Education, VCVB, VFDA, Sponsored Events, Economic Development, and Ports & Harbor Division

2025 Budget Workshop; November 21st, 2024

Agenda

Appropriations

- CSO (Revisit)
 - SWAN
 - Valdez Preschool
- Education
 - VCS
 - PWSC
- Economic Development
 - VCVB
 - VFDA
 - Sponsored Events
 - Economic Development Department
- Ports and Harbor Division
 - Airport
 - Port
 - Harbor

Revisit Topics

- Council Budget
- Major Equipment
- PRCS Division Library
- FTE Requests

Budget Review

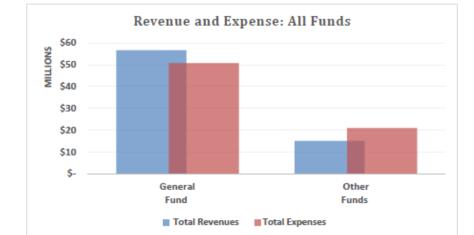
Workshop Schedule

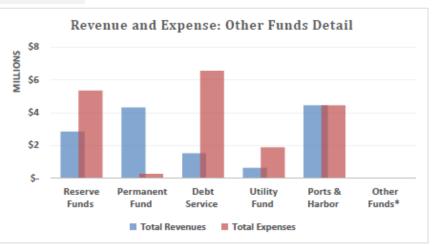
2025 Budget Calendar; Workshop Schedule

| Start Time: | 6:00 pm | 6:30 pm | 1:00 PM | 1:30 PM | 8:00 PM | 8:30 pM |
|-----------------------|----------------|-----------------------------------|----------------------------|--|-------------------|---------|
| Thursday, October 10 | 2025 Budg | et Overview | Revenues | Debt Service ar | nd Reserve Funds | |
| Thursday, October 17 | Er | mergency Services Divis | ion | Admini | istration | |
| Tuesday, October 22 | | (| CIP | | Major Maintenance | |
| Thursday, October 24 | Revisit Topics | Facilities, | , Fleet, and Infrastructur | e Division | Major Equipment | 1 |
| Tuesday, October 29 | Revisit Topics | Museum | Parks, Recreation | on, and Cultural Service | es & City Events | |
| Thursday, November 7 | | Com | munity Service Organiza | ations | | |
| Thursday, November 21 | Education | VCVB / VFDA & Sponsored Events | Economic Development | Ports and Ha | arbor Division | |
| Tuesday, December 3 | Open/Co | ntingency | _ | City Manager Presenta gular City Council Meet | | I |
| Tuesday, December 17 | | | Re | Budget Adoption gular City Council Meet | ting | |

All Meetings Located in Council Chambers

| | | I | Financial Sc | hedule by D | Division | | | | |
|---------------------------------------|-----------------|------------------|---------------------|-------------------|-----------------|-----------------|-------------------|-----------------|----------------|
| All Values in Millions | General Fund | Reserve Funds | Capital Projects | Permanent Fund | Debt Service | Utility Fund | Ports & Harbor | Other Funds* | Grand Total |
| Beginning Fund Balance | 26.5 | 53.6 | 19.9 | 269.6 | 5.6 | 3.3 | 9.4 | 25.2 | 413.1 |
| Property Taxes | 51.1 | - | - | - | - | - | - | - | 51.1 |
| Other | 5.5 | 2.8 | 1.3 | 4.3 | 1.5 | 0.6 | 4.4 | | 20.6 |
| Total Revenues | 56.6 | 2.8 | 1.3 | 4.3 | 1.5 | 0.6 | 4.4 | - | 71.7 |
| Transfer In (Out) | (4.5) | 2.5 | 1.2 | (4.0) | 5.0 | - | (0.2) | - | - |
| Operating Subsidy | (1.4) | - | - | - | - | 1.2 | 0.2 | | - |
| Net of Transfer/Subsidy | (5.9) | 2.5 | 1.2 | (4.0) | 5.0 | 1.2 | 0.0 | - | - |
| Division | | | | | | | | | |
| Facilities, Fleet & Infrastructure | 10.0 | 1.2 | 2.5 | - | 6.6 | 1.9 | - | - | 22.2 |
| Administration | 13.5 | 3.9 | - | 0.3 | - | - | - | - | 17.7 |
| Support | 13.5 | - | - | - | - | - | - | - | 13.5 |
| Emergency Services | 9.5 | - | - | - | - | - | - | - | 9.5 |
| Ports & Harbor | - | 0.2 | - | - | - | - | 4.4 | - | 4.6 |
| Parks, Recreation & Cultural Services | 4.2 | - | - | - | - | - | - | - | 4.2 |
| Total Expenses | 50.7 | 5.3 | 2.5 | 0.3 | 6.6 | 1.9 | 4.4 | - | 71.7 |
| Net Increase (Reduction) | | | | | | | | | |
| Ending Fund Balance | 26.5 | 53.6 | 19.9 | 269.6 | 5.6 | 3.3 | 9.4 | 25.2 | 413.1 |





Indicates Major Fund

*Other Funds include: Debt Service, Health Insurance, and Museum

Community Support Organizations

<u>SWAN</u>

- \$37,800 Request
 - Financial comparisons

Valdez Preschool

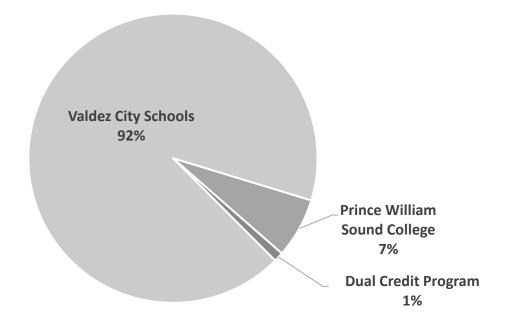
- \$30,000 Request
 - Clarification of Budget

| Adopted Budget | | | | | |
|-----------------------------------|---------|---------|---------------------|---------|---------|
| | | | | Dollar | Percent |
| | 2023 | 2024 | 2025 | Change | Change |
| CSO | 613,484 | 568,584 | 629,750 | 61,166 | 11% ► |
| Advocates for Victims of Violence | 45,000 | 45,000 | 45,000 | - | 0% 🕑 |
| Avalanche Center | 50,000 | 50,000 | 50,000 | - | 0% 📀 |
| Connections to Care | 7,500 | 5,000 | 5,200 | | |
| Copper River Basin Child Adv Ctr | 11,400 | 12,000 | 25,000 | 13,000 | 108% ► |
| Food Bank | 60,000 | 65,000 | <mark>60,000</mark> | (5,000) | -8% 🕑 |
| КСНИ | 50,000 | | | | |
| SWAN | 37,800 | 37,800 | 37,800 | | 0% 📀 |
| Valdez Adventure Alliance | 67,784 | 67,784 | 65,750 | (2,034) | -3% 📀 |
| Valdez Arts Council | 15,000 | 20,000 | 20,000 | | 0% 📀 |
| Valdez Preschool | 4,000 | | 30,000 | 30,000 | 100% ► |
| Valdez Senior Center | 265,000 | 266,000 | 266,000 | - | 0% 📀 |
| Valdez Torpedoes Swim Club | | | 25,000 | 25,000 | 100% ► |
| Grand Total | 613,484 | 568,584 | 629,750 | 61,166 | 11% ► |

Education

- Education represents 17% of City-Wide Appropriations
- Valdez City Schools
 - Contribution request is formula driven based on total assessed value of property and enrollment
- Prince William Sound College
 - No change to Request
- Dual Credit Program
 - No Change to Request

