



City of Valdez

212 Chenega Ave.
Valdez, AK 99686

Meeting Agenda Ports and Harbor Commission

Wednesday, January 21, 2026

6:00 PM

Council Chambers

Work Session

WORK SESSION AGENDA - 6:00 pm

Transcribed minutes are not taken for Work Sessions. Audio is available upon request.

1. [2026 Rate Comparison & 2025 Revenue Context](#)
2. [Valdez Harbor Financial Assessment and Revenue Strategy Update](#)



Legislation Text

File #: 26-0032, **Version:** 1

ITEM TITLE:

2026 Rate Comparison & 2025 Revenue Context

SUBMITTED BY: Andrew Doherty, Port Operations MGR

FISCAL NOTES:

Expenditure Required: N/A

Unencumbered Balance: N/A

Funding Source: N/A

RECOMMENDATION:

To review the attached documents to have a good understanding of how our Port compares to our competition in the region.

SUMMARY STATEMENT:

A breakdown of the 2026 Port of Valdez Rate comparison (regional ports - Prince William Sound/Cook Inlet) and the revenue from 2025 for the Port of Valdez.

Department	All My Departments	
Current Year Budget as of	12/31/2025	
Current Year Budget		\$1,484,170.59
YTD Actual		\$1,159,418.63
Variance		\$324,751.96

Account Number	Account Title
401-4500-45400	Advertising & Promotion
401-4500-41300	Benefits
401-4500-41301	Benefits-Homeland Security
401-4500-44320	Building & Grounds Maintenance
401-4500-46500	Clothing
401-4500-45300	Communications/Postage
401-4500-43400	Contractual Services
401-4500-46400	Dues & Subscriptions
401-4500-46220	Electricity
401-4500-54000	Misc. Marketing
401-4500-46950	Miscellaneous Supplies
401-4500-46100	Office Supplies
401-4500-47430	Office/Capital Expense 1-5K
401-4500-46120	Operating Supplies
401-4500-47300	Other Capital Equipment 5-10K
401-4500-41200	Overtime
401-4500-41201	Overtime Homeland Security
401-4500-46700	Parts & Supplies for Equipment
401-4500-43424	Permits
401-4500-43200	Professional Fees & Services
401-4500-45500	Reproduction & Copying
401-4500-44225	Rural Snow Removal
401-4500-41100	Salaries and Wages
401-4500-41150	Temporary Wages
401-4500-45900	Training
401-4500-45800	Travel & Transportation
401-4500-46260	Vehicle & Equipment Fuels
401-4500-44310	Vehicle Maintenance
401-4500-41101	Wages Homeland Sec

**YTD Actual****YTD Budget**

0	2600
259622.68	305438.33
0	0
4505.15	30401.41
4173.45	3250
8815.1	16400
68060.69	88000
5111.84	5300
283502.55	330000
13523.23	17500
0	0
1423.38	1450
1098.59	1098.59
23921.01	42500
0	0
44499.3	124339.43
0	0
2987.93	6000
0	0
840.97	21200
380.98	850
0	0
366859.45	360926.83
30408.39	84216
3099.94	8200
26014.1	24000
10467.77	10000
102.13	500
0	0



Variance

2600
45815.65
0
25896.26
-923.45
7584.9
19939.31
188.16
46497.45
3976.77
0
26.62
0
18578.99
0
79840.13
0
3012.07
0
20359.03
469.02
0
-5932.62
53807.61
5100.06
-2014.1
-467.77
397.87
0



Port of Valdez Rate Comparison & Revenue Context

2026 Port Comparison Survey vs.
2025 Port of Valdez Revenue

Methodology & Data Sources

- Scope
 - Rate data: 2024–2026 Port Comparison Survey, 2026 tab (Valdez and regional peers).
 - Revenue data: Port Revenue 2025 workbook (daily 2025 activity, all months).
 - 2025 billed revenue is grouped by major fee types (dockage, wharfage, demurrage, parking/power, guards, passengers, etc.).
 - 2026 Valdez rates are compared against peer averages for selected items where peer data exists.
 - Budget Expenditure for Fund 401-4500 as of 12/31/25
 - Note: Revenue totals exclude the accounting line ACCT REC and focus on billed user fees.

2025 Billed Revenue by Major Fee Type

- Total 2025 billed revenue (major fee lines only, excluding ACCT REC): \$1,612,001.

Fee Category	2025 Billed Revenue	% of Total Billed
Wharfage (all commodities)	\$313,123	19.4%
Dockage (deep draft)	\$302,495	18.8%
Demurrage	\$271,176	16.8%
Park / electric	\$235,114	14.6%
Security guards	\$198,840	12.3%
Passenger fees	\$91,725	5.7%
Use agreements	\$67,530	4.2%
All other (rent, storage, permits, utilities, etc.)	\$131,999	8.2%

2025 Ports Budget Expenditure Summary

- Current Year budget (as of 12/31/25): \$1,484,170.59
- YTD actual expenditures: \$1,159,418.63
 - 78.1% of the annual budget
- YTD Variance (unspent): \$324,751.96
 - 21.9% below budget
- Note that this reflects all operating line in the Fund 401-4500 (personnel, utilities, maintenance, security, operating supplies, etc.)

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Connecting Rates, Revenues & Expenditures

- 2025 Ports Expenditures are primarily driven by:
 - Personnel (salaries, wages, and benefits)
 - Utilities (electricity and fuels for vehicles/equipment)
 - Contracted services, maintenance, and parts & supplies for equipment
- These costs are funded by the revenue categories highlighted earlier (wharfage, dockage, demurrage, park/electric, guards, passenger fees, and use agreements).
- Underspending of roughly 22% in 2025 provides some flexibility but also underscores the importance of maintaining competitive, cost-recovering rates in future tariff updates.

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Deep Draft Dockage – Rate Comparison & Revenue Context

- Dockage billed revenue (2025): \$302,495 (~18.8% of billed revenue).
 - Valdez deep draft dockage rates are significantly below the peer average, especially for larger vessels (roughly 45–75% of peer averages in the examples shown).

Example vessel length	Valdez 2026 daily rate	Peer avg daily rate	Valdez vs peer avg
< 100 ft	\$168	\$374	44.9% of peer avg
200 ft	\$540	\$722	74.8% of peer avg
400 ft	\$1,080	\$1,838	58.7% of peer avg
1200 ft	\$8,064	\$16,093	50.1% of peer avg

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Non-Specific Freight & Wharfage

Item	Valdez 2026 rate	Peer avg rate	Valdez vs peer avg
Non-specific freight wharfage	\$6.25 per short ton	\$6.96 per short ton	89.8% of peer avg

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Passenger, Parking/Power & Guard Fees

- Passenger fees (2025 billed): \$91,725 (~5.7% of billed revenue).
 - Valdez 2026 passenger fee: \$3.00/cruise ship passenger
 - 56 Cruise Ships in 2026 – Approximately 48,000 pax in 2026 – Projected revenue around \$110K (5 Vessels will utilize SBH (\$30K pax Revenue for Harbor))
 - 25 port calls for Phillips Cruises & Tours
 - Peer ports use a mix of per-person facility charges and head fee (often higher than Valdez on a per-passenger basis).
- Parking & power (PARK/ELEC) billed 2025: \$235,114 (~14.6% of billed revenue).
- Security guard services (GUARD) billed 2025: \$198,840 (~12.3% of billed revenue).
 - • Valdez 2026 guard rates: \$90/hr (unarmed) and \$150/hr/guard (armed).
 - • Peer survey data show limited published guard rates (often handled as cost-plus arrangements, e.g., Port Mackenzie).

Water, Storage & Smaller Fee Lines

- Water services (WATER SRVC + WATER CONN) billed 2025: \$1,089 (0.1% of billed revenue).
 - Valdez 2026 water language: \$75 Hook up (\$200 Winter) \$3/1000 gal.
 - Peer ports often combine fixed hook-up fees with per-1,000 gallon rates that are generally higher than Valdez for small volumes.
- Storage and laydown (STORAGE) billed 2025: \$5,457 (a marginal revenue category at current utilization).
- Other smaller lines include rentals, permits, refuse, and miscellaneous fees that collectively make up the remainder of billed revenue.

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Key Takeaways

1. Revenue is concentrated in a few fee types.
 - • Wharfage, dockage, demurrage, park/electric, and guard fees together account for roughly 82% of billed 2025 revenue.
2. Deep draft dockage rates are well below regional peers.
 - • Across representative vessel lengths (under 100 ft, 200 ft, 400 ft, 1200 ft), Valdez daily dockage is roughly 45–75% of peer averages.
3. Non-specific freight wharfage is closer to market, but wharfage is the largest single revenue contributor.
4. Passenger, guard, and park/electric fees are meaningful revenue drivers and should be considered carefully in any future rate adjustments.
5. Water, storage, and other minor fees currently contribute relatively little revenue and may be better used as fine-tuning levers rather than primary revenue tools.

	Valdez	Port of Alaska	Homer
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Seward	Cordova	Whittier	Kodiak	Port Mackenzie	Dutch Harbor
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<u>Cordova</u>	<u>Whittier - Only see Harbor rates</u>	<u>Kodiak updated 2/11/25</u>	<u>Mackenzie - Updated 2/</u>
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ch Harbor - Same since f

<u>2026</u>
Dockage Deep Draft Under 100
Deep Draft 200
Deep Draft 300
Deep Draft 400
Deep Draft 500
Deep Draft 600
Deep Draft 700
Deep Draft 800
Deep Draft 900
Deep Draft 1000
Deep Draft 1200
Free Time (containers)
Passenger Fee
Storage Rates (Container)
Water
Non Specific Freight
Explosive/Ammo
Aggregates, rock
Chips
Logs
Bulk Commodities
Cement,Drillers Mud, Sand, Super Sacks
Petroleum
Empty
Security Fee
Vans/Flat/Liquid Tanks/Open top container/20X8' Warfage
Vehicles Standard
Trailers/Home/House
Oversize/Heavy Equipment
Security Fee- Cargo Vessels
Security Fee- Non-Cargo Vessels
Security Fee-Passenger
Unarmed
Armed Guard
Cruise Ship Port Calls

<u>Valdez - Updated 6/24/25</u>	
\$	168.00
\$	540.00
\$	810.00
\$	1,080.00
\$	1,350.00
\$	1,620.00
\$	2,604.00
\$	2,976.00
\$	3,348.00
\$	6,720.00
\$	8,064.00
0-7 Days (We Take Inventory on Wednesdays)	
\$3.00/cruise ship passenger (starts 2025)	
\$0.30/sq ft/mo. First layer only	
\$75 Hook up (\$200 Winter) \$3/1000	
\$	6.25
\$	18.50
\$	3.00
\$	1.75
\$	6.00
\$	3.00
\$	0.05
\$	-
Security Port Full Closure \$3000/day , partial \$2000/day	
\$10 per automobile	
\$6/24 hr	
\$35.00/Day	
\$90/hr	
\$150/hr/guard	
58	

<u>Seward</u>	
\$	385.00
\$	770.00
\$	1,155.00
\$	2,184.00
\$	2,730.00
\$	3,276.00
\$	4,781.00
\$	7,632.00
\$	9,774.00
\$	10,860.00
\$	13,032.00
5 days In- 10 Days Out	
\$12.70/person , \$2.39 facility charge per person , \$TBD improvement fee per person	
20' or less \$3.00/day , 20' and more \$6.00/day , \$500/month minimum	
\$18.10/1000 gallons + \$300.00 hook-up fee	
\$6.67/short ton	
By Request	
By Request	
\$6.67/short ton	
\$6.67 per 1k board feet	
\$0.05/lbs	
\$6.67/short ton	
\$0.03/Gallon	
\$16.24	
\$0.60/ton + \$325.00 for Vessels loading/unloading , \$325.00/day or \$650.00/month for Vessels not handling cargo , \$2.50/empty container	
\$50.00/hr	
93	

