



# Valdez Ports & Harbors Commission Goals (2025–2026)

Final Draft – For Approval August 14, 2025

## GOAL 1: Strengthen Commission Commitment and Meeting Consistency

Objective: Restore meeting regularity, affirm the commitment of each commissioner, and institutionalize a clear timeline for Commission business aligned with the City’s operational and planning calendar.

### Work Plan:

- Maintain monthly meetings (target 1st or 3rd Monday, excluding major holidays).
- Establish annual Ports & Harbors Commission work session to set goals, and an annual work session with City Council to review goals.
- Develop annual meeting calendar and agenda themes aligned with City budget, planning, and seasonal operations.

### Performance Indicators:

- Minimum of 10 meetings held annually.
- Annual goals adopted by Q3.
- Meeting calendar and agenda timeline approved by Q1.

## GOAL 2: Implement an Annual Revenue Review

Objective: Ensure consistent evaluation of Port and Harbor revenue streams, including tariff rates, usage trends, and opportunities for enhanced revenue generation to support long-term infrastructure, strategic goals, and service needs.

### Work Plan:

- Phase I: Revenue Analysis (Jan–Mar 2026)
  - January: Staff presents annual revenue breakdown and comparisons.
  - February: Commission reviews tariff, fees, leases, services.
  - March: Identify targets for revenue improvements.
- Phase II: Recommendation & Budget Alignment (Apr–Jun 2026)





- April: Develop revenue recommendations.
- May: Submit recommendations to City Administration.
- June-August: Review responses from Council/Manager.

#### Performance Indicators:

- Annual revenue report reviewed.
- Recommendations completed by end of Q2.
- Strategic trends and long-term service needs addressed.

### GOAL 3: Manage the Waterfront Master Plan by Prioritizing Infrastructure and Projects

Objective: Keep the Waterfront Master Plan actionable by focusing on infrastructure preservation and implementing high-priority projects.

#### Work Plan:

- Conduct annual review of plan progress (Q4).
- Evaluate staff-generated small works project list before Q3.
- Review City Capital Improvement Project (CIP) list in Q2.
- Recommend infrastructure priorities aligned with the Master Plan and Strategic Plan.

#### Performance Indicators:

- Waterfront Plan reviewed annually.
- Prioritized project list submitted before CIP deadline.
- Infrastructure gaps and opportunities documented.
- Ensure plan is updated every 5-7 years.

### GOAL 4: Align Commission Activities with Strategic and Economic Plans

Objective: Ensure Commission actions align with the Valdez Comprehensive Plan, Economic Development Plan, and Council priorities through active monitoring and timely recommendations.



### Work Plan:

- Cross-reference Commission initiatives with City strategic plans during work sessions.
- Invite Planning and Economic Development staff to participate in Q2–Q3 meetings.
- Submit a brief alignment report with Commission goals to City Council by Q3.

### Performance Indicators:

- Annual alignment report submitted.
- At least one joint session or update held with Planning/Econ Dev staff.
- At least one new initiative supported by existing plans.

## GOAL 5: Focus on Seasonal Operations and Continuous Improvement

Objective: Use peak summer operational periods to evaluate airport, harbor, and port performance and recommend improvements based on observed challenges and user input.

### Work Plan:

- Identify Q3 operational challenges (July–September).
- Schedule post-season review in October.
- Recommend improvements for next season during Q4.

### Performance Indicators:

- Operational improvement memo submitted by November.
- User/stakeholder feedback documented annually.
- At least two new efficiency or safety recommendations proposed.

## GOAL 6: Increase Safety and Decrease Congestion in Port and Harbor Facilities

Objective: Address navigation safety and congestion issues in the Valdez Harbors and Ports – especially during the busy summer fishing and visitor season. Advance infrastructure solutions such as the Sea Otter Dock to ease large vessel presence in the North Harbor Basin and to have alternate locations for cruise dockings. Engage stakeholders to address current large vessel safety challenges and near misses.



## Work Plan:

- Phase I: Assessment (Q2 2026)
  - Gather feedback from staff, vessel operators, and Prince William Sound Safety Committee.
  - Identify congestion trends and dock conflicts.
  - Focus on cruise-related displacement of tenders into harbor areas.
- Phase II: Strategic Infrastructure Advocacy (Q3–Q4 2026)
  - Support Sea Otter Dock project development.
  - Recommend vessel traffic flow improvements and signage enhancements.
  - Collaborate with Community Development and Economic Development on design and funding strategies (grants).

## Performance Indicators:

- Safety/congestion assessment report completed.
- Two stakeholder engagement sessions held.
- Formal recommendation for Sea Otter Dock project submitted.