Education Total Appropriations: \$12,199,589



Valdez City Schools

City Funding History

| | Statutory Cap | Operating | Comm Ed | Lunch | Transp | Act/Comp | Total Funding | | Per student city funding | BSA | Count | State funding | Assessed Value | Assessed Value Year | |
|------|------------------|--------------|---------------|-----------|----------|------------|---------------|--------|-----------------------------|-------|-------|------------------|-------------------|---------------------------|---------|
| FY09 | \$6,366,933 | \$6,335,387 | \$550,000 | \$79,500 | \$83,863 | \$430,000 | \$7,478,750 | | \$10,813.69 | 5,480 | 692 | 4,022,924 | 1,585,970,860 | 2007 | |
| FY10 | \$7,400,333 | \$7,400,333 | \$590,800 | \$100,000 | \$83,863 | \$480,000 | \$8,654,996 | 15.73% | \$12,890.97 | 5,580 | 671 | 4,116,492 | 2,111,125,540 | 2008 | 33.11% |
| FY11 | \$7,918,329 | \$7,918,329 | \$602,505 | \$100,000 | \$94,062 | \$480,000 | \$9,194,896 | 6.24% | \$13,603.93 | 5,680 | 676 | 4,327,702 | 2,321,728,750 | 2009 | 9.98% |
| FY12 | \$8,377,314 | \$8,168,329 | \$602,505 | \$100,000 | \$94,062 | \$480,000 | \$9,444,896 | 2.72% | \$13,982.08 | 5,680 | 676 | 4,521,522 | 2,481,938,760 | 2010 | 6.90% |
| FY13 | \$8,164,716 | \$8,164,716 | \$602,505 | \$100,000 | \$94,062 | \$480,000 | \$9,441,283 | -0.04% | \$14,852.96 | 5,680 | 636 | 3,972,355 | 2,301,299,020 | 2011 | -7.28% |
| FY14 | \$7,922,672 | \$7,922,672 | \$602,505 | \$342,044 | \$94,062 | \$480,000 | \$9,441,283 | 0.00% | \$15,493.26 | 5,680 | 609 | 4,494,281 | 2,269,392,060 | 2012 | -1.39% |
| FY15 | \$9,525,838 | \$8,863,856 | \$602,505 | \$100,000 | \$94,062 | \$480,000 | \$10,140,423 | 7.41% | \$17,347.40 | 5,830 | 585 | 4,475,205 | 3,050,015,630 | 2013 | 34.40% |
| FY16 | \$9,009,689 | \$9,008,950 | \$842,505 | \$400,000 | \$94,062 | \$480,000 | \$10,825,517 | 6.76% | \$17,545.41 | 5,880 | 617 | 4,633,089 | 2,677,904,580 | 2014 | -12.20% |
| FY17 | \$8,827,907 | \$8,827,907 | \$842,505 | \$400,000 | \$94,000 | \$480,000 | \$10,644,412 | -1.67% | \$17,652.42 | 5,930 | 603 | 4,666,195 | 2,562,256,440 | 2015 | -4.32% |
| FY18 | \$8,511,998 | \$8,511,998 | \$842,505 | \$400,000 | \$94,000 | \$480,000 | \$10,328,503 | -2.97% | \$16,702.52 | 5,930 | 618.4 | 5,026,885 | 2,360,883,660 | 2016 | -7.86% |
| FY19 | \$8,628,129 | \$8,628,129 | \$842,505 | \$400,000 | \$94,000 | \$480,000 | \$10,444,634 | 1.12% | \$16,572.21 | 5,930 | 630.3 | 4,926,606 | 2,378,267,670 | 2017 | 0.74% |
| FY20 | \$8,774,515 | \$8,694,861 | \$842,505 | \$400,000 | \$94,000 | \$480,000 | \$10,511,366 | 0.64% | \$15,958.96 | 5,930 | 658.7 | 5,064,124 | 2,394,715,690 | 2018 | 0.69% |
| FY21 | \$8,848,234 | \$8,848,234 | \$ 892,086 | \$400,000 | \$94,000 | \$ 480,000 | \$10,714,320 | 1.93% | \$19,786.37 | 5,930 | 541.5 | 5,420,549 | 2,427,238,746 | 2019 | 1.36% |
| FY22 | \$9,143,879 | \$9,047,171 | \$ 842,505 | \$400,000 | \$94,000 | \$ 480,000 | \$10,863,676 | 1.39% | \$17,669.97 | 5,930 | 614.8 | 4,902,862 | 2,458,727,463 | 2020 | 1.30% |
| FY23 | \$9,068,233 | \$9,046,244 | \$ 842,505 | \$400,000 | \$94,000 | \$ 480,000 | \$10,862,749 | -0.01% | \$18,958.01 | 5,930 | 573 | 4,943,743 | 2,484,814,809 | 2021 | 1.06% |
| FY24 | \$9,475,608 | \$9,352,964 | \$ 820,000 | \$400,000 | \$94,000 | \$ 480,000 | \$11,146,964 | 2.62% | \$19,909.20 | 5,960 | 559.9 | 4,753,307 | 2,707,942,765 | 2022 | 8.98% |
| FY25 | \$9,379,669 | \$9,394,393 | \$ 820,000 | \$400,000 | \$94,000 | \$ 480,000 | \$11,188,393 | 0.37% | \$19,076.54 | 5,960 | 586.5 | 4,605,472 | 2,711,403,544 | 2023 | 0.13% |
| FY26 | \$9,455,589 | \$9,455,589 | \$ 820,000 | \$400,000 | \$94,000 | \$ 480,000 | \$11,249,589 | 0.55% | \$19,395.84 | 5,960 | 580 | 4,624,837 | 2,813,409,533 | 2024 | 3.76% |
| | ** | Numbers in a | red are proje | cted | | | | | | | | | | | |

** Numbers in red are projected

Prince William Sound College (PWSC)

PWSC FY25 City of Valdez Allocation Distribution

July 2024 - June 2025

Summary

| PROGRAM | FUNDING DISTRIBUTION |
|--|----------------------|
| Direct Instruction: | \$245,000 |
| Community Enrichment / Non-Credit Courses | |
| Health Sciences | |
| Arts and Humanities | |
| Millwright | |
| Construction Academy | |
| Adult Education | |
| Health & Fitness Center Holistic Programming | |
| Valdez Dual Enrollment | \$130,000 |
| Academic Support Services | \$231,000 |
| Student Services / Student Recruitment | \$344,000 |
| City of Valdez 2024 Allocation (PWSC FY25) | TOTAL \$950,000 |

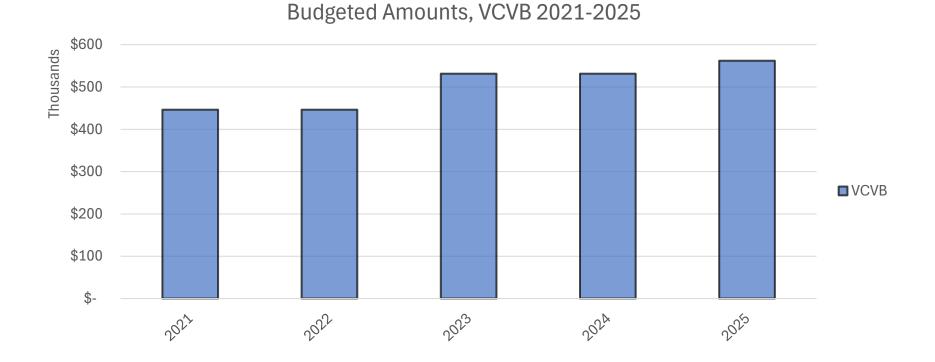
NOTE: The FY25 Valdez Dual Enrollment figures may be adjusted down due to other grant monies.

Economic Development; Contributions

Economic Development; contributions summary



Valdez Convention and Visitor's Bureau (VCVB)



Valdez Fisheries Development Association (VFDA)

\$450 Thousands \$400 \$350 \$300 \$250 \$200 VFDA \$150 \$100 \$50 \$-2022 2024 2025 2021 2023

Budgeted Amounts, VFDA 2021-2025

Sponsored Events



Open PDF Appendix: "Sponsored Events Packet"

- Advocates for Victims of Violence, Inc
 - Women of Distinction Awards Night 2025
 \$5K
 - No change to 2024 Request
- End Of The Road Ren Fair
 - End Of The Road Ren Fair \$20K
 - No change to 2024 Request
- Prince William Sound College (PWSC)
 - Valdez Theater Conference In-kind support only
- The Far North Follies
 - Oktoberfest In-kind support only

- Valdez Adventure Alliance
 - Odyssey Off-Trail Race \$7K
 - New Request for 2025
 - Valdez Fat Bike Bash \$5.9K
 - Increase of \$100 from 2024
- Valdez Fly In Association
 - Valdez Fly in Air Show \$40K
 - Incomplete Application (non-profit status)
 - No change to 2024 Request
- Valdez Gold Rush Days
 - Gold Rush Days \$10K
 - No change to 2024 Request
- Valdez Motor Sports Lions Club
 - Mayors Cup \$26.5K
 - No change to 2024 Request
 - Mountain Man Hillclimb \$13.5K
 - Increase of \$500 from 2024
 - Youth SnowX Series \$3K
 - No change to 2024 Request