Port of Alaska - Updated 6/24/25

\$498.99
\$746.07
\$1,161.50
\$1,775.55
\$2,594.29
\$3,804.23
\$6,513.58
\$10,991.21
\$14,365.48
\$25,400.00
\$30,480.00
3 Days
\$3.53 or \$2.35
\$15.00 / \$1.50
\$105.82 first 1000 gallons , \$7.05 after 1000 gallons
\$8.58
\$21.46
\$1.43/ton
\$4.29/ton
\$3.59/ton
\$19.31 per BBL, \$5.73 per BBL, or \$1.79 per gallon
6.44/ton
\$1.79/gallon
\$14.31
\$0.83/ton
\$4.29
\$14.31
\$11.44
\$15.73
\$0.83/ton & \$0.59/ton
\$0.14/ton
\$1.43/per passenger
11

Homer - Updated 6/24/25	Cordova
\$ 392.00	N/A
\$ 587.00	N/A
\$ 914.00	N/A
\$ 1,399.00	N/A
\$ 2,044.00	N/A
\$ 2,995.00	N/A
\$ 5,127.00	N/A
\$ 8,652.00	N/A
N/A	N/A
N/A	N/A
N/A	N/A
3 days	N/A
\$963.06 Cruise Ship Fee	N/A
Demurrage \$0.09/sqft/day , Storage Yard \$0.22/sqft/month	N/A
\$38.81/1000 gallons(Min 5000) , Scheduled Hook-up \$102/\$139.32 Non-scheduled	N/A
\$7.96/short ton , \$8.77/mt	N/A
Hazardous materials \$8.00/ton , minimum 1 ton	N/A
\$1.00/short ton	N/A
	N/A
\$3.95/thousand board ft.	N/A
	N/A
	N/A
\$0.84/barrel , \$0.02/gallon	N/A
	N/A
	N/A
	N/A
	N/A
	N/A
	N/A
	N/A
	N/A
	N/A
14	2

<u>Whittier - Only see Harbor rates</u>
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
5 days In- 10 Days Out
\$10.93/person , \$2.06 facility charge per person
20' or less \$3.00/day , 20' and more \$6.00/day , \$500/month minimum
17.40/1000 \$300Hook up
\$6.41/short ton
By Request
\$6.41/short ton
\$6.41/short ton
\$6.41/short ton
\$6.41/short ton
\$6.41/short ton
\$6.41/short ton
.03 /Gallon
\$15.61
\$0.60/ton + \$300.00 for Vessels loading/unloading , \$300.00/day or \$600.00/month for Vessels not handling cargo , \$2.50/empty container
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<u>Kodiak updated 6/24/25</u>	
\$315.00	
\$756.00	
\$1,134.00	
\$2,096.00	
\$2,620.00	
\$3,936.00	
\$4,592.00	
\$7,336.00	
\$8,253.00	
\$9,170.00	
\$11,004.00	
12 hours for all cargo	
N/A	
?	
\$164.00 first 1000 gallons, \$32.00 after 1000 gallons	
\$	8.60
\$	18.70
\$	1.40
\$0.60 inbound per barrel , \$0.20 outbound per gallon	
By Request @ cost+10%	
By Request @ cost+10%	
By Request @ cost+10%	
By Request @ cost+10%	
31	

Port Mackenzie - Updated 2/11/25

\$245.00

\$572.00

\$1,104.00

\$1,800.00

\$2,655

\$3,678.00

\$4,879.00

\$6,224.00

\$7,740.00

\$8,600.00

\$10,320.00

5 days In- 10 Days Out

\$1.00/person

\$0.12/sqft/month or \$0.004/sqft/day

\$4.92

\$17.90/short ton

\$1.31

\$3.27

\$3.18

\$3.27

\$3.27

\$0.20/BBL inbound/outbound , \$0.01gallon

\$10.93

\$3.27/short ton

\$1.50/short ton , \$15.00/vehicle minimum

\$10.73/short ton

\$11.92/short ton

\$40.00 person strait time , \$60.00/person overtime

0

Dutch Harbor - Same since 2023

\$418.76

\$949.12

\$1,423.71

\$2,121.62

\$2,652.02

\$3,210.36

\$5,583.22

\$8,374.82

\$9,422.82

\$10,470.82

\$12,566.82

12 hrs

\$0.06/sq/ft/day, \$0.47/sq/ft/month

\$69.52 First 1000 & \$8.35/1000

\$5.75

Cost + 18%

\$5.75

\$5.75 or \$0.019/gallon

Wharfage per ton \$5.75

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Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352	0000-36354	0000-36356	0000-36378	0000-36380	0000-36228
2021	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT	KD	KD	VCT	VCT	VCT
MONTH	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR	WHARF	WHARF WAVR	FUEL	FUEL WAVR	WATER CONN
January	72,982.56	0.00	11,178.80	0.00	0.00	0.00	914.94	0.00	0.00	6,241.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
February	42,952.59	0.00	7,317.00	0.00	0.00	0.00	0.00	0.00	0.00	11,581.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
March	20,086.35	0.00	18,376.20	0.00	0.00	0.00	0.00	0.00	0.00	14,044.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
April	80,595.54	0.00	10,241.10	0.00	891.00	0.00	0.00	0.00	0.00	8,718.93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
May	39,699.31	0.00	21,798.54	0.00	0.00	0.00	8,541.12	0.00	0.00	10,738.81	0.00	2,544.12	0.00	0.00	0.00	0.00	0.00	0.00
June	177,985.09	0.00	22,024.80	0.00	0.00	0.00	26,181.12	0.00	0.00	34,066.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
July	123,706.73	0.00	11,409.84	0.00	0.00	0.00	30,249.66	0.00	0.00	63,598.26	0.00	399.04	0.00	0.00	0.00	0.00	0.00	0.00
August	137,654.92	0.00	15,839.82	0.00	0.00	0.00	27,357.36	0.00	0.00	68,954.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
September	268,453.94	0.00	9,240.93	0.00	0.00	0.00	14,455.50	0.00	0.00	32,154.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
October	131,588.71	0.00	11,677.50	0.00	810.00	0.00	0.00	0.00	0.00	29,608.06	0.00	114.70	0.00	0.00	0.00	0.00	0.00	0.00
November	176,172.44	0.00	18,999.18	0.00	0.00	0.00	0.00	0.00	0.00	18,994.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	75.00
December	76,639.83	170.91	36,691.56	0.00	0.00	0.00	0.00	0.00	0.00	14,422.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTALS	1,348,518.01	170.91	194,795.27	0.00	1,701.00	0.00	107,699.70	0.00	0.00	313,122.81	0.00	3,057.86	0.00	0.00	0.00	0.00	0.00	75.00

403-0000-3411	0000-36372	0000-36382	0000-36384	0000-36374	403-0000-3422	0000-36376	0000-34220	0000-34210	0000-36364	0000-36366	0000-36362	0000-36360	0000-36370	0000-36220	0000-36204	0000-36200	0000-36358	0000-36250	0000-36226
VCT	VCT WATER	KD	KD	KD	KD	KD WATER	ARMED	UNARMED	VCT	VCT	VCT	VCT	VCT	VCT	KD PLAZA	PROPERTY	VCT	STEVEDORE	TIDELAND
WATER SRVC	CONN WAVR	FUEL	FUEL WAVR	WATER CONN	WATER SRVC	CONN WAVR	GUARD	GUARD	DEMURRAGE	STORAGE	PARKING	PARK/ELEC	LT STORGE	USE AGR.	RENTAL	RENTALS	ELEC BILL	PERMIT	LEASE
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14,354.40	433.20	0.00	682.00	0.00	67,530.00	0.00	0.00	3,860.99	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,013.20	433.20	0.00	682.00	0.00	0.00	150.00	0.00	3,453.61	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,877.70	433.20	0.00	1,232.00	0.00	0.00	100.00	0.00	3,612.69	15,000.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,452.30	433.20	0.00	3,388.00	0.00	0.00	150.00	0.00	3,458.86	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	58,950.00	13,005.00	27,444.30	468.12	0.00	4,818.00	0.00	0.00	150.00	2,400.00	2,525.71	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	34,110.00	33,444.30	493.20	0.00	6,842.00	0.00	0.00	600.00	0.00	1,851.81	0.00	0.00
0.00	0.00	0.00	0.00	75.00	245.31	0.00	0.00	25,155.00	36,991.12	493.20	0.00	60,456.00	0.00	0.00	100.00	0.00	3,107.51	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,275.00	36,227.92	493.20	0.00	115,830.00	0.00	0.00	100.00	0.00	1,770.81	0.00	0.00
0.00	0.00	0.00	0.00	75.00	217.11	0.00	0.00	20,745.00	25,507.50	477.20	0.00	39,182.00	0.00	0.00	900.00	0.00	2,507.90	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	24,600.00	0.00	16,100.10	433.20	0.00	660.00	0.00	0.00	0.00	1,200.00	2,293.97	0.00	0.00
401.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,656.66	433.20	0.00	682.00	0.00	0.00	0.00	0.00	3,168.47	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,106.10	433.20	0.00	660.00	0.00	0.00	0.00	0.00	3,057.64	0.00	0.00
401.76	0.00	0.00	0.00	150.00	462.42	0.00	83,550.00	115,290.00	271,175.60	5,457.32	0.00	235,114.00	0.00	67,530.00	2,250.00	3,600.00	34,669.97	15,000.00	0.00

0000-36224	0000-34442	0000-36230	0000-36387	0000-39510	0000-36140	0000-39520	0000-11555
WAREHOUSE	PORT	VENDOR	TERMINAL	OTHR MISC	LATE	Rest. For Damages	APPLIED TO
RENT	REFUSE	PERMIT	CLOSURE	REVENUE	FEES	Reimb. of Expend.	ACCT REC
2,600.00	120.00	0.00	0.00	50.00	1.38	0.00	(34,984.77)
2,600.00	0.00	0.00	0.00	0.00	9.31	0.00	1,713.08
2,600.00	0.00	0.00	0.00	0.00	0.00	0.00	(52,189.45)
2,600.00	0.00	0.00	0.00	0.00	11.59	0.00	34,250.56
2,600.00	0.00	0.00	19,000.00	2,000.00	2.74	0.00	(145,267.15)
2,600.00	0.00	0.00	0.00	100.00	178.01	0.00	(8,941.59)
2,600.00	0.00	0.00	0.00	350.00	7.36	0.00	(135,134.57)
2,600.00	0.00	0.00	0.00	275.00	13.06	0.00	(174,424.50)
2,600.00	0.00	0.00	0.00	75.00	2.63	0.00	104,950.92
2,600.00	0.00	0.00	10,000.00	1,500.00	41.58	0.00	29,949.60
2,600.00	0.00	0.00	0.00	0.00	38.45	0.00	114,123.04
2,600.00	0.00	0.00	0.00	0.00	26.19	0.00	2,813.74
31,200.00	120.00	0.00	29,000.00	4,350.00	332.30	0.00	(263,141.09)

