

City of Valdez

212 Chenega Ave. Valdez, AK 99686

Meeting Agenda

City Council

Thursday, October 16, 2025

5:30 PM

Council Chambers

Work Session with Valdez Convention and Visitors Bureau

WORK SESSION AGENDA - 5:30 PM

Transcribed minutes are not taken for Work Sessions. Audio is available upon request.

1. Council Budget Work Session - Valdez Convention and Visitors Bureau



City of Valdez

212 Chenega Ave. Valdez, AK 99686

Legislation Text

File #: 25-0454, Version: 1

ITEM TITLE:

Council Budget Work Session - Valdez Convention and Visitors Bureau

SUBMITTED BY: Jordan Nelson, Finance Director

FISCAL NOTES:

Expenditure Required: n/a Unencumbered Balance: n/a

Funding Source: n/a

RECOMMENDATION:

Click here to enter text.

SUMMARY STATEMENT:

For the purposes of discussion please see attached 2026 request for funding and supporting documents from the Valdez Convention and Visitors Bureau (VCVB)

P.O. Box 1603 | 309 Fairbanks St Valdez, AK 99686 907-835-2984 | ValdezAlaska.org | #DiscoverValdez

Discover Valdez Valdez Convention & Visitors Bureau, Inc. 309 Fairbanks Drive PO Box 1603 Valdez, Alaska 99686

City of Valdez 212 Chenega Ave Valdez, AK 99686

Dear City of Valdez Council Members:

On behalf of Discover Valdez (Valdez Convention and Visitors Bureau, Inc.), thank you for your continued support of this CVB / DMO. Support allows us to continue our mission to "Promote leisure, art, culture, and adventure in Valdez", and to continue to serve the 90,000 plus visitors that come to Valdez on a yearly basis with quality service and a spirit of Valdez welcoming. This organization serves to support City of Valdez Economic Strategic Action Plan 2030, by being the primary driver for Priority #5—"To Promote Valdez as a Destination".

We are requesting CSO support for 2026 in the amount of \$562,500. This amount reflects the previous amount requested and includes a 2.9% for estimated increase and inflation. As you will see in the 2026 Budget approved, we continue to seek further sustainable revenue sources. After retaining a high-performing team mid-year, we have found marked progress in establishing long-term continuity and relationship building with our members and community. We endeavor to reach the long-term goal of 50% or less of revenue source from the City of Valdez.

Please reference our 2025 CSO request for further information.

If you have any questions, please reach out via contact information below. We look forward to the ongoing marketing and CVB representation that serves as the catalyst in tourism prosperity for Valdez.

Warm Regards,

Faith Harris

Faith Harris, Executive Director executivedirector@valdezalaska.org on Behalf of:

VCVB Board Of Directors Email: <u>board@valdezalaska.org</u> Phone (office): (907)835-2984