Economic Development; Department

Personnel Picture

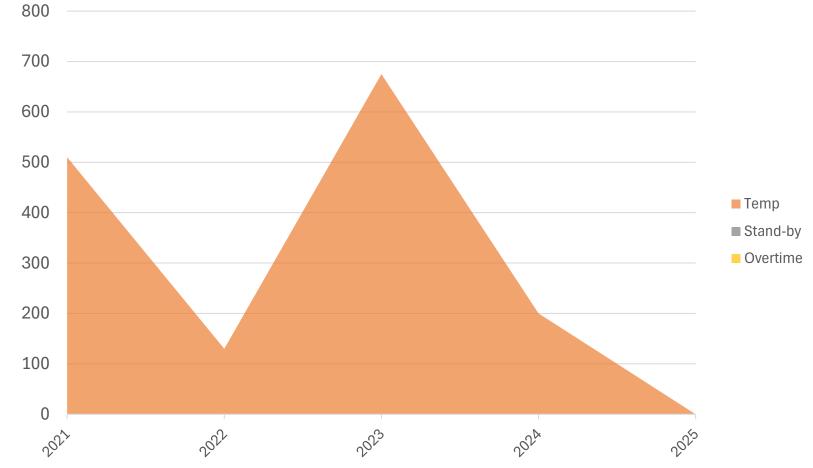
Unchanged

| | | ECONOMIC DEVELOPINI | ENT | | | | | | | |
|--|-------------|-------------------------------|-------------|---------|---------|---------|--------|----------|---------|--------|
| Mission: | | | | | | | | | | |
| To promote an environment of op the resources that enable and adv | | | esses and r | etentio | n of e. | xisting | busine | esses, l | by proi | viding |
| DIRECTOR | FTE 1.00 | Admi | nistration | Divisi | on FT | E Cou | int | | | |
| | | COMMUNITY DEVELOPMENT | | | | | | | | |
| ADMINISTRATIVE ASSISTANT | 0.20 | INFORMATION SERVICES | | | | | | | | |
| Grand Total | 1.20 | FINANCE | | | | | | | | |
| | | CITY CLERK | | | | | | | | |
| | | ADMINISTRATION | | | 1 | | | | | |
| | | HUMAN RESOURCES | | | | | | | | |
| | | X ECONOMIC DEVELOPMENT | _ | | | | | | | |
| | | CITY COUNCIL | | | | | | | | |
| | | LAW | | | | | | | | |
| | | | - 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |

Personnel Picture: Hours

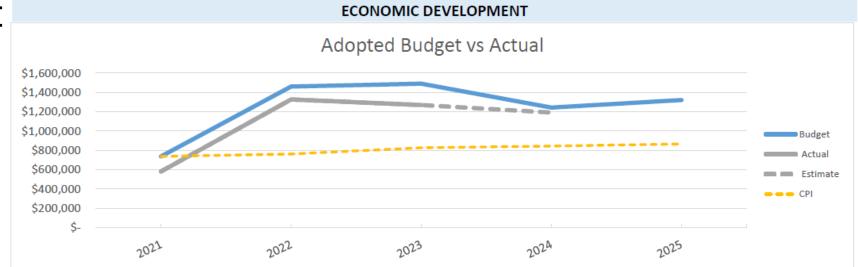
- Other Personnel Hours Driven by Task specific temporary wages.
- Reduction in Temporary hours following transfer of city events to Parks and Recreation
- No Overtime Hours
- No Stand-By Hours

Economic Development Budgeted Other Hours 2021-2025



2025 Budget Request

- \$50K budgeted increase to Public Accommodation Tax Revenue
 - 2025 Budget: \$580K
 - 2024 Estimate: \$550K
- Overall \$79K, 6.0% Increase over 2024 budget
- Increases driven by increased contribution requests to VCVB and VFDA
- Increase in Community Sponsored
 Event Requests



| | | | | | Over 8.1% 🖡 | | Over 2.5% 🕨 | |
|-----------------|---|-------------|-----------|-----------|--------------|-----------|-------------|---------|
| | | | | | 4.5-8.1% | - | 0-2.5% 🚃 | |
| | | | | | Below 4.5% 🔇 | | Below 0% 📀 | |
| Francisco | | Actual | | | Adopt | ed | 2024 to 202 | 25 |
| Expenses | l i i i i i i i i i i i i i i i i i i i | Expenditure | | Estimate | Budg | et | Budget Chan | ges |
| | | | | | | | Dollar | Percent |
| | 2021 | 2022 | 2023 | 2024 | 2024 | 2025 | Change | Change |
| FTE Payroll | 291,850 | 214,309 | 236,506 | 221,756 | 232,105 | 262,305 | 30,200 🕨 | 13.0% |
| Other Personnel | 9,993 | 14,692 | 19,635 | 27,100 | 28,350 | 35,150 | 6,800 🕨 | 24.0% |
| Other Operating | 48,465 | 24,868 | 43,822 | 32,600 | 36,750 | 30,250 | (6,500) 📀 | -17.7% |
| Contracts | 14,645 | 30,350 | 89,778 | 150,000 | 170,000 | 162,000 | (8,000) 📀 | -4.7% |
| Support | | 844,529 | 689,626 | 652,151 | 652,151 | 701,437 | 49,286 🕨 | 7.6% |
| Events | 217,061 | 198,463 | 190,169 | 108,400 | 123,400 | 130,796 | 7,396 🕨 | 6.0% |
| Grand Total | 582,014 | 1,327,210 | 1,269,535 | 1,192,007 | 1,242,756 | 1,321,938 | 79,182 🕨 | 6.0% |

FTE Payroll Expense Category

All Other Expense Categories

Programs and Measures

New Measures for FY2025

- New Business Registrations
- Completed Airline take off and landings
- Cruise ship days
- Accommodations Tax Increasing
 - 2020: \$255K
 - 2021: \$497K
 - 2022: \$559K
 - 2023: \$600K
 - 2024: \$496K (YTD)

ECONOMIC DEVELOPMENT

Program: Economic Development

Focus: Incentives are tailored to meet the specific needs of different industries and business sizes, providing financial support to help offset initial setup costs. Currently exploring Economic incentive districts, site selection assistance,

Program: Business Appreciation

Focus: Valdez Small Business week. Offering business planning, and networking opportunities

Program: CSO Events

Focus: Create better processes for CSO's

Program: Training

Focus: Continue Partnering with these entities to support local small businesses and also bringing training, programming, guidance and mentorship to expanding and new businesses.

Program: Workshops

Focus: Offer workshops, seminars, and one-on-one consulting to help small businesses with marketing, financial planning, digital transformation, and other critical areas.

Program: Education

Focus: T3 Alliance, Marine centered programming including Mariculture. Healthcare programs, CDL licensing

Program: Tourism

Focus:

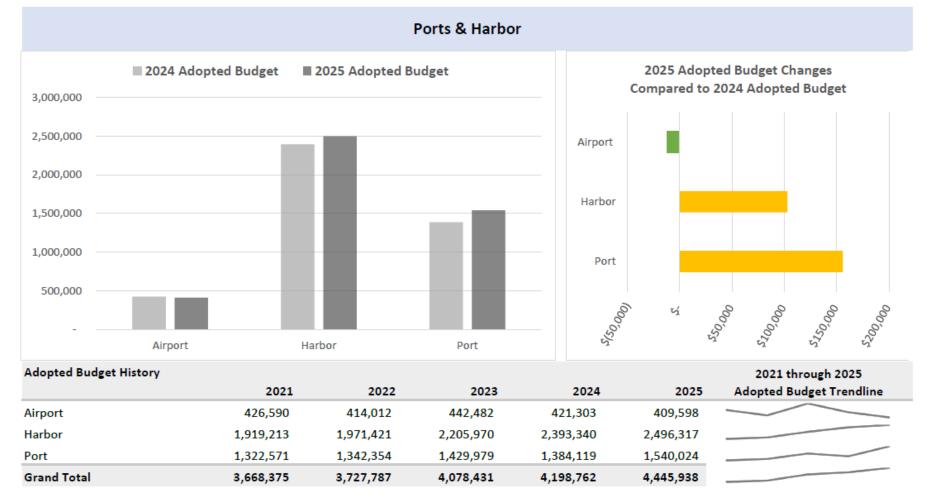
Continue to work with businesses and the VCVB on tourism issues as well as offering support with the TBMP program

Program: Childcare

Focus: Continue working childcare issues with EDC

Ports & Harbor Division Summary

- Notable Changes:
- Port Department
 - 1 Additional FTE embedded in budget
- Harbor Department
 - No Contribution to Maintenance Reserve



Port Major Maintenance

- \$193,991 Revenue over expenses appropriated to Port Major Maintenance Reserve
- \$350,000 Appropriated from Port Major Maintenance Reserve for Underwater Inspection
- \$191,824 Remaining in Port Major Maintenance Reserve

| Ledger Code | Fund | Name | Category | Amount |
|---------------------|--------------|--------------------------------|----------|--------------|
| 350-0317-58000 | Reserve Fund | Port Major Maint & Replace | Projects | \$ 193,991 |
| 350-0310-55000.2503 | Reserve Fund | Port Major Maintenance Reserve | Projects | \$ (350,000) |
| 350-0310-55000.2503 | Reserve Fund | Port Underwater Inspection | Projects | \$ 350,000 |