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
1/1/2025	0.00												
1/2/2025	23,210.18		10,260.80										
1/3/2025	0.00												
1/4/2025	0.00												
1/5/2025	0.00												
1/6/2025	0.00												
1/7/2025	0.00												
1/8/2025	0.00												
1/9/2025	7,290.76												
1/10/2025	0.00												
1/11/2025	0.00												
1/12/2025	0.00												
1/13/2025	1,606.30												
1/14/2025	0.00												
1/15/2025	0.00												
1/16/2025	0.00												
1/17/2025	0.00												
1/18/2025	0.00												
1/19/2025	0.00												
1/20/2025	0.00												
1/21/2025	19,574.77												
1/22/2025	0.00												
1/23/2025	727.50						607.50						
1/24/2025	0.00		918.00				307.44			6,241.62			
1/25/2025	0.00												
1/26/2025	0.00												
1/27/2025	0.00												
1/28/2025	0.00												
1/29/2025	0.00												
1/30/2025	0.00												
1/31/2025	20,573.05												
	72,982.56	0.00	11,178.80	0.00	0.00	0.00	914.94	0.00	0.00	6,241.62	0.00	0.00	0.00

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0000-36387	0000-39510	0000-36140	0000-11555
TERMINAL	OTHR MISC	LATE	APPLIED TO
CLOSURE	REVENUE	FEES	ACCT REC
			(70,563.20)
			12,949.38
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			7,290.76
			0.00
			0.00
			0.00
			1,606.30
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			19,574.77
			0.00
			0.00
	50.00		(22,553.46)
			0.00
			0.00
			(3,860.99)
			0.00
			0.00
			0.00
		1.38	20,571.67
			0.00
0.00	50.00	1.38	(34,984.77)
		A/C REC	107,967.33
		Beginning A/C Rec	(139,156.58)
		Add Current Month	34,984.77
		Ending A/C Rec	(104,171.81)
		Port A/C Rec	

[illegible]

[illegible]

0000-36387	0000-39510	0000-36140	0000-11555
TERMINAL	OTHR MISC	LATE	APPLIED TO
CLOSURE	REVENUE	FEES	ACCT REC
			(3,033.20)
			0.00
			0.00
			0.00
			0.00
			12,531.80
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			4,797.99
			0.00
			0.00
			0.00
			0.00
			1,958.56
			0.00
			(13,890.38)
			0.00
			0.00
			357.44
			(24,306.62)
			0.00
			23,306.80
		9.31	(9.31)
			0.00
			0.00
			0.00
			0.00
0.00	0.00	9.31	1,713.08
		A/C REC	41,239.51
		Beginning A/C Rec	(104,171.81)
		Add Current Month	(1,713.08)
		Ending A/C Rec	(105,884.89)
		Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
3/1/2025	0.00												
3/2/2025	0.00												
3/3/2025	0.00												
3/4/2025	12,800.22												
3/5/2025	0.00												
3/6/2025	0.00		14,004.90							840.32			
3/7/2025	0.00												
3/8/2025	0.00												
3/9/2025	0.00												
3/10/2025	0.00												
3/11/2025	0.00												
3/12/2025	0.00		2,335.50							8,398.88			
3/13/2025	433.20												
3/14/2025	0.00												
3/15/2025	0.00												
3/16/2025	0.00												
3/17/2025	0.00												
3/18/2025	0.00												
3/19/2025	0.00												
3/20/2025	1,117.00												
3/21/2025	0.00												
3/22/2025	0.00												
3/23/2025	0.00												
3/24/2025	0.00		1,630.80							3,098.50			
3/25/2025	0.00												
3/26/2025	0.00		405.00							1,706.31			
3/27/2025	5,735.93												
3/28/2025	0.00												
3/29/2025	0.00												
3/30/2025	0.00												
3/31/2025	0.00												
	20,086.35	0.00	18,376.20	0.00	0.00	0.00	0.00	0.00	0.00	14,044.01	0.00	0.00	0.00

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0000-36387	0000-39510	0000-36140	0000-11555
TERMINAL	OTHR MISC	LATE	APPLIED TO
CLOSURE	REVENUE	FEES	ACCT REC
			(18,033.20)
			0.00
			0.00
			12,800.22
			0.00
			(14,845.22)
			0.00
			0.00
			0.00
			0.00
			0.00
			(10,734.38)
			433.20
			0.00
			0.00
			0.00
			0.00
			0.00
			1,117.00
			0.00
			0.00
			0.00
			(4,829.30)
			0.00
			(23,833.70)
			5,735.93
			0.00
			0.00
			0.00
			0.00
			0.00
0.00	0.00	0.00	(52,189.45)
		A/C REC	72,275.80
		Beginning A/C Rec	(105,884.89)
		Add Current Month	52,189.45
		Ending A/C Rec	(53,695.44)
		Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
4/1/2025	433.20												
4/2/2025	0.00												
4/3/2025	19,606.38												
4/4/2025	0.00												
4/5/2025	0.00												
4/6/2025	0.00												
4/7/2025	0.00												
4/8/2025	0.00												
4/9/2025	0.00												
4/10/2025	0.00												
4/11/2025	0.00												
4/12/2025	0.00												
4/13/2025	0.00												
4/14/2025	0.00												
4/15/2025	0.00												
4/16/2025	0.00												
4/17/2025	0.00												
4/18/2025	37,564.94												
4/19/2025	0.00												
4/20/2025	0.00												
4/21/2025	0.00												
4/22/2025	0.00												
4/23/2025	0.00		9,336.60		891.00					7,118.68			
4/24/2025	0.00												
4/25/2025	0.00												
4/26/2025	0.00												
4/27/2025	0.00												
4/28/2025	0.00												
4/29/2025	0.00		904.50							1,600.25			
4/30/2025	22,991.02												
	80,595.54	0.00	10,241.10	0.00	891.00	0.00	0.00	0.00	0.00	8,718.93	0.00	0.00	0.00

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0000-36387	0000-39510	0000-36140	0000-11555
TERMINAL	OTHR MISC	LATE	APPLIED TO
CLOSURE	REVENUE	FEES	ACCT REC
			(2,600.00)
			0.00
			19,606.38
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			0.00
			37,564.94
			0.00
			0.00
			0.00
			0.00
			(17,346.28)
			0.00
			0.00
			0.00
			0.00
			0.00
			(25,953.91)
		11.59	22,979.43
			0.00
			0.00
0.00	0.00	11.59	34,250.56
		A/C REC	46,344.98
		Beginning A/C Rec	(53,695.44)
		Add Current Month	(34,250.56)
		Ending A/C Rec	(87,946.00)
		Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
5/1/2025	0.00												
5/2/2025	0.00												
5/3/2025	0.00												
5/4/2025	0.00												
5/5/2025	0.00									4,894.38		2,544.12	
5/6/2025	0.00		19,067.40							1,877.37			
5/7/2025	0.00												
5/8/2025	24,981.80												
5/9/2025	0.00												
5/10/2025	0.00												
5/11/2025	0.00												
5/12/2025	0.00												
5/13/2025	11,668.13												
5/14/2025	0.00												
5/15/2025	0.00												
5/16/2025	0.00												
5/17/2025	0.00												
5/18/2025	0.00												
5/19/2025	0.00												
5/20/2025	0.00		2,448.90				2,976.00			3,967.06			
5/21/2025	0.00												
5/22/2025	805.68												
5/23/2025	0.00												
5/24/2025	0.00												
5/25/2025	0.00												
5/26/2025	0.00												
5/27/2025	0.00												
5/28/2025	0.00		282.24				5,565.12						
5/29/2025	2,243.70												
5/30/2025													
5/31/2025													
	39,699.31	0.00	21,798.54	0.00	0.00	0.00	8,541.12	0.00	0.00	10,738.81	0.00	2,544.12	0.00

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0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				0.00
				0.00
				0.00
	19,000.00	2,000.00		(91,276.50)
				(23,059.77)
				0.00
				24,981.80
				0.00
				0.00
				0.00
				0.00
				11,668.13
				0.00
				0.00
				0.00
				0.00
				0.00
				(16,522.96)
				0.00
				805.68
				0.00
				0.00
				0.00
				0.00
				0.00
				(51,071.29)
				2,243.70
				0.00
			2.74	(2.74)
				0.00
0.00	19,000.00	2,000.00	2.74	(145,267.15)
			A/C REC	184,966.46
			Beginning A/C Rec	(87,946.00)
			Add Current Month	145,267.15
			Ending A/C Rec	57,321.15
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
6/1/2025	0.00												
6/2/2025	0.00												
6/3/2025	0.00		772.20				2,976.00			1,619.00			
6/4/2025	91,709.70												
6/5/2025	20,160.31						2,782.56						
6/6/2025	0.00												
6/7/2025	0.00												
6/8/2025	0.00												
6/9/2025	28,011.12												
6/10/2025	8,276.19												
6/11/2025	0.00		16,038.00				2,782.56			7,497.63			
6/12/2025	0.00		652.14				2,976.00						
6/13/2025	0.00												
6/14/2025	0.00												
6/15/2025	0.00												
6/16/2025	425.48												
6/17/2025	0.00		1,676.70				5,565.12			8,789.50			
6/18/2025	0.00												
6/19/2025	0.00												
6/20/2025	0.00												
6/21/2025	0.00												
6/22/2025	0.00												
6/23/2025	0.00												
6/24/2025	11,463.73												
6/25/2025	0.00		772.20				3,340.32			7,900.12			
6/26/2025	0.00												
6/27/2025	0.00		423.36										
6/28/2025	0.00												
6/29/2025	0.00												
6/30/2025	17,938.56		1,690.20				5,758.56			8,260.19			
	177,985.09	0.00	22,024.80	0.00	0.00	0.00	26,181.12	0.00	0.00	34,066.44	0.00	0.00	0.00

0000-36354	0000-36356	0000-36378	0000-36380	0000-36389	0000-36228	403-0000-34110	0000-36372	0000-36382	0000-36384	0000-36374	403-0000-34220	0000-36376
KD	KD	VCT	VCT	CRUISE SHIP	VCT	VCT	VCT WATER	KD	KD	KD	KD	KD WATER
WHARF	WHARF WAVR	FUEL	FUEL WAVR	PASS FEE	WATER CONN	WATER SRVC	CONN WAVR	FUEL	FUEL WAVR	WATER CONN	WATER SRVC	CONN WAVR
				2,055.00								
				2,382.00								
				2,691.00								
				3,198.00								
				5,358.00								
				2,688.00								
				1,377.00								
				4,686.00								
0.00	0.00	0.00	0.00	24,435.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

0000-34220	0000-34210	0000-36364	0000-36366	0000-36362	0000-36360	0000-36370	0000-36220	0000-36204	0000-36200	0000-36358	0000-36250	0000-36226	0000-36224	0000-34442
ARMED	UNARMED	VCT	VCT	VCT	VCT	VCT	VCT	KD PLAZA	PROPERTY	VCT	STEVEDORE	TIDELAND	WAREHOUSE	PORT
GUARD	GUARD	DEMURRAGE	STORAGE	PARKING	PARK/ELEC	LT STORGE	USE AGR.	RENTAL	RENTALS	ELEC BILL	PERMIT	LEASE	RENT	REFUSE
			433.20										2,600.00	
	3,060.00													
	2,655.00													
	2,565.00													
	4,140.00													
	12,510.00													
	2,475.00		60.00					100.00		1,851.81				
	1,080.00	33,444.30			6,842.00			150.00						
	5,625.00							350.00						
0.00	34,110.00	33,444.30	493.20	0.00	6,842.00	0.00	0.00	600.00	0.00	1,851.81	0.00	0.00	2,600.00	0.00
													Diff :	0.00

