 Valdez Comprehensive Plan to develop this land in accordance with the uses described in the Town Center place type.

Section 3. The City Manager, or their designee, is hereby authorized to negotiate with interested parties for the sale of said parcels.

Section 4. The City of Valdez reserves the right to accept or reject any or all proposals received during the negotiation process.

Section 5. Prior to presentation of a sales agreement, parties involved in the negotiation will be required to demonstrate to the City financial capability to complete the development and present the development plan to the Council

Section 5. The negotiated sales agreement for the parcels shall include the following items:

- Purchase Price or Lease Terms
- Development in accordance with Plan Valdez inclusive of:
 - Approved Commercial uses
 - Housing component
 - Adequate on-site snow storage
- Reasonable Timeline of Project Phases
 - Reversion provisions if development milestones are not met

Section 7. Negotiated terms of the agreement shall establish development requirements and a timeline and shall require subsequent approval by the City Council by resolution passed by not less than six affirmative votes, pursuant to VMC 4.04.070.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, this _____ day of _____, 2025.

CITY OF VALDEZ, ALASKA

Dennis Fleming, Mayor

ATTEST:

Sheri L. Pierce, MMC, City Clerk



Legislation Text

File #: RES 25-0054, **Version:** 1

ITEM TITLE:

#25-54 - Amending the 2025 City Budget by Transferring \$32,478 from General Fund to Harbor Fund to Replace Lost Revenue Resulting from the Commercial Fishing Vessel Moorage Waiver Relief Program

SUBMITTED BY: Jordan Nelson, Finance Director

FISCAL NOTES:

Expenditure Required: \$32,478

Unencumbered Balance: \$12.7M

Funding Source: Unrestricted, Unassigned General Fund Balance

RECOMMENDATION:

Approve

SUMMARY STATEMENT:

This resolution reconciles the lost revenue to the Harbor Fund pursuant to the moorage fee waiver program established by Resolution #25-01 (attached). Discussion during the January 7th City Council meeting directed staff to “make whole” foregone revenue to the Harbor Fund using Unrestricted, Unassigned General Fund Balance.

Resolution #25-01 outlines the intent of the Valdez City Council. This program has been implemented, and resulted in \$32,478 in forgone revenue to the Harbor Fund.

CITY OF VALDEZ, ALASKA

RESOLUTION #25-54

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, AMENDING THE 2025 CITY BUDGET BY TRANSFERRING \$32,478 FROM GENERAL FUND TO HARBOR FUND TO REPLACE LOST REVENUE RESULTING FROM THE COMMERCIAL FISHING VESSEL MOORAGE WAIVER RELIEF PROGRAM

WHEREAS, the Valdez City Council adopted Resolution #25-01 providing relief to local commercial fishing vessel owner operators as a result of the disastrous 2024 fishing season in the form of a waiver of vessel moorage fees; and

WHEREAS, the execution of this relief resulted in lost revenue to the harbor in the amount of \$32,478; and

WHEREAS, Council members had expressed a desire to “make the harbor whole” using Unrestricted, Unassigned General Fund balance; and

WHEREAS, budget amendments must be formally appropriated via budget amendment Resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, that the 2025 City Budget is amended as follows:

Section 1: Transfer from General Fund, 402.0050.39100 is increased by \$32,478.00.

Section 2: Transfer to Harbor Fund, 001.0050.49110, is increased by \$32,478.00.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, this 18th day of November 2025.

City of Valdez, Alaska

Dennis Fleming, Mayor

ATTEST:

Sheri L. Pierce, MMC, City Clerk

CITY OF VALEZ, ALASKA

RESOLUTION #25-01

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VALDEZ,
ALASKA, WAIVING 2025 ANNUAL FISHING VESSEL MOORAGE FEES
FOR VALDEZ RESIDENT OWNERS OF COMMERCIAL FISHING
VESSELS ACTIVE DURING THE 2024 SEASON

WHEREAS, the Valdez City Council seeks to mitigate the economic impacts and financial hardships to local commercial fishing vessel owners resulting from the 2024 Pink Salmon Economic Disaster; and

WHEREAS, Resolution #24-46 requesting that the governor of the State of Alaska proclaim the area of Prince William Sound Pink Salmon fishery and any other fisheries as an area impacted by the economic disaster includes the reasons why this disaster occurred; and

WHEREAS, a waiver or credit of 2025 commercial fishing vessel moorage fees will provide short-term relief and stability to active, local commercial fishermen in Valdez.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, that 2025 commercial fishing vessel annual moorage fees shall be waived for Valdez resident commercial fishing vessel owners under the following guidelines:

Section 1. Commercial fishing vessel owners must be local Valdez residents and provide proof of residency by submitting a copy of a State of Alaska issued identification with a physical Valdez address.