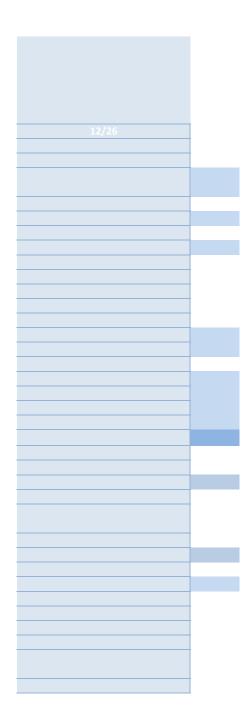


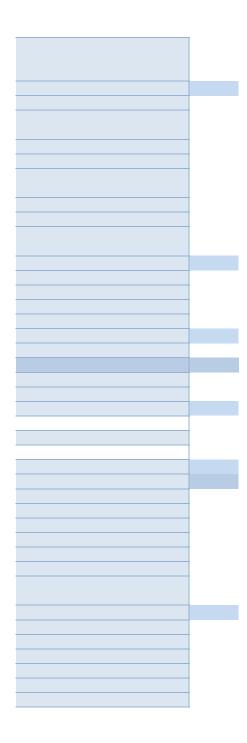
BUDGET 2026

Accounts	ACCT CHANGE D	aft 2025 BUDGET NARRATIVE	Budget 2025	Budget 2024	Budget 2023	Sudget 20222/2
Accounts	Acci characa	### ##################################	Dauget 2023	Dauget 2024	Duaget 2023	Juaget 20221/2
Income						
income		2025 Actual+ 2.97% Inflation increase; Is				
41100 City of Valdez Grant	\$15,850	\$562,500.00 approximately 50% of Budget	\$546,650	\$531,245	\$531,245	\$446,245
42000 Membership Income	ψ13,030	4302/300100 approximately 30% of Bauget	43 10,030	Ų331,243	Ų331,2 · i3	φ-1-10, 2 -15
Membership Income - Total		\$9,700.00	\$12,600			
43000 Cooperative Advertising		1-7/	7/			
Cooperative Advertising - Total		\$36,300.00	\$52,500			
44000 Retail Sales		100,00000	\$0			
44100 Clothing	(\$10,000)	\$20,000.00 under event sales only	\$10,000		\$0	\$6,000
44200 Collectibles	\$5,000	\$10,000.00 under event sales only	\$5,000		\$0	\$2,000
44300 Food	(\$1,000)	\$0.00 under event sales only	\$1,000			
44400 Discounts Given			\$0		\$0	-\$275
Retail Sales - Total		\$30,000.00	\$16,000		·	·
Incentive Packages	\$40,000	\$40,000.00 new budget line;				
45000 Digital Advertising						
Digital Advertising - Total		\$300.00	\$1,100			
46100 Donations Received	\$600	\$800.00 based on 2025 to date	\$200			\$32
46200 Interest Income		\$150.00 Based on 3 year avg. actual	\$150		\$45	\$40
46300 Special Event Income		\$555,500.00 See Narrative	\$250,000			
Total Income		\$1,235,250.00 Revenue Source approx. 50% COV	#REF!	\$571,245	\$583,190	\$517,292 #
Expense						
61000 Payroll Expenses						
Wages - Total		\$331,940.00 % of Operationg Budget:	\$266,970			
61700 Payroll Tax Expense	\$36,678	\$38,630.00 11.5% payroll	\$30,702	\$30,702	\$22,710	\$21,252
61800 Health Dental Vision Expense	\$28,485	\$57,600.00 per year round employee; see budget narrative	\$29,115	\$28,296	\$1,028	\$20,000
**61900 Career Development	\$2,500	\$5,000.00 increase to account for event staff training	\$2,500			
Payroll Expenses - Total		\$433,170.00	\$326,787			
62000 Insurance						
Insurance - Total	(\$74)	\$4,170.00	\$4,152			
63000 Operating Costs						
63100 Administrative						
63110 Rent	\$0	\$36,000.00 \$3000 Per Month	\$36,000	\$36,000	\$36,000	\$36,000 #
63120 Waste Water Sewer	\$0	\$800.00 2022-2025 Actual	\$800	\$800	\$800	\$800 #
		budget projection 2026 from actual 2025 plus				
63130 Electricity		\$10,000.00 projection (includes exhibition)	\$7,875	\$7,875	\$7,500	\$5,000 #
63140 Heating Fuel	\$0	\$15,050.00 budget projection 2026 after year round open	\$15,126	\$14,700	\$14,000	\$8,500