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				0.00
				(10,482.20)
				91,709.70
				12,340.75
				0.00
				0.00
				0.00
				28,011.12
				8,276.19
				(31,574.19)
				(10,966.14)
				0.00
				0.00
				0.00
				425.48
				(33,899.32)
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				11,463.73
		100.00		(19,287.45)
				0.00
				(43,316.66)
				0.00
				0.00
			178.01	(8,609.40)
0.00	0.00	100.00	178.01	(8,941.59)
			A/C REC	186,926.68
			Beginning A/C Rec	57,321.15
			Add Current Month	8,941.59
			Ending A/C Rec	66,262.74
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
7/1/2025	0.00												
7/2/2025	0.00		5,843.52							372.50			
7/3/2025	0.00												
7/4/2025	0.00												
7/5/2025	0.00												
7/6/2025	0.00												
7/7/2025	0.00												
7/8/2025	119,183.53												
7/9/2025	151.31												
7/10/2025	0.00		1,054.44				11,323.68			10,328.69			
7/11/2025	0.00												
7/12/2025	0.00												
7/13/2025	0.00												
7/14/2025	0.00												
7/15/2025	0.00												
7/16/2025	2,933.90												
7/17/2025	0.00												
7/18/2025	0.00												
7/19/2025	0.00												
7/20/2025	0.00												
7/21/2025	280.36												
7/22/2025	0.00		2,010.96				2,782.56			14,684.38		399.04	
7/23/2025	0.00												
7/24/2025	0.00		815.40				2,782.56			4,746.88			
7/25/2025	0.00												
7/26/2025	0.00												
7/27/2025	0.00												
7/28/2025	414.00												
7/29/2025	0.00		913.32				5,758.56			18,182.31			
7/30/2025	0.00		772.20				7,602.30			15,283.50			
7/31/2023	743.63												
	123,706.73	0.00	11,409.84	0.00	0.00	0.00	30,249.66	0.00	0.00	63,598.26	0.00	399.04	0.00

0000-36354	0000-36356	0000-36378	0000-36380	0000-36389	0000-36228	403-0000-34110	0000-36372	0000-36382	0000-36384	0000-36374	403-0000-34220	0000-36376
KD	KD	VCT	VCT	CRUISE SHIP	VCT	VCT	VCT WATER	KD	KD	KD	KD	KD WATER
WHARF	WHARF WAVR	FUEL	FUEL WAVR	PASS FEE	WATER CONN	WATER SRVC	CONN WAVR	FUEL	FUEL WAVR	WATER CONN	WATER SRVC	CONN WAVR
				465.00								
				11,076.00						75.00	245.31	
				4,110.00								
				2,718.00								
				5,235.00								
0.00	0.00	0.00	0.00	23,604.00	0.00	0.00	0.00	0.00	0.00	75.00	245.31	0.00

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				(7,041.02)
				0.00
				0.00
				0.00
				0.00
				0.00
				119,183.53
				151.31
				(46,343.12)
				0.00
				0.00
				0.00
				0.00
				0.00
				2,933.90
				0.00
				0.00
				0.00
				0.00
				280.36
				(27,703.94)
				0.00
				(13,987.84)
				0.00
				0.00
				0.00
				414.00
				(133,621.31)
		350.00		(27,103.51)
			7.36	736.27
0.00	0.00	350.00	7.36	(135,134.57)
			A/C REC	258,841.30
			Beginning A/C Rec	66,262.74
			Add Current Month	135,134.57
			Ending A/C Rec	201,397.31
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
8/1/2025	0.00												
8/2/2025	0.00												
8/3/2025	0.00												
8/4/2025	577.83												
8/5/2025	0.00												
8/6/2025	0.00												
8/7/2025	353.06												
8/8/2025	0.00												
8/9/2025	0.00												
8/10/2025	0.00												
8/11/2025	66,015.67												
8/12/2025	3,514.78		10,223.64				5,758.56			20,163.19			
8/13/2025	0.00												
8/14/2025	0.00												
8/15/2025	0.00												
8/16/2025	0.00												
8/17/2025	0.00												
8/18/2025	0.00												
8/19/2025	6,941.39												
8/20/2025	0.00		3,887.46				11,130.24			31,240.75			
8/21/2025	0.00												
8/22/2025	0.00												
8/23/2025	0.00												
8/24/2025	0.00												
8/25/2025	0.00												
8/26/2025	0.00		141.12				10,468.56						
8/27/2025	0.00		1,587.60							17,550.31			
8/28/2025	60,252.19												
8/29/2025	0.00												
8/30/2025	0.00												
8/31/2023	0.00												
	137,654.92	0.00	15,839.82	0.00	0.00	0.00	27,357.36	0.00	0.00	68,954.25	0.00	0.00	0.00

0000-36354	0000-36356	0000-36378	0000-36380	0000-36389	0000-36228	403-0000-34110	0000-36372	0000-36382	0000-36384	0000-36374	403-0000-34220	0000-36376
KD	KD	VCT	VCT	CRUISE SHIP	VCT	VCT	VCT WATER	KD	KD	KD	KD	KD WATER
WHARF	WHARF WAVR	FUEL	FUEL WAVR	PASS FEE	WATER CONN	WATER SRVC	CONN WAVR	FUEL	FUEL WAVR	WATER CONN	WATER SRVC	CONN WAVR
				5,793.00								
				12,054.00								
				2,496.00								
0.00	0.00	0.00	0.00	20,343.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				0.00
				0.00
				577.83
				0.00
				0.00
				353.06
				0.00
				0.00
				0.00
				65,915.67
				(45,263.61)
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				6,941.39
				(70,282.45)
				0.00
				0.00
				0.00
				0.00
				0.00
		275.00		(170,734.41)
				(19,137.91)
				60,252.19
				0.00
				0.00
			13.06	(13.06)
0.00	0.00	275.00	13.06	(174,424.50)
			A/C REC	312,079.42
			Beginning A/C Rec	201,397.31
			Add Current Month	174,424.50
			Ending A/C Rec	375,821.81
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
9/1/2025	0.00												
9/2/2025	0.00												
9/3/2025	0.00												
9/4/2025	0.00												
9/5/2025	0.00												
9/6/2025	0.00												
9/7/2025	0.00												
9/8/2025	59,490.39												
9/9/2025	0.00												
9/10/2025	0.00		3,803.76				8,347.68			5,217.87			
9/11/2025	197,212.54												
9/12/2025	0.00												
9/13/2025	0.00												
9/14/2025	0.00												
9/15/2025	0.00												
9/16/2025	0.00												
9/17/2025	0.00												
9/18/2025	0.00		3,346.02				542.70						
9/19/2025	0.00												
9/20/2025	0.00												
9/21/2025	0.00												
9/22/2025	10,331.92												
9/23/2025	0.00												
9/24/2025	0.00		2,091.15				5,565.12			26,936.38			
9/25/2025	0.00												
9/26/2025	0.00												
9/27/2025	0.00												
9/28/2025	0.00												
9/29/2025	0.00												
9/30/2025	1,419.09												
	268,453.94	0.00	9,240.93	0.00	0.00	0.00	14,455.50	0.00	0.00	32,154.25	0.00	0.00	0.00

[illegible]

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				59,490.39
				0.00
				(39,304.42)
				197,212.54
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
		75.00		(5,349.72)
				0.00
				0.00
				0.00
				10,331.92
				0.00
			(5.94)	(48,151.25)
				0.00
				0.00
				0.00
				0.00
				(67,655.86)
			8.57	1,410.52
				0.00
				0.00
0.00	0.00	75.00	2.63	104,950.92
			A/C REC	163,503.02
			Beginning A/C Rec	375,821.81
			Add Current Month	(104,950.92)
			Ending A/C Rec	270,870.89
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
10/1/2025	29,332.00												
10/2/2025	0.00												
10/3/2025	0.00												
10/4/2025	0.00												
10/5/2025	0.00												
10/6/2025	0.00												
10/7/2025	4,423.68												
10/8/2025	0.00		5,590.35		810.00					3,996.31		114.70	
10/9/2025	0.00												
10/10/2025	0.00												
10/11/2025	0.00												
10/12/2025	0.00												
10/13/2025	0.00												
10/14/2025	48,469.93												
10/15/2025	0.00												
10/16/2025	0.00												
10/17/2025	0.00												
10/18/2025	0.00												
10/19/2025	0.00												
10/20/2025	0.00		3,807.00							16,978.63			
10/21/2025	0.00												
10/22/2025	0.00												
10/23/2025	0.00												
10/24/2025	0.00												
10/25/2025	0.00												
10/26/2025	0.00												
10/27/2025	0.00												
10/28/2025	0.00												
10/29/2025	0.00		2,280.15							8,633.12			
10/30/2025	49,363.10												
10/31/2023	0.00												
	131,588.71	0.00	11,677.50	0.00	810.00	0.00	0.00	0.00	0.00	29,608.06	0.00	114.70	0.00

[illegible]

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				26,298.80
				0.00
				0.00
				0.00
				0.00
				0.00
				4,423.68
	10,000.00	1,500.00		(48,291.36)
				0.00
				0.00
				0.00
				0.00
				48,469.93
				0.00
				0.00
				0.00
				0.00
				0.00
				(20,785.63)
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				(29,487.34)
				49,363.10
			41.58	(41.58)
				0.00
0.00	10,000.00	1,500.00	41.58	29,949.60
			A/C REC	101,639.11
			Beginning A/C Rec	270,870.89
			Add Current Month	(29,949.60)
			Ending A/C Rec	240,921.29
			Port A/C Rec	

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
11/1/2025	0.00												
11/2/2025	0.00												
11/3/2025	100.88												
11/4/2025	1,529.67												
11/5/2025	0.00												
11/6/2025	0.00												
11/7/2025	0.00												
11/8/2025	0.00												
11/9/2025	0.00												
11/10/2025	82,574.51												
11/11/2025	0.00		17,933.40							10,318.00			
11/12/2025	0.00												
11/13/2025	0.00												
11/14/2025	0.00												
11/15/2025	0.00												
11/16/2025	0.00												
11/17/2025	44,516.55												
11/18/2025	0.00												
11/19/2025	46,127.09												
11/20/2025	0.00		1,065.78							8,676.68			
11/21/2025	0.00												
11/22/2025	0.00												
11/23/2025	0.00												
11/24/2025	0.00												
11/25/2025	0.00												
11/26/2025	1,323.74												
11/27/2025	0.00												
11/28/2025	0.00												
11/29/2025	0.00												
11/30/2025	0.00												
	176,172.44	0.00	18,999.18	0.00	0.00	0.00	0.00	0.00	0.00	18,994.68	0.00	0.00	0.00
	11/17/2025 Check refund 457.84 K Kramer												

[illegible]

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				0.00
			(6.12)	107.00
				1,529.67
				0.00
				0.00
				0.00
				0.00
				0.00
				82,574.51
				(28,728.16)
				0.00
				0.00
				0.00
				0.00
				0.00
				44,714.21
				0.00
				46,127.09
				(26,556.96)
				0.00
				0.00
				0.00
				(3,890.29)
				0.00
				1,323.74
				0.00
				0.00
				0.00
			44.57	(44.57)
				0.00
				0.00
0.00	0.00	0.00	38.45	114,123.04
			A/C REC	62,049.40
			Beginning A/C Rec	240,921.29
			Add Current Month	(114,123.04)
			Ending A/C Rec	126,798.25
			Port A/C Rec	126,798.25