Section 2. Commercial fishing vessel owners must have a 2024 pink salmon ticket and have actively fished, or attempted to fish, for pink salmon during the 2024 season. A copy of the fish ticket must be provided

Section 3. Commercial fishing vessel owners must have valid 2024 and 2025 commercial fishing licenses and intend to commercial fish in the 2025 season. Copies of the licenses must be provided.

Section 4. Applications for a 2025 fee waiver or credit will be accepted no later than March 31, 2025, at the Valdez Harbor Office. The application shall include a letter of hardship addressed to the Valdez Harbormaster and copies of the items outlined in Sections 1-3 of this resolution.

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA, this 7th day of January 2025.

CITY OF VALDEZ, ALASKA

ATTEST:

Elise Du Birch deputy
for

Sheri L. Pierce, MMC, City Clerk

Dennis Fleming
Dennis Fleming, Mayor

**Approved Commercial Fishing Vessel Moorage
Waiver/Credit Applicants 4/1/2025**

Acct. #	Name	Credit/Waiver Amt.	
365	Nicholas Crump	\$	3,093.12
353	Justice Cousins	\$	5,613.44
366	Bernard Culbertson	\$	2,864.00
1134	Thane Miller	\$	2,864.00
1614	Ray Sutton	\$	2,864.00
532	Hope Finley	\$	2,864.00
2730	Paul (Edward) Matson	\$	2,864.00
3437	Paul (Aaron) Matson	\$	3,150.40
2736	Ryan Day	\$	2,864.00
394	Edward Day	\$	3,436.80
		\$	32,477.76



Legislation Text

File #: RES 25-0055, **Version:** 1

ITEM TITLE:

#25-55 - Amending the 2025 City Budget by Transferring \$5,083,353 of Debt Service Fund Balance to the Projects Planning Reserve

SUBMITTED BY: Jordan Nelson, Finance Director

FISCAL NOTES:

Expenditure Required: \$5,083,353
Unencumbered Balance: \$5,083,353
Funding Source: Debt Service Fund Balance

RECOMMENDATION:

Approve

SUMMARY STATEMENT:

This resolution sweeps fund balance from Debt Service Fund to the CIP Planning Reserve for further appropriation in the 2026 Budget as directed by City Council during the 2026 Budget Work Sessions.

A debt service fund's balance should ideally be zero, as they exist only to account for resources used to service debt.

Fund Balance Policy will address this issue in the future and will compel the reduction of transfers to Debt Service Fund by the amount held in Debt Service Fund Balance during the adoption of the City's Annual Operating Budget

Appendix; how we got here:

-In State Fiscal Year (SFY) 2022, the State of Alaska fully funded the School Bond Debt Reimbursement program for SFY22 and years prior. For the City of Valdez that meant the following reimbursement schedule:

- SFY2017 \$352,091
- SFY2020 \$845,273
- SFY2021 \$1,638,866
- SFY2022 \$1,040,328

-The City FY22 Budget reflected \$590,994 for Debt Service during SFY2022

- Therefore, the total received above budget in FY22 was \$3,285,564 bringing Debt Service Fund balance to \$4,099,578 according to 2022 Audited Financial Statements.

-Subsequently, State of Alaska also funded prior year Harbor Debt Reimbursement pursuant to House Bill 528 effective SFY25. City of Valdez receipts totaled \$607,375 over FY24 and FY25 throughout the course of State Fiscal Year (SFY) 25.

-Revenue received above budget and interest income over subsequent years has increased fund balance to \$5,083,353.