		KONICA MINOLTA PREMIER FINANCE; CVTC				
		PHONE SYSTEM \$160 MO. AVG; buffer rental;				
63150 Equipment Rental and Maint	\$1,000	\$4,600.00 forklift rental \$1000	\$3,600	\$1,325	\$1,325	\$1,500 #
Administrative - Total		\$66,450.00	\$63,401			
63200 Communication						
		2024 monthly Total \$ 358.75; projected 2025 Bi	II			
63210 Telephone Office	\$3,250	\$1,800.00 Total \$ 517.14 mo= \$6240 for all annually	\$5,050	\$1,200	\$1,200	\$1,200
63220 Telephone Mobile	(\$350)	\$0.00 cancelled 04/25	\$350		\$850	\$520 #
63230 Internet	(\$2,275)	\$350.00 CVTC Quote for HPBX line; 350 per month	\$840	\$3,115	\$3,115	\$3,115 #
		1260 p month 15120; support hrs 900;				
63240 Website Maintenance	(\$17,220)	\$31,620.00 visitwidget @ 15600	\$14,400	\$14,400	\$14,400	\$15,300 #
63245 Website CRM	\$0	\$5,400.00 \$450 mo Simpleview CRM	\$5,400	\$5,000	\$5,000	\$2,880 #
63250 Blog		\$0.00	\$0			\$1,500
		1 new dell laptop @ 1200; mouse, keyboards;				
63260 Computers/Tech. Equipment	\$0	\$3,500.00 new phones @ \$1000	\$3,500	\$698	\$3,500	#
Communication Total		\$42,670.00	\$29,540			
63300 Supplies						
63310 Office Supplies	(\$455)	\$7,000.00 See 2025 Budget Narrative	\$7,455	\$2,500	\$3,500	\$3,000
63320 Printing	\$200	\$1,200.00 2026 projection	\$1,000	\$500	\$1,000	\$1,000
63330 Cleaning Fees	\$1,500	\$3,000.00 budget 2025 plus projection	\$1,500	\$1,500	\$1,500	\$1,300
Supplies - Total		\$11,200.00	\$9,955			
51000 Cost of Goods Sold						
Cost of Goods Sold - Total		\$8,000.00	\$4,500			
63400 Guides						
63500 Fees						
Fees - Total		\$42,550.00	\$19,170			
63600 Professional						
63610 Accounting Fees	\$0	\$20,500.00 Budget 2025	\$20,000	\$18,000	\$24,000	\$4,200
63620 Financial Audit	\$500	\$18,650.00 Newhouse Vogler Yearly Audit 2024 Actual	\$18,150	\$16,750	\$16,750	\$16,000
Professional - Total		\$39,150.00	\$38,150			
63700 Beautification		\$500 flowers; upgrade boxes	\$500			
64000 Program Work						
64100 Advertising						
64110 Internet and Web Ads			\$0		\$1,500	\$3,000
64120 Social Media Boosts			\$0		\$4,000	
64130 Displays at DMO	(\$1,000)	\$5,000.00 budget 2025	\$6,000	\$6,000	\$8,500	\$4,600
64140 Radio and TV Ads	\$0	\$10,500.00 budget 2025	\$10,500	\$6,500	\$6,500	\$5,500
		increase for additional rv ads; additional				
64150 Print Guides and Mags	\$11,652	\$31,150.00 promotion	\$20,000	\$5,000	\$10,000	\$6,000
Advertising - Total	\$10,652	\$46,650.00	\$36,500		. ,	
64200 Marketing			. , ,			
64210 ATIA Coop Opportunities		\$4,000.00 budget 2025	\$4,000	\$4,000	\$4,000	\$5,000
64220 Valdez Vacation Guide	\$7,500	\$70,000.00 budget 2025	\$70,000	\$62,500	\$62,500	\$60,000
64230 Photo Contest	\$1,500	\$1,500.00 budget 2025	\$1,500	, ,	, ,	\$1,000
64260 Public Relations	, ,	\$1,500.00 budget 2025	\$1,500		\$1,500	, ,
64270 Simpleview Interactive Map		. ,	INACTIVATE		\$6,500	
					7 - , 0	