Fund 401		0000-11510	0000-36310	0000-36322	0000-36320	0000-36330	0000-36332	0000-36334	0000-36336	0000-36340	0000-36222	0000-36346	0000-36352
	TOTAL	WRITE	VCT	VCT	VCT	VCT	KD	KD	KD	VCT	VCT	VCT	VCT
DATE	DEPOSIT	OFFS	DOCKAGE	DOCKAGE DIS	DOCK SUR	DOCK WAVR	DOCKAGE	DOCKAGE DIS	DOCK WAVR	WHARF	WHARF DIS	WHARF HAZ	WHARF WAVR
12/1/2025													
12/2/2025	4,635.60	170.91											
12/3/2025	(457.84)												
12/4/2025	0.00												
12/5/2025	0.00		29,321.28							1,059.00			
12/6/2025	0.00												
12/7/2025	0.00												
12/8/2025	0.00												
12/9/2025	0.00												
12/10/2025	0.00												
12/11/2025	5,137.60												
12/12/2025	0.00												
12/13/2025	0.00												
12/14/2025	0.00												
12/15/2025	0.00												
12/16/2025	0.00		4,590.00							12,236.19			
12/17/2025	0.00												
12/18/2025	0.00												
12/19/2025	0.00												
12/20/2025	0.00												
12/21/2025	0.00												
12/22/2025	0.00												
12/23/2025	42,237.51												
12/24/2025	0.00												
12/25/2025	0.00												
12/26/2025	0.00												
12/27/2025	0.00												
12/28/2025	0.00												
12/29/2025	0.00		2,780.28							1,127.12			
12/30/2025	1,901.47												
12/31/2023	23,185.49												
	76,639.83	170.91	36,691.56	0.00	0.00	0.00	0.00	0.00	0.00	14,422.31	0.00	0.00	0.00
12/2/2025	Write off not a deposit \$170.91												

[illegible]

[illegible]

0000-36230	0000-36387	0000-39510	0000-36140	0000-11555
VENDOR	TERMINAL	OTHR MISC	LATE	APPLIED TO
PERMIT	CLOSURE	REVENUE	FEES	ACCT REC
				(3,033.20)
				4,806.51
			(3.55)	3.55
				0.00
				(30,380.28)
				0.00
				0.00
				0.00
				0.00
				0.00
				5,137.60
				0.00
				0.00
				0.00
				0.00
				(16,826.19)
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				42,237.51
				0.00
				0.00
				0.00
				0.00
				0.00
				(24,188.98)
				1,901.47
			29.74	23,155.75
				0.00
0.00	0.00	0.00	26.19	2,813.74
			A/C REC	74,167.91
			Beginning A/C Rec	126,798.25
			Add Current Month	(2,813.74)
			Ending A/C Rec	123,984.51
			Port A/C Rec	123,984.51



Legislation Text

File #: 26-0033, **Version:** 1

ITEM TITLE:

Valdez Harbor Financial Assessment and Revenue Strategy Update

SUBMITTED BY: Sarah Von Barga, Harbormaster

FISCAL NOTES:

Expenditure Required: N/A

Unencumbered Balance: N/A

Funding Source: N/A

RECOMMENDATION:

Informational presentation and discussion: direction to staff regarding rate adjustments, revenue diversification, and long-term financial sustainability planning.

SUMMARY STATEMENT:

Harbor staff will present an overview of Valdez Harbor's financial performance from 2019-2025, highlighting ongoing challenges in maintaining self-sustaining operations amid increasing reliance on the Raw Fish Tax and Shared Fisheries Business Tax revenues to support day-to-day operations, despite these funds being intended for major maintenance, replacement and capital improvement projects.

The presentation will compare total harbor revenues with and without fish tax revenues, illustrating the structural gap between operating income and operating expenses and reinforcing the need for proactive financial strategies.

Presentation Outline:

- Historical revenue trends from 2019-2025
- The financial impact of removing fish tax revenues from operating budgets
- The importance of continued moorage rate adjustments, including incentivizing annual contract
- Opportunities to diversify revenue through new or expanded services:
 - Vending machines (ice, bagged and flaked) and (beverage/snack)
 - Metered water and pressure washer rentals

- Gear storage and upland leases
- Additional laundry facilities
- Tiny home houseboats
- Potential operation of City campgrounds (estimated ~\$130,000 annually)
- The value of increased marketing, trade show participation, and promotion of harbor services statewide

This presentation is informational only. No immediate fiscal action is requested at this time. However, future recommendations related to rate adjustments, new revenue services, or operational changes will be brought forward for Commission and Council consideration as appropriate.

Attached for additional background and current information are the 2026 forecasted revenues and expenses, annual report of primary revenue sources from 2008-2025 and the current rate comparison between Valdez and other Alaska harbors.

ACTUAL										Estimate	2026 Forecast	2026 Budget	Variance %
			2019	2020	2021	2022	2023	2024	2025				
402-0000-34000	Wet Slips	Berth Rental	724,105	944,323	905,893	939,471	939,202	958,831	986,488	1,001,045	1,043,700	1,088,247	4%
402-3340-33530	Taxes	Raw Fish Tax	409,339	191,886	607,463	736,568	834,112	273,264	0	200,000	430,600	365,742	-15%
402-0000-34002	Wet Slips	Transient Berth Fees	284,619	269,387	298,331	349,700	307,549	258,914	119,504	255,116	274,800	250,000	-9%
402-0000-34010	Utilities	Electricity	169,515	180,817	205,597	241,797	207,204	189,722	99,928	195,179	212,300	200,000	-6%
402-0000-34040	Upland	Boat Storage	75,996	72,641	78,472	96,463	106,520	98,914	62,874	108,651	116,600	100,000	-14%
402-0000-34950	Services	Other Harbor Revenue	15,680	20,641	39,941	97,790	59,949	11,603	0	6,689	32,500	5,000	-85%
402-0000-34006	Upland	Boat Lift Fees	77,028	76,305	87,483	123,638	133,174	130,134	47,127	110,124	141,500	125,000	-12%
402-0000-36110	Administration	Interest Income	70,771	36,550	3,829	35,018	114,999	137,111	31,057	121,834	130,800	66,380	-49%
402-0000-39520	Other	Reimbursement of Expenditures	0	11,212	120	50,554	23,439	11,793	611	10,948	(1,000)	5,000	-600%
402-0000-34060	Services	Commercial Passenger Fee						35,279	19,537	54,190	46,100	20,000	-57%
402-0000-34009	Services	Laundry Fees						31,840	17,225	37,847	35,300	35,000	-1%
402-0000-34050	Upland	Maintenance Pad Fee	17,095	19,225	15,000	25,330	19,815	25,050	14,535	31,205	30,200	22,500	-25%
402-0000-34008	Services	Shower Fees	15,248	15,555	16,512	22,981	20,867	25,043	12,723	26,528	28,600	25,500	-11%
402-0000-34160	Services	Other Services & Sales	0	0	0	0	0	21,760	9,421	18,095	19,700	15,000	-24%
402-0000-34030	Upland	Launch Fees	22,407	23,464	21,756	18,836	18,336	18,529	8,754	18,331	16,600	19,000	14%
402-3340-33540	Taxes	Shared Fisheries Business Tax	30,297	6,718	4,883	22,152	36,745	15,287	7,251	7,251	14,700	7,250	-51%
402-0000-34032	Upland	Hoist and Crane Fees	16,940	15,400	13,640	13,460	13,420	11,440	3,400	9,000	8,800	8,000	-9%
402-0000-34024	Administration	Slip Listing Fee	10,060	9,591	8,250	8,050	6,600	5,600	3,000	5,000	4,000	4,000	0%
402-0000-36140	Administration	Harbor A/R Int/ Late Charges	5,456	1,461	2,822	5,559	4,655	4,672	2,802	5,000	5,200	4,105	-21%
402-0000-36240	Other	Waterfront Commercial Work Per	0	0	0	3,500	3,100	3,600	2,800	3,000	4,600	3,000	-35%
402-0000-34004	Upland	Grid Use	1,794	1,588	3,003	2,450	1,428	4,709	2,781	3,450	4,000	2,496	-38%
402-0000-39600	Other	Recovery of Written Off Accoun	136	963	1,875	343	1,300	650	0	-		-	
402-0000-34012	Utilities	Electric Installation Fees	4,300	20	0	0	0	0	0	-		-	
402-0000-39610	Other	Cash Over/Short			16	20	40	3	0	4	-	5	
402-0000-34070	Service Charges and Sales	Fuel Flowage Fee							0	21,814	12,500	27,108	117%
402-0000-36226	Property Rentals	Tideland Lease	0	0	0	0	0	0	0	-		-	
402-0000-39100	Other	Recvd from General Fund	0	0	0	0	0	0	0	-		-	
402-0000-39510	Other	Harbormaster Convention Revenu	0	0	0	0	0	0	0	-		-	
402-0000-39530	Other	Restitutions/Insurance Settlem			0	0	0	0	0	-		-	
402-0000-39955	Administration	Other Misc Revenue	0	0	0					-		-	
	Other	Other Misc Revenue					0			-		-	
Grand Total			1,950,784	1,875,323	2,307,194	2,622,535	2,805,575	2,273,749	1,451,818	2,250,301	2,612,100	2,398,333	-8%

Valdez Harbors

Summary Report
2008 - 2019

Year	Tenants	Transient Annual	Transient Monthly	Transient Daily	Launches Season	Launches Daily	Wait List	Crane (hrs.)	Grid Use	Boat Lifts	Boat Moves	Showers	Live Aboards	Meter Hook-Ups	Maintenance Pad Use (Days)	
2008	489	165	155	979	65	1,928	249	161.25	34	302	19	939	15	225	375	
2009	487	198	133	968	151	2,008	244	188.75	24	276	48	1,259	12	225	494	
2010	486	184	136	956	155	1,770	270	117.58	39	351	65	1,618	21	235	1,287	
2011	499	178	128	954	151	1,634	262	285.92	28	344	80	1,942	21	247	799	
2012	465	163	142	964	101	1,375	263	283.50	19	307	59	1,926	19	234	1,223	
2013	467	136	137	904	81	1,609	235	253.75	24	300	54	2,482	22	246	1,123	
2014	474	127	164	998	72	1,339	235	215.25	15	379	76	2,233	15	252	733	
2015	467	114	199	1,050	64	1,511	216	319.75	22	370	53	2,380	23	255	734	
2016	450	126	236	868	79	1,237	271	233.25	27	356	70	2,434	21	206	1,021	
2017	457	122	224	857	81	1,410	281	267.25	12	364	92	2,409	24	213	780	
2018	417	N/A	N/A	N/A	110	1,447	333	416.50	17	395	72	2,483	29	200	1,225	
2019	511	38	223	1,030	105	1,451	238	212.50	22	333	44	3,822	22	210	912	
2020	533	42	241	1,051	110	1,459	163	192.50	20	329	26	3,888	27	0	1,123	
2021	545	42	228	1,088	80	1,350	168	168.00	19	345	39	4,128	13	0	848	
2022	539	34	280	1,062	83	1,225	153	168.00	11	277	45	5,745	23	0	1,036	
2023	467	32	242	995	76	1,183	140	167.50	12	279	47	5,217	18	0	1,016	
2024	496	15	333	961	72	1,109	112	143.00	21	248	36	6,261	12	0	1,763	
2025	513	6	355	911	62	1,116	88	99.50	11	253	43	6,036	18	0	1,433	
Wait List Breakdown Per Year										Boat Types Per Year - *Includes comm. Kayaks, rental boats & water taxis						
Year	20'	24'-26'	30'-32'	36'-40'	48'-50'	60'	100'	Total		Year	Recreational	Commercial	Tour	Charter*	Work	Total Boats
2008	16	51	108	49	25	0	0	249		2008	983	152	12	75	57	1,279
2009	5	53	110	52	24	0	0	244		2009	1,042	96	12	74	40	1,264
2010	4	53	122	54	37	0	0	270		2010	1,044	164	12	68	43	1,331
2011	5	45	121	51	40	0	0	262		2011	1,133	214	12	67	49	1,475
2012	2	39	126	56	40	0	0	263		2012	985	186	12	62	55	1,300
2013	0	33	107	52	43	0	0	235		2013	943	179	12	64	50	1,248
2014	0	28	106	55	44	2	0	235		2014	945	195	11	68	47	1,266
2015	0	15	87	56	47	8	3	216		2015	981	189	12	55	82	1,319
2016	0	18	102	70	52	25	4	271		2016	961	210	12	76	71	1,330
2017	0	16	106	79	51	26	4	281		2017	946	212	13	60	74	1,305
2018	0	7	107	80	44	32	7	277		2018	N/A	N/A	N/A	N/A	N/A	0
2019	0	11	113	58	21	28	7	238		2019	1,228	320	13	69	72	1,702
2020	0	1	73	59	8	20	2	163		2020	968	224	12	59	20	1,283
2021	0	9	82	51	7	17	2	168		2021	991	242	4	64	15	1,316
2022	0	7	81	41	10	12	2	153		2022	971	257	3	63	13	1,307
2023	0	2	72	44	10	12	2	142		2023	942	239	3	62	18	1,264
2024	0	0	59	36	10	6	1	112		2024	800	204	3	54	11	1,072
2025	0	0	48	30	8	1	1	88		2025	828	260	3	66	11	1,168
North Basin Slips										Transient Moorage Revenue						
Slip Size		# of Slips		Slip Size		# of Slips										
20'		83		36'		17				2014		\$ 317,574.35				
24'		107		40'		48				2015		\$ 313,740.31				
26'		39		50'		49				2016		\$ 392,674.62				
30'		35		60'		10				2017		\$ 377,217.45				
32'		100		100'		4				2018		\$ 367,345.48				
36'		16								2019		\$ 297,541.63				
40'		62								2020		\$ 264,940.05				
48'		38								2021		\$ 298,331.19				
100'		6								2022		\$ 349,700.08				
										2023		\$ 307,548.61				
										2024		\$ 283,066.22				
										2025		\$ 278,875.44				