CITY OF VALDEZ, ALASKA

RESOLUTION #25-55

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VALDEZ, ALASKA,
AMENDING THE 2025 CITY BUDGET BY TRANSFERRING \$5,083,353 OF
DEBT SERVICE FUND BALANCE TO THE PROJECTS PLANNING RESERVE

WHEREAS, debt service funds exist only to account for resources used to service debt;
and

WHEREAS, the City of Valdez Debt Service Fund Balance is elevated pursuant to prior
year full reimbursement catch-up payments and reimbursement above budgeted amount made
by the state in 2022 totaling \$3.3M as well as accumulated fund balance and interest income
since FY22; and

WHEREAS, the City Council elected to utilize the available funds for prioritized projects to
be appropriated in the 2026 Budget; and

WHEREAS, the City Council has provided direction to management regarding approved
capital and major maintenance projects; and

WHEREAS, budget amendments must be formally appropriated via Budget Amendment
Resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF
VALDEZ, ALASKA, that the 2025 City Budget is amended as follows:

Section 1: 205-0050-49140, Transfer to Reserve Fund, is increased by \$5,083,353

Section 2: 350-0050-39130, Transfer from Debt Service Fund, is increased by
\$5,083,353

Section 3: 350-0319-58000, Projects Planning Reserve is increased by \$5,083,353

PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF VALDEZ,
ALASKA, this 18th day of November 2025.

City of Valdez, Alaska

Dennis Fleming, Mayor

ATTEST:

Sheri L. Pierce, MMC, City Clerk



THE STATE
of **ALASKA**
GOVERNOR MIKE DUNLEAVY

**Department of Education
& Early Development**

FINANCE & SUPPORT SERVICES

P.O. Box 110500
Juneau, Alaska 99811-0500
Main: 907.465.8683
Meridith.Jones@alaska.gov

October 31, 2022

Barb Rusher
City of Valdez
P.O. Box 307
Valdez, AK 99686

Dear Ms. Rusher:

The Department of Education & Early Development (DEED) was appropriated \$220 million to fund the School Debt Reimbursement Program at full reimbursement for FY2017, FY2020, FY2021 and FY2022 through CCS HB 281.

FY2017 and FY2020 had been partially funded years, and FY2021 had not received any funding, and so these amounts allowed for full reimbursement. The City of Valdez was reimbursed the remainder of FY2017 at \$352,091, FY2020 was reimbursed the remainder of \$845,273, and FY2021 was reimbursed fully at \$1,638,866.

Let me know if you have any questions.

Sincerely,

A handwritten signature in cursive script, reading "Meredith Jones", enclosed in a white rectangular box.

Meridith Jones
School Finance Specialist

BOND DEBT SERVICE

City of Valdez (Refund GO 2004B - Harbor)
Alaska Municipal Bond Bank
General Obligation and Refunding Bonds, 2012 Series Two
Final Pricing (5-1-12)

Aggregate (Detail by Refunded Loan / New Money Loan)

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
09/01/2012	10,000.00	2.000%	20,491.25	30,491.25	
03/01/2013			37,925.00	37,925.00	
06/30/2013					68,416.25
09/01/2013			37,925.00	37,925.00	
03/01/2014			37,925.00	37,925.00	
06/30/2014					75,850.00
09/01/2014			37,925.00	37,925.00	
03/01/2015			37,925.00	37,925.00	
06/30/2015					75,850.00
09/01/2015	130,000.00	4.000%	37,925.00	167,925.00	
03/01/2016			35,325.00	35,325.00	
06/30/2016					203,250.00
09/01/2016	140,000.00	4.000%	35,325.00	175,325.00	
03/01/2017			32,525.00	32,525.00	
06/30/2017					207,850.00
09/01/2017	145,000.00	4.000%	32,525.00	177,525.00	
03/01/2018			29,625.00	29,625.00	
06/30/2018					207,150.00
09/01/2018	155,000.00	5.000%	29,625.00	184,625.00	
03/01/2019			25,750.00	25,750.00	
06/30/2019					210,375.00
09/01/2019	160,000.00	5.000%	25,750.00	185,750.00	
03/01/2020			21,750.00	21,750.00	
06/30/2020					207,500.00
09/01/2020	165,000.00	5.000%	21,750.00	186,750.00	
03/01/2021			17,625.00	17,625.00	
06/30/2021					204,375.00
09/01/2021	175,000.00	4.000%	17,625.00	192,625.00	
03/01/2022			14,125.00	14,125.00	
06/30/2022					206,750.00
09/01/2022	185,000.00	5.000%	14,125.00	199,125.00	
03/01/2023			9,500.00	9,500.00	
06/30/2023					208,625.00
09/01/2023	195,000.00	5.000%	9,500.00	204,500.00	
03/01/2024			4,625.00	4,625.00	
06/30/2024					209,125.00
09/01/2024	185,000.00	5.000%	4,625.00	189,625.00	
06/30/2025					189,625.00
	1,645,000.00		629,741.25	2,274,741.25	2,274,741.25