Ports & Harbor– What's in each Expense Category?

| • | FTE | Payroll | 46.33% |
|---|-----|-------------------------|--------|
| | • | Salaries and Wages | 55.89% |
| | • | Benefits | 44.11% |
| • | Oth | er Personnel | 14.88% |
| | • | Temporary Wages | 62.85% |
| | • | Overtime | 26.45% |
| | • | Travel & Transportation | 5.29% |
| | • | Training | 2.31% |
| | • | Clothing | 1.77% |
| | • | Dues & Subscriptions | 1.33% |

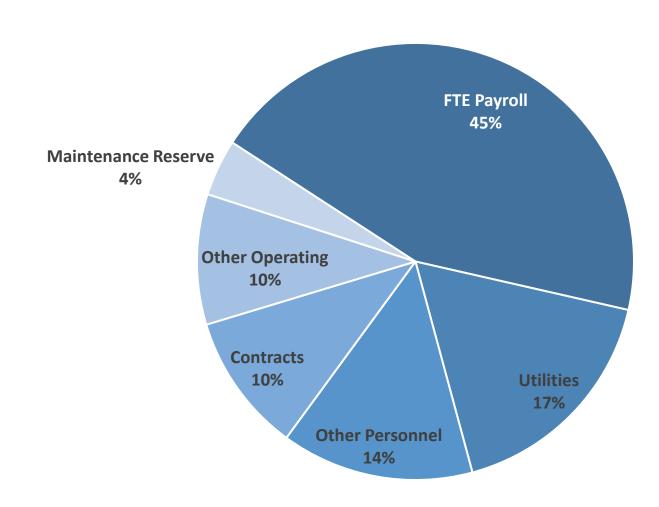
| • Oth | er Operating | 10.08% |
|-------|----------------------------|--------|
| • | Insurance | 27.78% |
| • | Operating Supplies | 21.05% |
| • | Parts & Supplies for Equip | 13.95% |
| • | Rent | 9.85% |
| • | Comm/Postage | 8.59% |
| • | Vehicle & Equip Fuels | 6.81% |
| • | Miscellaneous Marketing | 3.91% |
| • | Advertising & Promotion | 2.52% |
| • | Hazmat Supplies | 2.23% |
| • | Office Supplies | 1.44% |
| • | Reproduction & Copying | 1.08% |
| • | Equipment Rental | 0.45% |
| • | Vehicle Maintenance | 0.33% |

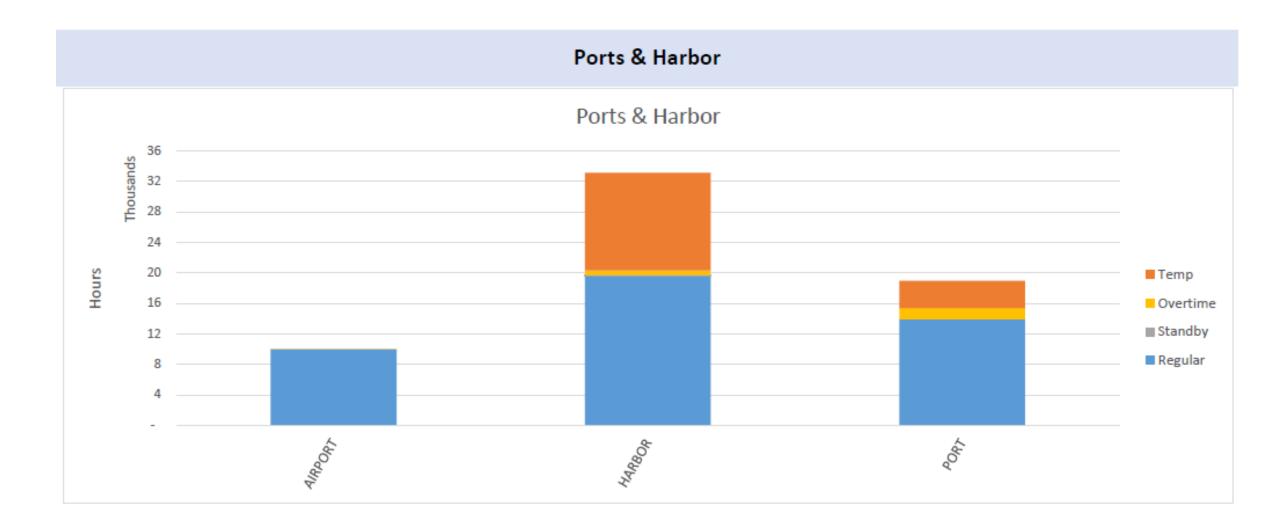
| • | Con | itracts | 10.72% |
|---|------|-----------------------------|-------------------------|
| | • | Contractual Services | 54.90% |
| | • | Building & Grounds Maint | 22.82% |
| | • | Prof Fees & Services | 22.28% |
| | | | |
| • | Util | ities | 17.99% |
| • | Util | ities Electricity | 17.99% 87.00% |
| • | Util | | |

Maintenance Reserve 4.18%

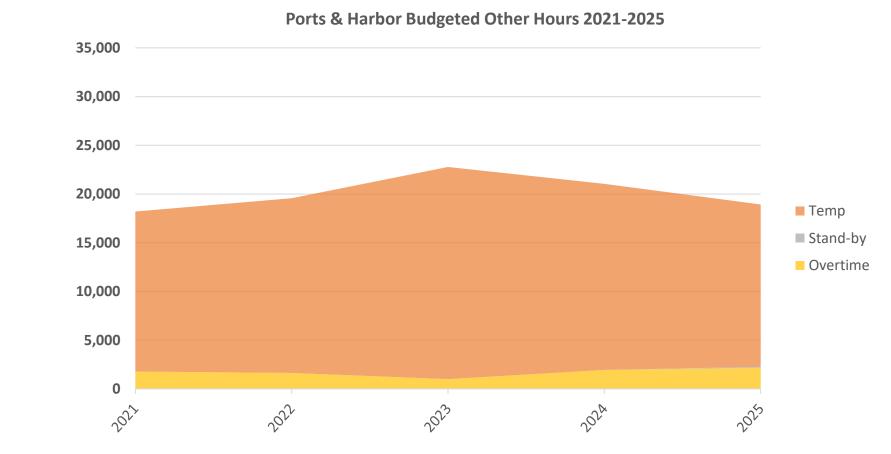
Ports & Harbor Division by Expense Categories

Ports & Harbor Division Total Appropriations: \$4,639,929





Ports and Harbor Division– How are Other Hours Allocated?



Consistent "other" hoursEvent/Project Driven.

Ports and Harbor Division by Department

Airport

Personnel Picture

Unchanged

| Effective management of commercial leases | and ongoing op | timization of | space fo | or City us | se. | | | | | |
|---|----------------|---------------|----------|------------|-----|--|--|--------|-------|--|
| | | | | | | | | | | |
| FTE Ports & Harbor Division FTE DIRECTOR 0.10 | | | | | | | | on FTE | Count | |
| OPERATIONS MANAGER | 0.30 | | | | | | | | | |
| | 0100 | HARBOR | | | | | | | | |
| ADMINISTRATIVE ASSISTANT/CONTRACT SPECIALIST | 0.10 | | | | | | | | | |
| MAINT PROJECT MANAGER | 0.10 | PORT | | | | | | | | |
| SECURITY & MAINT TECH | 0.30 | | | | | | | | | |
| Grand Total | 0.90 | AIRPORT | | | | | | | | |

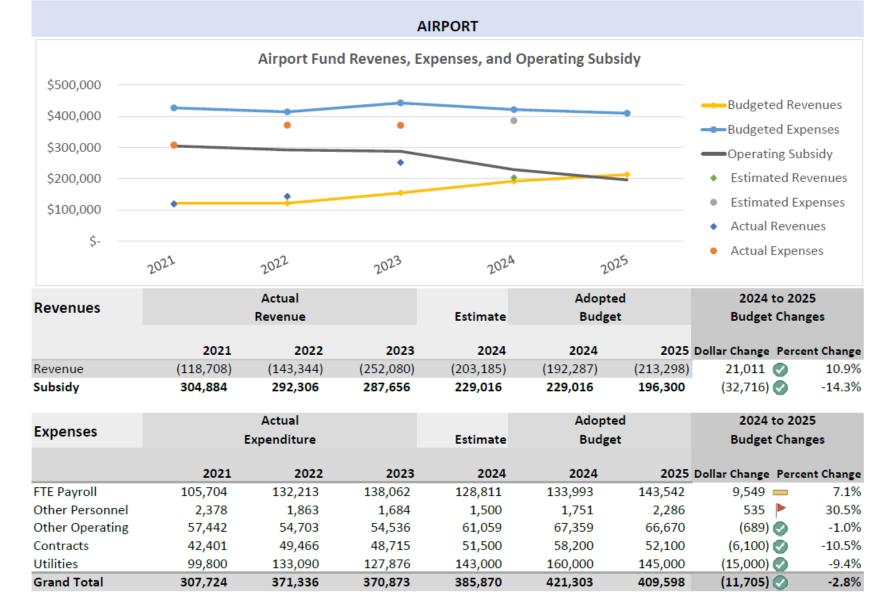
Personnel Picture: Hours

Minimal other hours. Budgeted overtime hours have varied from 27 to 40. Temp Stand-by Overtime