Other Expense \$0 \$10,000 \$0 \$6,243 \$0	Marketing - Total		\$77,000.00	\$77,000			
\$4,300 Familiarization Trips \$5,000 \$8,000 \$3,000 \$1,000	64300 Trade Shows						
\$4,330 Membership Dues	64310 Exhibits			\$3,750		\$3,750	\$1,000
Section Sect	64320 Familiarization Trips	(\$1,600)	\$8,000	\$9,600		\$3,750	\$2,600
NEEDS MOVED; Should Not Be under TRade	64330 Membership Dues		\$3,000.00	\$4,430	\$1,750	\$1,750	\$1,870
NEEDS MOVED; Should Not Be under TRade	64340 Registration Fees		\$20,640.00	\$21,300	\$4,000	\$4,000	\$6,890
64360 Contractual Services \$100,000 Shows \$100,000 \$72,019 \$52,000 64370 Travel Trade Expert INACTIVATE Not Needed \$0 64380 Other Contractor INACTIVATE? Never Used \$139,080 Trade Shows - Total \$131,640.00 \$139,080 \$139,080 65000 Travel and Sales \$179,900 \$19,900 \$100,000	64350 Sponsorships					\$1,000	\$600
Section Sect			NEEDS MOVED; Should Not Be under TRade				
Never Used \$139,080 \$139,08	64360 Contractual Services		\$100,000.00 Shows	\$100,000	\$100,000	\$72,019	\$52,000
Trade Shows - Total \$131,640.00 \$139,080 65000 Travel and Sales Travel and Sales - Total \$30,600.00 \$19,900 66000 Special Events Contingency plan to accommodate new events 66200 Special Events Contingency \$10,000.00 break even \$10,000 \$1,000 \$900 \$1,000 66300 Board Member Training \$1,000 \$2,000 \$1,000 \$900 \$1,000 *New Line Item: Membership Meetings \$6,000 \$6,000.00 education \$10,000 \$77,000 \$77,000 \$94,500 \$250,500.00 See Budget Narrative \$77,000 \$89,000 \$96,000 \$96,000.00 See Budget Narrative \$77,000 \$900 \$18,292 See,000 \$86,015 \$579,237 \$586,147 \$518,292 See,000 \$900	64370 Travel Trade Expert	INACTIVATE	Not Needed			\$0	
Sample S	64380 Other Contractor	INACTIVATE?	Never Used			\$0	
Travel and Sales - Total \$30,600.00 \$19,900 66000 Special Events 5,000 \$3,000.00 budget plus inclusion of annual meeting costs \$1,000 \$1,000 \$500 \$1,000 Contingency plan to accommodate new events 66200 Special Events Contingency \$10,000.00 break even \$10,000 \$900 \$1,000 66300 Board Member Training \$1,000 \$2,000.00 Needed Board Training \$1,000 \$900 \$1,000 *New Line Item: Membership Meetings \$6,000 \$6,000.00 education \$77,000 \$77,000 \$77,000 \$89,000 \$89,000 \$89,000 \$89,000 \$89,000 \$89,000 \$8	Trade Shows - Total		\$131,640.00	\$139,080			
66000 Special Events 66100 Board and Member Meetings \$2,000 \$3,000.00 budget plus inclusion of annual meeting costs \$1,000 \$1,000 \$500 \$1,000 contingency plan to accommodate new events 66200 Special Events Contingency \$10,000.00 break even \$10,000 \$900 \$1,000 \$6300 Board Member Training \$1,000 \$2,000.00 Needed Board Training \$1,000 \$1,000 \$900 \$1,000	65000 Travel and Sales						
\$1,000 \$1	Travel and Sales - Total		\$30,600.00	\$19,900			
Contingency plan to accommodate new events S10,000 \$900 \$1,000 \$900 \$1,000 \$63000 \$63000 \$63000 \$63000 \$63000 \$63000	66000 Special Events						
\$10,000.00 break even \$10,000.00 break even \$10,000.00 \$900 \$1,000 \$6300 Board Member Training \$1,000 \$2,000.00 Needed Board Training \$1,000 \$	66100 Board and Member Meetings	\$2,000	\$3,000.00 budget plus inclusion of annual meeting costs	\$1,000	\$1,000	\$500	\$1,000
\$1,000 \$2,000.00 Needed Board Training \$1,000 \$1,000 \$4 quarterly meetings; location; caterer; special *New Line Item: Membership Meetings \$6,000 \$6,000.00 education 66400 Special Events \$94,500 \$250,500.00 See Budget Narrative \$77,000 Special Events - Total \$206,122 \$271,500.00 \$89,000 Depreciation expense Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 \$000 \$000 \$000 \$000 \$000 \$000 \$000 \$			contingency plan to accommodate new events				
4 quarterly meetings; location; caterer; special *New Line Item: Membership Meetings \$6,000 \$6,000.00 education 66400 Special Events \$94,500 \$250,500.00 See Budget Narrative \$77,000 Special Events - Total \$206,122 \$271,500.00 \$89,000 Depreciation expense Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 \$000 \$000 \$000 \$000 \$000 \$000 \$000 \$	66200 Special Events Contingency		\$10,000.00 break even	\$10,000		\$900	\$1,000
*New Line Item: Membership Meetings \$6,000 \$6,000.00 education 66400 Special Events \$94,500 \$250,500.00 See Budget Narrative \$77,000 Special Events - Total \$206,122 \$271,500.00 \$89,000 Depreciation expense Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 \$000 \$000 \$000 \$000 \$000 \$000 \$000 \$	66300 Board Member Training	\$1,000	\$2,000.00 Needed Board Training	\$1,000			
66400 Special Events \$94,500 \$250,500.00 See Budget Narrative \$77,000 Special Events - Total \$206,122 \$271,500.00 \$89,000 Depreciation expense Total Expense Other Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 \$60 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6,243 \$0 \$6 \$6,243 \$0 \$6 \$6,243 \$0 \$6			4 quarterly meetings; location; caterer; special				
Special Events - Total \$206,122 \$271,500.00 \$89,000 Depreciation expense Total Expense Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 \$50 \$500,000 \$500,000 \$60,243 \$000 \$60,243 \$000 \$600,000	*New Line Item: Membership Meetings	\$ \$6,000	\$6,000.00 education				
Depreciation expense Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 Other Expense Total Other Expense \$0 \$10,000 \$0 \$6,243 \$0	66400 Special Events	\$94,500	\$250,500.00 See Budget Narrative	\$77,000			
Total Expense \$1,225,250.00 \$869,150 \$579,237 \$586,147 \$518,292 Other Expense Total Other Expense \$0 \$10,000 \$0 \$6,243 \$0	Special Events - Total	\$206,122	\$271,500.00	\$89,000			
Other Expense \$0 \$10,000 \$0 \$6,243 \$0	Depreciation expense						
Total Other Expense \$0 \$10,000.00 \$10,000 \$0 \$6,243 \$0	Total Expense		\$1,225,250.00	\$869,150	\$579,237	\$586,147	\$518,292 #
1 - 7 - 1 - 7 - 1 - 1 - 7 - 1 - 1 - 1 -	Other Expense						
Total Net Income \$0.00 \$0.00 \$0 \$0 \$0	Total Other Expense	\$0	\$10,000.00	\$10,000	\$0	\$6,243	\$0 #
	Total Net Income		\$0.00	\$0.00	\$0	\$0	\$0 #