Upland Winter Storage Summary Report 2008 - 2015

[illegible]

Upland Winter Storage Summary Report 2008 - 2015

[illegible]

Adopted Budget			2025 Budget to 2026 Budget					
			2023	2024	2025	2026 Budget	Dollar Change	Percent Change
FTE Payroll	402-4300-41100	Salaries and Wages	555,738	660,507	705,439	647,315	(58,124)	-8.2%
	402-4300-41300	Benefits	411,035	488,537	544,664	553,062	8,398	1.5%
Other Personnel	402-4300-41150	Temporary Wages	293,531	303,290	331,549	289,963	(41,586)	-12.5%
	402-4300-41200	Overtime	50,100	55,554	48,355	46,325	(2,030)	-4.2%
	402-4300-43404	Volunteer Services	-	-	-	-	-	0.0%
	402-4300-45800	Travel & Transportation	17,500	12,500	11,000	10,000	(1,000)	-9.1%
	402-4300-45900	Training	11,950	8,800	7,100	5,000	(2,100)	-29.6%
	402-4300-46400	Dues & Subscriptions	4,989	4,389	3,520	1,985	(1,535)	-43.6%
	402-4300-46500	Clothing	8,450	8,450	8,450	8,450	-	0.0%
	402-4300-43424	Permits	-	-	-	-	-	0.0%
Other Operating	402-4300-44310	Vehicle Maintenance	1,000	1,000	1,000	1,000	-	0.0%
	402-4300-44320	Building & Grounds Maintenance	56,500	83,200	65,200	60,000	(5,200)	-8.0%
	402-4300-44420	Equipment Rental	2,000	2,000	2,000	2,000	-	0.0%
	402-4300-45210	Insurance Contingencies	-	-	-	-	-	0.0%
	402-4300-45300	Communications/Postage	15,111	15,111	20,300	15,700	(4,600)	-22.7%
	402-4300-45400	Advertising & Promotion	8,700	8,700	8,700	8,700	-	0.0%
	402-4300-45500	Reproduction & Copying	4,000	4,000	4,000	5,500	1,500	37.5%
	402-4300-45650	Harbormaster Conference	15,000	-	-	15,000	15,000	0.0%
	402-4300-46100	Office Supplies	6,400	6,500	5,000	5,000	-	0.0%
	402-4300-46120	Operating Supplies	47,100	40,400	46,900	35,700	(11,200)	-23.9%
	402-4300-46260	Vehicle & Equipment Fuels	7,000	9,000	15,000	15,000	-	0.0%
	402-4300-46610	Hazmat Supplies	11,000	11,000	10,000	5,000	(5,000)	-50.0%
	402-4300-46700	Parts & Supplies for Equipment	55,000	55,000	56,500	59,500	3,000	5.3%
	402-4300-46950	Miscellaneous Supplies	-	-	-	-	-	0.0%
	402-4300-47300	Other Capital Equipment 5-10K	-	10,400	-	-	-	0.0%
	402-4300-47430	Office/Capital Expense 1-5K	-	-	-	-	-	0.0%
	402-5700-45200	Insurance	52,264	56,383	58,259	58,259	-	0.0%
Contracts	402-4300-43200	Professional Fees & Services	55,240	55,240	85,000	65,000	(20,000)	-23.5%
	402-4300-43400	Contractual Services	167,150	192,979	133,680	119,850	(13,830)	-10.3%
	402-4300-44225	Rural Snow Removal	-	-	-	-	-	0.0%
Utilities	402-4300-44110	Water	-	-	-	-	-	0.0%
	402-4300-44120	Sewer	-	-	-	-	-	0.0%
	402-4300-46200	Heating	21,500	21,500	26,500	26,500	-	0.0%
	402-4300-46220	Electricity	327,712	278,900	298,200	296,800	(1,400)	-0.5%
Grand Total			2,205,970	2,393,340	2,496,317	2,356,609	(139,707)	-5.6%

Adopted Budget	2025 Budget to 2026 Budget					
	2023	2024	2025	2026 Budget	Dollar Change	Percent Change

2025		Valdez updated 10/30/25
MOORAGE	Annual/Ft	\$53.28 (Tenant 40' or less), \$57.28 (Tenant 48' or longer), \$35.00 (20' dock Tenant), \$61.28 (Transient 40' or less), \$65.88 (Transient 41' or longer), \$40.25 (Transient 20' dock)
	24'	\$1,278.72
	30'	\$1,598.40
	32'	\$1,704.96
	36'	\$1,918.08
	40'	\$2,131.20
	50'	\$2,864.00
	60'	\$3,436.80
	100'	\$5,728.00
	Monthly/Ft Prepaid	\$10.00
	Monthly/Ft Billed	\$15.00
	Daily/Ft Prepaid	\$0.80
	Daily/Ft Billed	\$1.20
	Over-width fee	\$2.00 per square ft over the allowed space
	Non-Motorized Vessels	\$0.25 per square ft. per day or \$2.00 per square ft. per month
	Drive-Down Float Overnight Moorage	Prepaid fee of \$1.50/ft. per day or Billed fee of \$3.00/ft per day
LIVEABOARD FEES	Annual HRS fee	\$900.00
	Water & Sewer fees	N/A
	Monthly fee	N/A
Tour or Charter Vessels		Users not paying moorage, passener fee of \$3.00 per passenger per boarding trip. Users paying moorage, tour or charter vessels, \$1.00 per passenger per boarding trip.
	Winter Moorage	N/A
LAUNCH RAMP	Daily Roundtrip	\$10.00
	Season	\$75.00
	Failure to pay launch	\$40.00
	Non-Motorized Daily	\$5.00
	Non-Motorized Season	\$37.50
	Unattended Vessels Blocking Launch Ramp	\$20.00/hour
	2-Week Permit	N/A
GRID	Flat Rate per ft/per tide	\$1.75/ft/tide, for vessels up to 49' and \$2.50/ft/tide, for vessels 50'-70', \$ 3.25/ft/tide for vessels 71'-90', and \$4.00/ft/tide for vessels 91' and over. Based on the overall length of the vessel.
BOAT LIFT	Regular Lift	\$300.00 for first hour. Vessels up to 30' in length will be charged the minimum \$300.00. Vessels 31' and longer will be charged the minimum plus an additional \$1.00/ft.

	Hang over night	\$600.00 plus the additional \$2.00/ft.
	Inspection/Maint. Haul	N/A
	Lift No-Show Fee	Failure to cancel lift half-hour prior to scheduled time is a fee of half the regular lift fee for that scheduled vessel.
	After hours Lift	\$600.00 plus \$2.00/ft. if over 30' for the first hour and \$300.00 plus \$1.00/ft. if over 30' per hour for each consectutive hour. Esentially a double lift.
	Delay of Lift	Fee is 1.5 times the applicable lift rate, charged in no less than 15 min increments
	Winter Lifts	Cost of your regular lift plus \$100.00/hour labor and \$60 for use of Genie Lift
	Minimum Fee	\$300.00
STORAGE		Winter \$2.00/ft/mo. - 30' minimum, Summer \$10.00/day
	Truck/Trailer Area, May 15 - Aug. 31	\$20.00 per day
	Upland Storage (Long term)	Vessels staying past the 9 month period will be assessed a fee that doubles each additional 9 months.
	Environmental Storage Fee	Trailered vessel flat rate of \$20.00, Vessels up to 35' flat rate of \$20.00, Vessels 36'-45' flat rate of \$50.00, Vessels 36'-45' flat rate of \$60.00, Vessels 46' and over flat rate of \$70.00
MTCE. PADS		\$20.00/day 1-14 days, \$25.00/day 15-30 days, \$35.00/day 31 days +
CRANE	Annual Rate w/Authorization	N/A
	0-15 minutes	\$20.00
	16-30 minutes	\$40.00
	31-45 minutes	\$60.00
	46-60 minutes	\$80.00
	Replacement Cards	\$20.00
	Vessels left unattended @ cranes	Blocking of cranes is \$200.00/day
WAIT LIST	Annual List	\$50.00/yr
MOVE LIST		Free
SHOWERS	Flat Rate	\$5.00/12 mins.
Laundry	Flat Rate	\$1.00 per token, Wash cycle \$6.00, 12 minute dry cycle \$2.00. Soaps, Softeners, Dryer Sheets in vending machine are all \$1.00.
LABOR	Regular	\$100/hr. , \$60/half-hour
	Overtime	\$150/hr.
	Labor & Equiptment	Use of equipment for customer assistance is charged at a flat rate of \$60 plus labor
METER FEES		N/A
ELECTRICITY	Daily	\$10/30amp, \$15/50amp, \$25/100amp

	Monthly	\$12.00 minimum + Kilowatts used at \$.025/kwh
	Upland Usage	\$15.00/day
	Metered Reserved Stalls	N/A
	Winter Power	Regular Daily or Monthly rates apply year-round.
USED OIL RECEPTION		No Charge
MISC. FEES	Vessel Towing within one basin	\$60.00 + labor
	Vessel Towing from one basin to another	\$100.00 + labor
	Vessel Towing from outside the breakwater	\$120.00 + labor
	Pressure Washer Rental	N/A
	Vessel Pumping	\$50.00/pump plus labor
	Pump Rental	N/A
	Snow Removal/Emergency	Cost of labor/hr/person
	Impound Fees	\$500.00
	Impound/Storage of Nets	N/A
	Bad Checks	N/A
	Storage of Impounds	Double the applicable storage fees based on time of year
	Dock Use Fee	N/A
	Collection Fee	\$>500.00
VEHICLE PARKING	Parking	Anything longer than 7 days will be charged applicable storage fees based on time of year
CAMPING		Not Allowed