Airport Budgeted Other Hours 2021-2025

2025 Budget Request

- Reduction of \$11.7K, 2.8% decrease from 2024 budget
- FTE Payroll increases inline with expectations
- Reduction in Utilities
 - Adjustment to reflect actuals
- Reduction in Contract reflects completion of remodel work in tenant area



Programs and Measures

- Price per Square foot
 - \$2.08

AIRPORT

Programs and related measures

Program: Manage Airport Tenants and Space

Focus: In 2025 The Airport priority will be rebuilding tenant space where the recently removed bar area remains. The airport maintains 100% occupancy of airport usable area with the remainder occupied by the City of Valdez

Port

Personnel Picture

• 1 new FTE

• Maintenance and Security Tech added for increased Cruise Ship traffic. Mission:

Be a significant contributor to the community's economic development and a catalyst for job and business creation by operating and maintaining the Kelsey Dock and Container Terminal using the most efficient and effective methods possible and by maintaining existing business partnerships while searching for new ones.

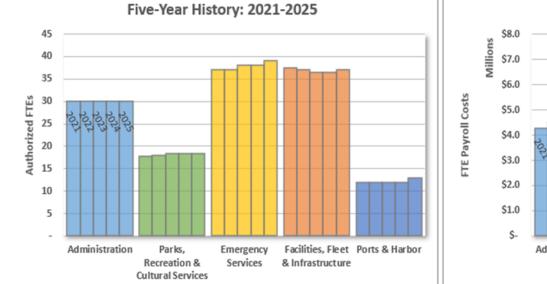
PORT

| DIRECTOR | FTE 0.45 | Ports & Harbor Division FLF Count | | | | | | | | | |
|---|-------------|-----------------------------------|---|---|---|---|---|---|---|---|---|
| ADMINISTRATIVE ASSISTANT/CONTRACT SPECIALIST | 0.40 | HARBOR | | | | | | | | | |
| OPERATIONS MANAGER | 0.70 | | _ | | | | 1 | | | | |
| MAINT PROJECT MANAGER PORT/HARBOR MAINT TECH I | 0.40 | | | | | | 1 | | | | |
| SECURITY & MAINT TECH | 1.70 | AIRPORT | | | | | | | | | |
| Grand Total | 4.15 | | | | | | | | | | |
| | | | - | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |

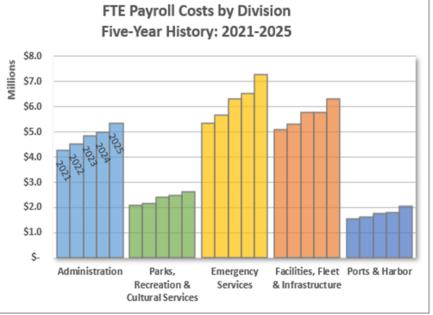
Personnel Picture

- 1 new FTE
 - Maintenance and Security Tech added for increased Cruise Ship traffic.

| 2025 Proposed Budget | FTE | FTE FTE Payroll Other | | | Total Budgetary | Operational Objective | | | | |
|--------------------------|------------|--------------------------|----------|---------|--------------------|--|--|--|--|--|
| Changes to FTE Personnel | Allocation | Impact | Expenses | Offsets | Impact | Operational Objective | | | | |
| Streets/Shop | 0.5 | 68,924 | - | 74,730 | 5,806 | Part-Time operator made full-time. Reduced 2x Temp | | | | |
| Law Enforcement | 0.5 | 59,091 | 250 | | (59,341) | Records Specialist/Admin divided equally between two departments. Funding for Emergency Management Scope. | | | | |
| Emergency Management | 0.5 | 59,091 | 250 | 24,284 | (35,057) | Increased records management requirements | | | | |
| Port | 1.0 | 120,254 | 1,900 | - | (122,154) | Maintenance and Security tech for increased workload | | | | |
| Total | 2.5 | 307,360 | 2,400 | 99,014 | (210,746) | | | | | |



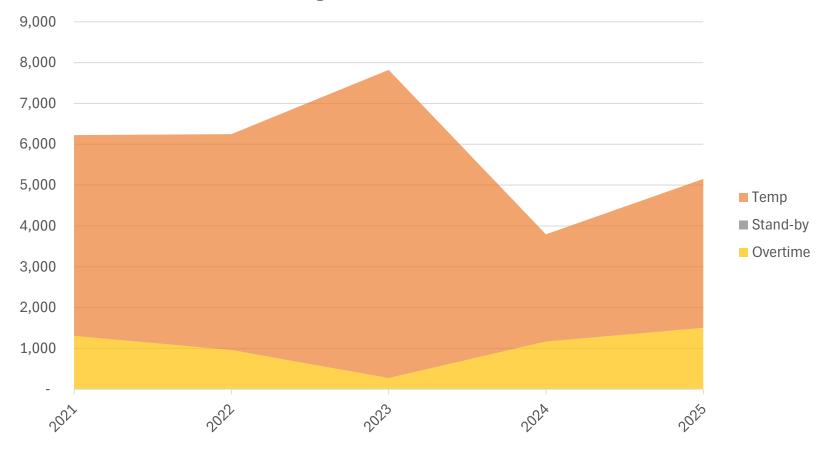
Authorized FTEs by Division



Personnel Picture: Hours

Other hours driven by temporary wages.

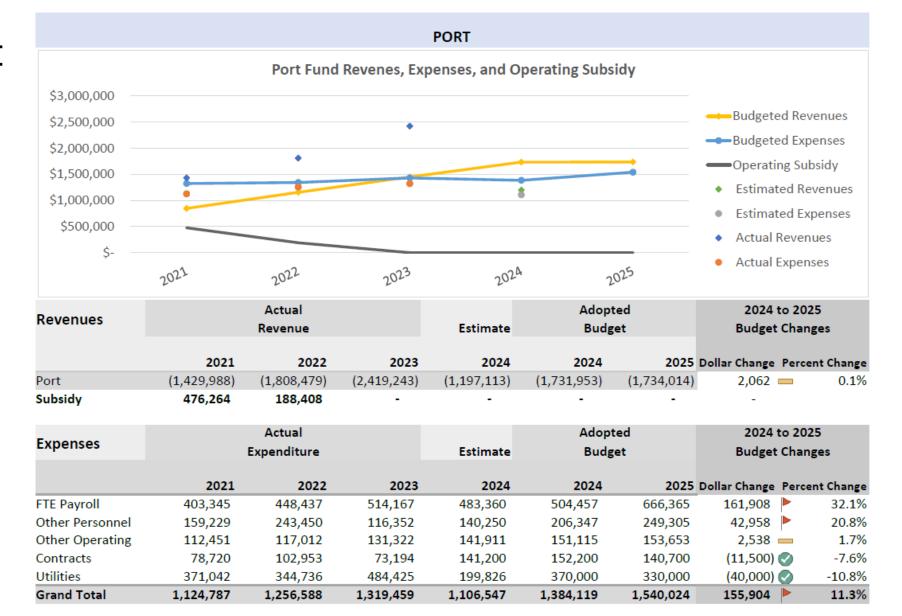
 Increase in budgeted Temporary hours reflects increased department requirements



Port Budgeted Other Hours 2021-2025

2025 Budget Request

- \$155K, 11.3% increase in budget over 2024.
- \$161K, 32.1% increase to FTE Payroll driven by increased FTE personnel
- \$43K increase, 20.8% increase in Other Personnel driven by increased budgeted temporary hours.
- \$40K Reduction in utilities to reflect historical actuals.
- \$193K contribution to Port Major Maintenance Reserve



Programs and Measures

Developing Metrics

PORT

Programs and related measures

Program: Cruise Ship Management

Focus: Implement the Head fee o \$3.00 per head (beginning in 2025). Also maintain and grow the number of cruise ship days. 54 cruise ship days in 2024 including all vessels that call on POV facilities (large and small Passenger Exchange vessels).

Program: Kelsey Dock Dolphin Replacement

Focus: West Dolphin at Kelsey dock failed on Aug 21st. To ensure Valdez continues to attract crusie ships the mooring dolphins has to be replaced and the possibility of additional mooring dolphins to get all cruise ships into Kelsey Dock.