Future:	What	Where	when			reg	flight	hotel	vehicle	food	
Go West	Travel Tra	(Las Vegas	March	31	4	3,500	1,000	1,000	0	350	
OneWest?	Summit					900	1,000	1,000		350	
ATIA	ATIA Opp	Anchorage	oct			600	1,000	1,000		350	
IPW						2,250	1,000	1,000		350	
RV 1						2,000	1,000	1,000		350	
RV 2						2,000	1,000	1,000	500	350	
Explore Fa	irbanks					25	1,000	1,000	550	350	
Gass						1,250	1,000	2,000	450	700	
Outdoor Sl	how					475	1,000	2,000	550	700	
Destination	n Internati	onal Summit				1,395	1,000	1,000		350	
Smart Mee	etings ince	ntive summit	•			5,000	1,000	1,000		350	
Fly In						250					
Total						19,645	11,000	13,000	2,050	4,550	50,245

https://www.gowestsummit.com/

only one in a decade in America

Special Event Breakdowns

	Income	Expense	Net:
Snow Fest	\$30,000.00	\$10,000.00	\$20,000.00
Snow Ball	\$65,000.00	\$30,000.00	\$35,000.00
Black Bear Festival	\$55,000.00	\$15,000.00	\$40,000.00
Sea Kayking Symposium	\$6,000.00	\$2,000.00	\$4,000.00
West Coast Paddling Festival	\$65,000.00	\$20,000.00	\$45,000.00
Valdez Fair and Rodeo	\$175,000.00	\$100,000.00	\$75,000.00
Paddling Film Festival	\$2,000.00	\$1,000.00	\$1,000.00
Oktoberfest	\$45,000.00	\$20,000.00	\$25,000.00
Homebrew	\$2,500.00	\$2,500.00	\$0.00
Alaska Cup Carving Contest	\$45,000.00	\$20,000.00	\$25,000.00
Valdez Award Show	\$25,000.00	\$10,000.00	\$15,000.00
Exhibition	\$40,000.00	\$20,000.00	\$20,000.00
Total	\$555,500.00	\$250,500.00	\$305,000.00
		TOTAL NET	\$305,000.00

City of Valdez - Economic Development Department FY25



Budget Narrative – 2026 Discover Valdez (Valdez Convention & Visitors Bureau)

INCOME:

Goal:

To further fulfill our mission and comply with all funding requirements, Y2026 Funding Strategies include:

Highlights:

- New Annual Special Events Added to 2025 Budget
- A Valdez Exhibition will be created for year-round by donation entry
- Merchandise Sales will Resume at all events and online
- Advertising continues as a revenue generator

41100 City of Valdez Grant:

Status Quo being requested with inflation consideration

42000 Membership Income

42100 King Membership:

• @ \$600 per membership -Based on projection 2026

42200 Silver Membership:

• @ 200\$ per membership - Based on 3-year avg. actual + projection

42400 Adventure Corridor Membership

• @ 25\$ per partner

42500 Pink Membership:

• Free - Basic Membership

42900 Membership Discounts Given:

Membership Income - Total:

\$9,700

Budget Narrative - Discover Valdez
City of Valdez - Economic Development Department
FY25

43000 Cooperative Advertising:	
43100 VCVB Wall Advertising:	
43200 Vacation Guide Addl Listing:	
43210 Trade Show Banner:	
43230 TV Video/Ad Display (lounge):	
43300 Vacation Guide Color Ad:	
43400 VIC Display Cases: +\$2,050 • 3 FULL SIZE AT \$350= \$1050; 5 1/2 SIZE @ \$200 = \$1000	
43500 Wall Mounted TV:	
 43900 Advertising Discounts Given: 5% Early Bird Special 	
Cooperative Advertising – Total:	\$36,300
 44000 Retail Sales: Conservative estimate based on current marketing strategy Merchandise includes unique, high quality made in Alaska, Valdez, and US products and gifts Sales online and at booth spaces for GASS, FOSS 44100 Clothing: 44200 Collectibles: 44300 Food: • 	
44400 Discounts Given:	
•	
Retail Sales – Total:	\$10,000
45000 Digital Advertising 45100 Clickable Link to website:	