Legislation Text

File #: 25-0494, **Version:** 1

ITEM TITLE:

Monthly Treasury Report: September 2025

SUBMITTED BY: Casey Dschaak, Budget and Policy Analyst

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Receive and File

SUMMARY STATEMENT:

Monthly treasury report as required by VMC 3.04.050(B)

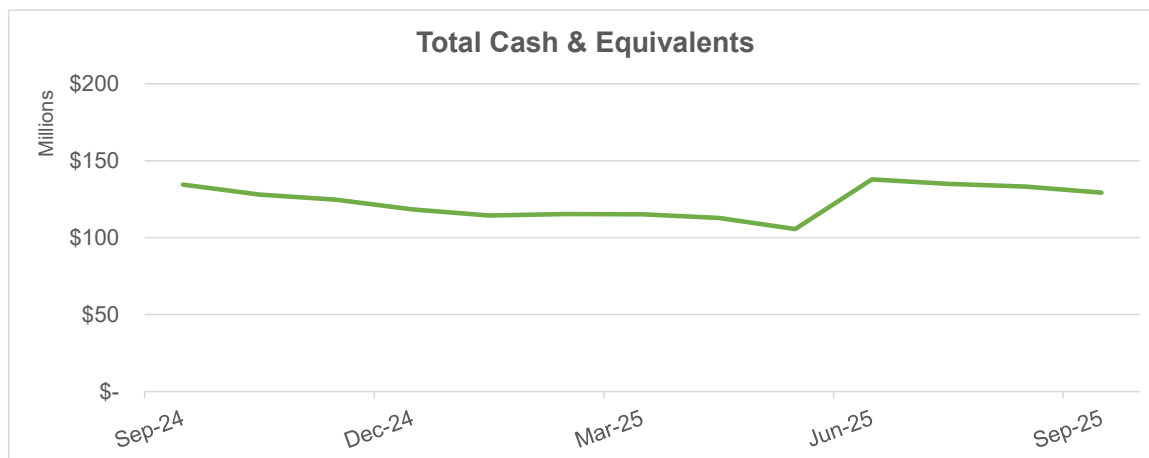
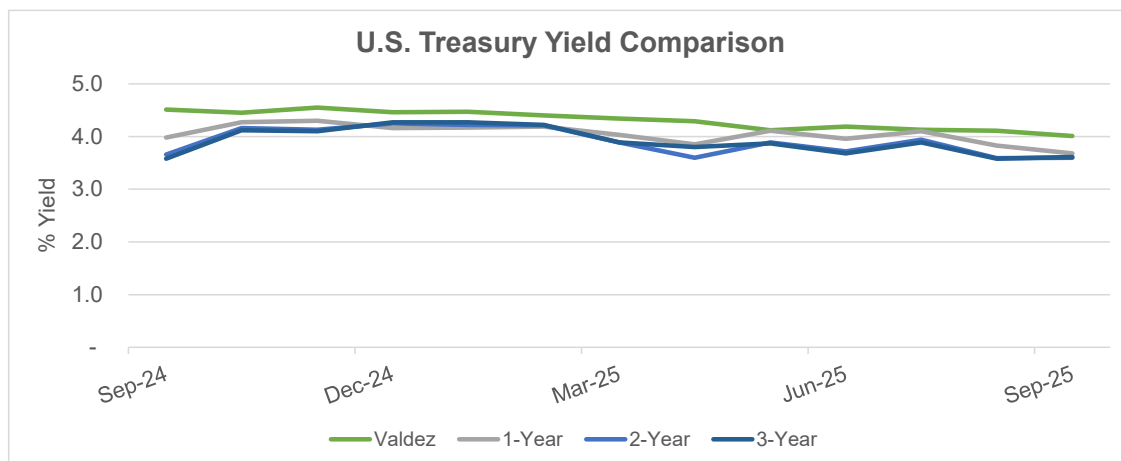