Harbor

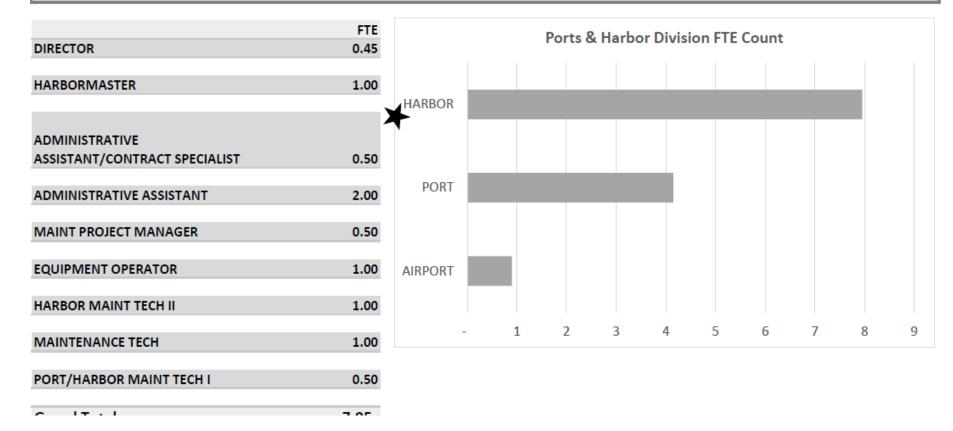
Personnel Picture

Unchanged

Mission:

Guided by our core values, it is our privilege to provide a sustainable world-class maritime experience. Above all, we will remain responsible members of our community and the industries we serve, a leading resource for our customers, and committed to empowering economic growth through our first-rate facilities.

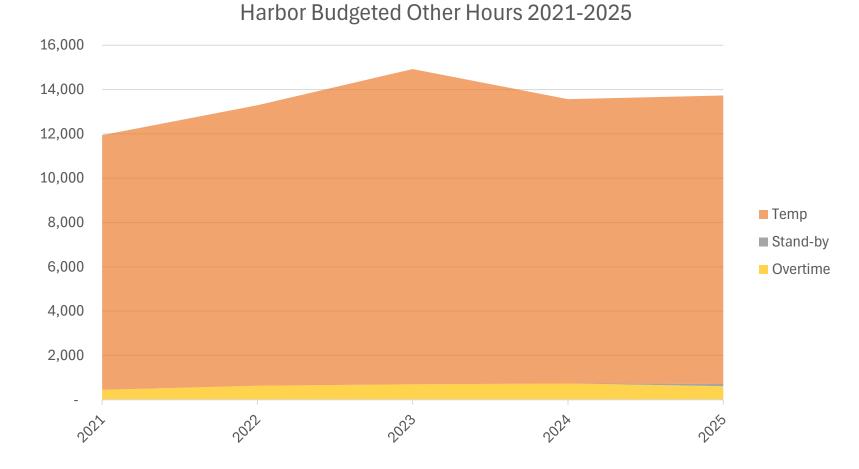
HARBOR



Personnel Picture: Hours

Other hours driven by temporary wages.

Increase to budgeted temp
 hours for increase services



2025 Budget Request

- Reduction in Revenue reflects lower shared fish tax
- Budgeted revenues equal expenditures
 - No contribution to Harbor Major Maintenance Reserve
- \$102K, 4.6% increase in budget over 2024.
- FTE Payroll slightly above baseline 8.8% increase
 - Driven by employee longevity
- \$47.5K reduction in Contracts
 - Underwater inspection complete
 \$23K

Other Operating

Contracts

Grand Total

Utilities

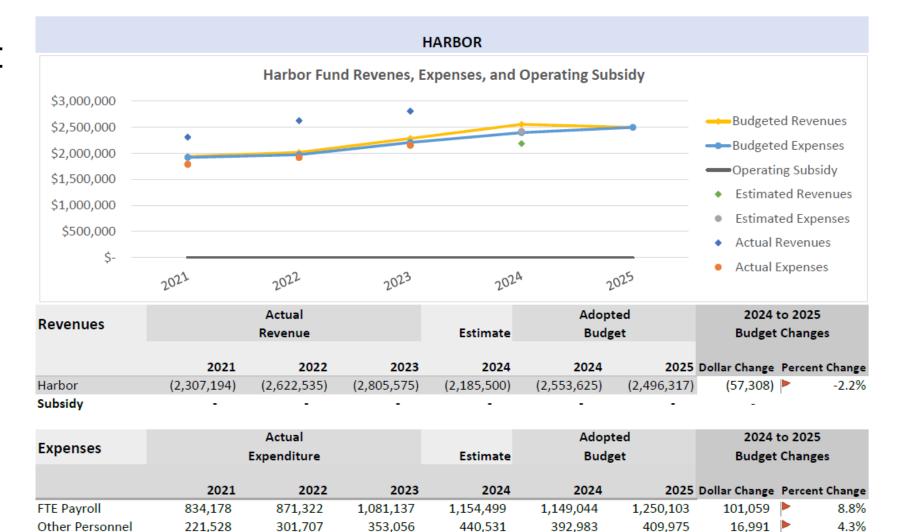
205,629

251,821

274.818

1,787,975

• Removed Paint Striping \$20K



224,283

302,992

296,168

2,418,473

219,494

331,419

300,400

2,393,340

183,779

232,252

301.401

2,151,625

194,646

210,852

337.937

1,916,464

3.7%

8.1%

4.3%

-14.3%

8,165 🕨

(47,539)

24,300 🕨

102,976

227,659

283,880

324,700

2,496,317

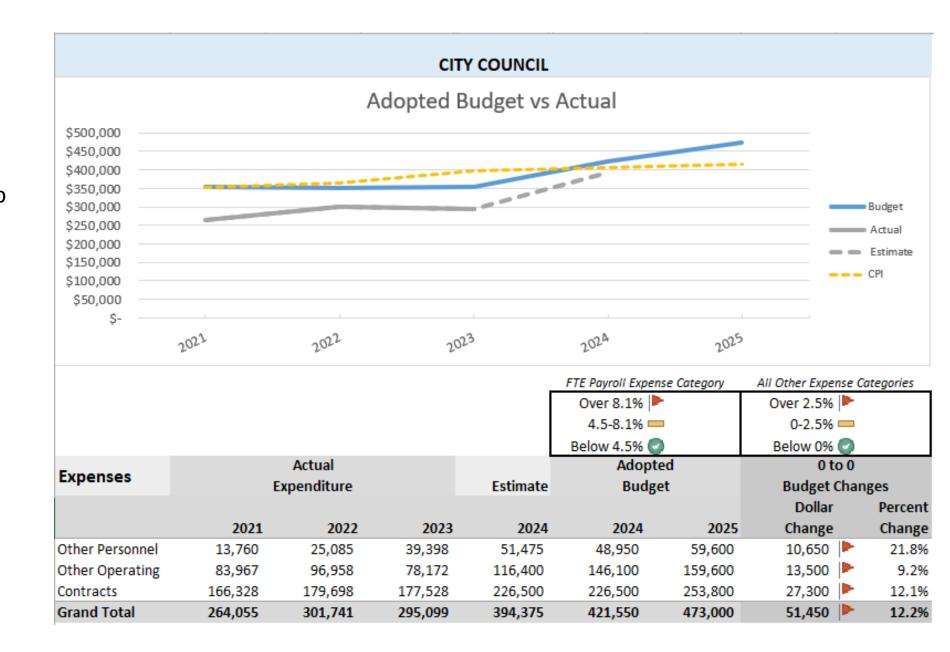
Programs and Measures

| | De et lifte | HARBOR |
|---|---|--|
| • | Boat Lifts 2022: 329 2023: 309 | Programs and related measures Program: H-K Construction |
| • | • 2024: 283 (YTD) – Launch Passes Sold (Daily) | Focus: Finalize full project and restore tenant boaters to their slips in that area along with new slip assignments for people on the wait list |
| | 2022: 1,4592023: 1,200 | Program: Quarterly Reporting |
| • | • 2024: 1,100 (YTD) | Focus: Quarterly information relevant to Harbor operations to keep Administration, Council & Commission updated Program: Net Recycling |
| | 2022: 5332023: 507 | Focus: Working to get an approved MOU with Net Your Profit to help promote the proper recycling of nets used by the commercial fleet |
| | • 2024: 518 (YTD) | Program: Harbor Management |
| | - | Focus: Cleaning the existing BMP's up to reflect south harbor and other updates to north uplands |
| | _ | Program: Underwater Inspection Focus: Verifying anodes and water lines are in working order or need replacement |