Cordova updated 10/30/25	Whittier updated 10/30/25	Homer updated 10/30/25
\$60/ft/year	\$80.59 (Tenant), (Transient no longer offered)	\$66.91+\$0.05/ft. for OAL+\$50 administrative Fee +7.85% Tax(Tenant & Transient)
\$1,440.00	\$1,934.16	\$1,816.88
\$1,800.00	\$2,417.70	\$2,267.33
\$1,920.00	\$2,578.88	\$2,418.34
\$2,160.00	\$2,901.24	\$2,721.66
\$2,400.00	\$3,223.60	\$3,026.70
\$3,000.00	\$4,029.50	\$3,796.86
\$3,600.00	\$4,835.40	\$4,577.80
\$6,000.00	\$8,059.00	\$7,642.00
\$17.00	\$18.37	\$10.78+\$0.05/ft. for OAL + \$8.50 administrative Fee; pre-paying will deduct \$0.50/ft./mo
N/A	N/A	\$10.78+\$0.05/ft. for OAL + \$8.50 administrative Fee; pre-paying will deduct \$0.50/ft./mo
\$1.25	\$1.28	\$1.90+\$0.05/ft. for OAL + \$1.50 administrative Fee; pre-paying will deduct \$5.00/day
\$1.35	N/A	\$1.90+\$0.05/ft. for OAL + \$1.50 administrative Fee; pre-paying will deduct \$5.00/day
1.5 the annual rate	N/A	N/A
N/A	N/A	N/A
2 hours free then \$50/hour for Tenants. Transients \$50/hour	N/A	N/A
N/A	N/A	N/A
For Port: Minimum water charge - \$40 (for employee labor), Metered Rate \$6.00/1000 gallons. RV Dump Station \$5 each or \$25/season	N/A	\$38.81/1000 gallons, minimum of 5000 gallons. Scheduled connection fee is \$102, unscheduled is \$139.32
N/A	N/A	N/A
\$5.00 per person for cruise and day cruise lightering	N/A	N/A
N/A	Sept. 16- April 15, \$54.02/ft./season	N/A
N/A	\$25.00	\$13 daily + \$12 parking impact levy = \$25
\$125/year for non-stall holders	\$160.00	\$130 April 1-October 15 + \$120 parking impact levy = \$250
N/A	N/A	N/A
N/A	\$5 at Smitty's Cove & Head of the Bay	N/A
N/A	N/A	N/A
N/A	N/A	\$25 per hour
\$30.00	N/A	N/A
\$.84/ft/tide for vessels 0'-40', \$1.10/ft/tide for 41'-58', \$1.90/ft/tide for vessels over 58'	\$2.77/ft./tide	Wood Grid = \$2.10/ft./tide (max 59'), Steel Grid (max 120') = \$5.10/ft./tide 60'-80' ; \$6.50/ft./tide 81'-100'; \$7.64/ft./tide 101'-120' ; \$8.48/ft./tide 121'-140'
\$24.00/ft. vessels 0'-40', \$25.00/ft. vessels 41'-58', \$27.00/ft. vessels over 58'	N/A	N/A

N/A	N/A	N/A
60% of Travel Lift round trip rate	N/A	N/A
\$350	N/A	N/A
N/A	N/A	N/A
Applicable minimum lift fee	N/A	N/A
N/A	N/A	N/A
\$350.00	N/A	N/A
Vessels up to 12 months is \$2.95/ft/month, Over 12 months is \$13.00/ft/month	Winter \$4.58/Ft/Month, Winter Daily is \$6.85	Fishing gear = \$0.12/sq. ft. /mo. , Non-fishing gear = \$0.17/sq. ft./mo. , Fenced storage yard = \$0.22/sq. ft./mo.
N/A	N/A	Monthly boat trailer parking without boat on trailer is \$7/ft./month
N/A	N/A	\$0.17/sq. ft./mo. For vessels paying annual harbor moorage; \$0.20/sq. ft./mo for vessels paying any Transient Harbor Moorage, \$0.25/sq ft/month for vessels with no moorage
N/A	N/A	N/A
\$17.00 per day	5 hour max and vessels must be on a trailer. \$25.00, work is limited	N/A
N/A	Hoist minimum 30 mins, \$22.81/hr.	\$52
N/A	N/A	\$22.66
N/A	N/A	\$45.32
N/A	N/A	\$67.98
N/A	N/A	\$90.64
N/A	N/A	\$5.00
N/A	N/A	\$150/hr.
\$25.00/year	\$50.00/yr.	\$30.00/yr
N/A	N/A	\$100.00 per request
\$6.00	\$5.00 including tax	N/A
N/A	N/A	N/A
\$90.00/hr.	\$75.00/hr.	\$200/hr. plus equipment and direct costs (\$100.00/half hr. minimum)
\$130.00/hr.	\$112.50/hr. and holiday overtime is \$150.00/hr.	N/A
\$100.00/hr	N/A	N/A
N/A	N/A	\$28.80 for disconnect & connect fee
\$17.00/day	Unmetered Electric is \$12.60/day including tax	\$10.20 - 110v, \$20.12 - 208v/single phase, \$45.20 - 208v/3 phase & 480v

N/A	\$13.83 monthly svc. Chg. + \$0.20/kwh	\$152.67 - 110v, \$341.70 - 208v/single phase, \$28.80+kw usage - 208v/3 phase & 480v
\$26.25/day	N/A	N/A
N/A	N/A	Reserved stalls are \$23.95+kw usage
N/A	N/A	\$28.80 connect/disconnect fee + kw usage available Oct. 16-April 15
100 Gallons and under \$100/man-hour. 100 Gallons suitable for burning \$100/man-hour.	Pure oil \$1.68/gal - Oil & Water \$3.68/gal - Fuel(diesel, jet fuel, heating) \$2.63/gal	Oil \$3.35/gallon, Used Antifreeze \$8.00/gallon, Oily Water/Bilge Slop \$5.00/gal delivered in drums. Only oil is \$50/drum
Cost of Labor & Equiptment \$95.29/hr	\$75.00/hr + labor, hour minimum	Skiff with operator 1 hour is \$365.00
N/A	N/A	N/A
\$60.00/hour		
Cost of Labor & Equiptment \$95.29/hr	\$78.75/hr	\$40.79/ day for electric pump, \$69.97/hr. for gas pump, minimum charge of one hour.
\$50.00/hr	\$40.00 / hour, 1 hour min. for Bilge Pump Rental. \$75 for Bilge pump-out	N/A
N/A	\$250 each occurance	N/A
\$1,100.00	No Fee	N/A
\$300.00	N/A	N/A
\$50	\$39.00	\$50
\$3.00/ft/day	N/A	N/A
\$3.30/ft/day	N/A	N/A
N/A	34% of total	N/A
\$50.00 per month	\$11.00/day or \$250/annual & Truck w/ Trailer \$22/day	\$25/week, \$70/month, \$7 per ft./month for trailer parking no boat. Annuall permit <20ft \$150
	\$11/day, tent/vehicle or \$65/week. RV trailer or motorhome is \$20/day or \$120/week.	\$30/day campsite or \$20/tent.

Seward updated 10/30/25	Haines updated 10/30/25	Kodiak updated 10/30/25	Dutch Harbor updated 10/30/25
	Portage Cove: \$32.13/ft up to 40', \$39.01/ft 41' and over --- Letnikof Cove \$385.88 up to 25', \$523.69 26'-40', \$661.50 41' and over	Tenant rates varied, see fee schedule pg. 14	Varies, see schedule
\$1,629.98	\$771.12	\$1,302.75	\$1,538.40
\$2,007.48	\$963.90	\$1,628.40	\$1,923.00
\$2,133.32	\$1,028.16	\$1,736.96	\$2,051.20
\$2,384.98	\$1,156.68	\$1,954.08	\$2,307.60
\$2,636.64	\$1,285.20	\$2,171.20	\$2,564.00
\$3,325.80	\$1,950.50	\$2,714.00	\$3,662.50
\$3,954.96	\$2,340.60	\$3,256.80	\$4,944.00
\$6,531.60	\$3,901.00	\$9,464.00	\$13,734.00
\$11.65/ft+ 7%Tax +CRR fee	2 weeks or longer, \$7.50/lineal ft/mo.	1/5 of the annual moorage rate. Shall stop accruing when an amount equal to 100% of the annual tenant moorage has been reached.	0'-99' \$1863.98
N/A	If have to be invoiced, vessel will be charged at twice the normal rate.	N/A	N/A
\$0.88/ft plus 7% tax+CRR fee	Less than 2 weeks, \$0.75/lineal ft/day	1/60 of the annual moorage rate. Shall stop accruing when an amount equal to 100% of the annual tenant moorage has been reached.	0'-99' \$85.65
N/A	If have to be invoiced, vessel will be charged at twice the normal rate.	N/A	N/A
N/A	N/A	50% surcharge for vessels wider than 100% of the slip water space.	N/A
Float Plane Fees \$26.25/day	N/A	N/A	N/A
N/A	N/A	N/A	daily rate every 4 hours
N/A	N/A	N/A	N/A
Under 1000 gallons is free. Over 1000 gallons Metered Rate \$6.32/1000 Gallons. During business hours connect fee is \$67 and after hours is \$134.	N/A	N/A	First 1000 gallons \$76.47, each additional 1000 is \$9.18
N/A	Portage Cove \$100/mo for over 14 days out of month. --- Letnikof Cove \$50/mo for over 14 days out of month. Both Prohibited Oct. 15th - April 1st	N/A	N/A
\$3.50 per person	\$0.64 per person for 2025. \$0.67 per person for 2026	\$3.00 per passenger	N/A
N/A	N/A	N/A	N/A
\$13.00	\$20	\$10	N/A
\$130	\$75 for 1 trailer	\$133	N/A
N/A	N/A	N/A	N/A
\$5.00	N/A	N/A	N/A
\$50.00 season	N/A	N/A	N/A
N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A
N/A	\$15.00 min. or \$0.75/ft/tide	\$2.80/ft/tide	N/A
50 Ton - \$300.00 minimum, Vessels over 50' OAL \$30.00/ft. extra ; 330 Ton - \$550.00 minimum, Vessels over 55' OAL \$30.00/ft. extra	N/A	Vessels up to 80' \$69.00/ft., 81'-100' \$78.00/ft., 101'-120' \$94.00/ft., 121'-150' \$111.00/ft., 151' and over \$120.00/ft.+20%/ft.	N/A

N/A	N/A	N/A	N/A
N/A	N/A	includes 1 hour hang time free, 75% of lift per launch	N/A
50 Ton - Failure to cancel lift 1 hr. prior to scheduled time is \$300.00 ; 330 Ton - Failure to cancel lift 1 hr. prior to scheduled time is \$550.00	N/A	\$750.00 deposit is forfeited	N/A
N/A	N/A	\$1500/hour	N/A
50 Ton - Each additional 15 minutes after first hour is \$75.00+tax ; 330 Ton -Each additional 15 minutes after first hour is \$137.50+tax	N/A	\$250 every half hour	N/A
N/A	N/A	N/A	N/A
\$300.00-50 Ton; \$550.00-330 Ton	N/A	N/A	N/A
\$0.30/sq ft./month - if stored beyond a 10' radius	\$0.50/sq ft/mo	Minimum charge is \$10.00 or per sq/ft, whichever is greater. Per sq/ft rates - Daily \$0.07, Weekly \$0.20, Monthly \$0.60, Annual \$1.80	\$0.06/sqft/daily. \$0.40/sqft/month
\$9.19 per day for 10 days or less, \$91.88/month For vessels up to 50ft.. 51' and over will have an additional \$1.58/ft/mo	N/A	\$50/week. \$150/month	N/A
50+ft. Vessels \$91.88/mo + \$1.58/ft/mo for each additional foot	N/A	\$50/week. \$150/month	N/A
N/A	N/A	2.5% of gross	N/A
N/A	N/A	N/A	N/A
\$52.00/yr./first 3 yrs.	\$100.00/year, transient \$20.00/hr.	N/A	N/A
\$22.66	N/A	\$25.00	N/A
\$42.32	N/A	N/A	N/A
\$67.98	N/A	N/A	N/A
\$90.64	N/A	N/A	\$31.12/hr. 1 hour minimum
\$5.00	N/A	N/A	N/A
N/A	N/A	N/A	N/A
\$40.00/yr	\$25 for first year, then \$10/yr after that	\$33.00/yr	N/A
N/A	\$10/yr	\$20.00 per vessel	N/A
\$2.00/7 mins.	N/A	\$7.00 per time period	\$5.00 per card use
N/A	N/A	N/A	N/A
\$67.00/hr	\$60.00/hr	\$95.00/hr, shipyard labor \$90.00/hr	\$152.03/hr.
\$100.00/hr	\$100.00/hr	\$142.00/hr, shipyard labor \$115.00/hr	\$228.04/hr., double overtime- \$304.06/hr.
Loader- \$87.00+operator, Grader- \$87.00+operator, Oil Tanker- \$60.00, Pickup Truck- \$11.00+operator, Crane Truck- \$16.00+operator, Flatbed Truck- \$20.00+operator, Dump Truck- \$60.00+operator, Back Hoe- \$40.00+operator, Pumps- \$40.00+labor, Smart Ash Burner- \$40.00+labor, Misc. Power Equipment- \$40.00+labor	N/A	Loader w/ operator \$100.00/ half hour, Fork Lift w/ operator \$100.00/half hour	Cost + 18%
N/A	\$30 annually for connection fee.	\$20.00 or \$50.00 depending on status of account	\$8.43
\$10.00-120v, \$20.00-208v/single phase, \$40.00-208v/three phase; per kw is \$0.37	\$15, or \$30/day for 240v	Cost of voltage or actual KWH cost, whichever is greater. 120-volt single phase \$20/day, 208-volt single phase \$46.50/day, 208-vold three phase \$53.00/day	Cost + \$0.04/KWH