Monthly Treasury Report

Period Ending: September 30, 2025

Prepared By: Casey Dschaak, Financial Analyst

		<u>Begin</u> <u>Balance</u>	<u>Debits</u>	<u>Credits</u>	<u>End</u> <u>Balance</u>	<u>Yield</u> Notes
Central Treasury		133,167,577	13,740,665	(17,697,684)	129,210,525	4.01%
Central Treasury	Principal	79,952,814	452,704	-	80,405,518	4.22%
Money Market	Wells Fargo	35,816,167	129,186	(4,980,000)	30,965,353	4.17%
SLG Account	USB	16,059,999	41,238	-	16,101,237	3.04%
Checking	Wells Fargo	811,884	9,300,003	(8,608,988)	1,502,899	0.00%
Payroll	Wells Fargo	(9,458)	1,874,882	(1,870,006)	(4,582)	0.00%
Ambulance Service	Wells Fargo	39	8,209	(8,215)	-	0.00%
Sweep	Wells Fargo	536,132	1,934,444	(2,230,475)	240,101	4.01%
Restricted		4,820	3	-	4,823	0.68%
Police	Wells Fargo	4,820	3	-	4,823	0.68%
Total		133,172,397	13,740,668	(17,697,684)	129,215,348	4.01%





City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Legislation Text

File #: 25-0495, **Version:** 1

ITEM TITLE:

Monthly Treasury Report: August 2025

SUBMITTED BY: Casey Dschaak, Budget and Policy Analyst

FISCAL NOTES:

Expenditure Required: n/a

Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Receive and File

SUMMARY STATEMENT:

Monthly Treasury Report as required by Municipal Code

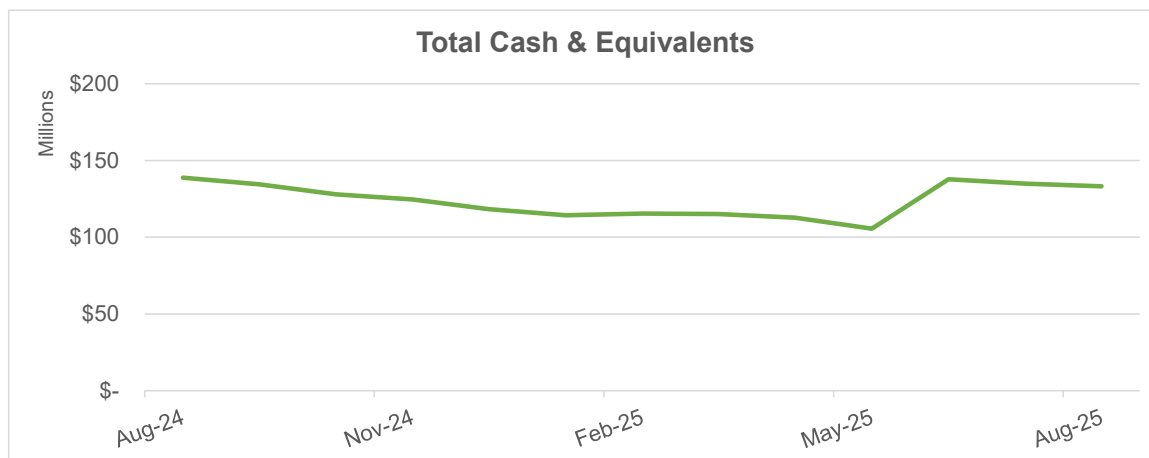
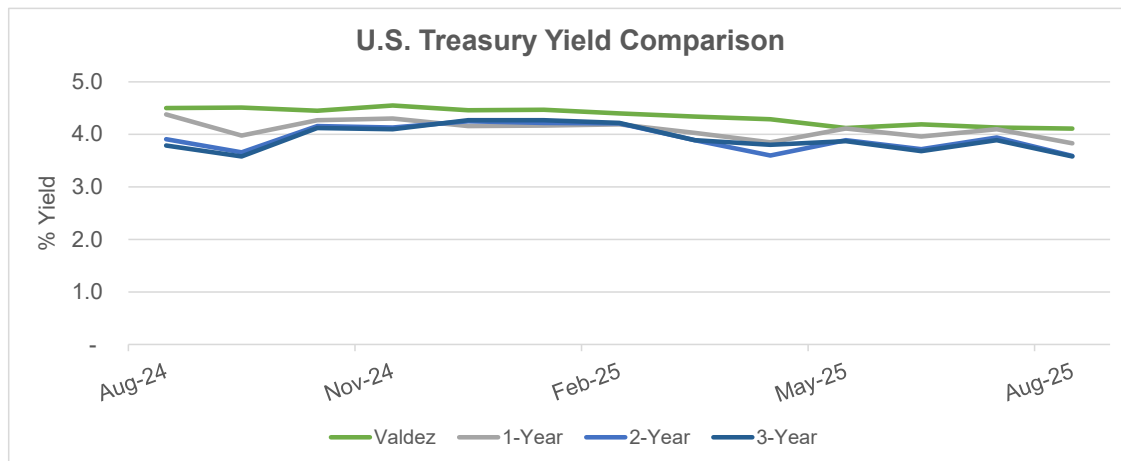