City of Valdez - Economic Development Department FY25

45200 Consumer Newsletter Mention:

•

45300 Consumer Newsletter Spotlight:

•

45400 Meta

45600 Virtual Map:

INACTIVATE

• CHANGES TO CLICKABLE LINK; MAP FREE TO MEMBERS

45700 Consumer Leads:

45800 Listing Only:

Digital Advertising - Total

300

46100 Donations Received:

• Based on avg. actual

46200 Interest Income:

• Based on 3-year avg. actual

46300 Special Event Income:

\$510,500

Event # 1- Snow Fest and Snow Ball:

Snow Fest – Winter Parade; Snow Sculpture competition, home sculpture competition; local business engagement games; snow projection movie night; snow games

Snow Ball - A top-level formal event with sponsors, a Valdezean silent auction, and dinner with entertainment; the Valdez Formal event of the year; highest quality event (it will be no prom)

Event # 2 – Black Bear Festival

Bears are out and the kids are out! The kids and family event of the year right after school gets out: parades (kiddie, pet, truck parade and touch a truck); field day games; bubble/ foam party; potentially rides; petting zoo; family friendly music; participating businesses can play the kids V-town scavenger hunt

City of Valdez - Economic Development Department

FY25

Event #3 - Sea Kayaking Symposium - Paddling Film Festival

In support of the Prince William Sound College, events include a dinner and film, educational and artistic opportunities locally

First Annual West Coast Paddling Festival and Paddling Film Festival:

Located in one of the world's most beautiful paddling destinations: Paddling of all kinds comes to Valdez for events, games, races; education; a film festival; takes place on weekdays to bring in visitors during hotel Vacancies

Event #4 – Discover Valdez Presents Valdez Fair and Rodeo

Fair with vendors, carnival rides, music, and games -in the heart of a Valdezean Summer

Event #5 - "Alaska Cup World Championship Chainsaw Carving":

This would be the fourth annual carrying on a city tradition; potential to add additional beautification through sculpture art; four days prior to Oktoberfest so can be used for Oktoberfest décor

Event # 6 - Oktoberfest and Homebrew

An annual fan favorite, this festival brings a uniquely German twist to Valdez; competition, street fair, music, games, events, and education unite in a family-friendly festival

Event #7 - Discover Valdez Award Show

This "game show "Awards night will have a unique twist: valdez community members; game night, family and community fun; a Discover Valdez twist on a game show

Exhibition - Experience Valdez:

Highly immersive and interactive by donation exhibition

TOTAL INCOME \$1,235,250

EXPENSE:

Goal:

To fund Mission Goals, Expenses Required:

- Support increased revenue with expenses associated with expansion of commitments
- Supply necessary number of staff to support expanding program goals and offer quality services
- Support organizational needs for necessary functioning

Highlights:

- Membership tiers resume, reflecting current bylaws
- New Annual Special Events Budget
- Valdez Exhibition will resume in Production for year-round by donation entry
- Merchandise Sales will Resume online and events
- Advertising continues as a revenue generator

61000 Payroll Expenses:

2026 Projected Operating Hours: April 15- Sept 15- 7 days a week; Sept 15 – April 15 5 days a week **Organization Operations**

City of Valdez - Economic Development Department FY25

Cruise Ship days Open @ 8:00 am. – First Boarding Call

Personnel:

- The transition from services manager to Operations Manager continues to fill in missing gaps at the organization, support special events management, and ties each department together under one line on the org chart -- allowing the executive director to focus on executive level tasks and maximizing our resources
- We introduce an event coordinator to facilitate the event production.
- Continued Full time Valdez representation supports EDC's Priority #5 to" Promote Valdez as a Destination"; Being open Year-Round and expansion of the special events program requires continued increase in staffing

61100 Executive Director:

• Executive Officer

Responsible for steering the organization and managing its operations to uphold the Mission and strategic direction of Discover Valdez

- Salaried position
- o Includes Cap of 4% potential salary increase

61200 Bookkeeper/ Membership Coordinator (Formerly Membership Manager)

Liaison between Org. and its members:

- Duties include processing new applications for membership; Supplying information to prospective members; Maintaining relationships with members and partners; Upholding extensive membership and fulfillment obligations database; Providing updates through periodic newsletters and emails.
- 40 hours per week @ 52 weeks

61300 Operations Manager (Formerly Services Manager)

Manager of day-to-day activities within VCVB:

- Duties include: Ensuring efficient and effective operations; Responsible for managing various aspects including staffing; inventory management, and resource allocation; Collaborating with other departments such as finance, marketing, and human resources to streamline processes and achieve VCVB goals; Improving productivity, reducing costs, and enhancing customer satisfaction through optimized strategies; supports Executive Director in hiring, training, and supervising staff to ensure a capable and motivated workforce
 - o 20 hours per week for 52 weeks

City of Valdez - Economic Development Department FY25

61350 Services Manager:

Full time Position for Scheduling and staff oversight:

- Duties include creating schedule; overseeing Events staffing; supporting staffing adjustment requests; oversight of Visitor data and statistics; Formulating Reports; supporting the Operations Manager in various tasks as needed
- This is a return position that will be vital to supporting operations Manager through integration of special events
 - O Year-round 40 hours weekly
 - o Relieves the ambassador budget and offers stability to a difficult retention position

61400 Seasonal Staff:

Ambassadors (Formerly Visitor Specialists):

Chosen Representatives of Discover Valdez and the Valdez community: Responsible for representing Valdez with professionalism, integrity, and kindness; Offers knowledge and history of area; Operates in whatever capacity is needed to support the visitors in their experience.

- o 2026 will be shifting to year-Round visitor support
- Estimate based on actual plus projection

Events Coordinator

Specialist who develops and implements all events planning and production

- Duties :event planning and prep; Support of Executive director in creating and delivering events plan, public relations and communications plans.
- This is a new position that supports all events; can be contracted work to relieve budget pressure

61450 Media Specialist

Specialist who develops and implements all media planning and production

O Duties: acts as liaison for all marketing and reroutes duties; reviews social media and media; creates media as needed

TOTAL PERSONNEL WAGES:

\$331,940

Fringe & Benefits:

61700 Payroll Taxes – 11.5% of Personnel Wages

61800 Health, Dental, Vision

- Total Cost for 3 FTE and 2 part time employees, year round
- Increase of 7% estimated for premiums Y2025

61900 Career Development

As we incorporate a couple of new positions and revisit organization success, training will be essential.

City of Valdez - Economic Development Department FY25

While we will seek to use all-free training, offering the options for paid, relevant career development ensures that the standout employees seeking mutually beneficial training can expand the organization and their careers.

Payroll Expenses - Total

\$326,787

62000 Insurance

62100 General Liability

62200 Board Insurance

62300 Workers Compensation

Insurance - Total \$4,170

63000 Operating Costs

63100 Administrative

63110 Rent

• \$3000 Per Month

63120 Waste Water Sewer

• 2022-2024 Actual

63130 Electricity

63140 Heating Fuel

63150 Equipment Rental and Maint

KONICA MINOLTA PREMIER FINANCE; CVTC PHONE SYSTEM \$160 MO. AVG; buffer rental; forklift rental \$1000

Administrative – Total

\$66,450

63200 Communication

63210 Telephone Office

City of Valdez - Economic Development Department FY25

63220 Telephone Mobile

contract cancelled

63230 Internet

• will change with new phone system

63240 Website Maintenance

63245 Website CRM

63250 Blog

63260 Computers/Tech. Equipment

Communication Total \$42,670

63300 Supplies

63310 Office Supplies

\$7,455

- Office Supplies Budget 2025
 Need New Assessment 62220.2
- Need New Account: 63320?

Displays (approved 2025):

- +Display case purchase 4@725=2900
- 215x2 corner block =430
- 2 sided gondola 469x2=938
- 36" Diameter with 1.25" round handrail #3100050 \$189.95 x 2= \$380
- Sizer Rolls Package: 1,000 labels/count per roll, Small-XXL, \$12.55 per package x 10 = \$125 Small xxxl x 6 @ 3.25 = 20
- Hand Labeling gun + Labels =\$100
- T" Shirt Body Form, Black@ $9.50 \times 3 = 29$
- Single ring display holders, natural wood @ $3.50 \times 6 = 21$
- Slatwall/Pegboard 10 Cap Rack = 12

Total: =7500

63320 Printing

63330 Cleaning Fees

City of Valdez - Economic Development Department FY25

\$11,700 **Supplies - Total** 51000 Cost of Goods Sold 51100 Retail COGS 51200 Collectibles COGS 52100 Food COGS 51400 Spoilage COGS • Zero Budget **Cost of Goods Sold - Total** \$8000 **63400 Guides** 63410 Guide Postage / Shipping 63420 Guides Distribution **Guides - Total** \$10,000 63500 Fees 63510 Bank Service Charge 63520 Licenses and Permits **\$200** State of Alaska, \$50 Bi-annual 63530 Software / Subscriptions Dropbox=\$144 Microsoft = \$750 + 420 = \$1170Zoom=\$192 Teamviewer =\$299 Creately=\$96 Mailchimp=\$39 LastPass =\$37 QRFY=\$240 RFP Files x 4 @ 39.99 = 160 Canva=\$150 Google=\$260 Square add on @ \$480 Additional Staffing Requirement Microsoft + Adobe + Canva + Lastpass Introduction of Placer technology (see