Not Monthly - Customer charge for transients or guests once per location is \$23.17	N/A	N/A	N/A
N/A	N/A	N/A	N/A
Customer charge for tenants prorated in 1-week increments once per billing cycle is \$23.17	N/A	N/A	N/A
N/A	N/A	N/A	N/A
Over 5 gallons - \$0.67/gallon+labor+equipment; Filters and sorbents \$13.00/barrel+labor+equiptment	Included in moorage fees	Used oil \$1.52/gallon, non-hazardous liquids, including oil bilge water \$3.30/gallon, hazardous cost+15%, Sorbent pads and boom \$1.80	Cost + 18%
\$67.00 + labor	\$75.00 per move	\$125.00/hr. + \$86.00 for each additional employee	\$790.06/hr.
N/A	N/A	N/A	N/A
\$200.00			
\$40.00 +labor	\$50/hr. + labor	\$150 w/ operator	\$134.82+labor
N/A	N/A	Electric pump per day \$40.00 and \$156 per week and \$397 per month, Gas pump per day \$66.00	N/A
N/A	N/A	N/A	N/A
N/A	N/A	\$500.00 lein fee	Facility cost + \$150/day
N/A	N/A	N/A	N/A
\$36.75	N/A	\$25.00	\$25.00
N/A	N/A	Cost of labor, equpt, storage + 10%	N/A
N/A	N/A	N/A	N/A
N/A	N/A	\$500.00	N/A
N/A	N/A	N/A	N/A

Harbor Revenue Assessment

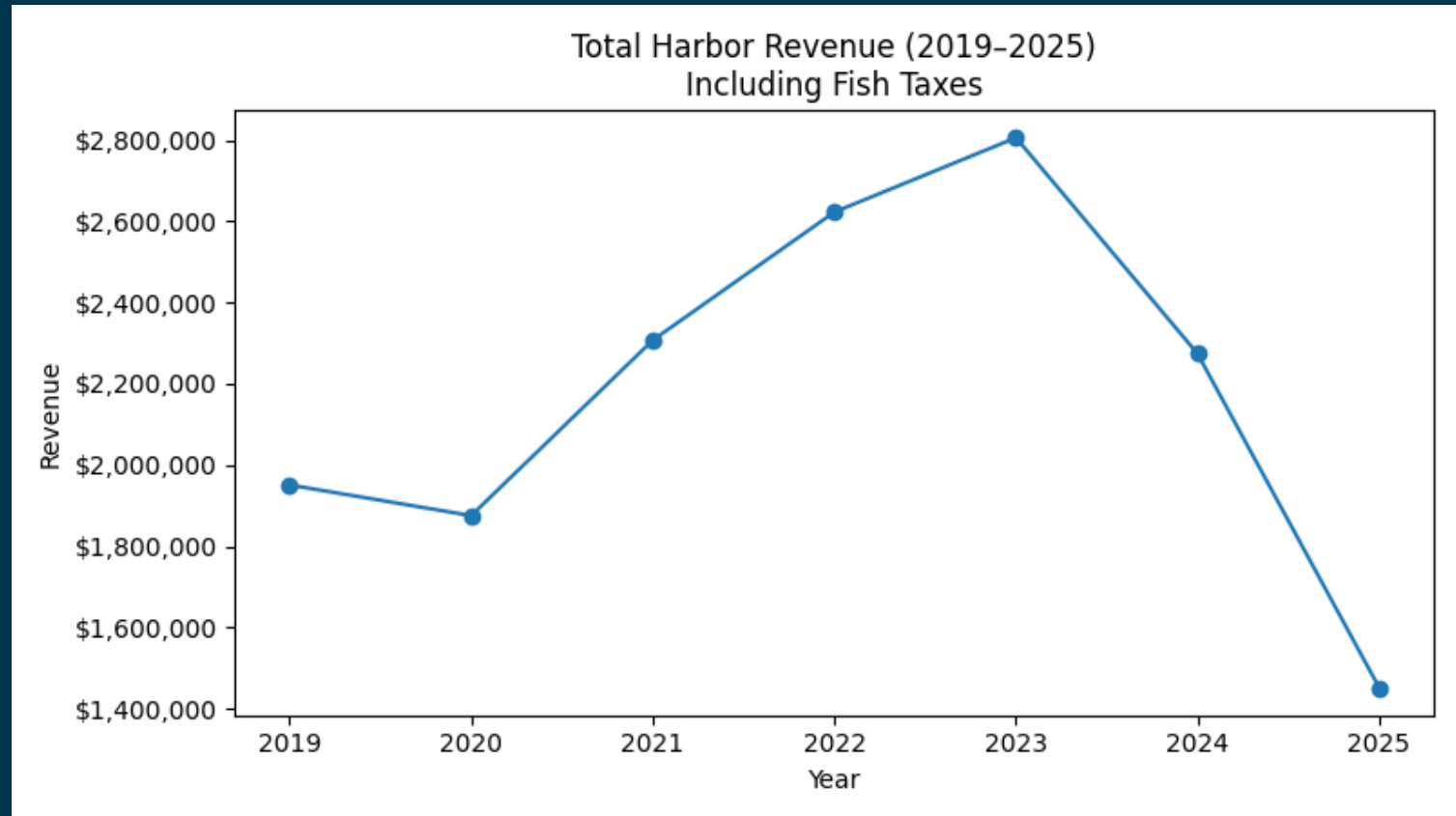


Valdez Harbor: Financial Sustainability at a Crossroads

- Harbor struggles to break even
- Reliance on Raw Fish Tax & Shared Fisheries Business Tax
- These funds should support capital improvements
- Need structural changes now

Revenue Reality: 2023–2025

- Revenue peaked in 2023, declined in 2024–2025
- Volatility tied to reduced tax reliance
- Operations not fully self-supported

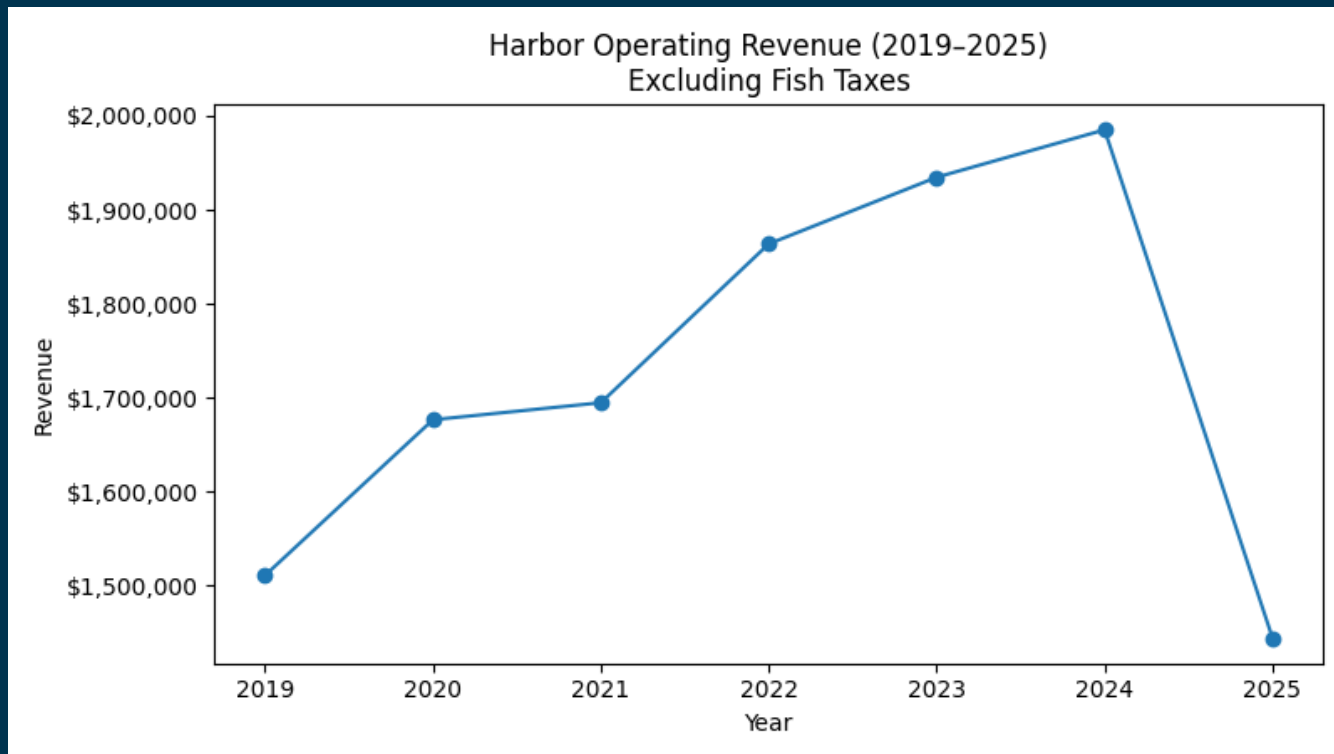


Cost Pressures Facing the Harbor

- Inflation in utilities, labor, materials, and fuel
- Aging infrastructure
- Flat service levels now cost more annually

Changing Harbor Activity

- Softer waitlists
- Reduced transient traffic and open tenant slips
- Less visibility compared to mid-2000s
- Need marketing & outreach



Moorage Rate Strategy

- Increase daily and monthly rates gradually
- Incentivize annual contracts
- Predictable revenue stream
- Aligns with peer harbors

Potential New Revenue Streams

- Vending machines (bagged & flaked ice) and (snack/beverage)
- Metered water
- Gear storage, mini storage & upland leases
- Second laundry facility
- Tiny home houseboats
- Pressure Washer Rentals

Revenue Opportunities

- South Harbor Laundry: ~\$20k-25k/year
- Second laundry: +\$20k–\$25k
- Campground operations: ~\$130,000
- Other services: \$75k–\$120k

Path Forward

- Reduce reliance on taxes
- Protect capital funds
- Support rate adjustments
- Approve exploration of new revenue & marketing