Monthly Treasury Report

Period Ending: August 31, 2025

Prepared By: Casey Dschaak, Financial Analyst

		<u>Begin</u> <u>Balance</u>	<u>Debits</u>	<u>Credits</u>	<u>End</u> <u>Balance</u>	<u>Yield</u> Notes
Central Treasury		134,924,687	19,776,976	(21,534,119)	133,167,577	4.11%
Central Treasury	Principal	79,267,212	685,602	-	79,952,814	4.27%
Money Market	Wells Fargo	36,416,314	899,854	(1,500,000)	35,816,167	4.23%
SLG Account	USB	16,015,142	44,857	-	16,059,999	3.23%
Checking	Wells Fargo	1,055,503	11,812,964	(12,056,583)	811,884	0.00%
Payroll	Wells Fargo	(11,508)	1,946,916	(1,944,866)	(9,458)	0.00%
Ambulance Service	Wells Fargo	-	16,495	(16,488)	39	0.00%
Sweep	Wells Fargo	2,182,024	4,370,289	(6,016,182)	536,132	4.18%
Restricted		4,817	3	-	4,820	4.23%
Police	Wells Fargo	4,817	3	-	4,820	4.23%
Total		134,929,504	19,776,979	(21,534,119)	133,172,397	4.11%





City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Legislation Text

File #: 25-0487, **Version:** 1

ITEM TITLE:

City Manager Report

SUBMITTED BY: Nathan Duval, City Manager

FISCAL NOTES:

Expenditure Required: N/A

Unencumbered Balance: N/A

Funding Source: N/A

RECOMMENDATION:

Receive & File

SUMMARY STATEMENT:

Attached report outlines events since the last Council meeting. Verbal update provided in conjunction with report.

Council Priorities

- **Child Care** [Complete an operating, active, licensed childcare facility by Fall 2026]
 - Chugachmiut is in town interviewing and hiring for their operations at the Royal Center. They anticipate beginning after the first of the year.
 - Working to ensure distribution of final grant THREAD funds. All Start-up and operation grant monies are encumbered
 - Progressing toward 65% design on new center remodel, engineers on site for HVAC as-builts
 - Working to purchase FF&E with last of THREAD grant funds
- **Housing** [Increase housing stock by Fall 2027, utilizing the housing needs survey]
 - Requested proposal for small section of lots in St. Patrick from the owner to discuss with housing subcommittee.
 - Anticipate receiving comprehensive draft of Housing Needs Assessment this month
 - Meet to work with Alaska Coast Guard Housing people on units for Valdez. DC Housing point of contact gave ambiguous response related to new units for Valdez.
- **Maintenance** [Annually appropriate funds toward deferred maintenance on critical infrastructure]
- **Modernize Aging Infrastructure** [Annually modernize aging infrastructure, while leveraging natural and transportation assets, to expand: Outdoor Recreation, Tourism, Maritime, Community]

Legislative Interactions

- Last week spent in DC with Director Talbott, Mayor Flemming, & Councilman Lally. Had various meetings with Alaska delegation and available House, Senate, & White House staff. Meetings were productive. We pitched the idea of expanded infrastructure for the Coast Guard at Sea Otter that aligns with the waterfront masterplan
- Received updates on EAS funding (hopefully moot with potential completion of government shutdown)

Operations & Initiatives

- Communications ongoing with Owners and State on Oil & Gas taxes for 2026 and beyond
- Still negotiating Egan snow lot purchase
- Working with various CSO's in anticipation of FY 26 funding and their in-kind requests
- Many AML, State, and NGO meetings in November & December on topics ranging from Infrastructure, Essential Air Service, and municipal challenges

Personnel

- Making progress recruiting to fill emergency services vacancies
- A number of Personnel Regulations revisions are in draft form to be presented for a comprehensive revision once all edits are complete and staff are informed. Topics include Parental leave policy, Emergency Services non-standard shift clarity, and misc. clean-up and clarifications. Tentatively ready for presentation the first of the year.

Projects

- Working with Capital Facilities Director on major maintenance project prioritization for appropriated funds