Revisit Topics

Revisit Topic; City Council Budget All American City Scholarship

- Approximately \$15K
- **Council Stipend**
- Approximately \$36K



Major Equipment Reserve

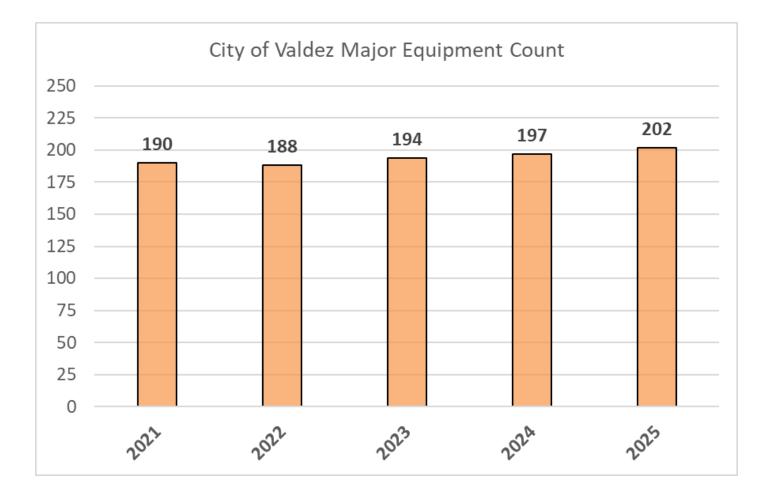
New to the fleet

- Eclosed Trailer (Animal Control)
- 906 to replace S100 (Port)
- Water Wagon (Port)
- Skid Steer (Harbor)

<u>Revisit</u>

- Para strut system Rescue Shoring System
- Fire vehicle (New to Fleet)

\$1.9MM Contribution to Major Equipment Reserve



PRCS Division; Library Temp Staffing

- Requested Budget included 4x Temporary employees and hours @520 hours each
- PRCS Director and CM 1x Temporary Employee and hours at review.
- 2024 budget embedded 2x Temporary Employees and Hours.
- Total Cost \$12.9K

1,800 1,600 1,400 1,200 1,000 Temp 800 ■ Stand-by Overtime 600 400 200 2022 2023 2024 2025 2027

Library Budgeted Other Hours 2021-2025

FTE Request; Embedded in 2025 Budget

Streets/Shop

• 0.5 FTE increased to 1.0

- Reduction of 2x Temp
- Total Budget Impact -\$5.8K

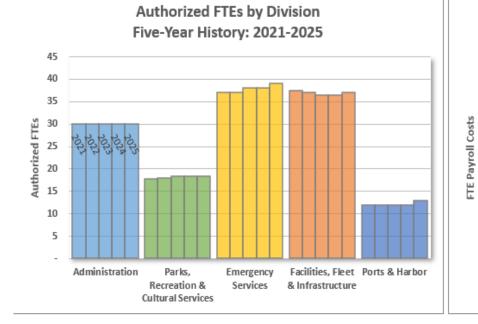
Emergency Services

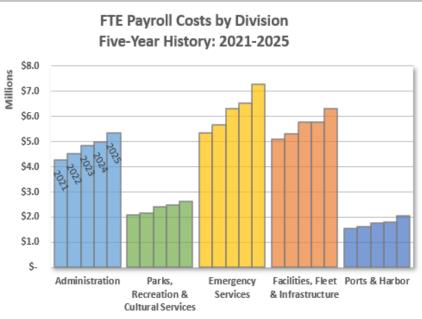
- New 0.5/0.5 position Law enforcement and Emergency Management
- Partial reimbursement available for wages
- Total budget impact \$84.3K

<u>Port</u>

- Position required for increased workload
- Special Revenue Fund
- Total budget impact \$122.1K

| FTE | Other | | Total Budgetary | Operational Objective | | |
|------------|--|--|---|--|---|--|
| Allocation | Impact | Expenses Offsets | | Impact | · · | |
| 0.5 | 68,924 | - | 74,730 | 5,806 | Part-Time operator made full-time. Reduced 2x Temp | |
| 0.5 | 59,091 | 250 | | (59,341) | Records Specialist/Admin divided equally between two departments. Funding for Emergency Management Scope. | |
| 0.5 | 59,091 | 250 | 24,284 | (35,057) | Increased records management requirements | |
| 1.0 | 120,254 | 1,900 | - | (122,154) | Maintenance and Security tech for increased workload | |
| 2.5 | 307,360 | 2,400 | 99,014 | (210,746) | | |
| | Allocation 0.5 0.5 0.5 1.0 | Allocation Impact 0.5 68,924 0.5 59,091 0.5 59,091 1.0 120,254 | FTE Allocation Payroll Impact Other Expenses 0.5 68,924 - 0.5 59,091 250 0.5 59,091 250 0.5 120,254 1,900 | FTE Allocation Payroll Impact Other Expenses Offsets 0.5 68,924 - 74,730 0.5 59,091 250 24,284 1.0 120,254 1,900 - | FTE Allocation Payroll Impact Other Expenses Budgetary Offsets 0.5 68,924 - 74,730 5,806 0.5 59,091 250 (59,341) 0.5 59,091 250 24,284 (35,057) 1.0 120,254 1,900 - (122,154) | |





FTE Request; Fire/EMS - Deputy Fire Chief

Deputy Fire Chief Request

- Not embedded in the 2025 Budget
- Preliminary estimate of costs:
 - FTE Payroll \$188K
 - Vehicle \$80K
 - Comms \$7K
 - Gear \$6.5K
- Total budget impact \$281.5K

| | | FIRE/EMS | | | | | | | | |
|---|-------------|---------------------------------------|--|---|---|---|----|----|----|-----|
| Mission: | | | | | | | | | | |
| Provide for the protection of life, made hazards. We accomplish thi excellence. | | | | | | - | | | | an- |
| CHIEF | FTE 1.00 | Emergency Services Division FTE Count | | | | | nt | | | |
| SR. CAPTAIN | 1.00 | LAW ENFORCEMENT | | | | | | | | ۰. |
| CAPTAIN | 2.00 | 😽 FIRE/EMS | | | | | | | | |
| LIEUTENANT | 3.00 | PUBLIC SAFETY | | | | | | | | |
| ENGINEER | 3.00 | ANIMAL CONTROL | | | | | | | | |
| ADMINISTRATIVE ASSISTANT | 1.00 | | | | | | | | | |
| Grand Total | 11.00 | EMERGENCY MANAGEMENT | | | | | | | | |
| | | | | 2 | 4 | 6 | 8 | 10 | 12 | 14 |

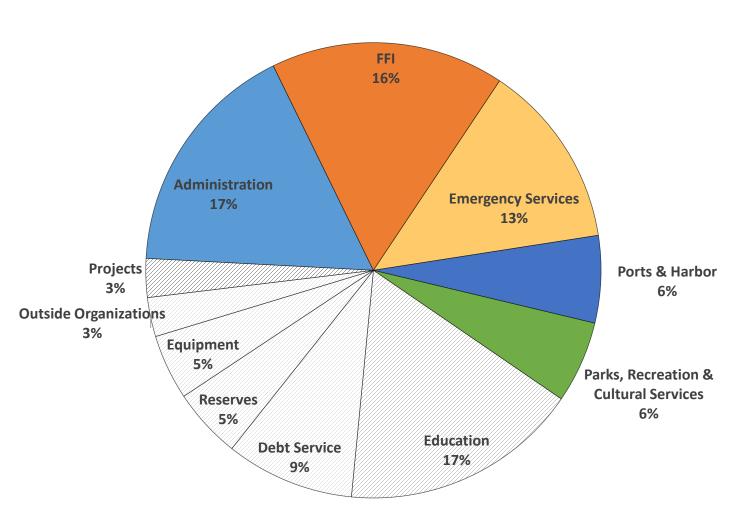
Budget Review

2025 Budget; Citywide Appropriations

Pursuant to Budget Parameters Resolution:

- 20 Mill Levy
- No change to levels of service
- No appropriation from savings
- Debt Service = \$6,564,029
- 2.5% Cost of Living Adjustment
- \$15.9MM in contributions to non-City orgs
 - \$11.2MM to Valdez City Schools
- \$2.0MM additional Appropriations to projects (\$5.6 baseline)
- \$4.0MM Permanent Fund 1.5%
- \$1.5MM to Repayment Reserve