City of Valdez - Economic Development Department FY25

63540 Credit Card Acceptance Fees

63550 Penalty & Late fees

• Zero Budget

Fees - Total \$23,550

63600 Professional

63610 Accounting Fees

63620 Financial Audit

Professional - Total \$39,150

63700 Beautification \$500

Flowers; upgrade flower boxes

64000 Program Work

64100 Advertising

64110 Internet and Web Ads

64120 Social Media Boosts

64130 Displays at DMO

- Budget 2024
- Copper Chamber \$2500
- New Tok Display Wall, CCC displays necessary

64140 Radio and TV Ads

64150 Print Guides and Mags

- Budget 2025 +
- Increase to bring back previous advertisement Guides and Mags
- Bells Travel = \$3500
- Scott Travel =2500
- SEPi RV TOK, Denali, Whitehorse=2500
- Bearfoot = \$2275
- Denali Times 3397
- Kennecott McCarthy 735
- Edible Alaska 1800
- Visit Anchorage 150
- Matsu 50
- Additional advertisements to specialize advertisements

Advertising – Total

64200 Marketing

64210 ATIA Coop Opportunities

64220 Valdez Vacation Guide

64230 Photo Contest

64260 Public Relations

10 of 13

\$31,645

\$500

City of Valdez - Economic Development Department FY25

Marketing - Total \$77,000

64300 Trade Shows

64310 Exhibits

64320 Familiarization Trips

64330 Membership Dues

- ATIA 425
- ABA- 650
- US Travel Association 2267
- Add on ATIA FAM 280
- National Tour Association 800

64340 Registration Fees

- Seatrade \$4500 5 Nights
- Smart Meetings Referred to both Discover Valdez and City of Valdez \$6500, 4 nights
- NTA \$1500 5 nights
- Gowest \$3800 5 nights
- Sponsorship \$500
- TT Mailing \$1000
- ATIA Conference \$1000 4 nights
- GASS: \$1250 4 nights
- Fairbanks Outdoor Show: \$1250 4 nights
- Plus new conventions on chart

64350 Sponsorships

64360 Contractual Services - needs moved to a different location

Seed Media

Trade Shows - Total \$27,645

65000 Travel and Sales

65100 Transportation

- Airflight and Baggage +
- Out of State Flights @ 1000
- Taxi Uber Rental Car @ Average 2022-24 Actual

65200 Hotel-Trade/Consumer

City of Valdez - Economic Development Department FY25

• Covers 5 conferences and 2 outdoor shows

65300 Meals - Trade/Consumer

- M&IE Days of Travel x GSA Per Diem Alaska Rate 2025 @ base
- Day Travel Allotments

Travel and Sales - Total

\$30,600

66000 Special Events 66100 Board and Member Meetings

66200 Special Events Contingency

• 25% Event Average Cost Expense Contingency

66300 Board Member Training

66400 Special Events

• ROI Estimate

Special Events Expense - Total	\$270,500
Total Expense	\$1,235,250

Other Expense 70001 Contingency Expenses

Total Other Expense \$10,000

2026 Total Net Income \$0

City of Valdez - Economic Development Department FY25

References: In Process

61000

- Wage Increase: PayScale's 2024 Compensation Best Practices Report, released in March, predicted a higher average base pay increase of **4.5%** in 2024.
- Roughly half (47% of US organizations report that their salary budgets for the 2024 cycle are lower.... median pay for 2024 Fell to 4.1% compared with 4.5% in 2023...salary budget increases for 2024 are at 4%, median merit budgets are at 3.5%
- ttps://www.shrm.org/topics-tools/news/benefits-compensation/employers-planning-lower-pay-raises-in-2025
- The <u>Salary Budget Planning Report</u> by WTW, a global advisory, broking and solutions company, overall salary budget increases are expected to hover around 3.9% in 2025 https://money.usnews.com/careers/articles/how-much-will-salaries-increase

61800

https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.kff.org/affordable-care-act/press-release/marketplace-insurers-are-proposing-a-7-average-premium-hike-for-2025/&ved=2ahUKEwjP1dWW1PuHAxU2GTQIHU7lMksQFnoECBkQAw&usg=AOvVaw1taoKMe7s5LatgWmAP3goz