Citywide Expense Appropriations

Budget Process; start to finish

Citywide Expense Appropriations

| | Department | | City Manager | | | City Manager | Council Dollar |
|----------------------|---------------------|----|----------------|----|----------------|----------------------|-----------------|
| Departments 斗 | Requested | F | Recommended | С | ouncil Adopted | Dollar Change | Change |
| General Fund | \$ 50,292,387.63 | \$ | 50,683,746.73 | \$ | 50,532,363.73 | \$ 391,359 | \$ (151,383) |
| Debt Service Fund | \$ 6,564,029.00 | \$ | 6,564,029.00 | \$ | 6,564,029.00 | \$ - | \$ - |
| Reserve Fund | \$ 7,499,185.75 | \$ | 5,349,707.33 | \$ | 5,501,090.33 | \$ (2,149,478) | \$ 151,383 |
| Capital Project Fund | \$ 2,500,000.00 | Ş | 2,500,000.00 | \$ | 2,500,000.00 | \$ - | \$ - |
| Harbor Fund | \$ 2,407,186.29 | Ş | 2,496,316.53 | \$ | 2,496,316.53 | \$ 89,130 | \$ - |
| Utility Fund | \$ 1,941,931.40 | Ş | 5 1,880,641.02 | \$ | 1,880,641.02 | \$ (61,290) | \$ - |
| Port Fund | \$ 1,710,140.42 | Ş | 5 1,540,023.59 | \$ | 1,540,023.59 | \$ (170,117) | \$ - |
| Airport Fund | \$ 409,598.32 | Ş | 409,598.32 | \$ | 409,598.32 | \$ - | \$ - |
| Permanent Fund | \$ 272,800.00 | \$ | 272,800.00 | \$ | 272,800.00 | \$ - | \$ - |
| Grand Total | \$ 73,597,258.81 | \$ | 71,696,862.52 | \$ | 71,696,862.52 | \$ (1,900,396.29) | \$ - |

Projects Planning Reserve

• **\$5,616,945** Appropriated from Projects Planning Reserve (2024 Carry-Forward)

| Ledger Code | Fund | Name | Category | Amount |
|---------------------|----------------------|---|----------|----------------|
| 310-9999-58000 | Capital Project Fund | Child Care | Projects | \$ 2,500,000 |
| 310-9999-58000 | Reserve Fund | Major Maintenance - Pioneer Streets | Projects | \$ 2,000,000 |
| 350-0310-55000.2502 | Reserve Fund | Major Maintenance - Dolphin | Projects | \$ 1,000,000 |
| 350-0310-55000.1500 | Reserve Fund | Major Maintenance - Major Maintenance Contingencies | Projects | \$ 116,946 |
| 350-0319-58000 | Reserve Fund | Projects Planning Reserve | Projects | \$ (5,616,946) |

Additional Project Appropriations

Revenue over expenses of **\$1,974,169;** Cannot be appropriated to fund balance

• **\$1,749,169** Rural Roads Program

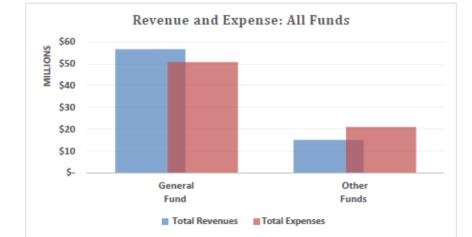
| Ledger Code | Fund | Name | Category | Amount |
|---------------------|--------------|---|----------|--------------|
| 350-0310-55000.2402 | Reserve Fund | Major Maintenance - Rural Roads Program | Projects | \$ 1,749,169 |
| 350-0310-55000.2006 | Reserve Fund | Major Maintenance - Radio Tower | Projects | \$ 150,000 |
| 350-0310-55000.2501 | Reserve Fund | Major Maintenance - City Hall Front Doors | Projects | \$ 75,000 |

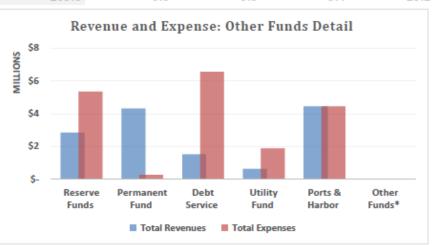
Port Major Maintenance

- \$193,991 Revenue over expenses appropriated to Port Major Maintenance Reserve
- \$350,000 Appropriated from Port Major Maintenance Reserve for Underwater Inspection
- \$191,824 Remaining in Port Major Maintenance Reserve

| Ledger Code | Fund | Name | Category | Amount |
|---------------------|--------------|--------------------------------|----------|--------------|
| 350-0317-58000 | Reserve Fund | Port Major Maint & Replace | Projects | \$ 193,991 |
| 350-0310-55000.2503 | Reserve Fund | Port Major Maintenance Reserve | Projects | \$ (350,000) |
| 350-0310-55000.2503 | Reserve Fund | Port Underwater Inspection | Projects | \$ 350,000 |

| | | F | inancial Sc | hedule by D | ivision | | | | |
|---------------------------------------|-----------------|------------------|---------------------|-------------------|-----------------|-----------------|-------------------|-----------------|----------------|
| All Values in Millions | General Fund | Reserve Funds | Capital Projects | Permanent Fund | Debt Service | Utility Fund | Ports & Harbor | Other Funds* | Grand Total |
| Beginning Fund Balance | 26.5 | 53.6 | 19.9 | 269.6 | 5.6 | 3.3 | 9.4 | 25.2 | 413.1 |
| Property Taxes | 51.1 | - | - | - | - | - | - | - | 51.1 |
| Other | 5.5 | 2.8 | 1.3 | 4.3 | 1.5 | 0.6 | 4.4 | | 20.6 |
| Total Revenues | 56.6 | 2.8 | 1.3 | 4.3 | 1.5 | 0.6 | 4.4 | - | 71.7 |
| Transfer In (Out) | (4.5) | 2.5 | 1.2 | (4.0) | 5.0 | - | (0.2) | - | - |
| Operating Subsidy | (1.4) | | - | - | - | 1.2 | 0.2 | | - |
| Net of Transfer/Subsidy | (5.9) | 2.5 | 1.2 | (4.0) | 5.0 | 1.2 | 0.0 | - | - |
| Division | | | | | | | | | |
| Facilities, Fleet & Infrastructure | 10.0 | 1.2 | 2.5 | - | 6.6 | 1.9 | - | - | 22.2 |
| Administration | 13.5 | 3.9 | - | 0.3 | - | - | - | - | 17.7 |
| Support | 13.5 | - | - | - | - | - | - | - | 13.5 |
| Emergency Services | 9.5 | - | - | - | - | - | - | - | 9.5 |
| Ports & Harbor | - | 0.2 | - | - | - | - | 4.4 | - | 4.6 |
| Parks, Recreation & Cultural Services | 4.2 | | - | - | - | | - | - | 4.2 |
| Total Expenses | 50.7 | 5.3 | 2.5 | 0.3 | 6.6 | 1.9 | 4.4 | - | 71.7 |
| Net Increase (Reduction) | | | | | | | <u> </u> | | |
| Ending Fund Balance | 26.5 | 53.6 | 19.9 | 269.6 | 5.6 | 3.3 | 9.4 | 25.2 | 413.1 |





Indicates Major Fund

*Other Funds include: Debt Service, Health Insurance, and Museum

Budget Adoption Schedule

Tuesday, December 3

3.08.050 Public Hearing.

.....The council shall hold a public hearing on the proposed budget at least one week after the notice of the time of the hearing has been published, but not less than one week before its final adoption.

Any interested person shall have an opportunity to be heard at the public hearing, for or against the estimates of any budget item. The council may continue the hearing to subsequent meetings

Tuesday, December 17

3.08.070 Adoption.

The council shall adopt the budget for the subsequent fiscal year not later than the second regular meeting in December, by passage of an appropriate resolution.

| Start Time: | 6:00 pm | 6:30 pM | 7:00 pm | 1:30 pm | 8:00 PM | 8:30 pM |
|-----------------------|----------------|-----------------------------------|--------------------------|---|-------------------|---------|
| Thursday, October 10 | 2025 Budg | et Overview | Revenues | Debt Service ar | nd Reserve Funds | |
| Thursday, October 17 | Er | mergency Services Divis | ion | Admin | istration | |
| Tuesday, October 22 | | (| CIP | | Major Maintenance | |
| Thursday, October 24 | Revisit Topics | Facilities | e Division | Major Equipment | | |
| Tuesday, October 29 | Revisit Topics | Museum | Parks, Recreation | on, and Cultural Service | es & City Events | |
| Thursday, November 7 | | Com | munity Service Organiza | ations | | |
| Thursday, November 21 | Education | VCVB / VFDA & Sponsored Events | Economic Development | Ports and Ha | arbor Division | |
| Tuesday, December 3 | Open/Co | ontingency | Public Hearing and Re | | | |
| Tuesday, December 17 | | | Re | Budget Adoption gular City Council Mee | ting | |

2025 Budget Calendar; Workshop Schedule

All Meetings Located in Council Chambers